

CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE REGULAR MEETING Public Session

AGENDA March 22, 2023

Teresa Lubinski, Chair
Trustee Ward 4

Maria Rizzo, Vice Chair
Trustee Ward 5

Nancy Crawford
Trustee Ward 12

Frank D'Amico
Trustee Ward 6

Markus de Domenico
Trustee Ward 2

Michael Del Grande
Trustee Ward 7

David Beshai
Student Trustee



**MULTI-YEAR STRATEGIC PLAN
2022 - 2025**

IN GOD'S IMAGE: Growing in Knowledge, with Justice and Hope



Daniel Di Giorgio
Trustee Ward 10

Angela Kennedy
Trustee Ward 11

Ida Li Preti
Trustee Ward 3

Joseph Martino
Trustee Ward 1

Kevin Morrison
Trustee Ward 9

Garry Tanuan
Trustee Ward 8

Stephanie De Castro
Student Trustee

MISSION

*The Toronto Catholic District School Board is an inclusive learning community uniting home,
parish and school and rooted in the love of Christ.
We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.*

VISION

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Recording Secretary: Sophia Harris, 416-222-8282 Ext. 2293
Assistant Recording Secretary: Skeeter Hinds-Barnett, 416-222-8282 Ext. 2298
Assistant Recording Secretary: Sasha Stephenson, 416-222-8282 Ext. 2207

Dr. Brendan Browne
Director of Education

Nancy Crawford
Chair of the Board

TERMS OF REFERENCE FOR CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

The Corporate Services, Strategic Planning and Property Committee shall have responsibility for considering matters pertaining to:

- (a) Business services including procurement, pupil transportation risk management/insurance and quarterly financial reporting
- (b) Facilities (buildings and other), including capital planning, construction, custodial services, design, maintenance, naming of schools, enrolment projections and use permits
- (c) Information Technology including, computer and management information services
- (d) Financial matters within the areas of responsibility of the Corporate Services, Strategic Planning and Property Committee including budget development
- (e) Policy development and revision in the areas of responsibility of the Corporate Services, Strategic Planning and Property Committee
- (f) Policies relating to the effective stewardship of board resources in the specific areas of real estate and property planning, facilities renewal and development, financial planning and information technology
- (g) The annual operational and capital budgets along with the financial goals and objectives are aligned with the Board's multi-year strategic plan
- (h) Any matter referred to the Corporate Services, Strategic Planning and Property Committee by the Board
- (i) Intergovernmental affairs and relations with other outside organizations
- (j) Advocacy and political action
- (k) Partnership development and community relations
- (l) Annual strategic planning review and design

LAND ACKNOWLEDGEMENT

Out of our deep respect for Indigenous peoples in Canada, we acknowledge that all Toronto Catholic District School Board properties are situated upon traditional territories of the Anishinabek (a-ni-shna-bek), the Haudenosaunee (hoh-Dee-noh-Shoh-nee) Confederacy, and the Wendat peoples. We also acknowledge the land covered by Treaty 13 is held by the Mississaugas of the Credit First Nation and Toronto is subject to The Dish with One Spoon covenant. We also recognize the contributions and enduring presence of all First Nations, Métis, and Inuit peoples in Ontario and the rest of Canada.

La Reconnaissance du Territoire

Nous témoignons du plus grand respect pour les Peuples autochtones au Canada et nous avons à cœur de souligner que tous les immeubles du Toronto Catholic District School Board sont situés sur les terres traditionnelles de la Nation Anishinabek, de la Confédération de Haudenosaunee et des Wendats. Il est également important de noter que le territoire visé par le Traité 13 est celui des Mississaugas de la Première Nation Credit et que celui de Toronto est protégé par l'accord d'« un plat à une cuillère ». Nous tenons également à rappeler la présence pérenne et l'importance des contributions des Premières Nations, des Metis et des Inuits en Ontario, et dans tout le Canada.

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AGENDA THE REGULAR MEETING OF THE CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

PUBLIC SESSION
Teresa Lubinski, Chair
Maria Rizzo, Vice-Chair

Wednesday, March 22, 2023
7:00 P.M.

Pages

1. Call to Order
2. Opening Prayer (Chair or Designate)
3. Land Acknowledgement
4. Singing of O Canada
5. Roll Call and Apologies
6. Approval of the Agenda
7. Report from Private Session
8. Declarations of Interest
9. Approval and Signing of the Minutes of the Meeting held February 9, 2023 1 - 29
10. Delegations
11. Presentation

12. **Notices of Motion**
13. **Consent and Review**
14. **Consideration of Motion For Which Previous Notice Has Been Given**
 - 14.a From Trustee Del Grande regarding Admission and Placement of Elementary Pupils Policy (S.A.01) be amended such that Christian Orthodox Children be Permitted to Attend Toronto Catholic District School Board (TCDSB) Elementary Schools 30 - 31
 - 14.b From Trustee Rizzo regarding Gender Equity in Sports 32 - 34
15. **Unfinished Business**
16. **Matters referred or deferred**
17. **Staff Reports**
 - 17.a St. Josaphat Catholic School (Information) (Refer to March 22, 2023 Addendum)
 - 17.b Monthly Procurement Report (Recommendation) 35 - 38
 - 17.c 2023-24 to 2025-26 Consensus Enrolment Projections (Information) 39 - 67
 - 17.d Toronto Student Transportation Group Annual Report 2021-2022 (Information) 68 - 95
18. **Listing of Communications**
19. **Inquiries and Miscellaneous**
20. **Updating of the Pending Lists**
 - 20.a Annual Calendar of Reports and Policy Metrics 96 - 99
 - 20.b Monthly Pending List - Nil
21. **Resolve into FULL BOARD to Rise and Report**
22. **Closing Prayer**

23. Adjournment

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MINUTES OF THE REGULAR MEETING OF THE CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE PUBLIC SESSION

HELD THURSDAY, FEBRUARY 9, 2023

PRESENT:

Trustees:

T. Lubinski, Chair
M. Rizzo, Vice-Chair
N. Crawford
F. D'Amico
M. de Domenico
M. Del Grande – Virtual
D. Di Giorgio - Virtual
A. Kennedy
I. Li Preti
J. Martino - Virtual
K. Morrison
G. Tanuan

Student Trustees:

D. Beshai
S. De Castro

Staff:

B. Browne
D. Boyce
A. Della Mora
R. Putnam
S. Camacho
A. Ceddia

L. Coulter
 C. Fernandes
 M. Farrell
 M. Loberto
 M. Zlomislic
 S. Vlahos

S. Harris, Recording Secretary
 S. Hinds-Barnett, Assistant Recording Secretary

External Guest: A. Robertson, Parliamentarian

6. Approval of the Agenda

MOVED by Trustee Kennedy, seconded by Trustee Rizzo, that Regulation 7 of the Delegations and Public Participation Policy T.14: “Potential delegates shall submit a Delegation Registration Form to the Recording Secretary’s Office no later than 12:00 pm, two (2) business days preceding the meeting at which the individual or group intends to delegate” be waived to allow Item 10a) Delegation from Abdul Mandhani regarding Waiving the Payment of the Education Development Charges (EDCs) Fees to Create High Quality Living for Low Income Families and Vulnerable Seniors in Need of Long-Term Care.

Results of the Vote taken, as follows:

In favour

Trustees Crawford
 D’Amico
 de Domenico
 Kennedy
 Li Preti
 Lubinski
 Morrison
 Rizzo
 Tanuan

Opposed

Del Grande
 Di Giorgio
 Martino

The Motion was declared

CARRIED

Student Trustees Beshai and De Castro wished to be recorded as voted in favour.

MOVED by Trustee Kennedy, seconded by Trustee Tanuan, that the Agenda, as amended to include the Addendum and Item 10a) Delegation from Abdul Mandhani regarding Waiving the Payment of the Education Development Charges (EDCs) Fees to Create High Quality Living for Low Income Families and Vulnerable Seniors in Need of Long Term Care, be approved.

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Di Giorgio
Kennedy
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

Del Grande

The Motion was declared

CARRIED

Student Trustees Beshai and De Castro wished to be recorded as voted in favour.

7. Report from Private Session

MOVED by Trustee Rizzo, seconded by Trustee Crawford, that the following report from Trustee Rizzo be received:

- a. Approved Minutes of Meetings held September 8, 2022 and December 7, 2022; and
- b. Ratified the Memorandum of Settlement with Canadian Union of Public Employees (CUPE) 1355.

Trustee Kennedy had declared an interest in the Ratification of the Memorandum of Settlement with CUPE 1355, as indicated in Item 8 Declarations of Interest below.

Trustee Del Grande recused himself from voting.

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Kennedy
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

The Motion was declared

CARRIED

Trustee Di Giorgio did not vote/respond.

Student Trustees Beshai and De Castro wished to be recorded as voted in favour.

8. Declarations of Interest

In PRIVATE Session, Trustee Kennedy declared an interest in an Item regarding the ratification of the Memorandum of Settlement with Canadian Union of Public Employees (CUPE) 1355 as she has family members who are employees of the Board. Trustee Kennedy did not participate in discussions regarding that Item nor vote:

Trustee Kennedy declared an interest in Items 11a) Multi-Year Financial Forecast, Ryan Putnam, Chief Financial Officer and Treasurer, 17b) Operating Credit Facility Borrowing Resolution and 17c) Non-Operating Credit Facility Borrowing Resolution, as she has family members who are employees of the Board. Trustee Kennedy indicated that she would neither participate in discussions regarding these Items nor vote.

Trustee Li Preti declared a non-disqualifying interest in Item 17a) Monthly Procurement Report as she has family members attending one of the schools listed in the report. Trustee Li Preti indicated that this would not prevent her from making an impartial decision.

9. Approval and Signing of the Minutes of the Previous Meeting

MOVED by Trustee Crawford, seconded by Trustee Martino, that the Minutes of the Meeting held December 7, 2022 be approved.

The Motion was declared

CARRIED

10. Delegations

MOVED by Trustee Kennedy, seconded by Trustee Crawford, that Item 10a) be adopted as follows:

- 10a) **From Abdul Mandhani regarding Waiving the Payment of the Education Development Charges (EDCs) Fees to Create High Quality Living for Low Income Families and Vulnerable Seniors in Need of Long-Term Care** received.

Trustee Kennedy challenged the Chair on a procedural decision.

Trustee D'Amico left the horseshoe at 7:24 pm.

Results of the Vote taken on the Chair's Ruling, as follows:

In favour

Trustees Crawford
Del Grande
Di Giorgio
Lubinski
Martino
Morrison
Tanuan

Opposed

de Domenico
Kennedy
Li Preti
Rizzo

The Chair's Ruling was upheld.

Student Trustees Beshai and De Castro wished to be recorded as voted in opposition.

Trustee D’Amico returned to the horseshoe at 7:25 pm.

Trustee Kennedy challenged the Chair on another procedural decision.

Results of the Vote taken on the Chair’s Ruling, as follows:

In favour

Opposed

Trustees Crawford
Del Grande
Di Giorgio
Li Preti
Lubinski
Martino
Morrison
Tanuan

D’Amico
de Domenico
Kennedy
Rizzo

The Chair’s Ruling was upheld.

Student Trustees Beshai and De Castro wished to be recorded as voted in opposition.

The Chair declared a seven-minute recess.

The meeting resumed with Trustee Lubinski in the Chair with the attendance list remaining unchanged.

10. Delegations

- 10a) From Abdul Mandhani regarding Waiving the Payment of the Education Development Charges (EDCs) Fees to Create High Quality Living for Low Income Families and Vulnerable Seniors in Need of Long-Term Care continued...**

Results of the Vote taken on Motion of Receipt, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Di Giorgio
Kennedy
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

Del Grande

The Motion was declared

CARRIED

Student Trustees Beshai and De Castro wished to be recorded as voted in favour.

Trustee Kennedy left the horseshoe at 7:49 pm due to a Declaration of Interest in Item 11a) below, as earlier indicated.

11. Presentations

MOVED by Trustee Morrison, seconded by Trustee Li Preti, that Item 11a) be adopted as follows:

11a) Multi-Year Financial Forecast - Ryan Putnam, Chief Financial Officer and Treasurer received.

Time for business expired.

It was the will of the Assembly, as follows, to extend time by 15 minutes, as per Article 12.6 of the Toronto Catholic District School Board's (TCDSB) By-law, to complete the debate on the Item:

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
Del Grande
Di Giorgio
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

de Domenico

Student Trustees Beshai and De Castro wished to be recorded as voted in favour.

Trustee D'Amico left the horseshoe at 8:36 pm.

Results of the Vote taken on the Motion of Receipt, as follows:

In favour

Opposed

Trustees Crawford
de Domenico
Del Grande
Di Giorgio
Li Preti
Lubinski
Martino

Morrison
Rizzo
Tanuan

The Motion was declared

CARRIED

Student Trustees Beshai and De Castro wished to be recorded as voted in favour.

Trustee Kennedy returned to the horseshoe at 8:39 pm.

Trustee Crawford left the horseshoe at 8:39 pm.

12. Notices of Motion

MOVED by Trustee Del Grande, seconded by Trustee Li Preti, that Item 12a) be adopted as follows:

- 12a) **From Trustee Del Grande regarding Admission and Placement of Elementary Pupils Policy (S.A.01) be Amended such that Christian Orthodox Children be Permitted to Attend TCDSB Elementary Schools** that this be considered at the March 22, 2023 Corporate Services, Strategic Planning and Property Committee Meeting:

WHEREAS: Orthodox students prior to the mid 1980s were admitted in TCDSB/Metropolitan Separate School Board (MSSB) elementary schools;

WHEREAS: Orthodox alumni of TCDSB elementary schools have school age children whom they wish the opportunity to experience the Catholic school environment they once had the privilege of being educated in;

WHEREAS: The Catholic Church and faith has always encouraged evangelization;

WHEREAS: The Ontario Catholic Bishops wrote to the then TCDSB Chair of the Board in March 2001 regarding their advice on admissions of Orthodox students;

WHEREAS: Neighbouring GTA (Greater Toronto Area) Catholic school boards permit Orthodox student admissions to elementary schools with certain provisions; and

WHEREAS: Pope Paul VI was the first Pope since the ninth century to visit the East, labeling the Eastern Churches as sister Churches. They produced the Catholic-Orthodox Joint declaration of 1965 during the Second Vatican Council. Orthodox students are permitted and welcomed to attend Catholic schools in accordance with the papal encyclical *Ut Unum Sint* (1995) proclaimed by Pope John Paul II.

THEREFORE BE IT RESOLVED: That the Admission and Placement of Elementary Pupils Policy S.A.01 be amended such that Christian Orthodox children be permitted to attend TCDSB elementary schools provided:

- a) That space remains available in a school after registering/servicing all Catholic students;
- b) That the child(ren) must be baptized in a recognized Christian Orthodox Church affiliated with the sea of Constantinople or Alexandria; and
- c) That the parents provide a request in writing to the Principal and Superintendent requesting their child(ren) be admitted outlining why a Catholic education will best serve the needs of the child(ren) and their agreement to have their child(ren) fully participate in the Catholic curriculum, culture, and practices of the school.

Trustee de Domenico left the horseshoe at 8:41 pm.

Trustees Crawford and D'Amico returned to the horseshoe at 8:43 pm respectively.

Trustee de Domenico returned to the horseshoe at 8:44 pm.

MOVED by Trustee Crawford, seconded by Trustee D'Amico, that Item 12b) be adopted as follows:

12b) From Trustee Rizzo regarding Gender Equity in Sports that this be considered at the March 22, 2023 Corporate Services, Strategic Planning and Property Committee Meeting:

WHEREAS: Fostering gender equality in sports is about creating equal opportunities;

WHEREAS: TCDSB strives to give student athletes equal opportunity to develop to their fullest potential;

WHEREAS: The TCDSB seeks to generate a positive environment for the participation of girls, women, and gender diverse people;

WHEREAS: 62% of Canadian girls do not participate in any kind of sport;

WHEREAS: The Government of Canada adopted an action plan for Reducing Poverty and Improving Health and Well-Being: Moving towards an inclusive sports system by setting a target to achieve gender parity in sports by 2035;

WHEREAS: Female students should not have to fight for fair access to sports facilities;

WHEREAS: There is a lack of adequate playing facilities available in TCDSB schools making it more difficult for female students to engage in sports;

WHEREAS: Inequity stems from the built form (or lack thereof) of sports facilities at schools that are predominantly female;

WHEREAS: TCDSB facilities in single gender schools for girls is generally abysmal, inadequate or not as favourable as boys' venues or co-gender schools;

WHEREAS: The lack of acceptable sports facilities at single gender schools for girls reflects a lack of fairness and respect for female students;

WHEREAS: The sports facilities at Loretto Abbey, Loretto College, St Joseph's College School, Madonna, Notre Dame and even the new St Joseph's Morrow Park Catholic Secondary Schools are devoid and lack equitable sports facilities and fields compared to other high schools; and

WHEREAS: The TCDSB must address the neglect of the sub-standard condition of school sport facilities for female students, girls, women, and gender diverse people.

THEREFORE BE IT RESOLVED: That School communities (as above) be consulted on how facilities can be revitalized;

BE IT FURTHER RESOLVED: That Staff prepare a report on the condition of sports facilities and fields at Loretto Abbey, Loretto College, Madonna, Notte Dame, St Joseph College School and St. Joseph's Morrow Park;

BE IT FURTHER RESOLVED: That Staff report on short and long term action plans to address the inequities to access equal opportunities for all student athletes; and

BE IT FURTHER RESOLVED: That a strategy be developed to resolve the historic neglect of sports facilities at the aforementioned schools to level the playing fields;

FURTHER BE IT RESOLVED: That short term efforts be made to flatten fields to ensure safety and use by students (where land is available and possible); and

FURTHER BE IT RESOLVED: That indoor space be enhanced by providing additional equipment and improving indoor and outdoor spaces for schools which do not have land for high performance fields or outdoor facilities;

FURTHER BE IT RESOLVED: That school communities work with Staff to review budget allocations to secure community sites (facilities) outside of the school (e.g. Bussing to community sites, ski hills, tracks, fitness centres etc.);

BE IT FURTHER RESOLVED: That a reserve fund be created to address inequities in sports facilities across the Board;

BE IT FURTHER RESOLVED: That EDCs (Education Development Charges) be considered a funding source for improvements where eligible;

BE IT FURTHER RESOLVED: That other funding sources be explored;

BE IT FURTHER RESOLVED: That sports facilities and field work be considered in tandem for replacement schools, additions or significant capital renovations; and

BE IT FURTHER RESOLVED: That the TCDSB request the province of Ontario and the Government of Canada to consider funding for:

- a) capital infrastructure improvements for inadequate and inequitable playing fields and sports facilities; and
- b) programs to foster gender equality in sport for the participation of girls, women, and gender diverse people; and

BE IT FURTHER RESOLVED: That the above motion be debated at the next Corporate Services, Strategic Planning and Property Committee Meeting on March 22, 2023.

Urgent Item

Associate Director Boyce reviewed the Order Page, as requested, and advised that the following Items were deemed urgent:

- 17a) Monthly Procurement Report;
- 17b) Operating Credit Facility Borrowing Resolution; and
- 17c) Non-Operating Credit Facility Borrowing Resolution

13. Consent and Review

The Chair reviewed the Order Page and the following Items were held:

- 14a) Consideration of Motion from Trustee Kennedy regarding Waiving Permit Policy B.R.05, Appendix B, Regulation 6; Senator O'Connor 60th Anniversary Celebration, Alumni Committee via John Macciocchi, Teacher, on June 3, 2023 – Trustee Martino;

- 16a) Request to Waive Education Development Charges (EDC) Payment - 844 Don Mills Road Ward 11 – Trustee Kennedy;
- 17a) Monthly Procurement Report – Trustee Rizzo; and
- 17c) March Corporate Services, Strategic Planning and Property Committee Meeting – Proposal for New Date – Trustee Rizzo

MOVED by Trustee Rizzo, seconded by Trustee Crawford, that the Items not held be received and the Staff Recommendations be approved.

Trustee Kennedy left the horseshoe at 8:55 pm due to a Declaration of Interest in Items 17b) Operating Credit Facility Borrowing Resolution and 17c) Non-Operating Credit Facility Borrowing Resolution, as earlier indicated.

