

OUR MISSION

*The Toronto Catholic District School Board is an inclusive learning community uniting home, parish and school and rooted in the love of Christ.
We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.*

OUR VISION

*At Toronto Catholic we transform the world
through witness, faith, innovation and action.*



AGENDA ADDENDUM THE REGULAR MEETING OF THE CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

PUBLIC SESSION

Angela Kennedy, Chair

Frank D'Amico, Vice-Chair

Thursday, March 11, 2021
7:00 P.M.

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REPORT TO

CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

2021-22 TO 2023-24 CONSENSUS ENROLMENT PROJECTIONS

"He stood between the dead and the living; and the plague was stopped." Numbers 16:48

Created, Draft	First Tabling	Review
February 25, 2021	March 11, 2021	Click here to enter a date.

K. Rajasooriar, Supervisor/Demographer, Planning Services
A. Brutto, Senior Manager, Planning Services
B. Leporati, Senior Coordinator, Planning Services
M. Loberto, Superintendent, Planning and Development Services

RECOMMENDATION REPORT

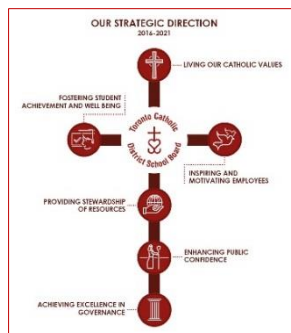
Vision:

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The Toronto Catholic District School Board is an inclusive learning community uniting home, parish and school and rooted in the love of Christ.

We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.



Brendan Browne, PhD
Director of Education

D. Koenig
Associate Director
of Academic Affairs

S. Camacho
Acting Associate Director
Facilities, Business and
Community Development

A. EXECUTIVE SUMMARY

This report provides consensus enrolment projections for the 2021-22, 2022-23 and 2023-24 school years. Board approved enrolment projections form the basis for budget and staffing estimates which are collectively submitted to the Ministry of Education on an annual basis.

TCDSB Current & Projected Enrolment (ADE)					
Year	*2020 (Proj.)	2020 (Current)	2021	2022	2023
Elem.	63,057	61,084	60,829	60,836	60,949
Sec.	28,167	27,386	26,827	26,791	27,145
Total	91,224	88,470	87,656	87,627	88,094
Annual Change		-	-814	-29	467

**2020 Projected Numbers were approved by the Board pre-pandemic and are displayed for comparison purposes as staffing for the 2020-2021 school was originally based on these numbers.*

Projected enrolment for the 2021-2022 school year indicates a decrease of -0.41% in the elementary panel and a decrease of -2.04% in the secondary panel when compared to actual enrolment for the 2020-21 school year. Both panels are expected to see a decline in enrolment then hold steady in the near future with the uncertainty of the COVID-19 pandemic.

B. PURPOSE

Consensus enrolment projections for all TCDSB elementary and secondary schools inform accommodation, budgetary and human resources planning as required by the Ministry of Education.

C. BACKGROUND

1. ***Consensus enrolment projections for the 2021-22 to 2023-24 school years have been prepared.*** Enrolment projections are based on October 31, 2020 pupil counts projected forward applying several key projection variables including but not limited to, residential development data, historical retention rates and census data.
2. ***The largest discrepancy between 2020 projections and the actual enrolment occurred in JK.*** Elementary principals with lower than anticipated JK enrolment were contacted to comment on local rationale for this decline. Principals at schools within Toronto Public Health designated COVID areas of highest need confirmed that some families chose not to enrol their children for this school year due to risks associated with COVID-19 and other related uncertainties.
3. ***The COVID-19 pandemic negatively impacted enrolment in school boards across Ontario throughout the 2020-21 school year.*** Staff took a conservative approach to projecting enrolment for 2021-22. This approach is consistent with the methodology used by other school boards across the province.
4. ***The Director of Education sets a Grade 9 enrolment cap for each secondary school in the system.*** The Grade 9 enrolment caps are fully reflected in the projection model and include all specialty programs. This cap is principally designed to balance enrolment across the secondary panel and to ensure school capacity is maintained for local enrolment.
5. ***International (visa) student admission is subject to an established cap per school.*** International student projections are developed by the International Education Department and admissions of students does not exceed the overall cap on Grade 9 admissions. International students have been factored into the secondary enrolment projections and schools were informed of their individual school caps in this category.
6. ***Ontario was approved to receive International Students for the purpose of studying in person in December 2020*** and the TCDSB was added to the list of approved Boards (DLI – Designated Learning Institution) by the Province in January however there is still uncertainty as to whether VISA students will attend TCDSB schools with the current COVID-19 pandemic. The

International Education Department has considered this when providing the projections for international students.

D. EVIDENCE/RESEARCH/ANALYSIS

1. ***Preliminary projections were reviewed and validated by all Area Superintendents and School Principals to form the Consensus Enrolment Projections.*** Suggested modifications to the projections gathered through these consultations in January and February were fully considered and openly discussed. Where appropriate, changes have been incorporated into the projection model resulting in a consensus enrolment projection. ***Staff have implemented a conservative projection model with a tapered recovery due to the uncertainty that the COVID-19 pandemic has created.***
2. ***Elementary enrolment is projected to be 60,829 students (ADE) for the 2021-22 school year (Appendix 'A').*** This represents a forecasted decrease of approximately 255 students or -0.41%. Elementary enrolment experienced a significant decline in the 2020-21 school year due to COVID-19. Many parents opted keep their JK eligible children out of school amid the uncertainty, allowable under the *Education Act*.
3. ***Secondary enrolment is projected to be 26,827 students (ADE) for the 2021-22 school year (Appendix 'B').*** This represents a forecasted decrease of approximately 559 students or -2.04%. Secondary panel enrolment is expected to decrease due to the limited international student enrolment with the uncertainty of the COVID-19 pandemic. The secondary panel is expected to hold steady in the coming years due to the past growth seen in enrolment in the elementary panel as shown in the trend charts below.
4. ***The projection for the 2021-2022 school year also reflects the decrease in immigration to the Toronto area experienced throughout the past school year.*** Federal borders have seen mass restrictions put into place due to the COVID-19 pandemic. Planning staff will continue to monitor the situation for any changes that may affect the projected enrolment numbers.
5. ***Figures 1 and 2 below illustrate historic and projected enrolment by panel.*** Enrolment projection totals have been summarized by Trustee Ward and panel.

Figure 1

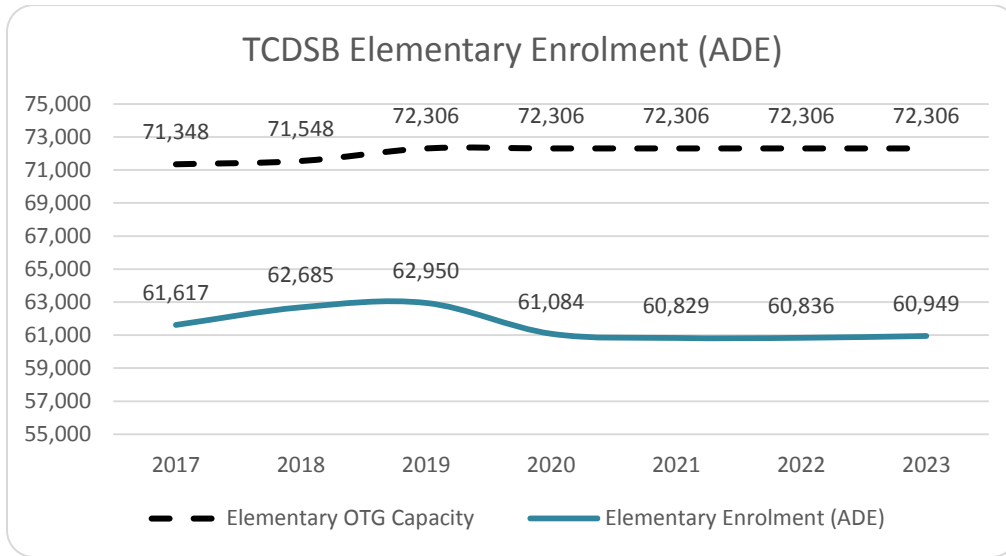
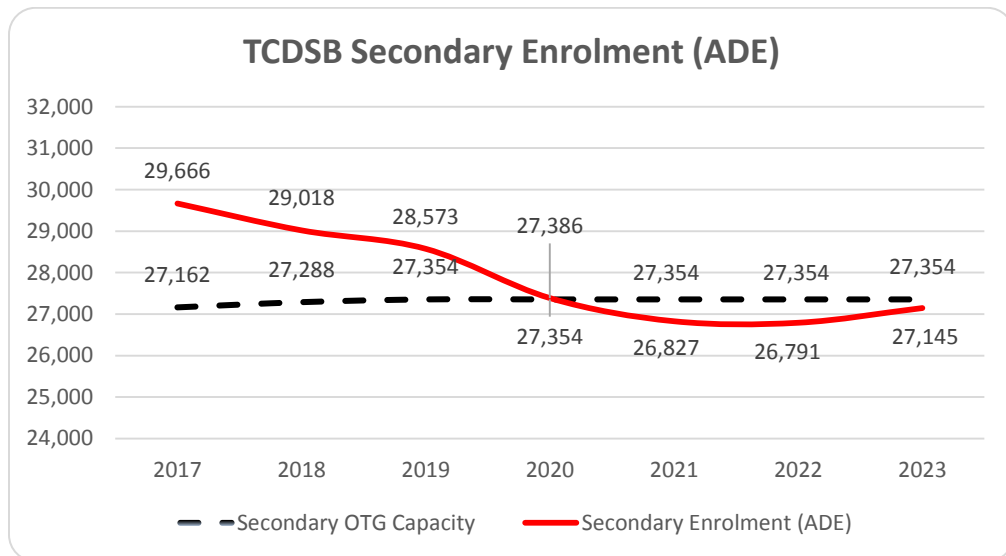


Figure 1



E. IMPLEMENTATION, STRATEGIC COMMUNICATIONS AND STAKEHOLDER ENGAGEMENT PLAN

- 1. Upon Board approval, the consensus projections for 2021-22 will be operationalized.* Staffing models are driven by these projections through collaboration between the Human Resources, Information Technology and Planning departments along with the Academic side of the organization.