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Del Grande
Di Giorgio
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

The Motion was declared

CARRIED

Student Trustees Beshai and De Castro wished to be recorded as voted in favour.

ITEMS NOT HELD AS CAPTURED IN ABOVE MOTION

- 17b) **Operating Credit Facility Borrowing Resolution** that the Board of Trustees approve the operating credit facility borrowing resolution in the amount of \$95,000,000 for the current term;
- 17c) **Non-Operating Credit Facility Borrowing Resolution** that the Board of Trustees approve the non-operating credit facility borrowing resolution in the amount of \$160,000,000 for the current term; and
- 20a) **Annual Calendar of Reports and Policy Metrics**

Trustee Kennedy returned to the horseshoe at 8:56 pm.

Student Trustee De Castro left the horseshoe at 9:15 pm and returned at 9:18 pm.

14. Consideration of Motion For Which Previous Notice Has Been Given

MOVED by Trustee Kennedy, seconded by Trustee Rizzo, that Item 14a) be adopted as follows:

- 14a) **From Trustee Kennedy regarding Waiving Permit Policy B.R.05, Appendix B, Regulation 6; Senator O'Connor 60th Anniversary Celebration, Alumni Committee via John Macciocchi, Teacher, on June 3, 2023:**

WHEREAS: Senator O'Connor College School Alumni Committee is organizing the 60th Anniversary Celebration of the school, to welcome back former students, Staff, family, and friends to the campus, to be held on June 3, 2023;

WHEREAS: The Alumni Committee will have 'smart serve' Staff at the event. There will not be any current students on the campus premises at any time during the day's event. They will also hire police officers to secure the area; and

WHEREAS: Senator O'Connor Alumni requests that the TCDSB Permit Policy be waived, so that the Committee may apply for a liquor licence to serve liquor on school premises or the Estate House for this event.

THEREFORE BE IT RESOLVED THAT: The Permit Policy B.R.05, Appendix B, Regulation 6 be waived, and that permission be granted to the Alumni Committee to apply for a liquor permit for the June 3, 2023 event.

Trustee Di Giorgio challenged the Chair on a procedural decision.

Results of the Vote taken on the Chair's Ruling, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Kennedy
Li Preti
Lubinski
Morrison
Rizzo
Tanuan

Del Grande
Di Giorgio
Martino

The Chair's Ruling was upheld.

Student Trustees Beshai and De Castro wished to be recorded as voted in favour.

Trustee de Domenico left the horseshoe at 9:26 pm and returned at 9:30 pm.

Time for business expired.

MOVED by Trustee Rizzo, seconded by Trustee Tanuan, that time be extended by 15 minutes, as per Article 12.6 of the TCDSB's By-law, to complete the debate on the Item.

Results of the Vote taken on the Chair's Ruling, as follows:

In favour

Trustees D'Amico
Rizzo
Tanuan

Opposed

Crawford
de Domenico
Del Grande
Di Giorgio
Kennedy
Li Preti
Lubinski
Martino
Morrison

The Motion was declared

FAILED

Student Trustees Beshai and De Castro wished to be recorded as voted in opposition.

Results of the Vote taken on the Main Motion, as follows:

In favour

Trustees Crawford
D'Amico

Opposed

Del Grande
Di Giorgio

de Domenico
Kennedy
Morrison
Rizzo
Tanuan

Li Preti
Lubinski
Martino

The Main Motion was declared

CARRIED

Student Trustees Beshai and De Castro wished to be recorded as voted in favour and in opposition respectively.

16. Matters Referred or Deferred

MOVED by Trustee Kennedy, seconded by Trustee Rizzo, that Item 16a) be adopted as follows:

- 16a) Request to Waive Education Development Charges (EDC) Payment - 844 Don Mills Road Ward 11** received.

The Chair declared a recess.

The meeting resumed with Trustee Lubinski in the Chair with the attendance list remaining unchanged.

MOVED by Trustee Del Grande, seconded by Trustee Di Giorgio, that Item 16a) be adopted as follows:

- 16a) Request to Waive Education Development Charges (EDC) Payment - 844 Don Mills Road Ward 11** that the Item be tabled.

Results of the Vote taken, as follows:

In favour

Trustees Crawford
D'Amico
Del Grande
Di Giorgio
Li Preti
Lubinski
Martino
Tanuan

Opposed

de Domenico
Kennedy
Morrison
Rizzo

The Motion was declared

CARRIED

Student Trustees Beshai and De Castro wished to be recorded as voted in opposition.

17. Staff Reports

MOVED by Trustee Rizzo, seconded by Trustee Tanuan, that Item 17a) be adopted as follows:

17a) Monthly Procurement Report received.

Trustee D'Amico left the horseshoe at 10:00 pm and returned at 10:04 pm.

MOVED in AMENDMENT by Trustee Rizzo, seconded by Trustee Tanuan, that the Board approve all procurement awards listed in Appendix A of the report.

Student Trustee De Castro left the meeting at 10:10 pm.

Results of the Vote taken on the AMENDMENT, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Del Grande
Di Giorgio
Kennedy
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

The AMENDMENT was declared

CARRIED

Student Trustee Beshai wished to be recorded as voted in favour.

Results of the Vote taken on the Motion, as amended, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Del Grande
Di Giorgio
Kennedy
Li Preti
Lubinski
Martino

Morrison
Rizzo
Tanuan

The Motion, as amended, was declared

CARRIED

Student Trustee Beshai wished to be recorded as voted in favour.

16. Matters Referred or Deferred

MOVED by Trustee Rizzo, seconded by Trustee Di Giorgio, that Item 16a) be adopted as follows:

- 16a) Request to Waive Education Development Charges (EDC) Payment - 844 Don Mills Road Ward 11** that the Item be lifted from the table.

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Del Grande
Di Giorgio
Kennedy
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

The Motion was declared

CARRIED

Student Trustee Beshai wished to be recorded as voted in favour.

Trustee de Domenico left the horseshoe at 10:51 pm and returned at 10:57 pm.

MOVED by Trustee Kennedy, seconded by Trustee Tanuan, that Item 16a) be adopted as follows:

16a) Request to Waive Education Development Charges (EDC) Payment - 844 Don Mills Road Ward 11:

WHEREAS: We are a school Board rooted in the Love of Christ, and Christ expects us to do all we can to enhance human dignity and to make decisions with compassion for our fellow human beings;

WHEREAS: This multi-generational project has, as its core goal, a mission to improve the quality of life of seniors, create a special culturally appropriate community space for all to enjoy, an early learning centre, and affordable housing options. All admirable goals worth supporting;

WHEREAS: The TCDSB will receive 15 million dollars in EDC revenue as a direct result of the partnership between The Multi-Generational Project and the Wynford Green Development, 5000 new residential dwellings. This was a result of the larger project contributing to unlocking 60 acres for the development of 5000 residential dwellings;

WHEREAS: The Multi-Generational Project group is a volunteer supported, not for profit corporation, dedicated to improving the lives of seniors. This project will include 390 affordable rental units, 122 long term care units, community space, as well as an early childhood development centre and;

WHEREAS: A decision to waive the EDC for The Multi-Generational Project Toronto Group would align very well with the TCDSB Vision; “At TCDSB we transform the World through witness, faith, innovation and action.”

THEREFORE BE IT RESOLVED THAT: The TCDSB waive one third (1/3) (represents the long-term care units of the projects), of the EDC for the mixed use development Multi-Generational Housing Project Toronto.

Time for business expired.

It was the will of the Assembly, as follows, to extend time by 15 minutes, as per Article 12.6 of the TCDSB's By-law, to complete the debate on the Item:

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Del Grande
Di Giorgio
Kennedy
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

Student Trustee Beshai wished to be recorded as voted in favour.

MOVED in AMENDMENT by Trustee Kennedy, seconded by Trustee Martino, that Item 16a) be deferred to the March 22, 2023 Corporate Services, Strategic Planning and Property Committee Meeting.

Results of the Vote taken, as follows:

In favour

Trustees D'Amico
Kennedy
Rizzo
Tanuan

Opposed

Crawford
de Domenico
Del Grande
Di Giorgi
Li Preti
Lubinski
Martino
Morrison

The Motion was declared

FAILED

Student Trustee Beshai wished to be recorded as voted in opposition.

MOVED by Trustee de Domenico, seconded by Trustee Martino, that the Question be called.

Results of the Vote taken, as follows:

In favour

Trustees Crawford
D'Amico
de Domenico
Del Grande
Di Giorgio
Kennedy
Li Preti
Lubinski
Martino

Opposed

Morrison
Rizzo
Tanuan

The Motion was declared

CARRIED

Student Trustee Beshai wished to be recorded as voted in favour.

Results of the Vote taken on the Main Motion, as follows:

In favour

Trustees D'Amico
de Domenico
Kennedy
Rizzo
Tanuan

Opposed

Crawford
Del Grande
Di Giorgio
Li Preti
Lubinski
Martino
Morrison

The Motion was declared

FAILED

Student Trustee Beshai wished to be recorded as voted in favour.

Trustee Morrison left the horseshoe at 11:27 pm.

MOVED by Trustee Rizzo, seconded by Trustee Tanuan, that Item 17d) be adopted as follows:

- 17d) March Corporate Services, Strategic Planning and Property Committee Meeting – Proposal for New Date** that the March 9th Corporate Services, Strategic Planning and Property Committee Meeting be cancelled to accommodate participation in the Ordinandi Dinner, and be rescheduled to take place on Wednesday March 22nd as per Appendix A of the report.

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Del Grande
Kennedy
Li Preti
Lubinski
Martino
Rizzo
Tanuan

The Motion was declared

CARRIED

Trustee Di Giorgio did not vote/respond.

Student Trustee Beshai wished to be recorded as voted in favour.

Trustee Morrison returned to the horseshoe at 11:30 pm.

21. Resolve into FULL BOARD to Rise and Report

MOVED by Trustee Crawford, seconded by Trustee Tanuan, that the meeting resolve into FULL BOARD to Rise and Report.

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Del Grande
Kennedy
Li Preti
Lubinski
Martino
Morrison
Rizzo
Tanuan

The Motion was declared

CARRIED

Trustee Di Giorgio did not vote/respond.

Student Trustee Beshai wished to be recorded as voted in favour.

23. Adjournment

MOVED by Trustee Tanuan, seconded by Trustee Morrison, that the meeting be adjourned.

Results of the Vote taken, as follows:

In favour

Opposed

Trustees Crawford
D'Amico
de Domenico
Del Grande
Kennedy
Li Preti
Lubinski
Morrison
Rizzo
Tanuan

The Motion was declared

CARRIED

Trustees Di Giorgio and Martino did not vote/respond.

Student Trustee Beshai wished to be recorded as voted in favour.

SECRETARY

CHAIR



*Mike Del Grande
Trustee Ward 7*

E-mail: Mike.DelGrande@tcdsb.org

Voicemail: 416-512-3407

To: Corporate Services Committee Meeting, March 22, 2023

From: Mike Del Grande, Trustee Ward 7

Subject: Consideration of Motion - Admission and Placement of Elementary Pupils Policy (S.A.01) be amended such that Christian Orthodox children be permitted to attend TCDSB Elementary Schools

MOVED BY: Mike Del Grande, Toronto Catholic District School Board,
seconded by

WHEREAS: Orthodox students prior to the mid 1980's were admitted in Toronto Catholic District School Board (TCDSB)/Metropolitan Separate School Board (MSSB) elementary schools and;

WHEREAS: Orthodox alumni of TCDSB elementary schools have school age children whom they wish the opportunity to experience the Catholic school environment they once had the privilege of being educated in and;

WHEREAS: The Catholic Church and faith has always encouraged evangelization and;

WHEREAS: The Ontario Catholic Bishops wrote to the then TCDSB Chair of the Board in March 2001 regarding their advice on admissions of Orthodox students and;

WHEREAS: Neighbouring GTA Catholic school boards permit Orthodox student admissions to elementary schools with certain provisions and;

WHEREAS: Pope Paul VI was the first Pope since the ninth century to visit the East, labeling the Eastern Churches as sister Churches. They produced the Catholic-

Orthodox Joint declaration of 1965 during the Second Vatican Council. Orthodox students are permitted and welcomed to attend Catholic schools in accordance with the papal encyclical Ut Unum Sint (1995) proclaimed by Pope John Paul II.

THEREFORE BE IT RESOLVED: That the Admission and Placement of Elementary Pupils Policy (S.A.01) be amended such that Christian Orthodox children be permitted to attend TCDSB elementary schools provided:

- a) That space remains available in a school after registering/servicing all Catholic students;
- b) That the child(ren) must be baptized in a recognized Christian Orthodox Church affiliated with the sea of Constantinople or Alexandria; and
- c) That the parents provide a request in writing to the Principal and Superintendent requesting their child(ren) be admitted outlining why a Catholic education will best serve the needs of the child(ren) and their agreement to have their child(ren) fully participate in the Catholic curriculum, culture, and practices of the school.

Mike Del Grande
Trustee, Ward 7



*Maria Rizzo
Trustee Ward 5*

E-mail: Maria.Rizzo@tcdsb.org

Voicemail: 416-512-3407

To: Corporate Services Committee Meeting, March 22, 2023

From: Maria Rizzo, Trustee Ward 5

Subject: Consideration of Motion – Gender Equity in Sports

MOVED BY: **Maria Rizzo**, Toronto Catholic District School Board, **seconded** by

WHEREAS: Fostering gender equality in sports is about creating equal opportunities;

WHEREAS: Toronto Catholic District School Board (TCDSB) strives to give student athletes equal opportunity to develop to their fullest potential;

WHEREAS: The TCDSB seeks to generate a positive environment for the participation of girls, women, and gender diverse people;

WHEREAS: 62% of Canadian girls do not participate in any kind of sport;

WHEREAS: The Government of Canada adopted an action plan for Reducing Poverty and Improving Health and Well-Being: Moving towards an inclusive sports system by setting a target to achieve gender parity in sports by 2035;

WHEREAS: Female students should not have to fight for fair access to sports facilities;

WHEREAS: There is a lack of adequate playing facilities available in TCDSB schools making it more difficult for female students to engage in sports;

WHEREAS: Inequity stems from the built form (or lack thereof) of sports facilities at schools that are predominantly female;

WHEREAS: TCDSB facilities in single gender schools for girls is generally abysmal, inadequate or not as favourable as boys' venues or co-gender schools;

WHEREAS: The lack of acceptable sports facilities at single gender schools for girls reflects a lack of fairness and respect for female students;

WHEREAS: The sports facilities at Loretto Abbey, Loretto College, St Joseph's College School, Madonna, Notre Dame and even the new St Joseph's Morrow Park Catholic secondary schools are devoid and lack equitable sports facilities and fields compared to other high schools; and

WHEREAS: The TCDSB must address the neglect of the sub-standard condition of school sport facilities for female students, girls, women, and gender diverse people.

THEREFORE BE IT RESOLVED: That School communities (as above) be consulted on how facilities can be revitalized;

BE IT FURTHER RESOLVED: That Staff prepare a report on the condition of sports facilities and fields at Loretto Abbey, Loretto College, Madonna, Notre Dame, St Joseph Wellesley and St. Joseph's Morrow Park;

BE IT FURTHER RESOLVED: That staff report on short and long term action plans to address the inequities to access equal opportunities for all student athletes; and

BE IT FURTHER RESOLVED: That a strategy be developed to resolve the historic neglect of sports facilities at the aforementioned schools to level the playing fields;

FURTHER BE IT RESOLVED: That short term efforts be made to flatten fields to ensure safety and use by students (where land is available and possible); and

FURTHER BE IT RESOLVED: That indoor space be enhanced by providing additional equipment and improving indoor and outdoor spaces for schools which do not have land for high performance fields or outdoor facilities;

FURTHER BE IT RESOLVED: That school communities work with staff to review budget allocations to secure community sites (facilities) outside of the school (e.g. Bussing to community sites, ski hills, tracks, fitness centres etc.);

BE IT FURTHER RESOLVED: That a reserve fund be created to address inequities in sports facilities across the Board;

BE IT FURTHER RESOLVED: That EDCs (Education Development Charges) be considered a funding source for improvements where eligible;

BE IT FURTHER RESOLVED: That other funding sources be explored;

BE IT FURTHER RESOLVED: That sports facilities and field work be considered in tandem for replacement schools, additions or significant capital renovations; and

BE IT FURTHER RESOLVED: That the TCDSB request the province of Ontario and the Government of Canada to consider funding for:

a) capital infrastructure improvements for inadequate and inequitable playing fields and sports facilities; and

b) programs to foster gender equality in sport for the participation of girls, women, and gender diverse people.

BE IT FURTHER RESOLVED: That the above motion be debated at the next Corporate Services Committee on March 22, 2023.

Maria Rizzo
Trustee, Ward 5



REPORT TO

CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

MONTHLY PROCUREMENT REPORT

“It’s no good, it’s no good!” says the buyer – then goes off and boasts about the purchase. Proverbs 20:14

Drafted

March 15, 2023

Meeting Date

March 22, 2023

J. Charles, Senior Coordinator, Procurement Services and Contract Administration

RECOMMENDATION REPORT

Vision: *IN GOD’S IMAGE: Growing in Knowledge, with Justice and Hope.*

Mission: *Nurturing the faith development and academic excellence of our Catholic learning community through the love of God, neighbour, and self.*



MULTI-YEAR STRATEGIC PLAN
2022 - 2025

IN GOD’S IMAGE: Growing in Knowledge, with Justice and Hope



Brendan Browne
Director of Education

Adrian Della Mora
Associate Director of Academic Affairs
and Chief Operating Officer

Derek Boyce
Associate Director of Corporate
Services and Chief Commercial Officer

Ryan Putnam
Chief Financial Officer & Treasurer

A. EXECUTIVE SUMMARY

As required by Purchasing Policy FP.01 the Board of Trustees approve all procurement activity/awards greater than \$50,000.

This report submits to the Board of Trustees a listing of all procurement activity/awards in excess of \$50,000 subsequent to March 3, 2023.

B. PURPOSE

Purchasing Policy FP.01 requires Board of Trustee approval for any procurement activity/award in excess of \$50,000.

C. BACKGROUND

This report recommends approval of the attached list of procurement activity/awards in excess of the \$50,000 threshold.

D. EVIDENCE/RESEARCH/ANALYSIS

A listing of all procurement activity/awards appears in Appendix A.

E. STAFF RECOMMENDATION

That the Board of Trustees approve all procurement activities/awards listed in Appendix A.