F. STAFF RECOMMENDATION

That the consensus enrolment projections, as summarized below, for the 2021-22 to 2023-2024 school years be approved for staffing, budgetary purposes and Ministry of Education reporting requirements.

TCDSB Current & Projected Enrolment (ADE)				
Year	2020 (Current)	2021	2022	2023
Elem.	61,084	60,829	60,836	60,949
Sec.	27,386	26,827	26,791	27,145
Total	88,470	87,656	87,627	88,094
Annual Change	-	-814	-29	467

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 1 - Martino	Area 1 - Cifelli	HOLY CHILD	489	0	2021	Total	304	304	62%
		MONSIGNOR JOHN CORRIGAN	306	0	2021	Total	224	223	73%
		ST ANDREW	633	9	2021	Total	683	683	108%
		ST ANGELA	619	0	2021	Total	473	473	76%
		ST BENEDICT	540	4	2021	French Immersion	180	589	109%
						Regular Track	409		
						Total	589		
		ST DOROTHY	671	0	2021	Total	309	309	46%
		ST JOHN VIANNEY	478	0	2021	Total	343	343	72%
		ST MAURICE	392	0	2021	Total	267	267	68%
		ST STEPHEN	656	0	2021	Total	362	362	55%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 2 - de Domenico	Area 2 - Bria	ALL SAINTS	691	6	2021	French Immersion	186	802	116%
						Regular Track	617		
						Total	803		
	Area 1 - Cifelli	FATHER SERRA	536	1	2021	Total	560	560	104%
		JOSYF CARDINAL SLIPYJ	562	5	2021	Total	549	549	98%
		MOTHER CABRINI	219	1	2021	Total	182	182	83%
		NATIVITY OF OUR LORD	499	0	2021	French Immersion	88	420	84%
						Regular Track	332		
						Total	420		
	Area 2 - Bria	OUR LADY OF PEACE	596	2	2021	French Immersion	489	605	102%
						Regular Track	118		
						Total	607		
		ST CLEMENT	314	0	2021	Total	485	484	154%
		ST DEMETRIUS	245	0	2021	Total	269	269	110%
	Area 1 - Cifelli	ST EUGENE	487	0	2021	French Immersion	167	529	109%
						Regular Track	363		
						Total	530		
		ST GREGORY	580	3	2021	French Immersion	113	725	126%
						Regular Track	615		
						Total	728		
		ST MARCELLUS	407	2	2021	Total	428	428	105%
		TRANSFIGURATION	350	0	2021	Total	395	395	113%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 3 - Li Preti	Area 3 - Campbell	BLESSED MARGHERITA	337	0	2021	Total	329	329	98%
		ST ANDRE	564	4	2021	Total	684	684	121%
		ST AUGUSTINE OF CANTERBURY	622	3	2021	Total	599	598	96%
		ST CHARLES GARNIER	571	0	2021	Total	464	464	81%
		ST FRANCIS DE SALES	490	0	2021	Total	450	450	92%
		ST JANE FRANCES	715	1	2021	Total	673	673	94%
	Area 1 - Cifelli	ST JUDE	723	0	2021	Total	737	737	102%
		ST ROCH	427	1	2021	Total	339	339	79%
	Area 3 - Campbell	ST SIMON	545	0	2021	Total	539	539	99%
		ST WILFRID	706	2	2021	Total	604	604	86%
	Area 1 - Cifelli	VENERABLE JOHN MERLINI	337	0	2021	Total	280	280	83%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 4 - Lubinski	Area 2 - Bria	HOLY ANGELS	375	9	2021	Total	578	578	154%
	Area 5 - Wujek	HOLY FAMILY	711	0	2021	Total	206	206	29%
		JAMES CULNAN	645	0	2021	French Immersion	222	545	85%
						Regular Track	324		
						Total	546		
	Area 2 - Bria	OUR LADY OF SORROWS	580	6	2021	Total	651	650	112%
		ST AMBROSE	438	0	2021	Total	466	465	106%
	Area 5 - Wujek	ST CECILIA	628	0	2021	French Immersion	414	587	93%
						Regular Track	173		
						Total	587		
	Area 2 - Bria	ST ELIZABETH	208	4	2021	Total	218	218	105%
	Area 5 - Wujek	ST JAMES	328	0	2021	Total	173	173	53%
	Area 2 - Bria	ST JOSAPHAT	291	0	2021	Total	152	152	52%
	Area 2 - Bria	ST LEO	459	0	2021	French Immersion	233	395	86%
						Regular Track	162		
						Total	395		
		ST LOUIS	358	0	2021	French Immersion	82	249	70%
						Regular Track	167		
						Total	249		
		ST MARK	266	0	2021	Total	204	204	77%
	Area 5 - Wujek	ST PIUS X	449	0	2021	Total	492	492	110%
		ST VINCENT DE PAUL	547	0	2021	French Immersion	95	297	54%
						Regular Track	202		
						Total	297		
	Area 2 - Bria	THE HOLY TRINITY	536	0	2021	Total	560	560	104%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 5 - Rizzo	Area 3 - Campbell	BLESSED SACRAMENT	446	0	2021	<i>French Immersion</i>	<i>103</i>	554	125%
						<i>Regular Track</i>	<i>453</i>		
						Total	556		
	Area 4 - Fernandes	CARDINAL CARTER (Elem.)	92	0	2021	Total	124	124	135%
	Area 3 - Campbell	OUR LADY OF THE ASSUMPTION	225	10	2021	Total	348	347	155%
		REGINA MUNDI	340	1	2021	Total	343	343	101%
	Area 4 - Fernandes	ST AGNES	236	4	2021	Total	287	287	122%
		ST ANTOINE DANIEL	216	8	2021	Total	402	402	186%
	Area 3 - Campbell	ST CHARLES	369	0	2021	Total	253	253	69%
		ST CONRAD	628	0	2021	Total	620	620	99%
	Area 4 - Fernandes	ST CYRIL <i>(Single Track French Immersion)</i>	280	3	2021	Total	361	360	129%
		ST EDWARD	458	2	2021	Total	393	393	86%
		ST GABRIEL	452	1	2021	Total	267	267	59%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 5 - Rizzo	Area 3 - Campbell	ST JEROME	444	4	2021	<i>French Immersion</i>	72	571	129%
						<i>Regular Track</i>	499		
						Total	571		
		ST MARGARET	355	2	2021	<i>French Immersion</i>	106	610	172%
						<i>Regular Track</i>	505		
						Total	611		
	Area 4 - Fernandes	ST MARTHA	263	0	2021	Total	232	232	88%
		ST NORBERT	354	2	2021	Total	362	361	102%
		ST PASCHAL BAYLON	740	0	2021	Total	711	710	96%
	Area 3 - Campbell	ST RAPHAEL	392	5	2021	Total	537	537	137%
		ST ROBERT	501	3	2021	Total	630	630	126%
		STS COSMAS and DAMIAN	413	2	2021	Total	383	383	93%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 6 - D'Amico	Area 5 - Wujek	ST ANTHONY	530	0	2021	Total	291	291	55%
		ST CLARE	586	0	2021	French Immersion	111	425	73%
						Regular Track	314		
						Total	425		
		ST HELEN	867	0	2021	Total	342	342	39%
		ST JOHN BOSCO	381	0	2021	Total	288	288	76%
		ST LUIGI	245	0	2021	Total	110	110	45%
		ST MARY OF THE ANGELS	536	0	2021	Total	258	258	48%
		ST NICHOLAS OF BARI	656	0	2021	Total	580	580	88%
		ST PAUL VI	400	0	2021	Total	294	294	74%
		ST RITA	348	0	2021	Total	74	74	21%
		ST SEBASTIAN	550	0	2021	Total	232	232	42%
		STELLA MARIS	656	0	2021	Total	301	301	46%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 7 - Del Grande	Area 4 - Fernandes	EPIPHANY OF OUR LORD ACADEMY	233	0	2021	Total	160	160	69%
	Area 7 - Aguiar	HOLY SPIRIT	469	5	2021	Total	476	476	101%
	Area 4 - Fernandes	OUR LADY OF WISDOM (Single Track French Immersion)	409	2	2021	Total	351	351	86%
		PRECIOUS BLOOD	486	0	2021	Total	459	459	96%
	Area 7 - Aguiar	ST AIDAN	406	0	2021	Total	277	277	68%
		ST ALBERT	631	0	2021	Total	395	395	63%
	Area 4 - Fernandes	ST HENRY	386	0	2021	Total	268	268	69%
		ST KEVIN	268	1	2021	Total	233	233	87%
	Area 7 - Aguiar	ST LAWRENCE	406	3	2021	Total	433	433	107%
		ST NICHOLAS	472	0	2021	Total	416	416	88%
		ST SYLVESTER	164	2	2021	Total	161	161	98%
		ST VICTOR	488	0	2021	Total	330	329	68%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 8 - Tanuan	Area 7 - Aguiar	BLESSED PIER GIORGIO FRASSATI	472	0	2021	French Immersion	182	346	73%
						Regular Track	164		
						Total	346		
	Area 8 - Peterson	CARDINAL LEGER	459	0	2021	French Immersion	106	357	78%
						Regular Track	251		
						Total	357		
	Area 7 - Aguiar	OUR LADY OF GRACE	282	2	2021	French Immersion	63	234	83%
						Regular Track	171		
						Total	234		
		PRINCE OF PEACE	323	0	2021	Total	258	258	80%
		SACRED HEART	364	0	2021	Total	223	223	61%
		ST BARNABAS	441	0	2021	Total	263	263	60%
		ST BARTHOLOMEW	150	0	2021	Total	95	94	63%
		ST BEDE	429	0	2021	Total	139	139	32%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 8 - Tanuan	Area 8 - Peterson	ST BRENDAN	450	2	2021	Total	538	538	120%
		ST COLUMBA	326	0	2021	Total	254	254	78%
		ST DOMINIC SAVIO	360	0	2021	Total	232	231	64%
	Area 7 - Aguiar	ST ELIZABETH SETON	260	0	2021	Total	119	119	46%
		ST FLORENCE	242	0	2021	Total	177	177	73%
		ST GABRIEL LALEMANT	219	1	2021	Total	132	132	60%
		ST IGNATIUS LOYOLA	194	0	2021	Total	105	105	54%
	Area 8 - Peterson	ST JEAN DE BREBEUF	222	1	2021	Total	193	193	87%
		ST MALACHY	467	0	2021	Total	266	266	57%
	Area 7 - Aguiar	ST MARGUERITE BOURGEOYS	205	0	2021	Total	90	90	44%
		ST RENE GOUPIL	242	0	2021	Total	66	66	27%
		THE DIVINE INFANT	306	0	2021	Total	100	100	33%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 9 - Di Pasquale	Area 6 - Dixon	BISHOP MACDONELL	536	0	2021	Total	234	234	44%
	Area 5 - Wujek	D'ARCY MCGEE	746	0	2021	French Immersion	55	249	33%
						Regular Track	194		
						Total	249		
	Area 6 - Dixon	HOLY ROSARY	320	0	2021	French Immersion	102	280	88%
						Regular Track	178		
						Total	280		
		OUR LADY OF LOURDES	692	0	2021	Total	547	547	79%
		OUR LADY OF PERPETUAL HELP	315	0	2021	Total	355	355	113%
		POPE FRANCIS	525	0	2021	Total	224	223	43%
	Area 5 - Wujek	ST ALPHONSUS	479	0	2021	French Immersion	69	243	51%
						Regular Track	174		
						Total	243		
		ST BRUNO/ST RAYMOND	380	0	2021	Total	140	139	37%
	Area 6 - Dixon	ST FRANCIS OF ASSISI	357	0	2021	Total	112	112	31%
		ST MARY	520	0	2021	French Immersion	59	251	48%
						Regular Track	192		
						Total	251		
		ST MICHAEL	90	0	2021	Total	155	155	172%
		ST MICHAEL-CHOIR JR	299	0	2021	French Immersion	102	153	51%
						Regular Track	51		
						Total	153		
		ST PAUL	450	0	2021	Total	205	205	46%
	Area 5 - Wujek	ST THOMAS AQUINAS	631	0	2021	Total	480	480	76%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 10 - Di Giorgio	Area 2 - Bria	IMMACULATE CONCEPTION	510	0	2021	Total	502	502	98%
		OUR LADY OF VICTORY	670	0	2021	Total	686	686	102%
		SANTA MARIA	280	0	2021	Total	200	200	71%
		ST BERNARD	681	0	2021	Total	683	682	100%
		ST FIDELIS	381	6	2021	Total	620	620	163%
		ST FRANCIS XAVIER	525	4	2021	Total	523	522	100%
		ST JOHN EVANGELIST	591	0	2021	Total	544	544	92%
		ST MATTHEW	504	2	2021	Total	473	473	94%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 11 - Kennedy	Area 4 - Fernandes	ANNUNCIATION	333	0	2021	Total	343	343	103%
		BLESSED TRINITY	429	0	2021	Total	205	205	48%
	Area 6 - Dixon	CANADIAN MARTYRS	415	0	2021	Total	361	361	87%
		HOLY CROSS	493	0	2021	Total	374	373	76%
		HOLY NAME	538	0	2021	French Immersion	79	327	61%
						Regular Track	248		
						Total	327		
	Area 4 - Fernandes	OUR LADY OF GUADALUPE	167	2	2021	Total	141	141	84%
	Area 6 - Dixon	ST ANSELM	360	0	2021	Total	302	302	84%
	Area 4 - Fernandes	ST BONAVENTURE	536	3	2021	French Immersion	221	576	107%
						Regular Track	355		
						Total	576		
	Area 6 - Dixon	ST BRIGID	669	0	2021	French Immersion	133	693	104%
						Regular Track	561		
						Total	694		
		ST CATHERINE	141	0	2021	Total	120	119	85%
		ST DENIS	294	0	2021	Total	263	263	89%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 11 - Kennedy	Area 4 - Fernandes	ST GERALD	386	0	2021	French Immersion	75	265	69%
						Regular Track	190		
						Total	265		
		ST ISAAC JOGUES	352	0	2021	Total	336	335	95%
	Area 6 - Dixon	ST JOHN TORONTO	709	0	2021	French Immersion	61	414	58%
						Regular Track	353		
						Total	414		
		ST JOHN XXIII	538	0	2021	Total	454	454	84%
		ST JOSEPH	351	0	2021	Total	231	231	66%
	Area 4 - Fernandes	ST KATERI TEKAKWITHA	194	2	2021	Total	190	190	98%
		ST MATTHIAS	222	4	2021	Total	300	300	135%
		ST MONICA	288	0	2021	Total	313	311	109%
		ST TIMOTHY	556	2	2021	French Immersion	81	559	101%
						Regular Track	478		
						Total	559		

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 12 - Crawford	Area 8 - Peterson	IMMACULATE HEART OF MARY	305	0	2021	Total	179	179	59%
		OUR LADY OF FATIMA	725	4	2021	French Immersion	113	802	111%
						Regular Track	690		
						Total	803		
		ST AGATHA	487	2	2021	French Immersion	298	445	91%
						Regular Track	147		
						Total	445		
		ST BARBARA	341	0	2021	Total	320	320	94%
		ST BONIFACE	300	3	2021	Total	322	322	107%
		ST DUNSTAN	364	0	2021	Total	291	291	80%
		ST EDMUND CAMPION	236	2	2021	Total	277	277	117%
		ST JOACHIM	392	0	2021	Total	300	299	77%

2021-22 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA									
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹
Ward 12 - Crawford	Area 8 - Peterson	ST MARIA GORETTI	807	7	2021	French Immersion	109	940	116%
						Regular Track	831		
						Total	940		
		ST MARTIN DE PORRES	300	4	2021	French Immersion	87	407	136%
						Regular Track	320		
						Total	407		
		ST RICHARD	412	0	2021	French Immersion	102	393	95%
						Regular Track	291		
						Total	393		
		ST ROSE OF LIMA	487	4	2021	Total	461	459	95%
		ST THERESA SHRINE	429	0	2021	Total	214	213	50%
		ST THOMAS MORE	492	0	2021	Total	341	340	69%
ST URSULA	282	2	2021	Total	237	236	84%		
2021-22 TCDSB ELEMENTARY			72,224	185	2021	French Immersion	5,699	60,829	84%
						Regular Track	55,171		
						Total	60,870		

1. Utilization Rate is Based on Permanent Capacity (OTG) and is Projected for October 31st, 2021

Figure 1

Trustee Ward	Projected Elementary ADE by Year		
	2021	2022	2023
Ward 1	3,553	3,464	3,421
Ward 2	5,948	5,921	5,894
Ward 3	5,698	5,713	5,681
Ward 4	5,771	5,941	6,056
Ward 5	7,984	8,183	8,297
Ward 6	3,196	3,185	3,134
Ward 7	3,958	3,576	3,570
Ward 8	4,184	4,144	4,043
Ward 9	3,625	3,742	3,880
Ward 10	4,228	4,226	4,224
Ward 11	6,762	6,836	6,859
Ward 12	5,922	5,905	5,890
Elementary Total	60,829	60,836	60,949