Appendix A – Listing of Procurement Activity/Awards for Approval

No.	Bid No. & Name	Description	SO/Executive Division	Recommended Supplier(s)	# of Bids Rec'd	Projected Start/End Date of Contract	Estimated cost for Initial Term	Est. total cost for Optional Term	Award based on: Lowest Price or Highest Score
1.	T-023-23 (Ren 2022 108)	St. Oscar Romero – Generator Upgrade – Contractor Award and Budget Increase	M. Zlomislic, Capital Development & Renewal	Commerce Electric Co. Inc.	5	NA	\$744,100.00	NA	Lowest Price
2.	T-019-23 (Ren 2022 107)	Lighting, P.A and F.A Upgrades for 4 Schools - Contractor Award	M. Zlomislic, Capital Development & Renewal	Star Electrical Services Inc & EM Electrical Services Ltd.	6	NA	\$799,262.00	NA	Lowest Price
3.	Q-008-23	Stage Lighting and Sound System - For School: Michael Power / St. Joseph High School	F. Cifeli, Superintendent of Education, Schools – Area 1	Christie Lites Sales Ltd	1	NA	\$ 121,309.00	NA	Lowest Price
4.	T-029-23 (Ren 2022 110)	Multiple Schools – Lockdown Button Installation – Contractor Award	M. Zlomislic, Capital Development & Renewal	3rd Rev. e.i.b. Systems Inc	4	NA	\$140,651.00	NA	Lowest price
5.	T-032-23 (Ren 2022 109)	Construction Contract Award - Washroom and Changeroom Renovations for Michael Power - St. Joseph CSS	M. Zlomislic, Capital Development & Renewal	Bemocon Contracting Ltd.	17	NA	\$420,580.68	NA	Lowest price

Appendix A – Listing of Procurement Activity/Awards for Approval

No.	Bid No. & Name	Description	SO/Executive Division	Recommended Supplier(s)	# of Bids Rec'd	Projected Start/End Date of Contract	Estimated cost for Initial Term	Est. total cost for Optional Term	Award based on: Lowest Price or Highest Score
6.	T-030-23 (Ren 2022 115)	St. Raphael Catholic School – Washroom Renovations – Contractor Award	M. Zlomislic, Capital Development & Renewal	Cypruss Contracting Inc.	16	NA	\$212,800.00	NA	Lowest price
7.	T-037-23 (Ren 2022 121)	Contractor Award - Electrical Upgrades at Five Schools	M. Zlomislic, Capital Development & Renewal	EEL Line Corporation	6	NA	\$894,000.00	NA	Lowest price



REPORT TO

CORPORATE SERVICES, STRATEGIC
PLANNING AND PROPERTY
COMMITTEE2023-24 TO 2025-26 CONSENSUS ENROLMENT
PROJECTIONS

An intelligent mind acquires knowledge, and the ear of the wise seeks knowledge. Proverbs 18:15

Drafted

March 7, 2023

Meeting Date

March 22, 2023

K. Rajasooriar. Supervisor/Demographer, Planning Services
 T. Oltarzewski. Supervisor, Municipal Planning, Planning Services
 A. Brutto, Senior Manager, Planning Services
 B. Leporati, Senior Coordinator, Planning Services
 M. Loberto, Superintendent, Planning and Development Services

INFORMATION REPORT

Vision: *IN GOD'S IMAGE: Growing in
Knowledge, with Justice and Hope.*

Mission: *Nurturing the faith development and academic
excellence of our Catholic learning community through the
love of God, neighbour, and self.*



MULTI-YEAR STRATEGIC PLAN
2022 - 2025

IN GOD'S IMAGE: Growing in Knowledge, with Justice and Hope



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Director of Education

Adrian Della Mora
Associate Director of Academic
Affairs & Chief Operating Officer

Derek Boyce
Associate Director of Corporate
Services and Chief Commercial Officer

Ryan Putnam
Chief Financial Officer and Treasurer

A. EXECUTIVE SUMMARY

This report provides consensus enrolment projections for the 2023-24, 2024-25 and 2025-26 school years. Enrolment projections form the basis of budget and staffing estimates which are collectively submitted to the Ministry of Education on an annual basis.

Enrolment projections for October 31, 2023 are based on October 31, 2022 pupil counts. Several key variables inform the projection model including but not limited to, residential development data, historical retention rates and census data.

TCDSB Current & Projected Enrolment (ADE)					
Year	*2022 (Proj.)	2022 (Current)	2023	2024	2025
Elem.	56,686	57,727	57,032	56,228	55,862
Sec.	26,803	26,619	26,527	26,515	26,236
Total	83,489	84,346	83,559	82,743	82,098
Annual Change	-	857	-787	-816	-645

**2022 Projected Numbers were approved by the Board and are displayed for comparison purposes as staffing for the 2023-2024 school was originally based on these numbers.*

Projected enrolment for the 2023-2024 school year indicates a decrease of -1.2% in the elementary panel and a decrease of -0.3% in the secondary panel when compared to actual enrolment for the 2022-23 school year. Later in the decade, strong residential development is forecasted to mitigate further enrolment decline in the elementary panel. Secondary panel enrolment is expected to gradually decrease until the end of the decade when it is expected to plateau and stabilize over the long-term outlook.

B. BACKGROUND

1. ***Preliminary projections (Appendix A and B) were reviewed and validated by all Area Superintendents and School Principals to form the Consensus Enrolment Projections.*** This validation process occurred throughout January and February 2023 and where appropriate, changes were incorporated into the projection model resulting in a consensus enrolment projection. ***Staff have implemented a conservative projection model as enrolment trends from the COVID-19 pandemic continue to be monitored and are impacted by issues of housing affordability in Toronto.***
2. ***Elementary enrolment (figure 1) is projected to be 57,032 students (ADE) for the 2023-24 school year.*** This represents a forecasted decrease of approximately 695 students or -1.2%. Elementary enrolment has experienced declines over the past two school years, however, is projected to stabilize near the end of the decade due strong residential development trends.

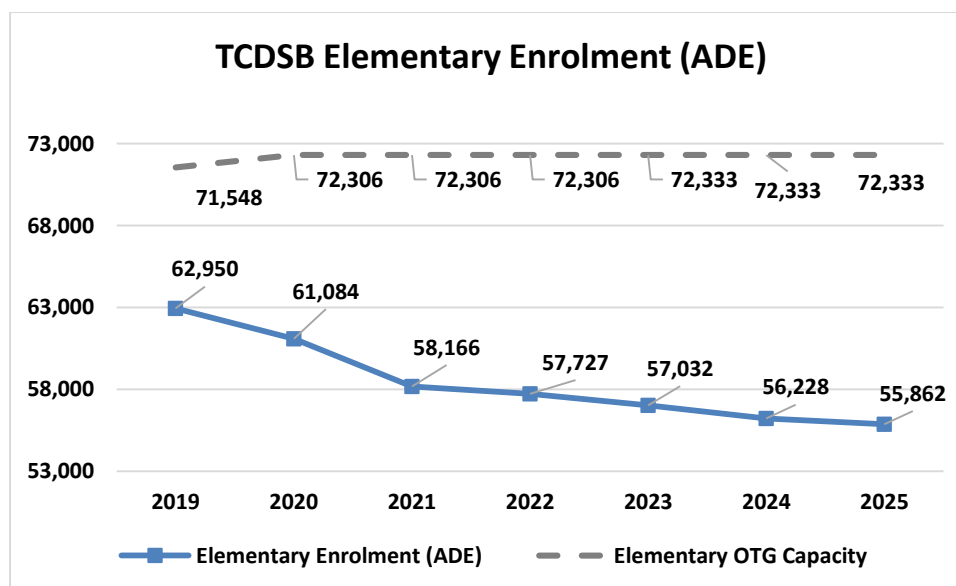


Figure 1

3. ***Secondary enrolment (figure 2) is projected to be 26,527 students (ADE) for the 2023-24 school year.*** This represents a forecasted decrease of approximately 92 students or -0.3%. Like the elementary panel, the secondary panel has experienced declines in enrolment over the course of the pandemic however, enrolment is projected to stabilize through the rest of the decade International student enrolment has not recovered to pre-pandemic numbers.
4. Both elementary and secondary enrolment panels have accommodated an ***influx of over 900 Ukrainian students*** through the 2022-23 school year.

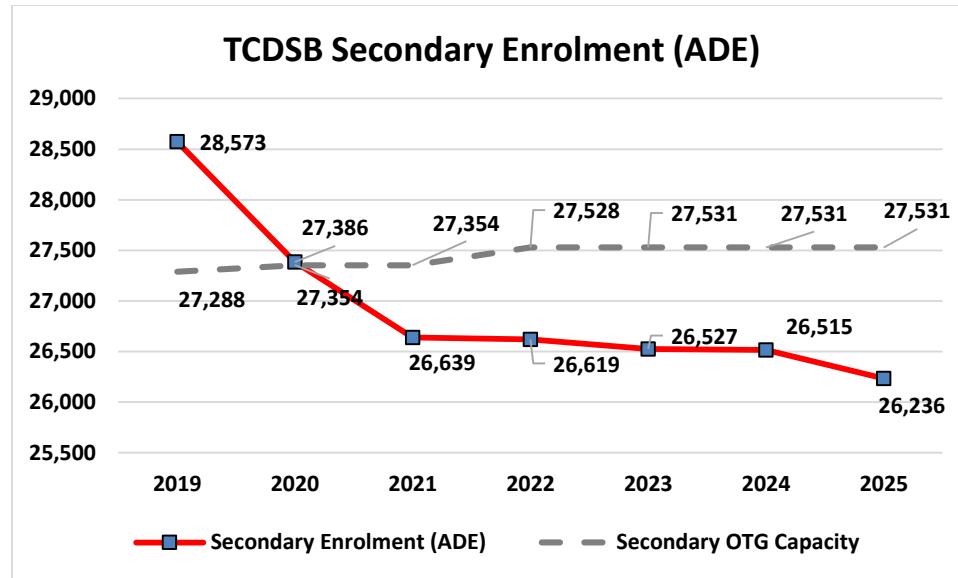


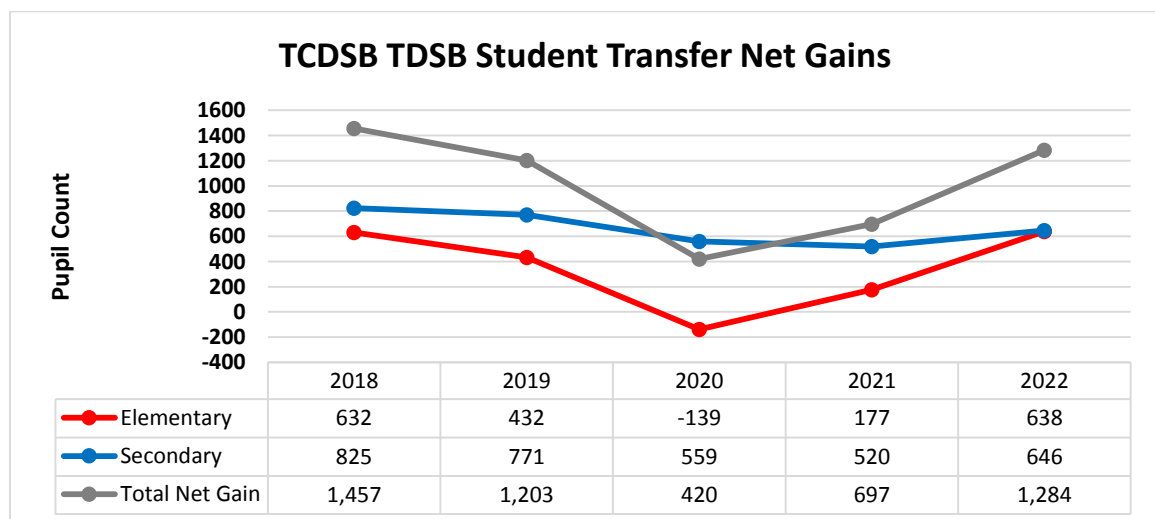
Figure 2

C. EVIDENCE/RESEARCH/ANALYSIS

1. ***Less JK students are enrolling in the school system GTA wide.*** This can be partially attributed to young families who have migrated away from the region for affordability reasons as well declining birth rates nationwide. This decline is expected to normalize in Toronto as the residential development pipeline is built out and added to with the submission of new development proposals.
2. ***The housing affordability crisis in the Greater Toronto Area is affecting enrolment numbers across all GTA school boards.*** Families are seeking more affordable real estate and relief from soaring rental costs in the city. Enrolment trends currently indicate modest enrolment increases at both rural and suburban school boards while urban school boards have seen a decline. StatsCan reports that in 2022, the Toronto CMA lost approximately 78,100 people to intra-provincial migration (*Appendix 'C'*). While the average home sold price in the city has decreased to approximately \$1,051,000, rising interest rates and inflation have eroded purchasing power. As a result, home affordability in Toronto remains an issue. In addition to rising interest rates and inflation, rent costs rose by 22.7% between 2021 and 2022, bringing the average rent within the City of Toronto to \$2,775/month.
3. ***Increased immigration has a limited effect on enrolment in the TCDSB school system.*** Canada has seen declining birth rates since 2008. Recently, the Federal Government increased immigration targets to 401,000 immigrants per year with 159,679 newcomers settling in the GTA in 2022. Many of these

newcomers to Canada are impacted by housing affordability issues and must seek housing in the more affordable neighbourhoods of the city upon arrival. In addition, many immigrants arrive from traditionally non-Catholic countries which limits their eligibility for enrolment.

4. ***An influx of Ukrainian refugees to Toronto was observed over the course of 2022 as the Federal government granted all Ukrainians 3-year temporary resident permits.*** This enrolment influx is localized in the western portion of the city, predominantly within Eastern Rite schools. Pending current events in the Ukraine, it is unclear as to how many Ukrainian families will choose to remain in Toronto over the long-term.
5. ***International Student enrolment has not recovered to pre-pandemic levels.*** Lower than usual International Student enrolment can be attributed to uncertainty caused by the pandemic. Current international student enrolment, projected at 500 students, represents approximately half of the number of students enrolled prior to the pandemic.
6. ***The number of student transfers between the TCDSB and TDSB has recovered to pre-pandemic levels.*** The TCDSB, from 2018-2019 net gained approximately 1,200 to 1,450 students per year from the TDSB. This number declined commensurate with the pandemic however, for the 2022-2023 school year, the TCDSB net gained 1,284 students from the TDSB, which is in line with pre-pandemic trending. Grade 9 students represent approximately 500-600 pupils within this cohort. **(Data collected from internal software)*



7. ***Data gathered from the tracking of development applications is used in the Board's annual enrolment projection process to estimate future student populations.*** The development database is updated as applications are

received, to reflect key changes, build timelines and completion of development proposals across the City. Maps exhibiting the location and intensity of development are included in *Appendix 'D'*. ***Additional information on development applications can be found in Appendix 'E'.***

D. METRICS AND ACCOUNTABILITY

1. ***Following this report, the consensus projections for 2023-24 will be operationalized.*** Staffing models are driven by these projections through collaboration between the Human Resources, Financial Services, Information Technology and Planning departments along with the Academic team.

E. CONCLUDING STATEMENT

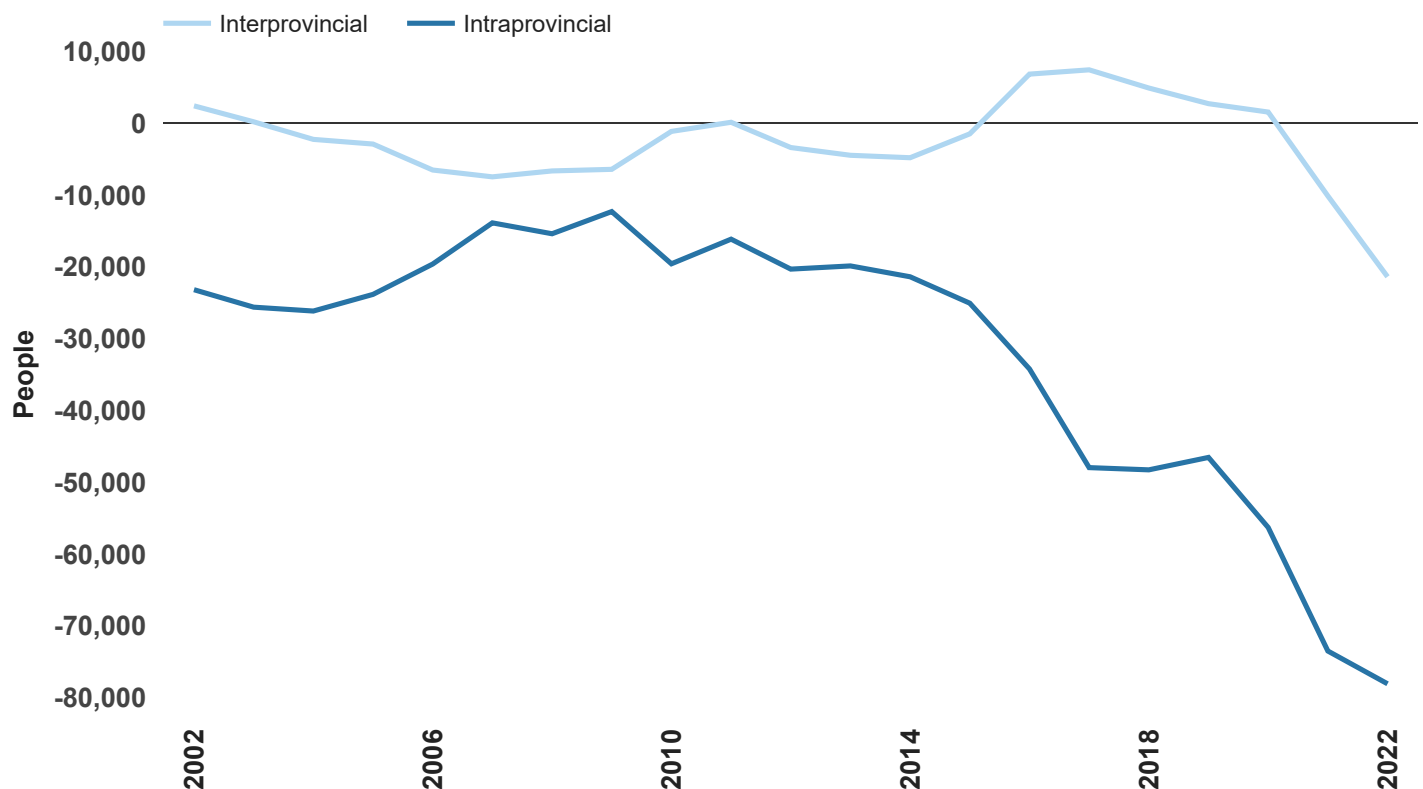
This report is for the information of the Board of Trustees.



Net intraprovincial migration is the balance of people that left Toronto CMA for another part of Ontario. The net outflow was 78,100 people in 2022, following a 73,500 person outflow the year before. An outflow means more people left for other parts of Ontario than arrived. In this case, by the tens of thousands—the most in at least a generation.

Greater Toronto Residents Are Leaving In Record Volumes

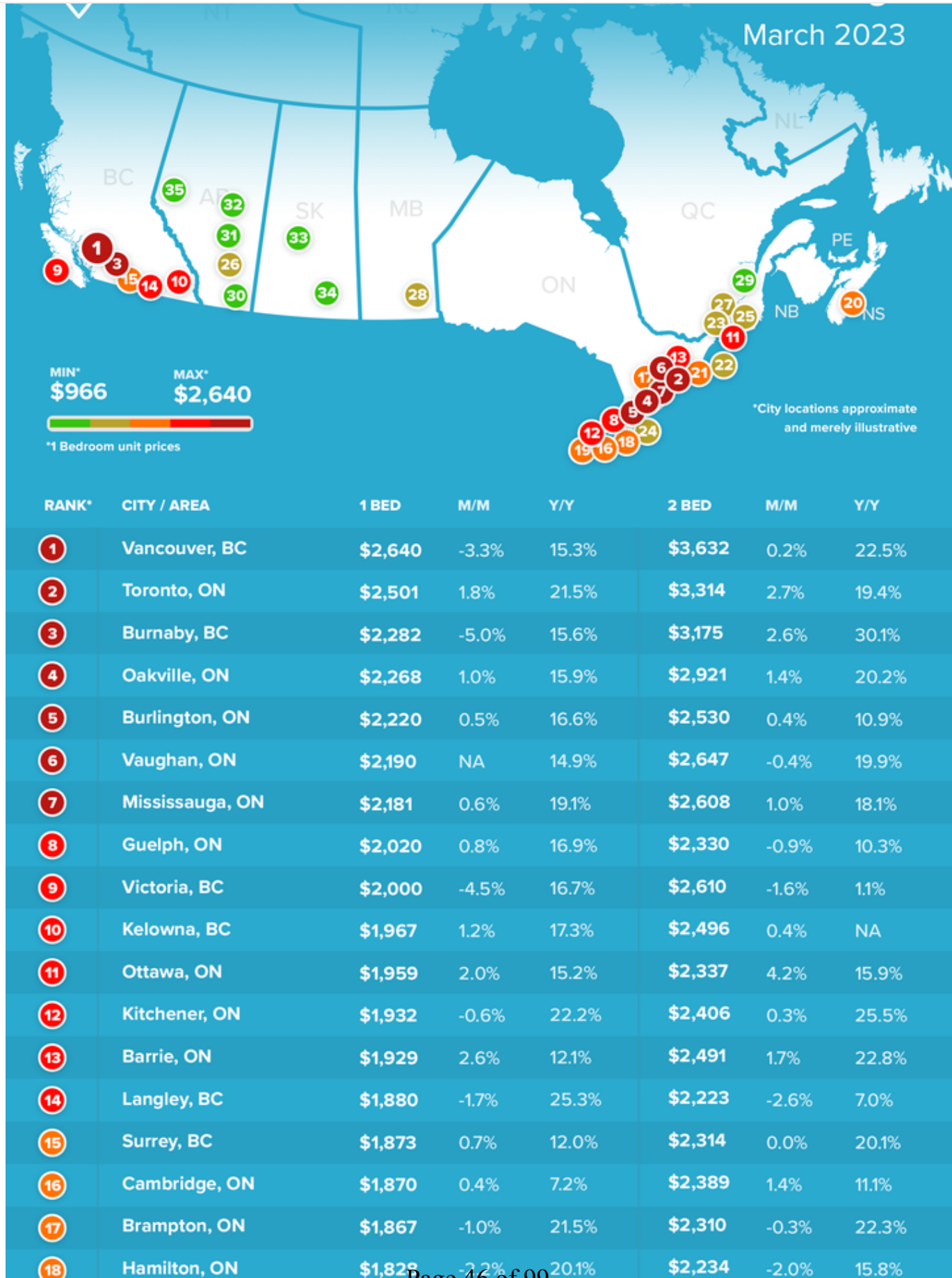
The net flow of Greater Toronto residents to other parts of Ontario (intraprovincial migration), and other parts of Canada (interprovincial migration). Negative numbers mean more people left than arrived in Toronto CMA.