2021-22 TCDSB SECONDARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA													
Trustee	Superintendent	School	OTG	Port.	Year	Projection	Total	ADE	Projected Utilization ¹				
Ward 1 - Martino	Area 1 - Cifelli	FATHER HENRY CARR	834	0	2021	Regular Track	814	815	98%				
						VISA	2						
		Total	816										
		MONSIGNOR PERCY JOHNSON	909	0	2021	Regular Track	1,001	995	110%				
VISA	1												
Total	1,002												
Ward 2 - de Domenico	Area 1 - Cifelli	MICHAEL POWER/ST. JOSEPH	1,644	6	2021	Regular Track	1,846	1,868	114%				
						VISA	34						
						Total	1,880						
Ward 3 - Li Preti	Area 3 - Campbell	JAMES CARDINAL MCGUIGAN	987	0	2021	Regular Track	994	989	101%				
						VISA	2						
	Total	996											
	Area 1 - Cifelli	ST BASIL THE GREAT	984	0	2021	Regular Track	1,234	1,233	126%				
VISA						5							
Total	1,239												
Ward 4 - Lubinski	Area 2 - Bria	BISHOP ALLEN	717	24	2021	Regular Track	1,216	1,450	203%				
						VISA	40						
	Total	1,456											
	Area 5 - Wujek	BISHOP MARROCCO/THOMAS MERTON	1,158	0	2021	Regular Track	648	653	57%				
						VISA	9						
	Total	657											
Area 2 - Bria	FATHER JOHN REDMOND	999	0	2021	Regular Track	1,057	1,104	111%					
					VISA	43							
Total	1,110												
Ward 5 - Rizzo	Area 4 - Fernandes	BREBEUF	1,008	0	2021	Regular Track	655	702	673%				
						VISA	23						
						Total	678						
		CARDINAL CARTER	456	0	2021	Regular Track	684	684	150%				
						VISA	2						
						Total	686						
	Area 3 - Campbell	DANTE ALIGHIERI	651	20	2021	Regular Track	668	667	103%				
						VISA	2						
						Total	670						
	Area 4 - Fernandes	LORETTO ABBEY	480	0	2021	Regular Track	695	722	151%				
						VISA	28						
						Total	723						
Area 3 - Campbell	MADONNA	690	0	2021	Regular Track	657	655	95%					
					VISA	1							
					Total	658							
	MARSHALL MCLUHAN	969	0	2021	Regular Track	1,003	996	105%					
					VISA	10							
					Total	1,013							
Area 4 - Fernandes	ST JOSEPH MORROW PARK	798	0	2021	Regular Track	452	471	59%					
					VISA	20							
					Total	472							
Ward 6 - D'Amico	Area 5 - Wujek	LORETTO COLLEGE	567	0	2021	Regular Track	397	397	70%				
						VISA	1						
						Total	398						
		ST MARY CATHOLIC ACADEMY	714	0	2021	Regular Track	739				746	105%	
VISA	9												
Total	748												
Ward 7 - Del Grande	Area 7 - Aguiar	ST JOAN OF ARC CATHOLIC ACADEMY	909	3	2021	Regular Track	734	738	81%				
						VISA	5						
						Total	739						
		MARY WARD	861	0	2021	Regular Track	1,003	873	118%				
VISA	10												
Total	1,013												
Ward 8 - Tanuan	Area 7 - Aguiar	FRANCIS LIBERMANN	648	8	2021	Regular Track	832	860	133%				
						VISA	28						
	Total	860											
	Area 8 - Peterson	ST MOTHER TERESA CATHOLIC ACADEMY	984	0	2021	Regular Track	454	452	46%				
VISA						0							
Total						454							
Ward 9 - Di Pasquale	Area 6 - Dixon	ST JOSEPH COLLEGE	714	0	2021	Regular Track	578	626	88%				
						VISA	52						
		Total	630										
	ST MICHAEL CHOIR Sr.	114	0	2021	Regular Track	89	89	78%					
					VISA	-							
					Total	89							
SSI - Marrello	MONSIGNOR FRASER COLLEGE <small>*Includes the enrolment of the entire Magr. Fraser program at all locations.</small>	1,956	14	2021	Regular Track	861	865	44%					
					VISA	4							
					Total	865							
Ward 10 - Di Giorgio	Area 2 - Bria	CHAMINADE	531	5	2021	Regular Track	887	884	168%				
						VISA	3						
		Total	890										
	ST OSCAR ROMERO	945	0	2021	Regular Track	697	697	74%					
					VISA	2							
					Total	699							
Ward 11 - Kennedy	Area 6 - Dixon	NOTRE DAME	441	0	2021	Regular Track	614	616	140%				
						VISA	4						
		Total	618										
	Area 4 - Fernandes	SENATOR O'CONNOR	1,062	12	2021	Regular Track	1,209	1,214	115%				
						VISA	9						
						Total	1,218						
Area 6 - Dixon	ST PATRICK	1,152	0	2021	Regular Track	789	801	70%					
					VISA	15							
					Total	804							
Ward 12 - Crawford	Area 8 - Peterson	NEIL MCNEIL	648	6	2021	Regular Track	785	782	122%				
						VISA	3						
		Total	788										
		ST JOHN HENRY NEWMAN	729	20	2021	Regular Track	923				930	128%	
						VISA	9						
		Total	932										
ST JOHN PAUL II	1,074	13	2021	Regular Track	1,276	1,283	120%						
				VISA	13								
				Total	1,289								
2021-22 TCDSB SECONDARY TOTAL			27,354	131	2021	Regular Track	26,491	26,827	99%				
						VISA	389						
						Total	27,090						

1. Utilization Rate is Based on Permanent Capacity (OTG) and is Projected for October 31st, 2021

Figure 1

Trustee Ward	Projected Secondary ADE by Year		
	2021	2022	2023
Ward 1	1,810	1,858	1,822
Ward 2	1,868	1,833	1,794
Ward 3	2,222	2,351	2,442
Ward 4	3,207	3,109	3,160
Ward 5	4,869	4,754	4,838
Ward 6	1,143	1,179	1,247
Ward 7	1,611	1,579	1,580
Ward 8	1,312	1,282	1,317
Ward 9	1,580	1,530	1,575
Ward 10	1,580	1,617	1,605
Ward 11	2,631	2,672	2,778
Ward 12	2,995	3,027	2,987
Secondary Total	26,827	26,791	27,145



REPORT TO

CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

2021-22 BUDGET ASSUMPTIONS AND PRESSURES

*“Making a whip of cords, he drove all of them out of the temple, both the sheep and the cattle. He also poured out the coins of the **money changers** and overturned their tables.”*

John 2:15

Created, Draft	First Tabling	Review
February 25, 2021	March 11, 2021	Click here to enter a date.
D. De Souza, Coordinator of Grant & Ministry Reporting G. Sequeira, Coordinator of Budget Services P. De Cock, Comptroller of Business Services & Finance		
INFORMATION REPORT		

Vision:

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Mission:

The Toronto Catholic District School Board is an inclusive learning community uniting home, parish and school and rooted in the love of Christ.

We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.



Brendan Browne, PhD
Director of Education

D. Koenig
Associate Director
of Academic Affairs

S. Camacho
Acting Associate Director
Facilities, Business and
Community Development

A. EXECUTIVE SUMMARY

This is one in a series of reports that provides the Board of Trustees with a preliminary view into the assumptions that staff are using to plan the 2021-22 budget as well as the cost pressures that may arise during the budget setting process for the following school year.

The 2021-22 Grants for Student Needs (GSN) announcement from the Ministry of Education is expected at the end of March or early April 2021 and will drive the development of final budget for the 2021-22 fiscal year.

The following reports are expected in the series, culminating in establishing an approved fiscal year budget:

- a) Budget Consultation Plan (February 2021)
- b) Budget Assumptions and Pressures (March 2021)
- c) Consensus Enrolment Report (March 2021)
- d) Staffing Allocation Report (March 2021)
- e) GSN Update Report (April 2021)
- f) Preliminary Budget Estimates for Consultation (May 2021)
- g) Budget Estimates for Approval (June 2021)
- h) Revised Budget Estimates for Approval (December 2021)

Passing a balanced budget is legal requirement for all school board in Ontario. While the final figure may change with the Ministry funding announcement in April, the size of this preliminary estimate suggests that a significant amount of change will need to occur to bring the budget back into balance. Given the key drivers of this change is declining revenues from less enrolment and loss of one-time COVID-19 funding, the key factors that will drive a balanced budget next year will most likely come from a reduction in one-time COVID-19 costs and from right-sizing staffing levels to match actual student enrolment in the system. Furthermore, in the coming year, passing a balanced budget is an operational imperative because the TCDSB's Operating Contingency Reserve has been significantly reduced from \$47.6M to \$7.8M in response to the COVID-19 pandemic.

Information provided in this report is based on high-level estimates with our knowledge. This report is not a budget, it is preliminary information only.

The cumulative staff time required to prepare this report was 35 hours.

B. PURPOSE

The purpose of this report is to provide the Board of Trustees with a preliminary view into the assumption and cost pressures that may arise during the budget setting process for following school year.

C. BACKGROUND

1. ***Budget setting for a school board is a legislated process with strategic importance.*** The budget process is an important planning tool for the development of an effective and balanced budget in order to provide a range of necessary resources, supports and programs to TCDSB students. The TCDSB is required, before the beginning of each fiscal year, to prepare and adopt a set of estimates (budget) of its revenues and expenses for the coming fiscal year. The approved budget must be submitted to the Ministry of Education by end of June each year.
2. ***Under [Part IX \(Finance\) section of the Education Act](#), the TCDSB must adopt a balanced budget each year.*** This requirement under the Education Act assures that Ontario school boards submit estimates that are in line with the funding they are expecting from the Ministry of Education in any given year. ***The Education Act does allow for some ability to approve “in-year deficits” to the Budget, but such approvals are subject to the approval of the Minister of Education.***
3. ***The Multi-Year Strategic Plan (MYSP) and other supporting plans provide the overarching strategic direction and principles underlying the yearly budget.*** The TCDSB is committed to offering high quality programs and services to all students and while continuously working to improve services and operations year-over-year. TCDSB also strives to make effective, efficient, and innovative use of resources, based on sound planning, and the best available information. Inherent in the budget process is the allocation of available resources to address student needs and improvements to supporting services.
4. ***The standard internal budget process began in January.*** For the 2021-22 budget year, TCDSB staff commenced its budget development process in January 2021 with the development of timelines and preliminary projection assumptions.
5. ***Every year staff provide trustees with a primary look at budget assumptions and pressures.*** While the budget consultation and deeper development process cannot begin until the Ministry of Education announces its funding for the next

school year, staff are trying to plan ahead and have started to look at various cost pressures and assumptions that may impact the budget for next year. This report is providing the Board of Trustees with early information and context into next year's budget.