Source: Statistics Canada; Better Dwelling.

Toronto Is No Longer A Place Where Other Canadians Seek Opportunity

Remember when Toronto was a hub for people from other provinces across Canada? Those days are long gone as net interprovincial migration turned deeply negative.



2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 1 - Martino	Area 1 - Cifelli	HOLY CHILD	489	0	2023	250	51%
		MONSIGNOR JOHN CORRIGAN	306	0	2023	178	58%
		ST ANDREW	633	9	2023	575	91%
		ST ANGELA	619	0	2023	430	69%
		ST BENEDICT	540	4	2023	606	112%
		ST DOROTHY	671	0	2023	302	45%
		ST JOHN VIANNEY	478	0	2023	300	63%
		ST MAURICE	392	0	2023	312	80%
		ST STEPHEN	656	0	2023	315	48%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 2 - de Domenico	Area 2 - Bria	ALL SAINTS	691	3	2023	774	112%
	Area 1 - Cifelli	FATHER SERRA	536	1	2023	546	102%
		JOSYF CARDINAL SLIPYJ	562	8	2023	647	115%
		MOTHER CABRINI	219	1	2023	176	80%
		NATIVITY OF OUR LORD	499	0	2023	431	86%
	Area 2 - Bria	OUR LADY OF PEACE	596	2	2023	547	92%
		ST CLEMENT	314	1	2023	506	161%
		ST DEMETRIUS	245	8	2023	401	164%
	Area 1 - Cifelli	ST EUGENE	487	2	2023	525	108%
		ST GREGORY	580	3	2023	711	123%
		ST MARCELLUS	407	2	2023	357	88%
		TRANSFIGURATION	350	0	2023	376	107%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 3 - Li Preti	Area 3 - Campbell	BLESSED MARGHERITA	337	0	2023	300	89%
		ST ANDRE	564	2	2023	562	100%
		ST AUGUSTINE OF CANTERBURY	622	3	2023	506	81%
		ST CHARLES GARNIER	571	0	2023	434	76%
		ST FRANCIS DE SALES	490	0	2023	362	74%
		ST JANE FRANCES	715	0	2023	675	94%
	Area 1 - Cifelli	ST JUDE	723	0	2023	633	88%
		ST ROCH	427	1	2023	323	76%
	Area 3 - Campbell	ST SIMON	545	0	2023	486	89%
		ST WILFRID	706	2	2023	562	80%
	Area 1 - Cifelli	VENERABLE JOHN MERLINI	337	0	2023	249	74%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 4 - Lubinski	Area 2 - Bria	HOLY ANGELS**	366	0	2023	515	141%
	Area 5 - D'Addario	HOLY FAMILY	711	0	2023	178	25%
		JAMES CULNAN	645	0	2023	564	87%
	Area 2 - Bria	OUR LADY OF SORROWS	580	3	2023	649	112%
		ST AMBROSE	438	0	2023	485	111%
	Area 5 - D'Addario	ST CECILIA	628	0	2023	555	88%
	Area 2 - Bria	ST ELIZABETH	208	4	2023	220	106%
	Area 5 - D'Addario	ST JAMES	328	0	2023	149	45%
	Area 2 - Bria	ST JOSAPHAT	291	0	2023	367	126%
	Area 2 - Bria	ST LEO**	346	9	2023	383	111%
		ST LOUIS	358	0	2023	283	79%
		ST MARK	266	0	2023	222	83%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 4 - Lubinski	Area 5 - D'Addario	ST PIUS X	449	0	2023	368	82%
		ST VINCENT DE PAUL	547	0	2023	279	51%
	Area 2 - Bria	THE HOLY TRINITY	536	0	2023	550	103%
Ward 5 - Rizzo	Area 3 - Campbell	BLESSED SACRAMENT	446	0	2023	431	97%
	Area 4 - Danfulani	CARDINAL CARTER (Elem.)	92	0	2023	124	135%
	Area 3 - Campbell	OUR LADY OF THE ASSUMPTION	225	10	2023	341	152%
		REGINA MUNDI	340	1	2023	310	91%
	Area 4 - Danfulani	ST AGNES	236	4	2023	246	104%
		ST ANTOINE DANIEL **	427	0	2023	297	70%
	Area 3 - Campbell	ST CHARLES	369	0	2023	261	71%
		ST CONRAD	628	0	2023	607	97%
	Area 4 - Danfulani	ST CYRIL (Single Track French Immersion)	280	3	2023	330	118%
		ST EDWARD	458	0	2023	326	71%
		ST GABRIEL	452	0	2023	325	72%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 5 - Rizzo	Area 3 - Campbell	ST JEROME	444	8	2023	604	136%
		ST MARGARET	355	0	2023	576	162%
		ST MARTHA	263	0	2023	209	79%
		ST NORBERT	354	1	2023	316	89%
	Area 4 - Danfulani	ST PASCHAL BAYLON	740	0	2023	727	98%
	Area 3 - Campbell	ST RAPHAEL	392	5	2023	519	132%
		ST ROBERT	501	4	2023	654	131%
		STS COSMAS and DAMIAN	413	2	2023	401	97%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 6 - D'Amico	Area 5 - D'Addario	ST ANTHONY	530	0	2023	209	39%
		ST CLARE	586	0	2023	429	73%
		ST HELEN	867	0	2023	248	29%
		ST JOHN BOSCO	381	0	2023	252	66%
		ST LUIGI	245	0	2023	116	47%
		ST MARY OF THE ANGELS	536	0	2023	222	41%
		ST NICHOLAS OF BARI	656	0	2023	496	76%
		ST PAUL VI	400	0	2023	258	65%
		ST RITA	348	0	2023	90	26%
		ST SEBASTIAN	550	0	2023	221	40%
		STELLA MARIS	656	0	2023	264	40%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 7 - Del Grande	Area 4 - Danfulani	EPIPHANY OF OUR LORD ACADEMY	233	0	2023	162	70%
	Area 7 - Aguiar	HOLY SPIRIT	469	5	2023	460	98%
	Area 4 - Danfulani	OUR LADY OF WISDOM <i>(Single Track French Immersion)</i>	409	0	2023	311	76%
		PRECIOUS BLOOD	486	0	2023	414	85%
	Area 7 - Aguiar	ST AIDAN	406	0	2023	227	56%
		ST ALBERT	631	0	2023	313	50%
	Area 4 - Danfulani	ST HENRY	386	0	2023	239	62%
		ST KEVIN	268	2	2023	228	85%
	Area 7 - Aguiar	ST LAWRENCE	406	3	2023	448	110%
		ST NICHOLAS	472	0	2023	376	80%
		ST SYLVESTER	164	2	2023	130	79%
		ST VICTOR	488	0	2023	322	66%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 8 - Tanuan	Area 7 - Aguiar	BLESSED PIER GIORGIO FRASSATI	472	0	2023	302	64%
	Area 8 - Peterson	CARDINAL LEGER	459	0	2023	358	78%
	Area 7 - Aguiar	OUR LADY OF GRACE	282	2	2023	189	67%
		PRINCE OF PEACE	323	0	2023	201	62%
		SACRED HEART	364	0	2023	227	62%
		ST BARNABAS	441	0	2023	279	63%
		ST BARTHOLOMEW	150	0	2023	98	65%
		ST BEDE	429	0	2023	90	21%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 8 - Tanuan	Area 8 - Peterson	ST BRENDAN	450	2	2023	503	112%
		ST COLUMBA	326	0	2023	279	86%
		ST DOMINIC SAVIO	360	0	2023	208	58%
	Area 7 - Aguiar	ST ELIZABETH SETON	260	0	2023	100	38%
		ST FLORENCE	242	0	2023	154	64%
		ST GABRIEL LALEMANT	219	0	2023	129	59%
		ST IGNATIUS LOYOLA	194	0	2023	101	52%
	Area 8 - Peterson	ST JEAN DE BREBEUF	222	1	2023	155	70%
		ST MALACHY	467	0	2023	242	52%
	Area 7 - Aguiar	ST MARGUERITE BOURGEOYS	205	0	2023	83	40%
		ST RENE GOUPIL	242	0	2023	51	21%
		THE DIVINE INFANT	306	0	2023	106	35%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 9 - Morrison	Area 6 - Dixon	BISHOP MACDONELL	536	0	2023	307	57%
	Area 5 - D'Addario	D'ARCY MCGEE	746	0	2023	220	29%
	Area 6 - Dixon	HOLY ROSARY	320	0	2023	266	83%
		OUR LADY OF LOURDES	692	0	2023	538	78%
		OUR LADY OF PERPETUAL HELP	315	0	2023	336	107%
		POPE FRANCIS	525	0	2023	214	41%
	Area 5 - D'Addario	ST ALPHONSUS	479	0	2023	238	50%
		ST BRUNO/ST RAYMOND	380	0	2023	142	37%
	Area 6 - Dixon	ST FRANCIS OF ASSISI	357	0	2023	101	28%
		ST MARY	520	0	2023	223	43%
		ST MICHAEL	90	0	2023	141	157%
		ST MICHAEL-CHOIR JR	299	0	2023	137	46%
		ST PAUL	450	0	2023	224	50%
	Area 5 - D'Addario	ST THOMAS AQUINAS	631	0	2023	384	61%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 10 - Di Giorgio	Area 2 - Bria	IMMACULATE CONCEPTION	510	0	2023	492	96%
		OUR LADY OF VICTORY	670	0	2023	595	89%
		SANTA MARIA	280	0	2023	161	58%
		ST BERNARD	681	0	2023	642	94%
		ST FIDELIS	381	6	2023	589	155%
		ST FRANCIS XAVIER	525	4	2023	467	89%
		ST JOHN EVANGELIST	591	0	2023	559	95%
		ST MATTHEW	504	2	2023	446	88%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 11 - Kennedy	Area 4 - Danfulani	ANNUNCIATION	333	0	2023	314	94%
		BLESSED TRINITY	429	0	2023	208	48%
	Area 6 - Dixon	CANADIAN MARTYRS	415	0	2023	348	84%
		HOLY CROSS	493	0	2023	334	68%
		HOLY NAME	538	0	2023	291	54%
	Area 4 - Danfulani	OUR LADY OF GUADALUPE	167	2	2023	146	87%
	Area 6 - Dixon	ST ANSELM	360	0	2023	271	75%
	Area 4 - Danfulani	ST BONAVENTURE	536	3	2023	546	102%
	Area 6 - Dixon	ST BRIGID	669	0	2023	590	88%
		ST CATHERINE	141	0	2023	105	74%
		ST DENIS	294	0	2023	253	86%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 11 - Kennedy	Area 4 - Danfulani	ST GERALD	386	0	2023	265	69%
		ST ISAAC JOGUES	352	0	2023	289	82%
	Area 6 - Dixon	ST JOHN TORONTO	709	0	2023	335	47%
		ST JOHN XXIII	538	0	2023	454	84%
		ST JOSEPH	351	0	2023	219	62%
	Area 4 - Danfulani	ST KATERI TEKAKWITHA	194	2	2023	186	96%
		ST MATTHIAS**	233	6	2023	204	88%
		ST MONICA	288	0	2023	343	119%
		ST TIMOTHY	556	1	2023	582	105%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 12 - Crawford	Area 8 - Peterson	IMMACULATE HEART OF MARY	305	0	2023	164	54%
		OUR LADY OF FATIMA	725	4	2023	770	106%
		ST AGATHA	487	1	2023	446	92%
		ST BARBARA	341	0	2023	272	80%
		ST BONIFACE	300	3	2023	283	94%
		ST DUNSTAN	364	0	2023	233	64%
		ST EDMUND CAMPION	236	2	2023	252	107%
		ST JOACHIM	392	0	2023	269	69%

2023-24 TCDSB ELEMENTARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization*
Ward 12 - Crawford	Area 8 - Peterson	ST MARIA GORETTI	807	5	2023	814	101%
		ST MARTIN DE PORRES	300	7	2023	378	126%
		ST RICHARD	412	0	2023	341	83%
		ST ROSE OF LIMA	487	3	2023	400	82%
		ST THERESA SHRINE	429	0	2023	211	49%
		ST THOMAS MORE	492	0	2023	287	58%
		ST URSULA	282	1	2023	202	72%
2023-24 TCDSB ELEMENTARY TOTAL			72,333	166	2023	57,032	79%

1. Utilization Rate is Based on Permanent Capacity (OTG) and is Projected for October 31st, 2023
Average Daily Enrolment (ADE), Portables (Port)

2. OTG Capacities are reflective of temporary holding facilities

Figure 1

Trustee Ward	Projected Elementary ADE by Year		
	2023	2024	2025
Ward 1	3,268	3,154	3,076
Ward 2	5,991	5,894	5,800
Ward 3	5,093	4,993	4,929
Ward 4	5,764	5,709	5,705
Ward 5	7,604	7,602	7,665
Ward 6	2,805	2,773	2,786
Ward 7	3,629	3,542	3,482
Ward 8	3,854	3,792	3,777
Ward 9	3,470	3,568	3,674
Ward 10	3,951	3,917	3,912
Ward 11	6,282	6,099	6,014
Ward 12	5,321	5,185	5,042
Elementary Total	57,032	56,228	55,862

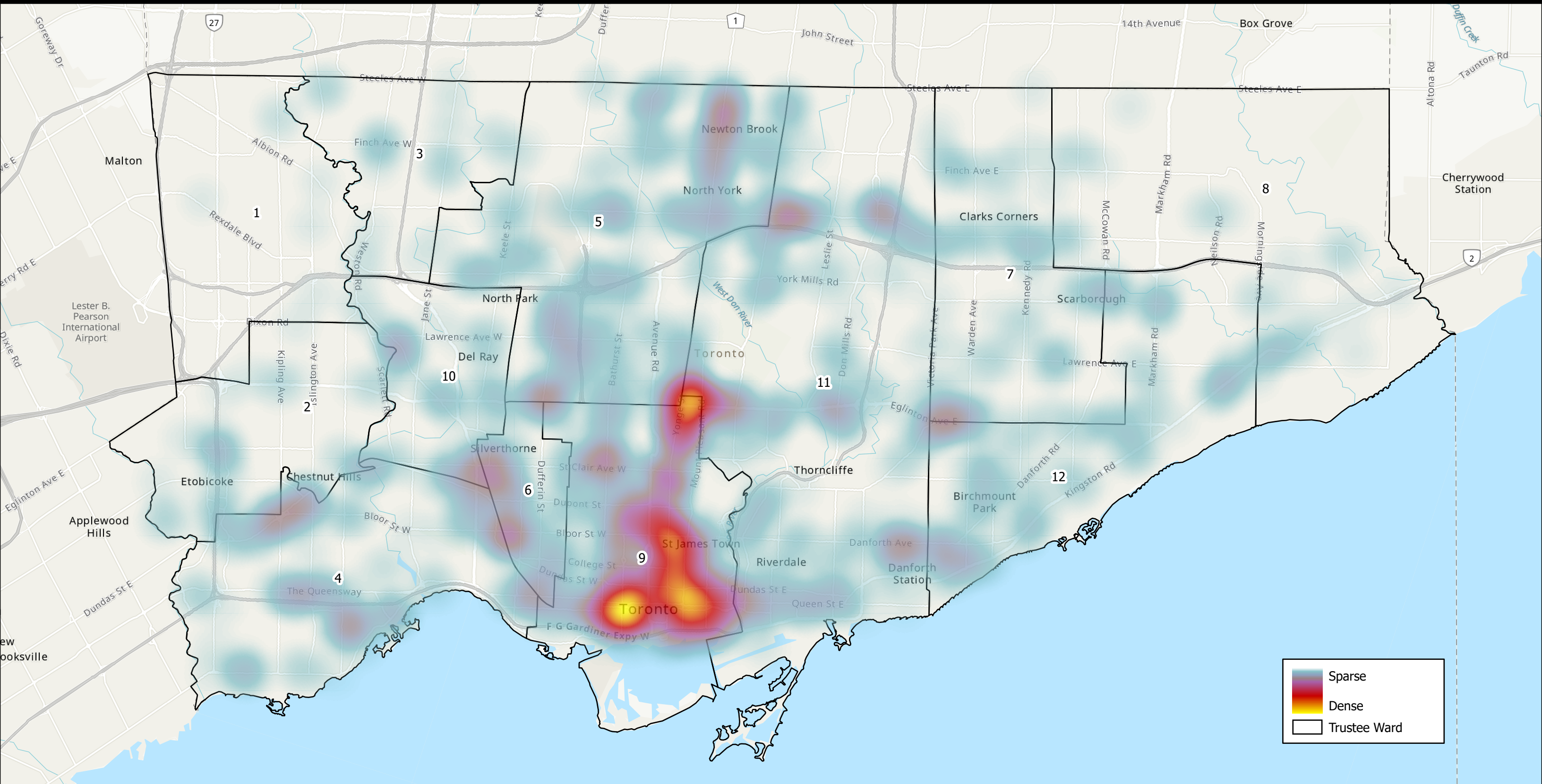
2023-24 TCDSB SECONDARY ENROLMENT PROJECTIONS - BY TRUSTEE AREA							
Trustee	Superintendent	School	OTG	Port.	Year	ADE	Projected Utilization
Ward 1 - Martino	Area 1 - Cifelli	FATHER HENRY CARR	834	0	2023	799	96%
		MONSIGNOR PERCY JOHNSON	909	0	2023	960	106%
Ward 2 - de Domenico	Area 1 - Cifelli	MICHAEL POWER/ST. JOSEPH	1,644	6	2023	1,918	117%
Ward 3 - Li Preti	Area 3 - Campbell	JAMES CARDINAL MCGUIGAN	987	0	2023	986	100%
	Area 1 - Cifelli	ST BASIL THE GREAT	984	0	2023	1,171	119%
Ward 4 - Lubinski	Area 2 - Bria	BISHOP ALLEN	717	24	2023	1,484	207%
	Area 5 - D'Addario	BISHOP MARROCCO/THOMAS MERTON	1,158	0	2023	767	66%
	Area 2 - Bria	FATHER JOHN REDMOND	999	0	2023	1,090	109%
Ward 5 - Rizzo	Area 4 - Danfulani	BREBEUF	1,008	0	2023	656	65%
		CARDINAL CARTER	456	0	2023	643	141%
	Area 3 - Campbell	DANTE ALIGHIERI**	840	0	2023	529	63%
	Area 4 - Danfulani	LORETTO ABBEY	480	0	2023	666	139%
	Area 3 - Campbell	MADONNA	690	0	2023	570	83%
		MARSHALL McLUHAN	969	0	2023	1,003	104%
	Area 4 - Danfulani	ST JOSEPH MORROW PARK	798	0	2023	551	69%
Ward 6 - D'Amico	Area 5 - D'Addario	LORETTO COLLEGE	567	0	2023	375	66%
		ST MARY CATHOLIC ACADEMY	714	0	2023	751	105%
Ward 7 - Del Grande	Area 7 - Aguiar	ST JOAN OF ARC CATHOLIC ACADEMY	909	0	2023	806	89%
		MARY WARD	861	0	2023	843	98%
Ward 8 - Tanuan	Area 7 - Aguiar	FRANCIS LIBERMANN	648	8	2023	835	129%
	Area 8 - Peterson	ST MOTHER TERESA CATHOLIC ACADEMY	984	0	2023	533	54%
Ward 9 - Morrison	Area 6 - Dixon	ST JOSEPH COLLEGE	714	0	2023	570	80%
		ST MICHAEL CHOIR Sr.	114	0	2023	101	89%
	SSI - Marrello	MONSIGNOR FRASER COLLEGE <small>*Includes the enrolment of the entire Msgr. Fraser program at all locations.</small>	1,956	14	2023	700	36%
Ward 10 - Di Giorgio	Area 2 - Bria	CHAMINADE	531	5	2023	863	163%
		ST OSCAR ROMERO	945	0	2023	766	81%
Ward 11 - Kennedy	Area 6 - Dixon	NOTRE DAME	441	0	2023	510	116%
	Area 4 - Danfulani	SENATOR O'CONNOR	1,062	12	2023	1,279	120%
	Area 6 - Dixon	ST PATRICK	1,152	0	2023	915	79%
Ward 12 - Crawford	Area 8 - Peterson	NEIL McNEIL	648	6	2023	742	115%
		ST JOHN HENRY NEWMAN	729	20	2023	913	125%
		ST JOHN PAUL II	1,074	15	2023	1,234	115%
2023-24 TCDSB SECONDARY TOTAL			27,531	110	2023	26,527	96%

1. Utilization Rate is Based on Permanent Capacity (OTG) and is Projected for October 31st, 2023
Average Daily Enrolment (ADE), Portables (Port)
2. OTG Capacities are reflective of temporary holding facilities

Figure 1

Trustee Ward	Projected Secondary ADE by Year		
	2023	2024	2025
Ward 1	1,760	1,754	1,716
Ward 2	1,918	1,892	1,886
Ward 3	2,157	2,115	2,042
Ward 4	3,341	3,375	3,411
Ward 5	4,617	4,706	4,745
Ward 6	1,126	1,158	1,119
Ward 7	1,648	1,639	1,592
Ward 8	1,368	1,390	1,375
Ward 9	1,371	1,294	1,261
Ward 10	1,629	1,598	1,525
Ward 11	2,704	2,700	2,685
Ward 12	2,888	2,894	2,879
Secondary Total	26,527	26,515	26,236

City Wide Developments



APPENDIX E – Development Applications - TCDSB

Trustee Ward	Total Applications on File	2022 New Applications	New Units
Ward 1 - Martino	7	3	1,513
Ward 2 - de Domenico	30	6	2,823
Ward 3 - Li Preti	21	5	6,247
Ward 4 - Lubinski	122	17	4,978
Ward 5 - Rizzo	189	30	21,370
Ward 6 - D'Amico	53	6	1,805
Ward 7 - Del Grande	64	14	1,837
Ward 8 - Tanuan	29	7	7,305
Ward 9 - Morrison	425	74	33,376
Ward 10 - Di Giorgio	38	7	2,558
Ward 11 - Kennedy	206	44	25,54
Ward 12 - Crawford	90	18	6,117
Total	1,154	231	115,782

1. *The TCDSB is currently tracking over 1300 development applications with a proposed 628,769 units and has received and commented on approximately 231 new and revised development applications for the calendar year 2022.* Development applications in 2022 total approximately 115,782 new residential units proposed city-wide. The construction phasing of each application is independently reviewed and revised on an annual basis to capture on-the-ground conditions. Each application is assessed to determine anticipated TCDSB student yields and these are considered as new growth in enrolment projections. A development will typically require 4 to 7 years from application stage to completion, student yields are phased accordingly based on anticipated occupancy.

2. ***TCDSB leverages Education Development Charges (EDCs) to fund the acquisition of land to support future student growth generated by new residential construction.*** The TCDSB EDC Background Study analyses historical yield trends from various development types and areas, these are considered in the early stages of the enrolment projections process. The current EDC by-law expires in December 2023, however the renewal process is already underway. Estimated student yield factors will be adjusted and updated through this renewal.
3. ***As part of the Long-Term Accommodation and Program Plan (LTAPP), site acquisition strategies and partnership opportunities to address accommodation needs will be outlined.*** The next LTAPP review is anticipated to begin in late spring 2023.
4. ***By policy, Trustees are notified of development applications which are anticipated to create significant impacts for their school communities.*** Staff provide email notices in these instances and will provide additional information/follow-up upon request.



REPORT TO

CORPORATE SERVICES, STRATEGIC
PLANNING AND PROPERTY
COMMITTEETORONTO STUDENT TRANSPORTATION GROUP
ANNUAL REPORT 2021-2022

"And people will come from east and west, and from north and south, and recline at table in the kingdom of God." Luke 13:29

Drafted

March 1, 2023

Meeting Date

March 22, 2023

J. Howley, Sr. Manager, Planning and Accountability

M. Loberto, Superintendent, Planning and Development Services

INFORMATION REPORT

Vision: *IN GOD'S IMAGE: Growing in Knowledge, with Justice and Hope.*

Mission: *Nurturing the faith development and academic excellence of our Catholic learning community through the love of God, neighbour, and self.*



MULTI-YEAR STRATEGIC PLAN
2022 - 2025

IN GOD'S IMAGE: Growing in Knowledge, with Justice and Hope



Brendan Browne
Director of Education

Adrian Della Mora
Associate Director of Academic
Affairs & Chief Operating Officer

Derek Boyce
Associate Director of Corporate
Services and Chief Commercial Officer

Ryan Putnam
Chief Financial Officer and Treasurer

A. EXECUTIVE SUMMARY

This report provides an overview of the major activities and issues faced by the Toronto Student Transportation Group (TSTG) during the 2021-2022 school year, as required by *Policy S.T. 01 Transportation*. The attached TSTG Annual Report (*Appendix 'A'*) provides a summary of pertinent data, Key Performance Indicators, challenges and successes over that same period.

The cumulative staff time required to prepare this report was 6 hours

B. PURPOSE

1. To provide the Board of Trustees with a summary of data, Key Performance Indicators (KPI), activities, challenges, and successes of the Toronto Student Transportation Group (TSTG) during the 2021-2022 school year.
2. This report addresses the requirement for an annual report, as outlined in TCDSB *Policy S.T.01 Transportation*.

C. BACKGROUND

1. *The 2021-2022 Toronto Student Transportation Group Annual Report summarizes the activity of the consortium over the previous school year, and provides information on what is anticipated in the following year. The annual report was approved at the February 2023 TSTG Governance Committee meeting.*
2. *The COVID-19 pandemic continued to pose challenges for student transportation and resulted in the temporary suspension of bus routes.* The absence of a sizeable spare pool of drivers resulted in the need to temporarily suspend bus routes for up to a week at a time when drivers caught COVID-19, and there were available spare drivers to cover the service. As a result, over 250 routes were temporarily suspended for up to five days throughout the school year due to drivers testing positive for COVID-19.

Financial

3. *In 2021-2022, the cost of fuel saw a significant increase* year over year, with the five-year trend continuing to show an increase in fuel cost with large yearly variances with the impact of current world events, *which has negatively impacted the Transportation budget.* Increased fuel costs contributed to a gap in the budget versus the true cost of fuel at the end of the year.

4. ***The TCDSB received a 2021-2022 Transportation Grant of approximately \$33 million.*** In comparison, the TDSB received a transportation grant from the Ministry of approximately \$63 Million. The TSTG had budgeted \$103 million to supply transportation services for both the TCDSB and TDSB in 2021-2022. With continuing issues resulting from COVID-19 and service reductions, expenditures reached approximately \$97 million.

Programming

5. ***A majority of transportation funding is directed toward student transportation services for students with special education needs.*** Unique needs, geography and modified program hours are some of the factors impacting transportation for the student population.

Active Transportation

6. ***In partnership with the City of Toronto, an Active Travel Supervisor was hired to help assist families who are not transported via school bus.*** Both school boards have worked with the City of Toronto over the years to address safe student travel. This temporary position is funded by the City, and will work with school communities to identify barriers that inhibit families from choosing active modes of travel for the school commute. The position will also facilitate School Travel Committees, and work within the city and schools to support the Vision Zero mandate of improving safety for all.

D. EVIDENCE/RESEARCH/ANALYSIS

1. ***The TSTG collects statistics to identify trends with respect to service level as part of their annual review of routes.*** Technology, including GIS Mapping and Google Analytics, is integral to the collection of this data.
2. ***Driver turnover remains a concern*** as it has risen year over year, resulting in bus companies having to recruit and train more drivers at an accelerated pace.
3. ***Traffic remains the leading source of school bus delays.*** Driver absences is the second leading cause of delays. On time performance was marginally lower in 2021-2022 then it was in 2020-2021.
4. ***Statistics collected by the consortium reveal that accidents involving school busses were up in 2021-2022. These statistics fluctuate greatly year over year.*** TSTG reviews accident statistics with the aim of reducing these occurrences and improving the safety of students in and around the school bus.

5. ***TSTG has initiated the procurement process for the provision of student transportation services to begin in September 2024.*** There is a focus on addressing ongoing issues which affect students and schools. As part of the procurement, there will be further emphasis on driver capacity to meet obligations as well as technology improvements to provide stakeholders with more accurate and timely information on transportation services.

Please refer to the 2021-2022 Toronto Student Transportation Group's Annual Report, found in *Appendix 'A'*, for more detail on Key Performance Indicators and other pertinent information.

E. METRICS AND ACCOUNTABILITY

TCDSB will continue to work closely with the Toronto Student Transportation Group to address areas of concern.

F. CONCLUDING STATEMENT

This report is for the information of the Board.



Toronto Student Transportation Group

Annual Report 2021-2022

General Managers Report

It is with pleasure that I provide this annual report on the activities of the Toronto Student Transportation Group over the past school year. This report summarizes the activities and plans that the transportation consortium has undertaken over the past school year. The summary of data, activities, challenges, and successes is reflective of the joint transportation unit that has been supplying transportation services to the Boards for over a decade.

The Covid Pandemic continued to influence student transportation in the 2021-2022 school year. Far fewer days impacted, but the requirements around vaccination certainly impacted our school bus operators. Driver recruitment and retention continued to be an issue as a result of these requirements. The Ministry of Education supply of Personal Protective Equipment (PPE) helped to ensure that our front-line staff were provided with the necessary means to minimize their risk of infection while on the job.

The consortium for the first time in its organizational life took to making temporary cancellation of service on routes where drivers came down with covid. Service was cancelled on certain routes for up to 5 days to not only allow time for the driver to recover but provide families notice ahead of time of the service interruptions so they could make alternate arrangements during that time frame. As with all public endeavors this decision was made to balance both serviceability and safety for all our stakeholders.

This report highlights some of the issues, challenges, and successes that the Toronto Student Transportation Group has experienced over the past school year.

Sincerely,

A handwritten signature in black ink, appearing to read 'Kevin Hodgkinson', followed by a horizontal line.

Kevin Hodgkinson
General Manager

Mission and Vision Statement

Mission Statement

Service: To facilitate the provision of safe, secure, and consistently on-time delivery of student transportation services for those students entrusted in our care.

Cost Effective: To provide adequate, equitable, and fair services to those members that actively look for the best means to achieve cost effective transportation solutions.

Accountable: To provide effective, efficient, and accountable solutions that meets the needs of our stakeholders.

Communications: To actively pursue initiatives that will maximize the level of service provided to our stakeholders.

Responsibility: To actively pursue economic, environmental, and social initiatives that will allow us to lead the way in meeting public demand.

Human Resources: To actively pursue programming and training that will assist staff in delivering a level of service that exceeds our shareholder's expectations.

Vision Statement

To provide and facilitate intermodal transportation solutions so that all school aged children can equally access education.



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INTRODUCTION

The Toronto Student Transportation Group (TSTG) is a consortium formed to manage and facilitate the student transportation services for the Toronto Catholic District School Board (TCDSB) & Toronto District School Board (TDSB). The TSTG provides transportation services for approximately 40,000 students in more than eight hundred schools and centres throughout the City of Toronto. Seven different school bus operators in eleven divisions provide more than 1800 vehicles to provide transportation services for students with a budget of just over \$100,000,000.

The consortium is physically located at 2 Trethewey Dr with a staff of twenty-eight individuals responsible for the operation, planning, technology, and safety of transported students.

History

The TDSB & TCDSB have been sharing transportation services since 1995. Laidlaw Planning Services was originally hired to implement a computerized routing solution that optimized the TCDSB regular home to school fleet and integrate the TCDSB and North York School Boards special education routes. These two routing solutions removed over one hundred buses from the road and saved the Boards over \$3.2M in transportation expenditure. Over the next eight years, the former cities making up the current City of Toronto were systematically introduced into the combined routing solution removing an additional thirty-eight buses from the system.

In 1998 the key planning staff from Laidlaw was recruited to form the nucleus of shared transportation services provided by the Boards. The introduction of new staff was complemented by an introduction of an upgraded transportation planning management software from Education Logistics. With staff and technology in place, the Boards had the key component to managing and maintaining transportation services. Transportation staff from both Boards relocated in 2005 to the TDSB's Trethewey facility where the operations, planning, technology, and safety units work together to facilitate and deliver transportation services. In September of 2011, the two School Boards signed a membership agreement officially creating the 'Toronto Student Transportation Group'.

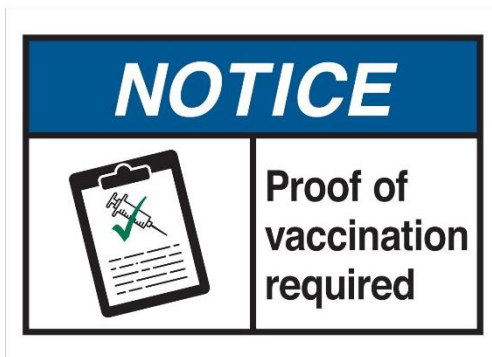


A Look Back

The 2021 -2022 school year provided the Toronto Student Transportation Group with several challenges that not only provided obstacles but also opportunities to understand and improve the way we do business.

Vaccination Requirement

September 2021 brought a new school year while still dealing with the global pandemic. However, vaccinations against the deadly virus had been discovered and the general population was in the process of receiving vaccinations as a way to help fight against the spread of the virus and to keep those around us safe. The vaccination of workers including school bus drivers was a hotly debated discussion for the School Boards.



The School Boards took different approaches to handling the vaccination issue. Several individuals were not in favour of getting the shot and as such created a gap around who could be serviced. The TDSB mandated that all staff including drivers be vaccinated in order to work around students. The TCDSB simply required workers to



follow pandemic safety protocols and submit to weekly testing. The requirement for vaccination created an issue with driver availability. Bus Companies were quick to alter their hiring practices to only accept applicants who were already vaccinated to avoid any situation where an unvaccinated driver would be on a bus route with TDSB students. Drivers that were unvaccinated but agreed to follow pandemic safety protocols and get tested weekly were allowed to continue to drive on routes where no TDSB students were present. A phase in of this requirement for full compliance to vaccination did allow us to maintain driver availability throughout the Fall and early Winter.

Omicron Cancellations

Although vaccinations were available for most individuals the virus continued to spread though out the population. School bus drivers were not immune to catching the virus and many had to take leaves in order to recover. The absence of a large spare pool of drivers resulted in the TSTG to temporarily suspend bus routes for up to a week at a time when drivers caught Covid and there were no more spare drivers to cover the service.



Over 250 routes were temporarily suspended for up to five days throughout the school year as a result of drivers testing positive. The bright side to this was that it was for only 5 days as revised instructions from Toronto Public Health indicated a shorter isolation period for individuals who caught the virus.

The cancellation of service was a departure from historical practice of continuing to service students but running the service late. Given the number of drivers off each week it was felt that the short-term cancellations provided more stability through out the system by keeping drivers on their assigned routes and not moving them around to deal with routes without drivers. Some cancellations were for as short as one day while others covered the full 5 days if notification was provided on the Monday. The cancellations also helped create a gap and minimized the opportunity for the virus to spread given the smaller confines within a school bus. While covid protocols were still fully in place, the service disruption did allow all parties to ensure they were healthy prior to returning to work/school.



Active Travel Supervisor

The School Boards have worked with the City of Toronto over the decades in addressing safe student travel. Students that reside within the Board approved transportation zones receive school bus transportation but there is a large population that continues to drive or get to school



via other travel modes. In fact, less than 15% of students are transported via school bus in the city. A majority of those resources are to provide transportation services for those students with special needs. Many of those students live within 'walk zones' around schools while some are commuting from out of area. The creation of an Active Travel Supervisor is intended to help our families who are not

transported via school bus but need assistance to get their children to and from school.

The creation of this position is a result of funding from the City of Toronto that allowed us to create this temporary position. To help our school communities create an environment where active travel is the most viable option for our students. The active transportation supervisor will work with a team of school facilitators to observe, review, and make recommendations to remove obstacles for those active travellers and improve the general experience. One of the major concerns from parents around letting their children walk or bike to and from school is the lack of active travel friendly infrastructure. Knowing that their children are safe is the critical condition for improving active travel. These teams will work within the city and schools and support the vision zero mandate of improving safety for all.



A Look Ahead

While successfully transporting over 45,000 students to and from school safely each and every day for another year we look ahead to the challenges and opportunities that the upcoming school years will hold for us.

Strategic Plan Overhaul

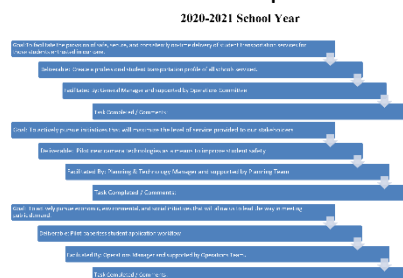
In 2011, staff at the Toronto Student Transportation underwent a SWOT (Strength, Weakness, Opportunity, Threat) analysis as part of the process to develop the initial strategic plan for the consortium. Along with that analysis, surveys were sent out to stakeholders to collect their



vision on what the priorities they felt the consortium should pursue. These endeavours created the base to the original strategic plan. Since then, the plan has added a section to cover recommendation from external agencies and a yearly update of goals and objectives for the consortium. A longer-term vision is also updated annually and

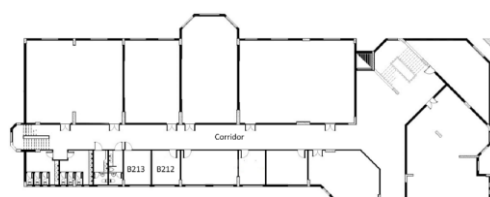
included in the strategic plan as new priorities and technologies change the student transportation landscape.

As directed by the Governance committee, it was felt that a review of the strategic plan and what the document was intended to deliver should be reviewed. In order to fulfil that direction a facilitator with experience in developing strategic plans will be used to help the consortium develop a new look and feel of the TSTG Strategic plan. The review will not only be cosmetic in delivering a new plan but clearly highlight the new direction that the consortium should undertake. Although several attempts have been made to transform the consortium to date, nothing has taken hold. The strategic plan may be the impetus required to generate that change within the consortium.



A New Home Version 2.0

The TSTG will be looking for a new home come summer 2023. The current facility at 2 Trethewey and attached to York Memorial High School will be torn down to make way for new classroom at the high school. The Trethewey location has been home to the Transportation units since 2006. Prior to relocating to the Trethewey location the School Boards operated transportation facilities at 80 Sheppard Ave E for the TCDSB and multiple locations throughout the city for the TDSB. The School Boards have secured space at the TCDSB's Our Lady of Mount Carmel (OLMC) facility located at



270 Cherokee Blvd near the

401 and 404 highway interchange. Plans are under way to get the facility renovated to office standards. You may recall that OLMC was the transportation unit's disaster recovery site when the unit had to relocate

due to the fire at York Memorial. Staff at that time had to utilize existing furniture and accessories to bridge the gap until we were allowed to resume work at the Trethewey facility. Staff will continue to work in a hybrid mode at the new facility working some days in the office while other days are done remotely. This allows the consortium to reduce our footprint and make more effective use of the space made available to us.