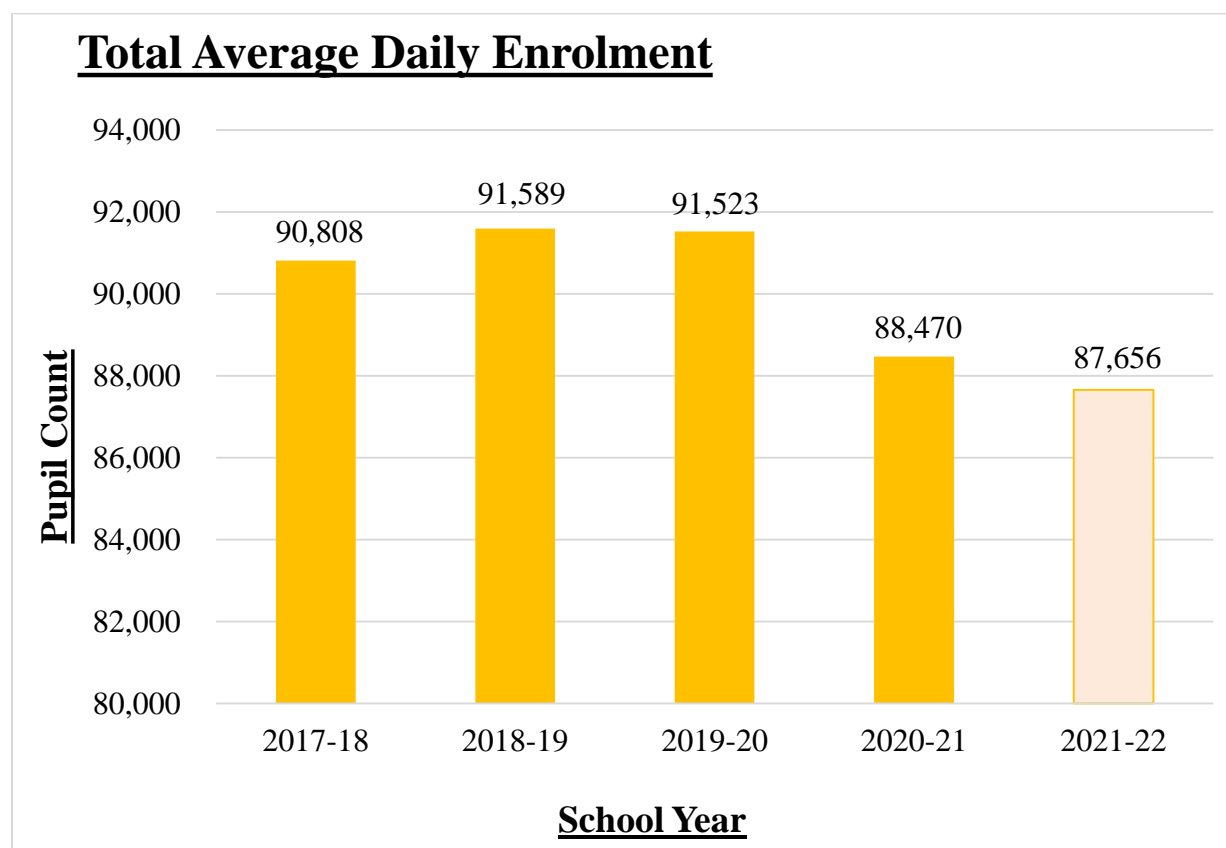
D. EVIDENCE/RESEARCH/ANALYSIS

1. This section provides a high-level overview of information staff have at this time regarding the budget for next year. This section is broken down into 4 sub-sections:
 - a) ***Revenue/Funding Assumptions*** – the current best-known information about the expected revenues the TCDSB will receive next year
 - b) ***Strategic Reserve*** – the current state of strategic reserves
 - c) ***Known Cost Pressures*** – Cost pressure that staff believe are likely to have a budget impact.
 - d) ***Other Budget Pressures and Uncertainties*** – Other pressures and potential risks that might have an impact on the budget, but that staff are still trying to assess, confirm, or clarify.

Revenue/Funding Assumptions

2. ***The Ministry of Education funding for next year has not yet been announced, but based on high-level discussions with Ministry staff, the TCDSB is expecting a “normal” funding announcement in April.*** Given this information, staff are currently making the following assumptions in our budget process. These assumptions may change after the Ministry GSN announcement in April:
 - a) One-time COVID-19 related funding from the Federal and Provincial will not continue
 - b) Base per student GSN funding will remain generally the same as this year
 - c) The government will provide a small revenue increase to match centrally negotiated salary increases in collective agreements
 - d) School Renewal Funding will remain the same
 - e) Class size regulation will remain unchanged from the current year.
 - f) School boards will not receive additional funding for virtual learning modes

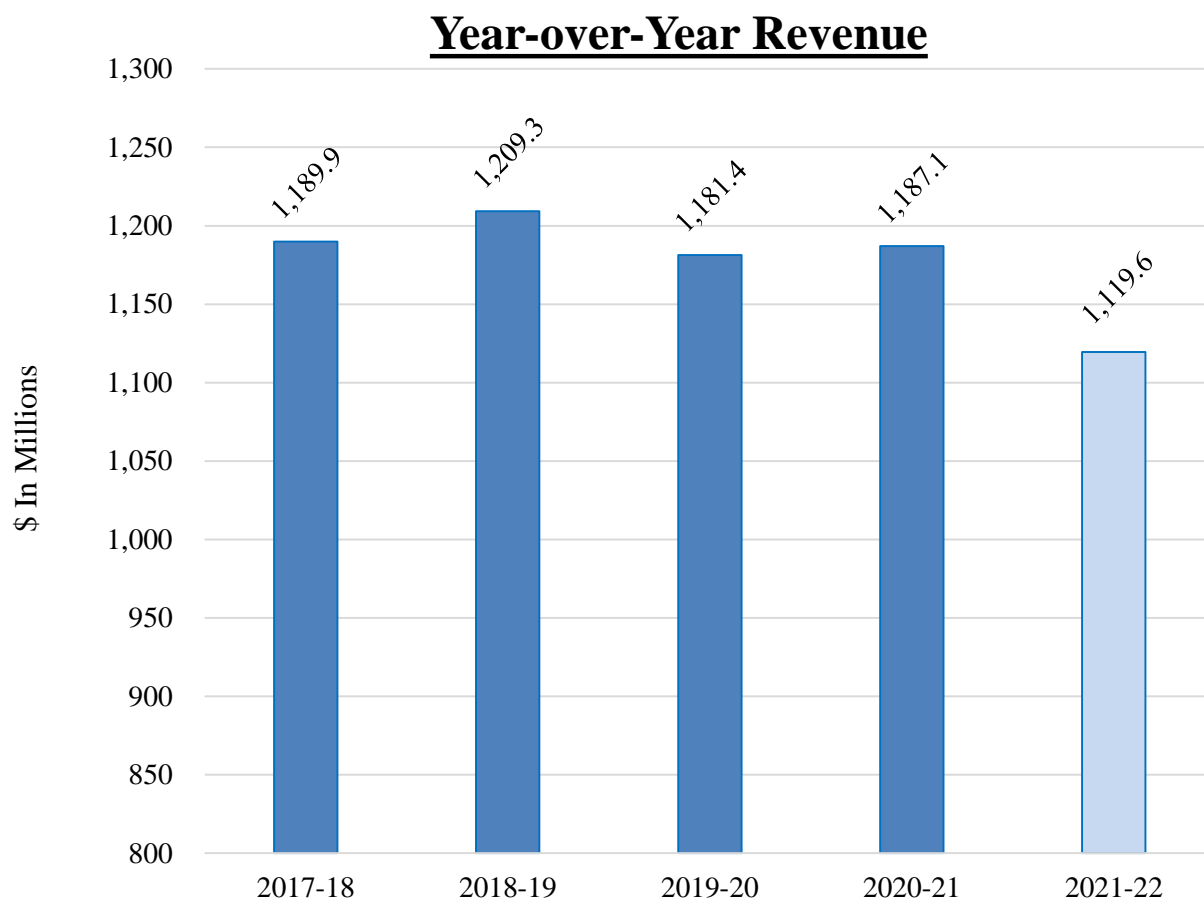
3. ***Next year's budget planning begins with developing an understanding of student enrolment.*** The overall student enrolment drives most of the TCDSB revenue for the year. TCDSB is projecting an overall average daily enrolment (ADE) of 87,656. This constitutes an overall projected decrease of approximately 1.0% from current year and a drop of 4.2% from 2019-2020 levels. Furthermore, for 2020-21 (current year) the TCDSB had projected and staffed schools based on an enrolment of 91,224 but actual enrolment was only 88,470. Enrolment details will be presented the *Census Enrolment Projection Report*.



4. ***Revenues from International Students is not expected to return and may drop further.*** The current fiscal year saw a significant drop in International Students due to the COVID-19 Pandemic resulting in \$11.6M loss of revenue. Staff believe this will continue into 2021-22 with a further decline in revenues of \$2.5M. This estimate is based on confirmed and paid international students.
5. ***The Ministry's enrolment stabilization funding is expected to cease.*** The Ministry of Education provided an enrolment stabilization funding for the current fiscal year to help offset the sudden drop in enrolment at school boards. The

TCDSB received \$22.7M this year to partially offset the unexpected revenue decline from enrolment of \$24.3M from domestic students.