Procurement Work

Work will start on a new procurement document for student transportation services as we near the end of our current contract with school bus operators. At the forefront of the new contract



is the question, how can we improve service for students and schools through the procurement process. During our current contract we have had two years where driver shortages have caused significant service-related issues. The new procurement document will attempt to provide incentives for bus operators to ensure they have proper resources in place while adding additional penalties to apply to those that fail to meet

their contractual obligations. Student transportation in the city of Toronto has continued to evolve and create nuances that may make driver recruitment more problematic. Traffic combined with students that have very unique needs means drivers are on the road longer and dealing with more student issues than ever before. As part of the procurement process, we will be providing all potential bidders with existing transportation data so they know ahead of time what services will be required as part of the contract.

Communication and technology continue to be big issues that we wish to see improvements in. Although GPS was required on all buses in the last contract there was a disconnect between how the bus operators delivered that service and what information was available to the Boards and stakeholders. The new procurement document is intended to raise the level of communication and technology so that stakeholders are provided with more accurate and timely information regarding the services the bus operators are providing.



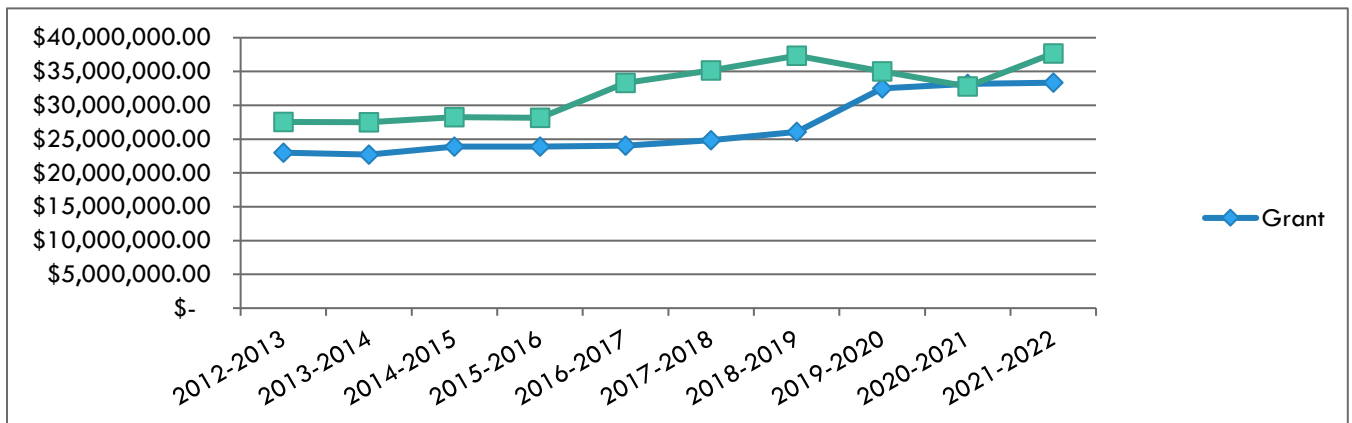
Student Transportation Services

Financial

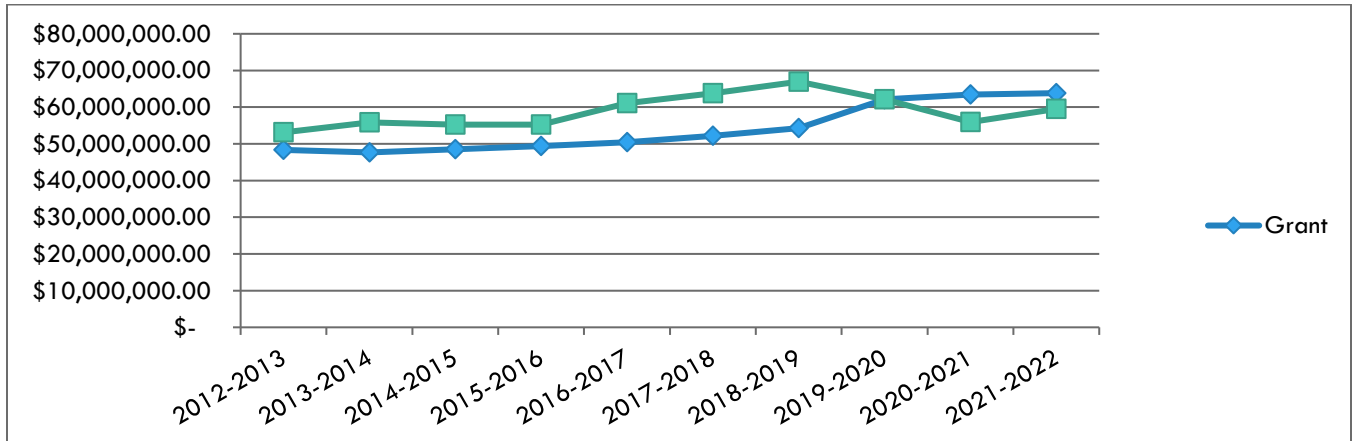
The Toronto Student Transportation Group was to spend about \$103M on transportation services for the TCDSB and TDSB for the 2021-2022 school year. With continuing issues with Covid-19 and service reductions however, expenditure reached about \$97M. The Ministry of Education provided a transportation Grant in 2021-2022 of approximately \$33M for the TCDSB and \$63M for the TDSB. Covid funding top ups assisted School Boards to deal with those additional costs but are not represented in the data below. A breakdown of the transportation budget along with a historical summary of the Transportation Grant and Expenditure is displayed below:

1. Historical Transportation Grant vs. Expenditure

TCDSB

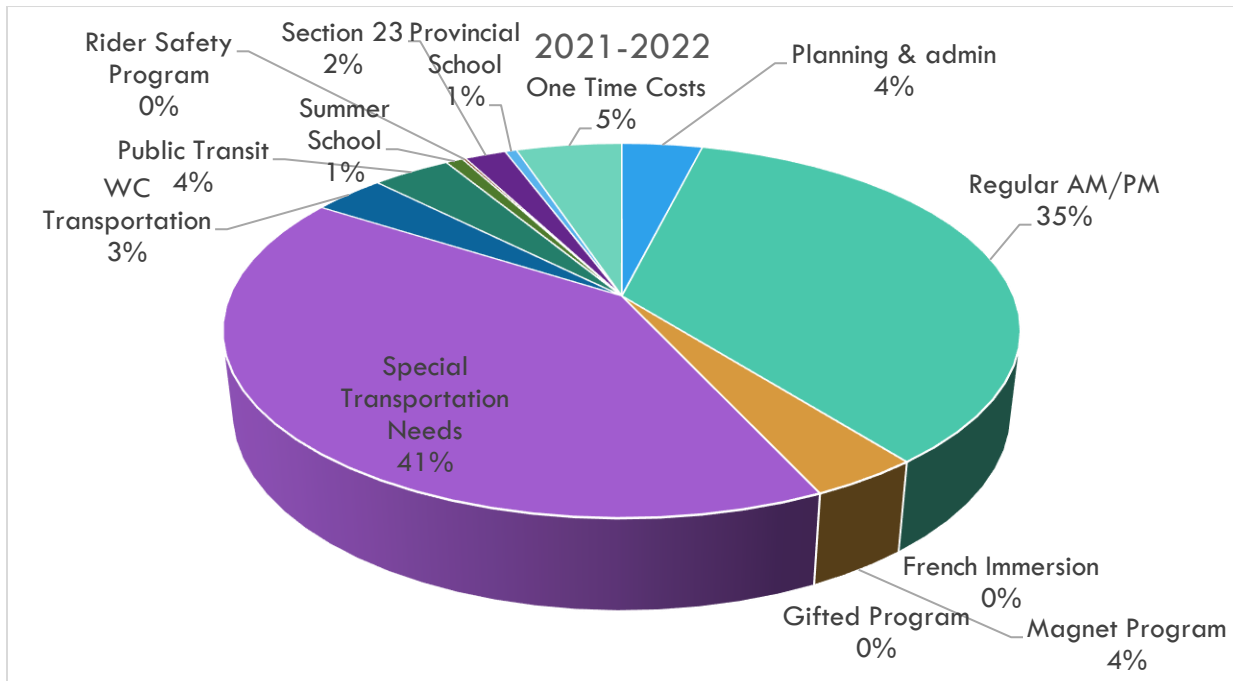


TDSB

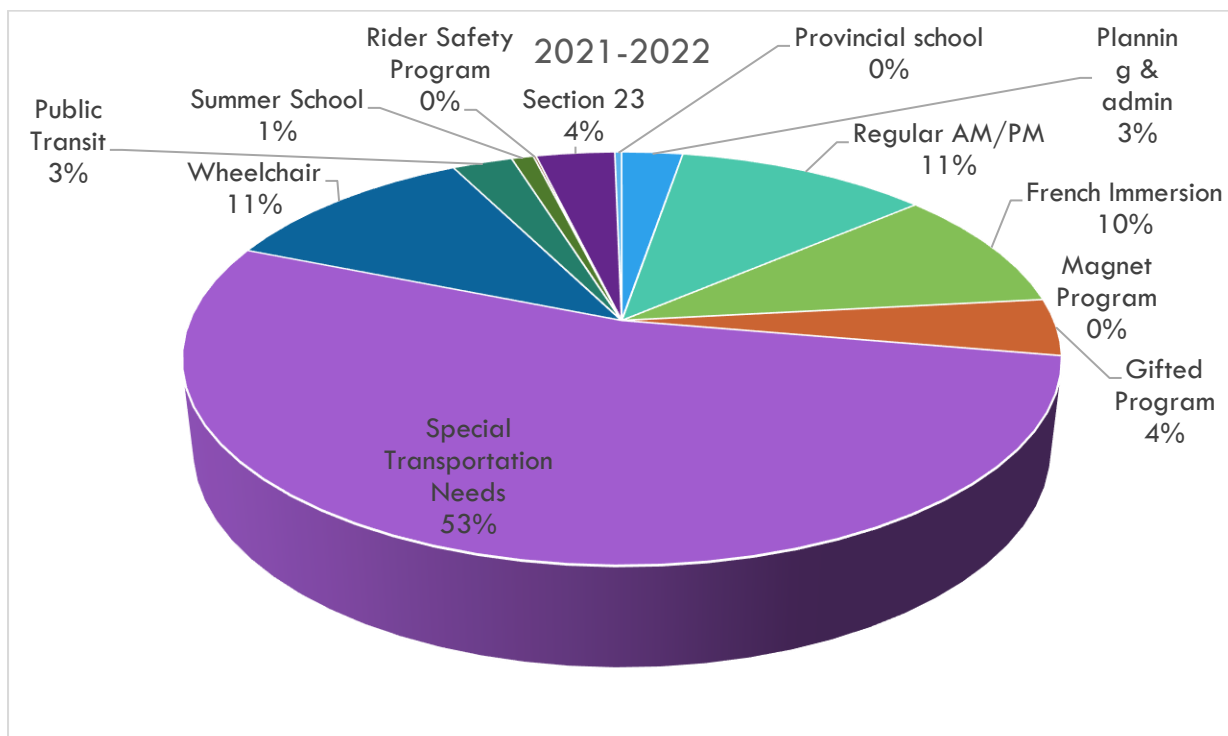


2. Transportation Expenditure by Area

TCDSB

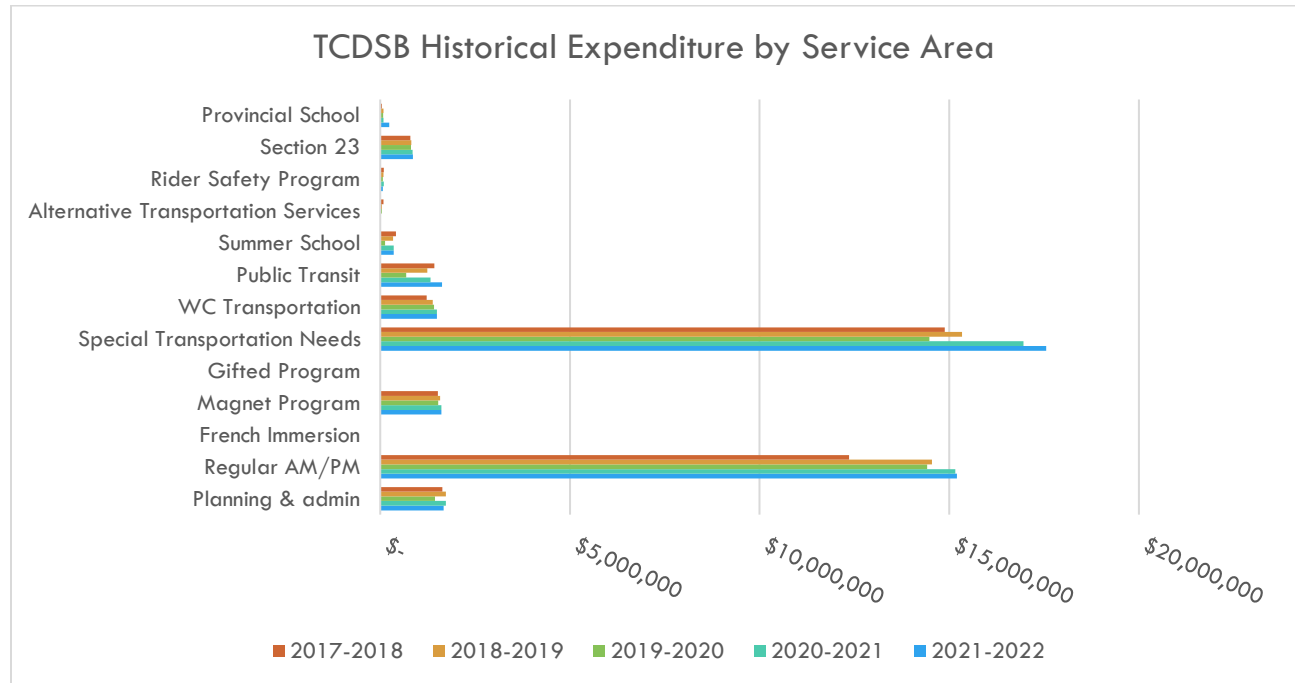


TDSB

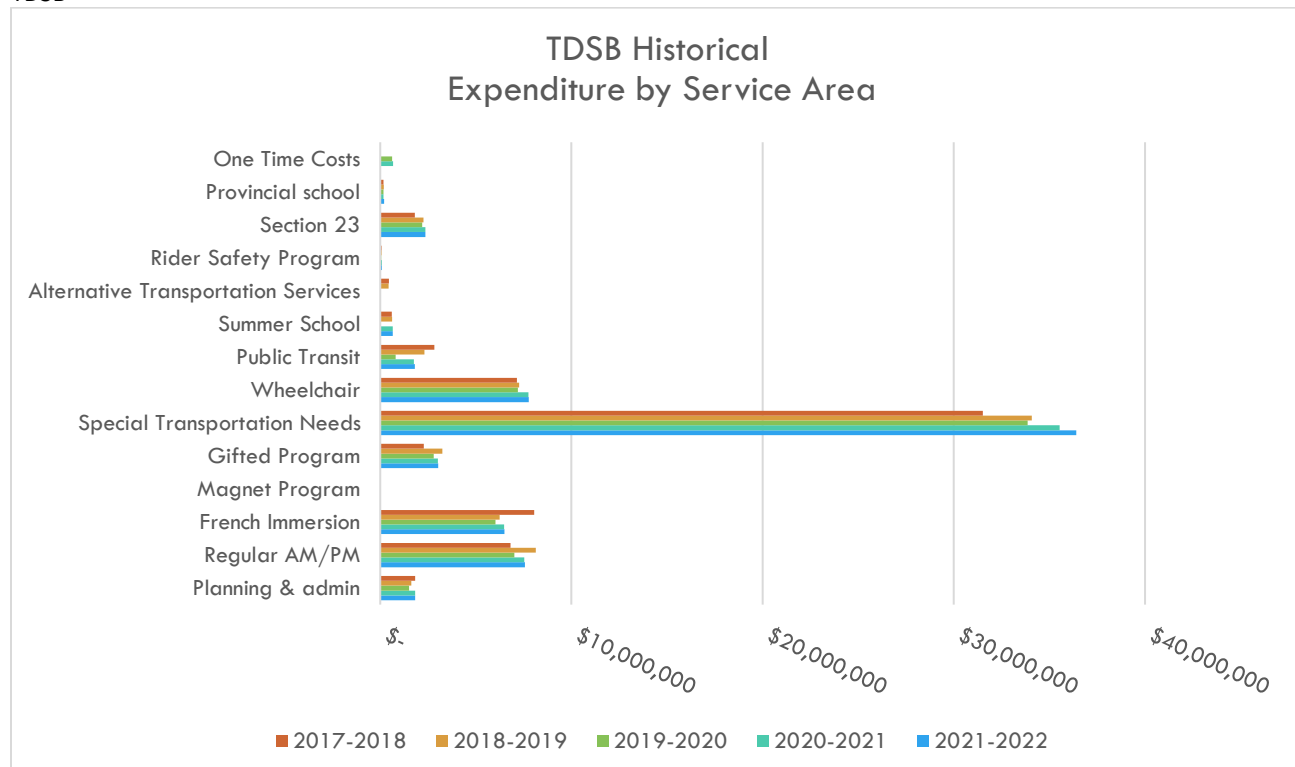


3. Historical Summary of Transportation Expenditure 2017 - 2022

TCDSB



TDSB



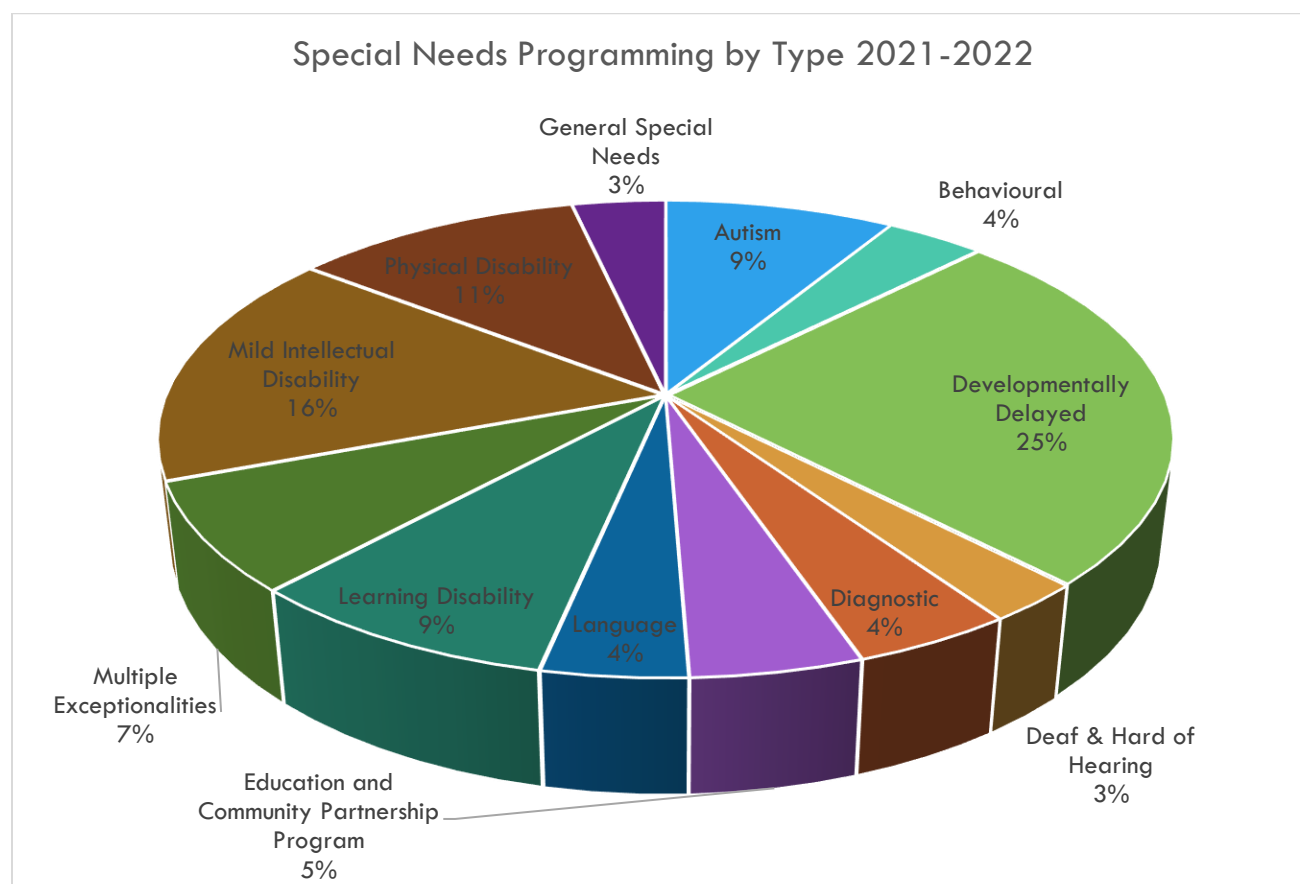
Programming

The TSTG services a large and dynamic student population within the City of Toronto. A majority of funding dollars is directed towards the student transportation services for students with special needs. Unique needs, geography, and modified program hours are just some of the factors impacting the delivery of transportation services for students with special needs. French Immersion, Gifted, and specialized withdrawal programs also contribute to the complexity involved in transporting students.

Special Education

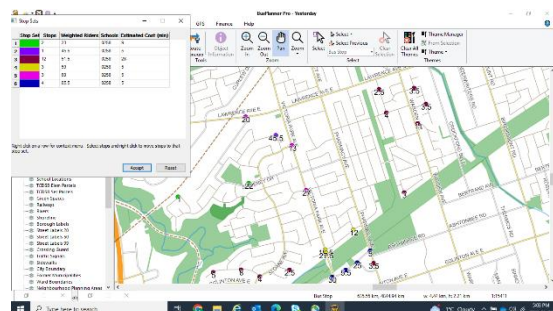
Transportation for students with special needs has continued to grow from year to year. Given the geographic diverseness of this student population there is a significant expenditure required to ensure the safe and timely delivery of these students to their program locations. The following graph shows the percentage of students receiving transportation by program.

4. Transportation of special needs students by programming type



Operations

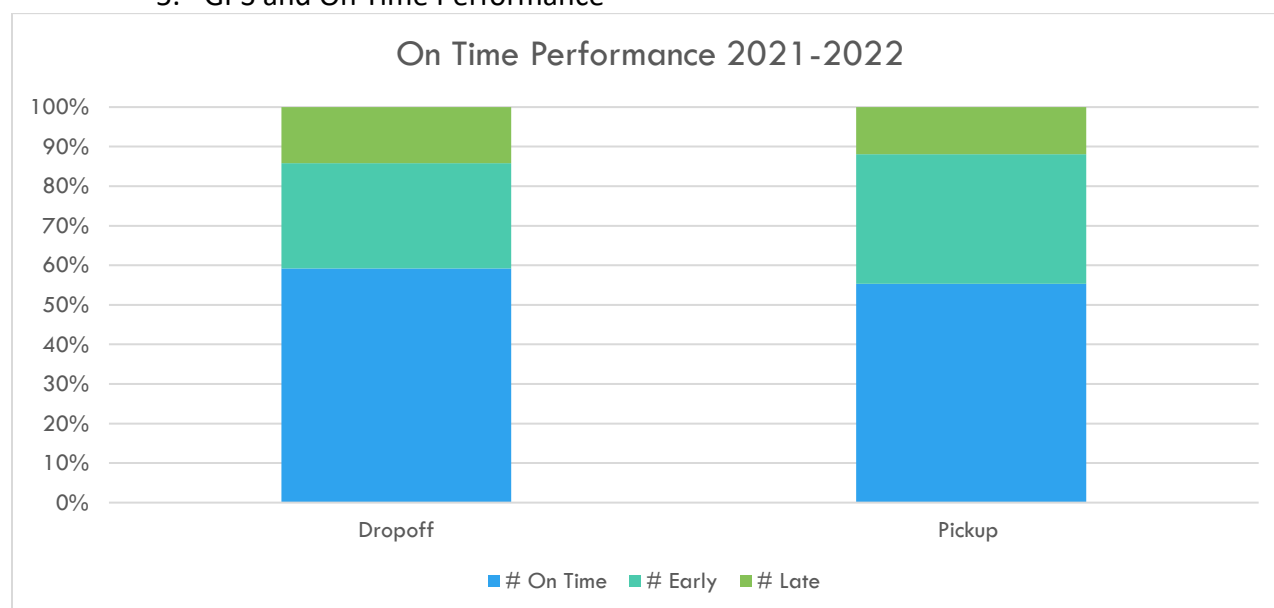
The transportation operations unit is responsible for the on-road delivery of transportation services. Staff facilitates the communication of planning changes, monitors school bus operations, evaluate operator qualifications and performance, and resolve operational problems. Operational staff uses several resources to help monitor the integrity of the transportation system and our performance.



Level of Service

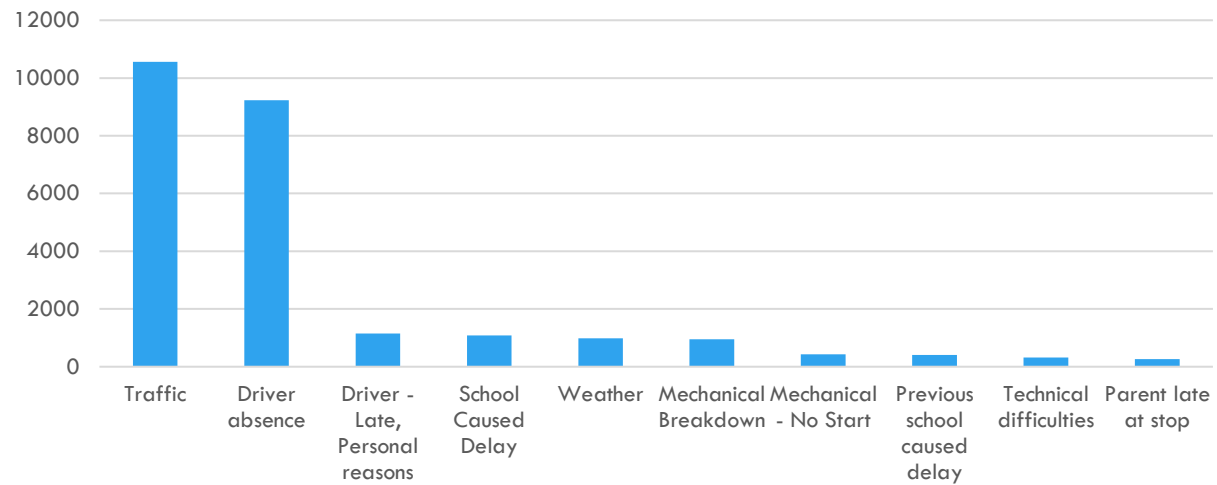
As part of the Consortiums annual review of routes, statistics are collected that identify trends in terms of how well services are provided. The most direct information is from schools and parents through surveys but there are also indicators that can be used to better understand service levels. On time performance was marginally lower in 2021-2022 then it was in 2020-2021.

5. GPS and On Time Performance

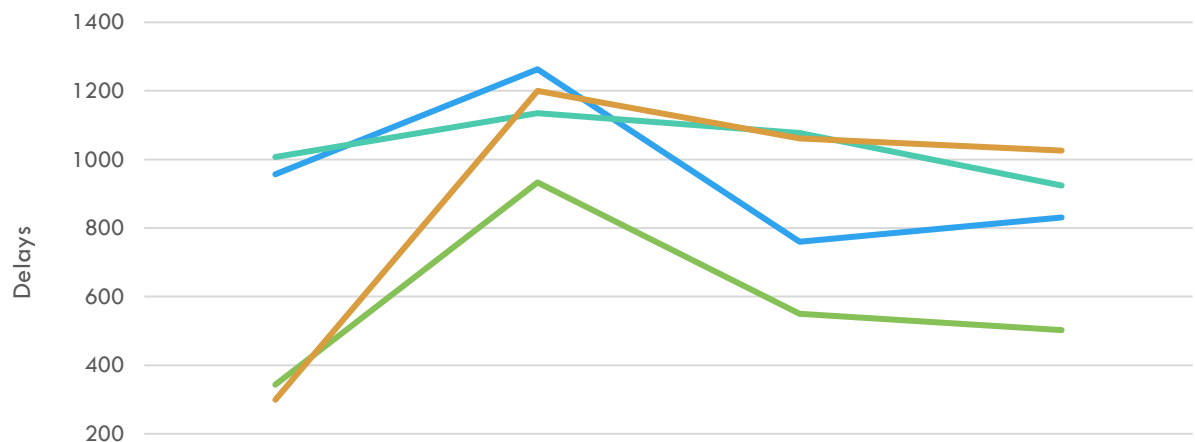




Top 10 Reasons for School Bus Delays



Delays by Week - Year over Year

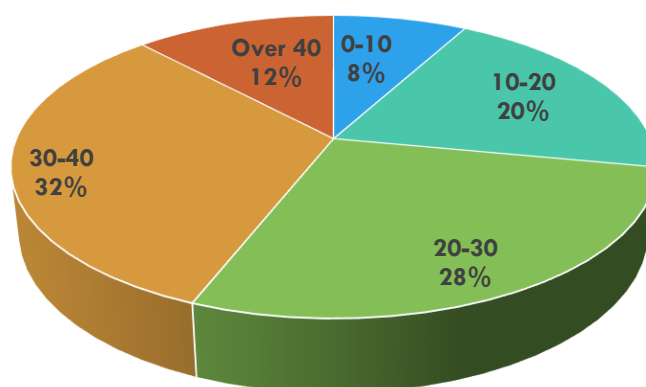


	Week 1	Week 2	Week 3	Week 4
2018	957	1263	760	831
2019	1007	1135	1077	924
2020	343	933	550	502
2021	299	1200	1061	1026

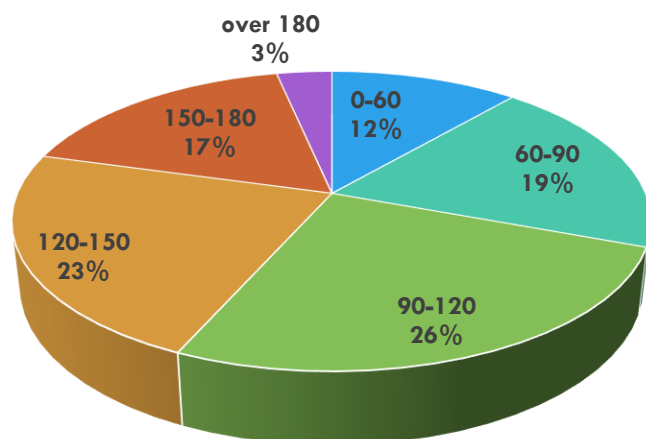
6. Service Level Indicators

Travel time and distance for students with special needs provides a picture of how services are provided for that group. Although we utilize almost two thirds of our buses to accommodate these students, most students use the large conventional school buses. The daily route time and distance travelled by this mode of transportation is highlighted below.

Daily Distance (km) Travelled by Conventional School Bus



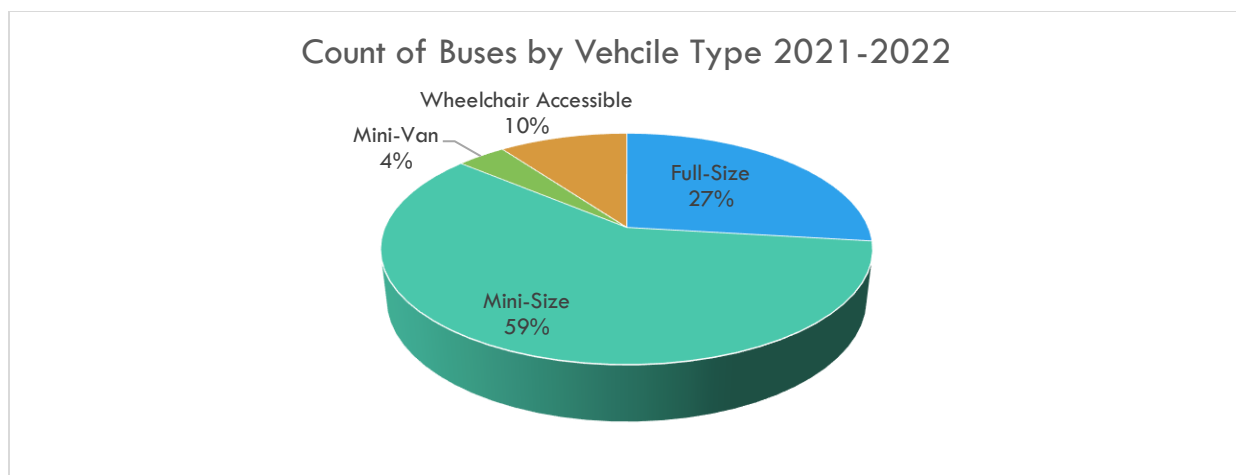
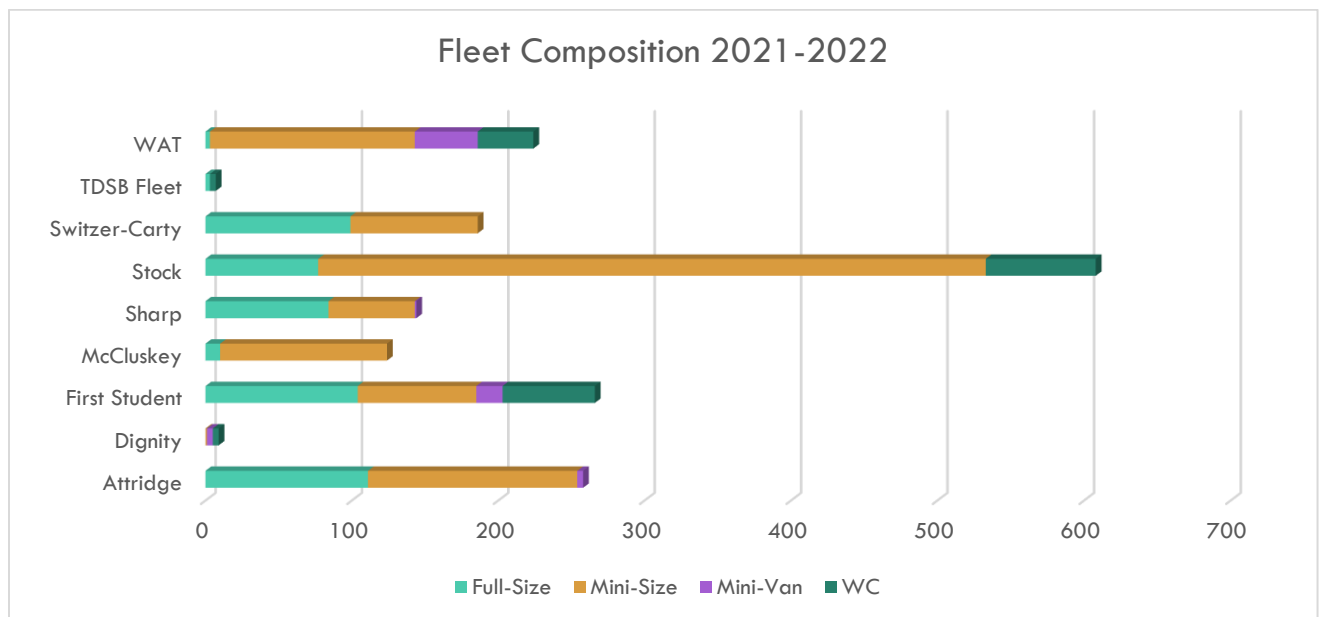
Route Time (min) for a Conventional School Bus



Operators

The Toronto Student Transportation Group secures transportation through a competitive procurement process. The 2016-2017 school year was the first year of a new contract with a term of six years plus two one-year options. The following chart highlights the number of Operators that are providing service for the TSTG in 2021-2022.

7. Breakdown of contracted fleet



Drivers

When it comes to Student Transportation there may not be a more important person than the Bus Driver. We've never dedicated a section in the Annual Report to drivers, but we felt that their contribution to ensuring students get to and from school in a safe and timely manner is important to recognize.

Driving a school bus in the city of Toronto is no small task. Dealing with Toronto traffic in a personal vehicle is one thing, try to navigate a 40-foot school bus through some of the streets in this city is another. People ask about why Toronto is so concerned about heavy snowfalls. The reason is that the city cannot just push the snow to the side in many locals but must physically remove it. Drivers can attest that a one-way street with cars parked on one side after a snow fall likely means the road is impassable to a large vehicle such as a school bus. Where to park a school bus is one of the most significant factors impacting driver retention. You just can't park a bus anywhere given city bylaw regulations. Driving the bus back to the operator depot is in many cases not the best option given the distance away from where the bus is providing service. This is primarily why we open up our school parking lots at night to ensure that the drivers have a place nearby so that they can get to their bus and minimize time on the road getting to their first stop.

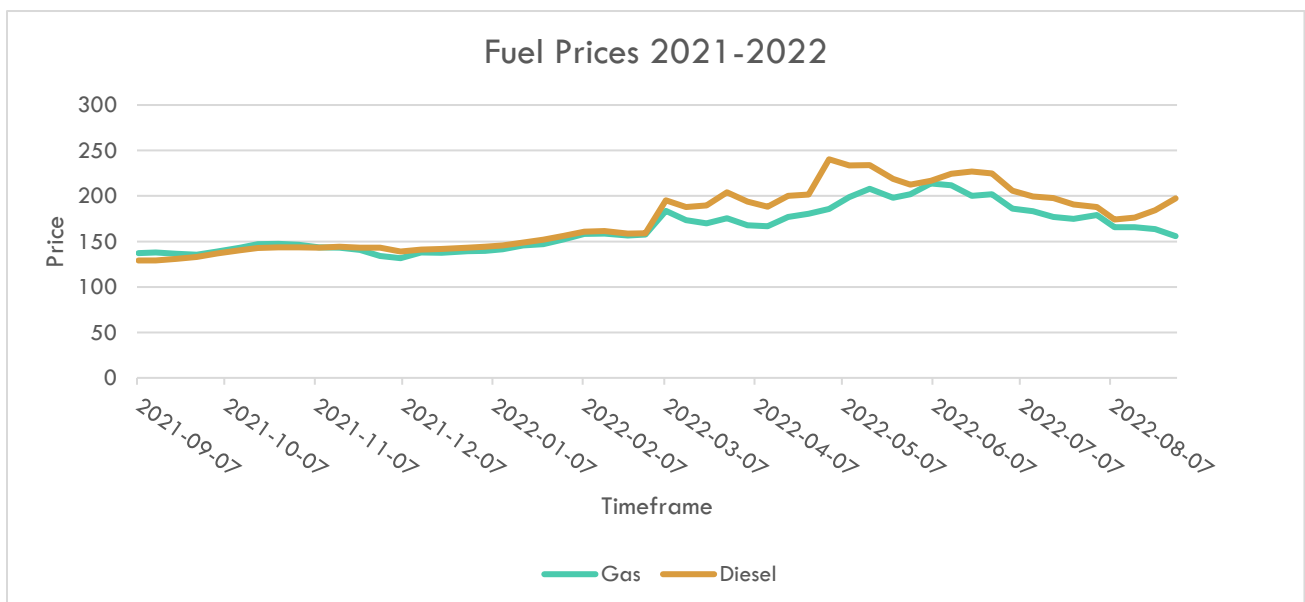
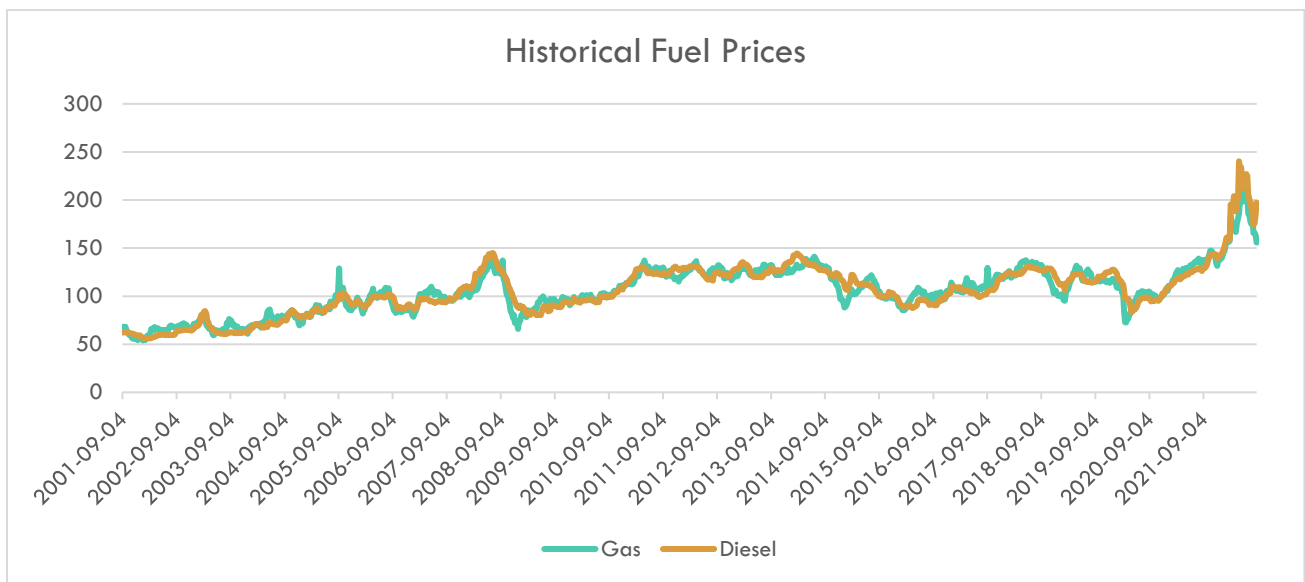


Drivers do it all as well. Not only drive the bus but clean up spills on the bus and in some cases bodily fluids. They are tasked to manage the behaviour of students on the bus which seems to be escalating each year. They deal with parents at the stops which on occasion can turn into uncomfortable confrontations. In some cases, they are asked to assist with other bus routes on the fly as a means to ensure all students are serviced each and every day. Don't forget that before each trip each morning they are also performing their circle checks and system diagnostics to ensure the bus is in good running order for the day. So, we leave you with this thought. Where would our children be today if not for the efforts of our school bus drivers.