6. ***One-time COVID-19 funding from the Federal and Provincial governments will not be continuing.*** The Provincial and Federal governments provided additional one-time budget of \$16.5M and \$17.48M respectively. This total of \$33.98M in funding was used to support a number of initiatives related to COVID-19. The funds were used for several improvements including:
 - a) HEPA Air Purifiers for classrooms
 - b) Personal Protective Equipment for staff
 - c) Plexiglass barriers
 - d) Improvement to HVAC systems
 - e) Additional cleaning supplies
 - f) Addition staffing to support increase absenteeism and cohorting,
 - g) Additional Support for Special Education
 - h) Additional support for Mental health
 - i) Health and Safety training for staff
 - j) Improved transportation cleaning,
 - k) additional support workers (EA, CYW)
 - l) additional custodial staff and HVAC technicians,
 - m) additional teachers to reduce average class sizes in “hotspots”
 - n) Additional student devices
7. ***As an on-going impact from COVID-19, revenues from permits and other sources will continue to be depressed.*** Declines in permit fees and community use of schools, outside agency use of our facilities saw a decline in revenues of about \$5.3M this year. This revenue is not expected to return for some time.
8. ***Based on the above most current information the TCDSB is projecting overall revenue to be approximately \$1,119.6 Million (~\$1.12 Billion) for 2021-22 fiscal year.*** This revenue would be approx. \$67.5M less than the current fiscal year. The chart below shows the revenue change year-over-year.



Strategic Reserves

9. ***The TCDSB Operating Contingency Reserve has could be depleted to \$7.8M from and in-year total of \$47.6M as a result COVID-19 related expenditure in the current fiscal year.*** The Operating Contingency Reserve was used to support COVID-19 related expenditures over and above the one-time funding provided by the Provincial and Federal governments and to avoid mid-year reductions in staffing as result of lower enrolment.

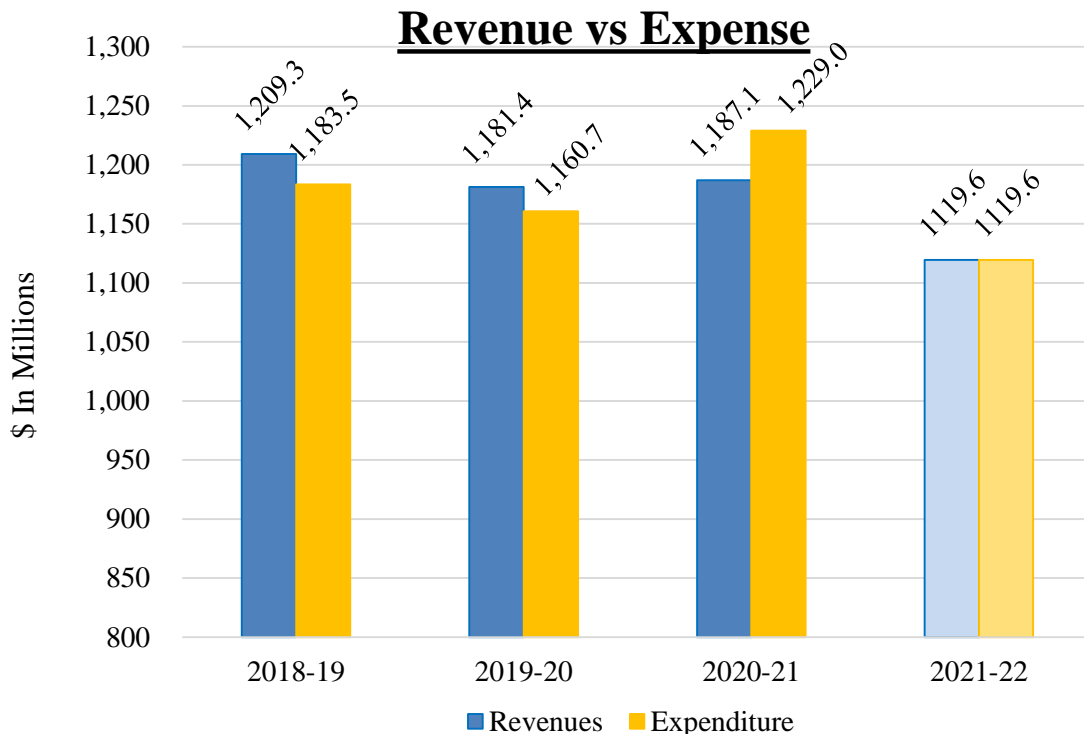
Changes to Operating Reserve Balances – 2020-21	\$M
<i>Opening Reserve Balance in November</i>	<i>47.5</i>
Deferred Bell time optimization for 2020-21	(1.6)
COVID-19 and enrolment related expenditure withdraw	(38.1)
<i>Available for 2021-22</i>	<i>7.8</i>

10. *In addition to the Operating Contingency Reserve, the TCDSB has a number of strategic reserves and other Board reserves it manages for various purposes. These reserves have the following balances and commitments in millions of dollars.*

Reserves	Balance Nov 2020	Committed	Uncommitted Balance
IT Strategic Systems	24.2	(18.3)	5.9
IT Infrastructure	6.9	(6.9)	0.0
Administrative Facilities	3.1	(3.1)	0.0
Student Equity	3.1	(3.1)	0
2019-20 Trustee Strategic	0.1	0	0.1
2020-21 Playgrounds	1.2	(1.2)	0

Known Cost/Expense Pressures

11. *In the last few years, expenses have been below projections resulting in end of year surpluses. This trend ended this year with 42M deficit. Going forward the TCDSB is planning to have balanced budgets. It is important to note that these revenues assumptions for next year are not yet confirmed and actual revenue might be lower or higher than shown below for 2021-22.*



12. ***Enrollment has declined significantly in 2020-21 but the TCDSB did not reduce staffing levels to match.*** Staff levels increased in both panels while enrollment decreased by 4.2% from 2019-2020 levels. Enrolment details will be presented the *Census Enrolment Projection Report*.
13. ***Inflation Assumptions could be higher than expected.*** Utility costs continue to trend higher and the budget estimates are based on historical costs and projected increases. If costs increase higher than anticipated, this could create a costs pressure in this area. The current trend is that utility costs are trending at 7.8% well above the Ministry of Education funding increase for inflationary costs of 2%. In addition, the new Greenhouse Gas Pollution Pricing on natural gas will increase the Board's utility costs by approximately \$1.6M.
14. ***Bell-time optimizations at International Language Schools (\$1.6M) were cancelled.*** Previously, the TCDSB delayed the operationalization of bell-time optimization at International Languages Schools to September 2021. At the Feb 11, 2021 Corporate Service meeting the Board of Trustees approved a motion to maintain the current bell-times at the affected 15 schools. This will result in additional cost pressure of \$1.6M next year.
15. ***The TCDSB is expecting additional one-time transportation costs of \$2.6M resulting from new school construction.*** These costs are a result of transporting students from an existing school location to a temporary school location while a new school is being built. This \$2.6M is addition to the approximately \$5M the TCDSB current spends on transportation over and above the funding received from the Ministry of Education. Furthermore, the Ministry is in the middle of reviewing the student transportation model across the whole province which could have further impact.

Other Budget Pressures and Uncertainties

16. ***The demand for virtual schooling (St Anne) could continue into next year without additional revenue to support it.*** The ongoing provision of two learning modalities is currently not fully funded by the existing GSNs. There is presently no indication that the Ministry of Education will modify the GSNs in such a manner to fully fund the administrative and operational costs to sustain a dedicated virtual school. Staff are currently reviewing various operating models for next year, should a virtual school be required.

17. ***Occasional Teacher costs continue to rise.*** As a general trend for last several years, occasional teacher costs have been trending higher than budget. The risk is that these costs could continue to increase assuming a full Occasional Teacher roster and higher fill rates for daily open jobs.
18. ***The Ministry of Education continues not to fund International Language (IL) during the day.*** The day-time International Languages Elementary Program provides valuable opportunities to learn a third language and has been part of the TCDSB for decades. The Board recently reviewed this program and re-affirmed its commitment to it. The program cost approximately \$6.8M per year and is offered at 44 schools. The Ministry of Education provided partial funding of \$3.6M in 2018-2019 but has not provided funding this year. The Ministry has not indicated whether they will support the program into the future. Senior staff will continue to discuss this matter with the Ministry of Education.
19. ***TCDSB is currently in “local bargaining” with all its union partners.*** The Province wide collective bargaining process completed in late 2019 and the local bargaining process has recently started. The local bargaining processes continues. It is possible that cost could increase as result of these negotiations. Senior staff will continue to work with our union partners to find cost neutral arrangements or savings in the collective agreements.
20. ***TCDSB could incur on-going COVID-19 related expenses into the fall without additional funding to support these costs.*** As the progress of the pandemic is uncertain and vaccine rollouts have been stalled, there is uncertainty related to COVID-19 expenses that could occur over and above what is covered by the Ministry of Education. These expenses may include additional cleaning, HVAC systems costs, devices and internet for students, and additional teaching staff to reduce class sizes.
21. ***The Board of Trustees has asked staff to investigate enriched before and after programs for students. The revenue and cost for these programs are unknown.*** At the February 11, Corporate Services Committee meeting, the Board of Trustees passed a motion to cancel the bell time optimization and to explore working with school communities, that do not have student before and after school programs, to develop enrichment programs that will assist with supervision of students. Staff are currently exploring options, but the costs are not yet known.

22. ***The Board of Trustees has asked staff to provide a report on the possible setup real property subsidiary.*** At the February 28, 2020 Board Meeting, The Board of Trustees ask staff to bring a report regarding the setup of separate company to manage the property of the TCDSB. The revenue and cost of such a change are still unknown. Staff are continuing to work to bring a report and recommendation forward to the Board of Trustees.

Summary of Potential Budget Impacts

23. ***The following is a summary of the potential impacts to the budget as compared to this current fiscal year.*** The first table summary the loss of one-time funding from the government and the second table summarizes the additional budget pressures that staff can currently quantity. It's important to note, again, that these are high-level estimates and may change significantly in the coming weeks.

Revenue Pressures

Loss of One time Revenue expected for 2022-21	\$M
Loss of one-time provincial COVID-19 funding	(16.5)
Loss of one-time federal COVID-19 funding	(17.5)
Loss of enrolment stabilization	(22.7)
Decline in Enrolment for 2021-22	(8.3)
Decline in International Students 2021-22	(2.5)
Total Change	(67.5)

New Cost Pressures

Changes to Expenditures	\$M
Cancellation of Bell Time Optimization	(1.6)
Utility Cost increase	(1.6)
Additional Transportation costs	(2.6)
Total	(5.8)

24. ***Reducing one-time COVID-19 costs and right-sizing staffing levels will be the main path to a balanced budget.*** Given the key drivers of the budget will be declining revenues, the key factors that will drive a balanced budget next year will most likely come from a reduction in one-time COVID-19 costs and from right-sizing staffing levels to match actual student enrolment in the system.

25. Staff are also considered additional revenue generating options but estimates have not yet materialized. These may include:

- a) A communication campaign to encourage enrolled kindergarten students to attend next year and therefore generate additional GSN revenues
- b) Options to encourage home schooled student to attend virtual learning
- c) Outreach to permit users to encourage use, if COVID-19 restrictions subside
- d) Working with the City to streamline film and TV permits process and therefore by opening more opportunities for using TCDSB sites for film and TV productions.

26. Staff will continue to review incoming information and develop a full some budget for June 2021. As more information released by the Ministry and estimate start to materialize staff will provide updates to trustees and adjust public information on website to provide the latest information.

E. CONCLUDING STATEMENT

This report is for the consideration of the Board of Trustees.

March 2021 – Corporate Services

2020-2021 BUDGET

Introductions, assumptions, pressures

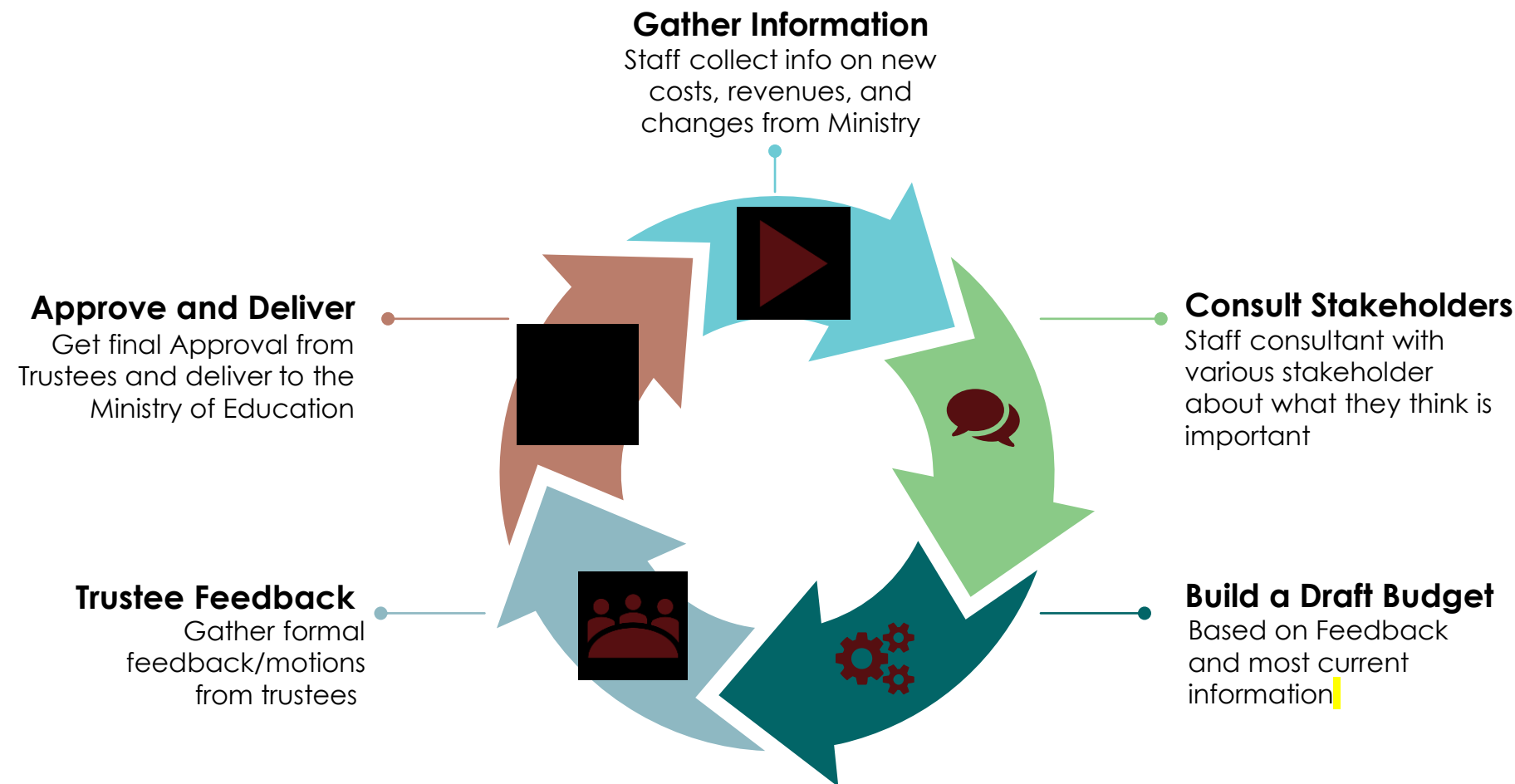


TOPICS FOR TODAY

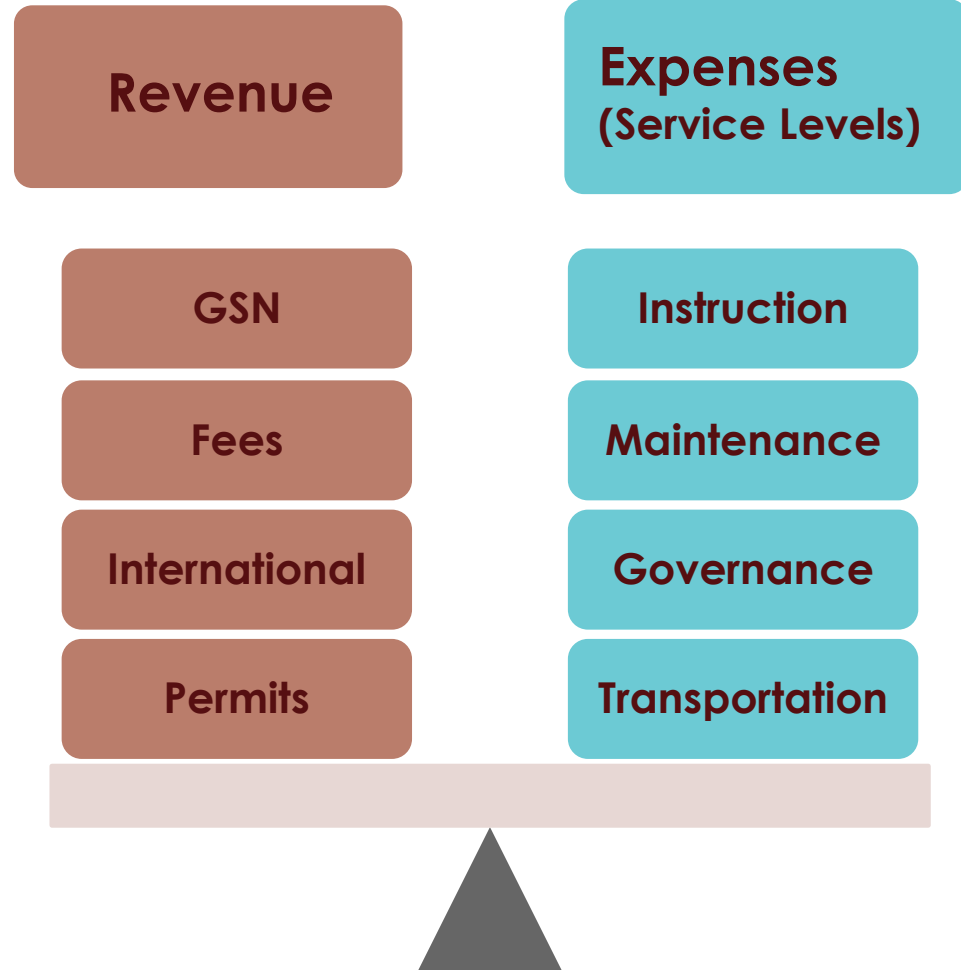


- Background
- Assumptions
- Revenue and Cost Pressures
- Next Steps
- Questions

How we develop a Budget



Budget must be balanced by Law



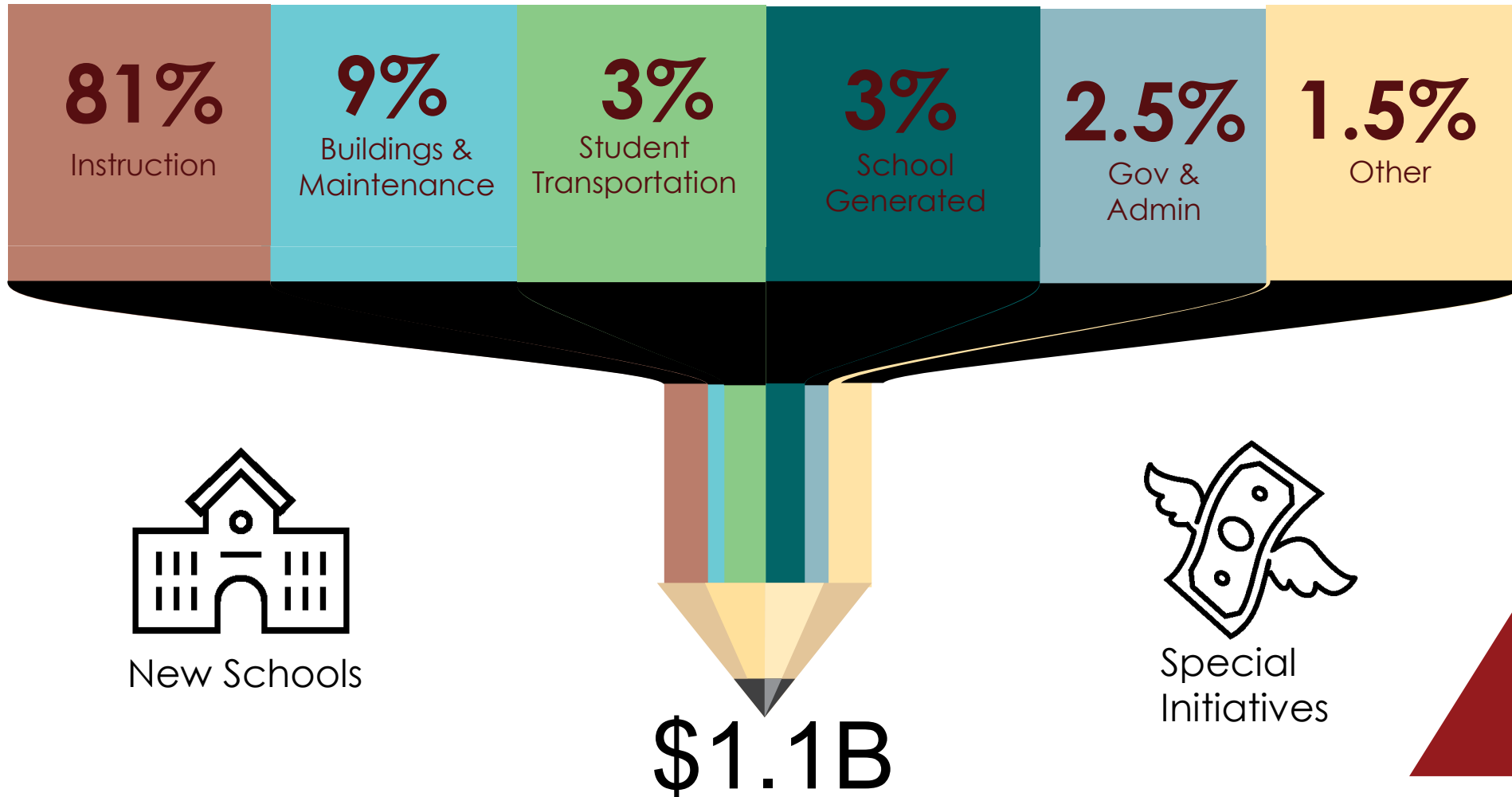
232 (3) "A board shall not adopt estimates that indicate the board would have an in-year deficit for the fiscal year"

Balanced Means..

- ✓ Revenue = Expenses (in year)
- ✓ Not using reserves

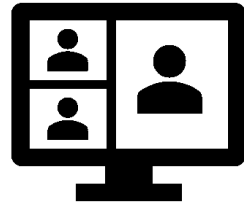


Typical Budget





Survey



Virtual
Town Halls



Website



Boardroom

Consultation is key

Budget Consultation Website is live
www.tcdsb.org/budgetconsult



Our Current Assumptions

- ✓ One-time COVID-19 related funding from the Federal and Provincial will not continue
- ✓ Base per student GSN funding will remain generally the same as this year
- ✓ The government will provide a small revenue increase to match negotiated salary increases in collective agreements
- ✓ School Renewal Funding will remain the same
- ✓ Class size regulation will remain unchanged from the current year.
- ✓ School boards will not receive additional funding for virtual learning modes
- ✓ International student enrolment will remain low
- ✓ Permit and other revenue will remain low
- ✓ One-time cost will also reduce (HEPA, Devices, etc)



PRESSURES SO FAR



Revenue Pressures

- ✓ Loss of Prov COVID Funding (\$16.5M)
- ✓ Loss of Fed COVID Funding (\$17.5M)
- ✓ Loss of Enrollment Stabilization (\$22.7M)
- ✓ Additional decline in Enrollment (\$8.3M)
- ✓ Additional decline in International (\$2.5M)

\$67.5M?

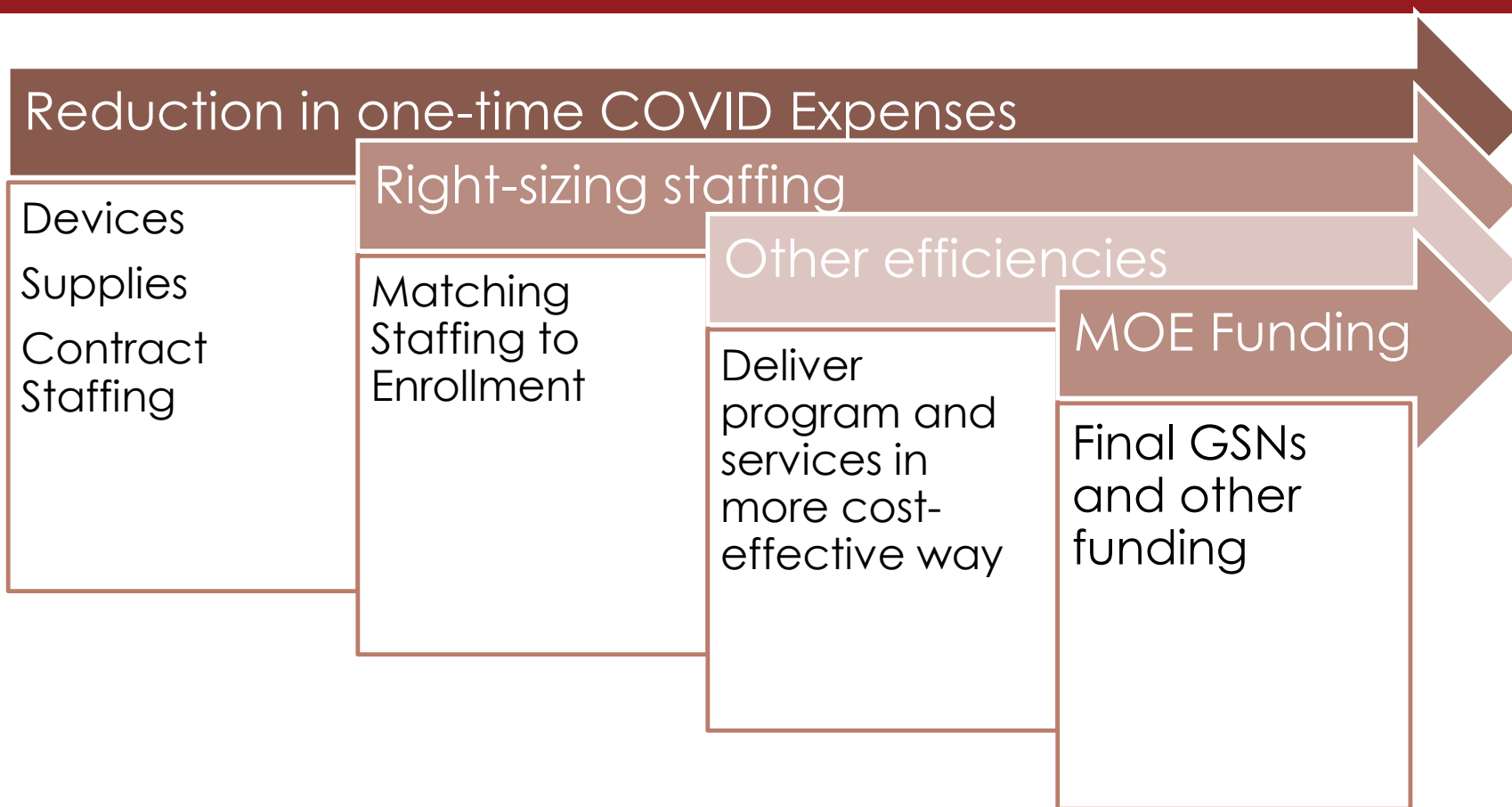
Cost Pressures

- ✓ Cancel Bell time optimization (\$1.6M)
- ✓ Utility Cost (\$1.6M)
- ✓ Additional Transportation (\$2.6)

\$5.8M

Only \$7.8M in
Contingency Reserve

A PATH TO BALANCE



NEXT STEPS



- ✓ Staffing Projection
- ✓ Continue to collect information about pressures
- ✓ Stakeholder Consultations (April)
- ✓ Ministry Funding (GSN) Announcement (April)
- ✓ Staff to explore:
 - ✓ Revenue generating ideas
 - ✓ Options for efficiencies
- ✓ Draft Balanced for Trustee review (May)
- ✓ Final Balanced Budget (June)



Questions