Fuel

One of the most volatile and unpredictable elements to funding transportation services is the costing for fuel. Both gas and diesel type vehicles using various engines with different fuel economy travelling varying distances generate different costs to be funded. Perspective is everything. Looking at fuel trend line for the past ten years it shows a declining fuel trend. If we extended the time frame out over 30 years, we would see an increasing trend line. The following chart highlights the fuel costs over the years.

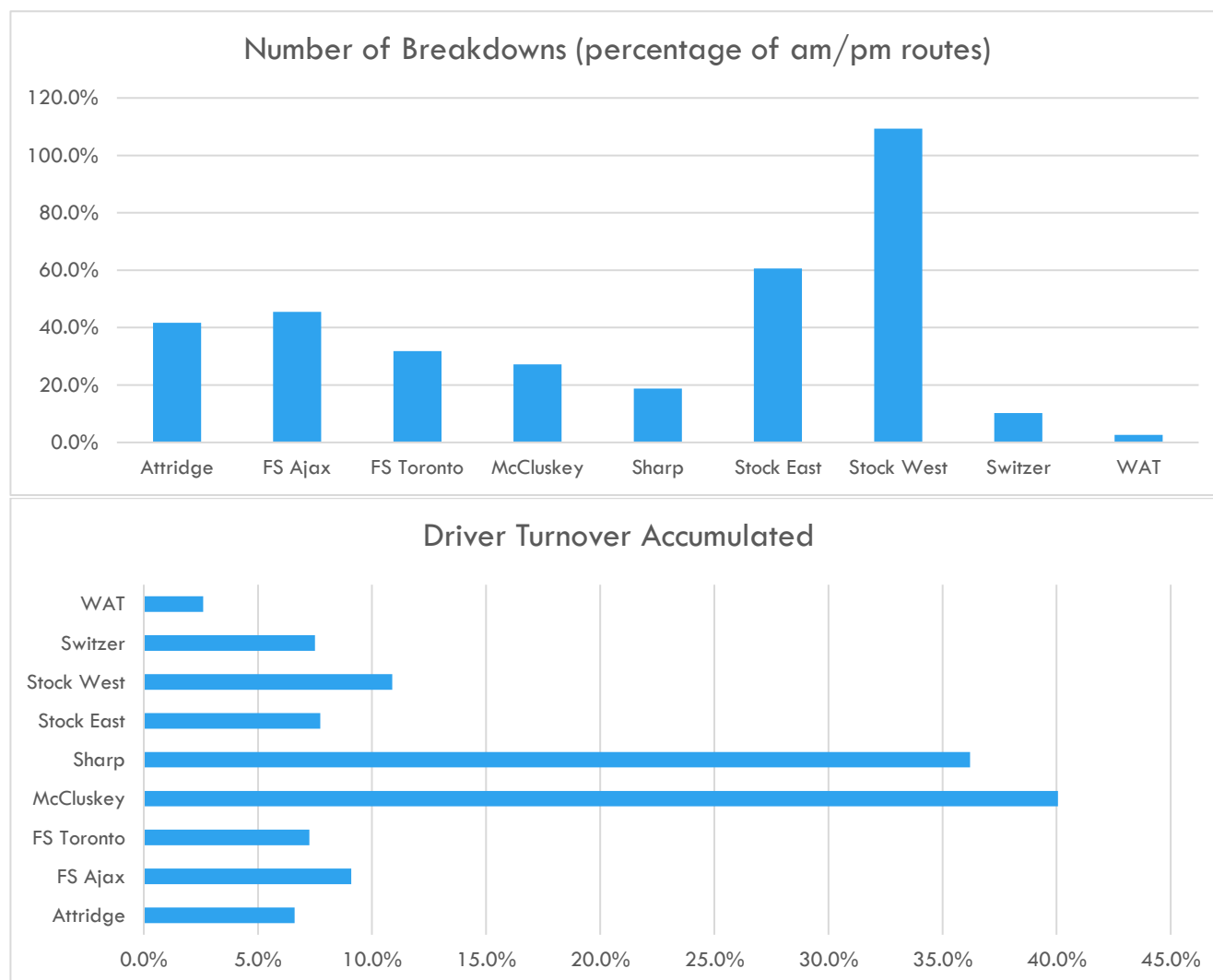
8. Fuel Trend over the last 30 years



Operator KPI

To monitor school bus operator performance a key performance indicator package is submitted by the operators to the Consortium each week. The statistics provide an overview of how well operations are proceeding at each individual division. Driver turnover remains a concern as it has risen year over year resulting in bus companies having to recruit and train more drivers at an accelerated pace. Where breakdowns are a concern impacting the level of service for schools and families, companies have been asked to review their maintenance programs to improve reliability.

1. Key Performance Indicators used to track Operator contract compliance and performance.



Safety

One of the primary conditions for the transportation of students is that they are provided a safe trip to and from school. A dedicated safety officer oversees the deployment of various school bus safety programs, ensures schools and bus operators are following proper school bus safety practices, and audits runs and routes to ensure drivers have the proper qualifications and are following routes as planned.

School Bus Safety Program

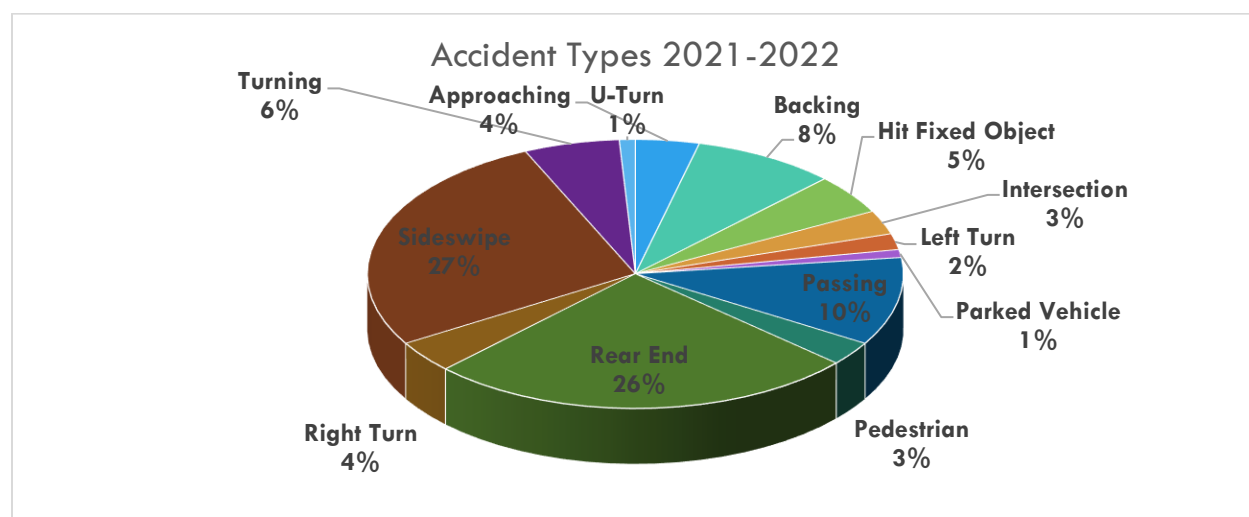
The Toronto Student Transportation Group provides several transportation safety programs to educate our students, families, and the general motoring public. A new program delivered by Intertrain using interactive media to help promote the school bus safety message with our students.



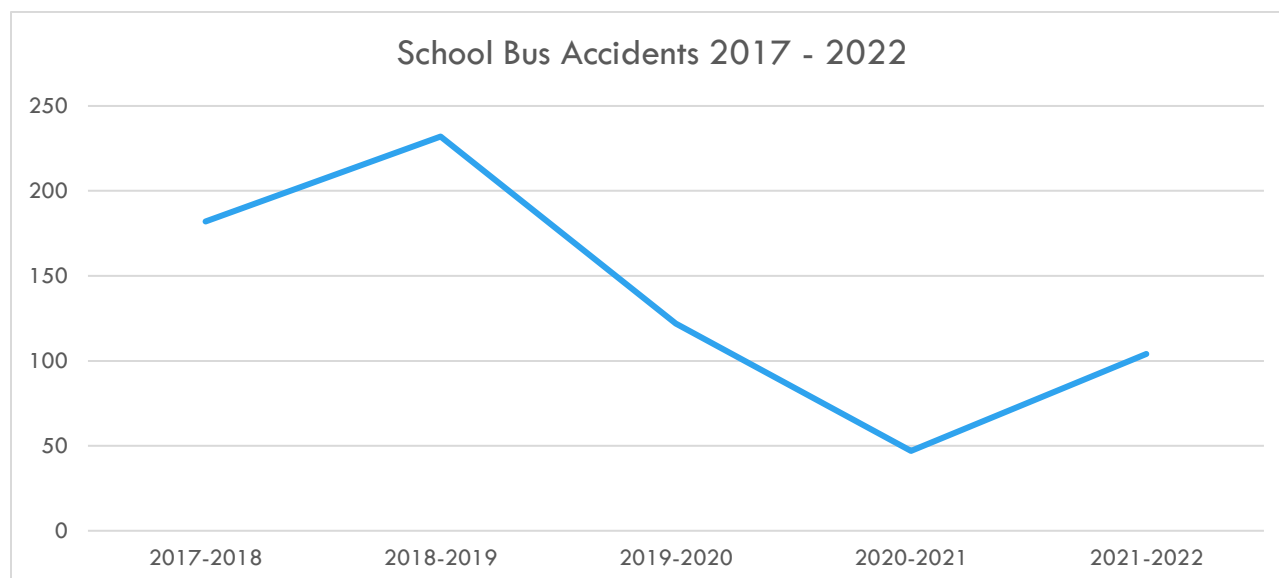
Accident Statistics

School bus accident statistics provide an insight into the type of accidents taking place on the road along with the conditions from which these accidents take place. The reduction of accidents and improving the safety of students in and around the school bus can be achieved through the review of accident statistics.

2. Conditions impacting school bus accidents.



3. Year over year summary of accident statistics

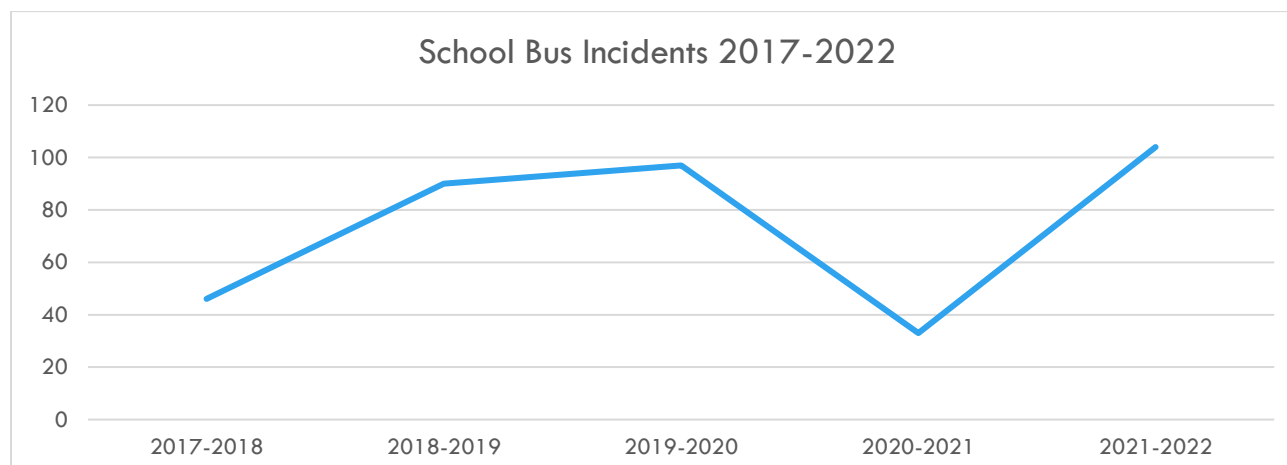


Incidents

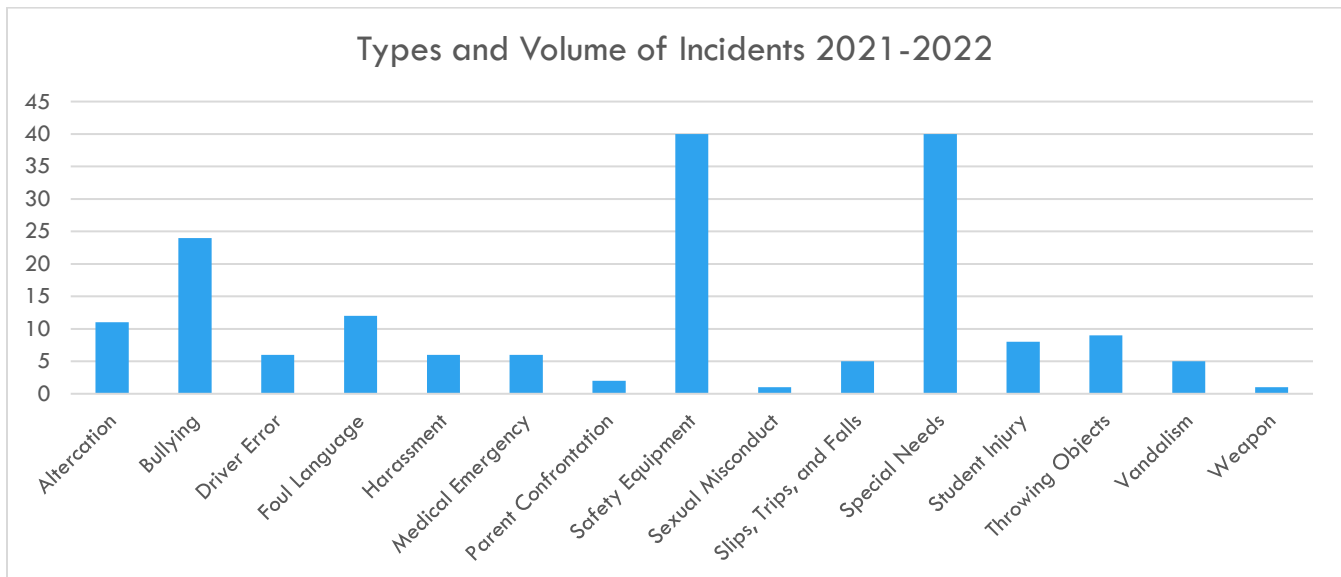
In terms of dealing with behavioural or other small incidents on the school bus, a 'pink slip' system is used to communicate these issues to the school Principal so that they can be addressed. If a student continues to misbehave on the bus and they receive multiple pink slips the school Principal may remove the student from transportation for a defined period of time.

When something happens on the bus that is not considered a minor incident then the bus company will document the issue as an incident. This may include several issues including violence, vandalism, or some other act that needs immediate attention.

Incidents have rebounded this school year after a decline in years where the number of service days was reduced as a result of covid.



Students with special needs may not always understand the result of their actions which triggers an incident report to the school. As an extension of the classroom, behaviour on the bus is reported to the School Principal so they can address with the student/family.



2023 CALENDAR OF ANNUAL REPORTS & POLICY METRICS

A = Annual Report

P = Policy Metric Report

Q = Quarterly Report

#	Due Date	Committee/Board	Subject	Responsibility of
1	January (A)	Corporate Services	Annual Chief Financial Officer Overview	Chief Financial Officer and Treasurer
2	February (A)	Corporate Services	Multi-Year Financial Forecast	Chief Financial Officer and Treasurer
3	March (A)	Corporate Services	Budget Framework and Consultation Plan	Chief Financial Officer and Treasurer
4	March (A)	Corporate Services	Consensus Student Enrolment Projections	Associate Director Corporate Services
5	March (A/P)	Corporate Services	Transportation Annual Report and S.T.01 Transportation Policy Metric	Associate Director Corporate Services
6	March (P)	Corporate Services	A.18 Development Proposals, Amendments, Official Plans and By-Laws Policy Metric	Associate Director Corporate Services
7	April (A)	Corporate Services	Ministry Funding Overview	Chief Financial Officer and Treasurer
8	April (Q)	Corporate Services	Mid-Year Budget Status Report	Chief Financial Officer and Treasurer
9	May (A)	Corporate Services	Preliminary Budget Estimates	Chief Financial Officer and Treasurer
10	June (P)	Corporate Services	B.R.01 Rental of Surplus School Space and Properties Policy Metric	Associate Director Corporate Services
11	June (A)	Corporate Services	Recommended Budget Estimates	Chief Financial Officer and Treasurer
12	June (A)	Corporate Services	Delegated Authority Report	Chief Financial Officer and Treasurer
13	September (A)	Corporate Services	Delegated Authority Update Report	Chief Financial Officer and Treasurer
14	September (A)	Corporate Services	Annual Procurement Plan	Chief Financial Officer and Treasurer

2023 CALENDAR OF ANNUAL REPORTS & POLICY METRICS

15	September (A)	Corporate Services	Capital Program Update	Associate Director Corporate Services
16	October (Q)	Corporate Services	Budget Update: Enrolment and Staffing	Chief Financial Officer and Treasurer
17	October (A)	Corporate Services	Trustee Honorarium Report	Chief Financial Officer and Treasurer
18	October (A)	Corporate Services	Capital Renewal Program Report	Associate Director Corporate Services
19	November (A)	Corporate Services	Audited Financial Statements	Chief Financial Officer and Treasurer
20	November (P)	Corporate Services	Enrolment Report and S.A.01 Admission and Placement Policy Metric	Associate Director Corporate Services
21	December (A)	Corporate Services	Revised Budget Estimates	Chief Financial Officer and Treasurer
22	December (A)	Corporate Services	Annual Legal Fees Report	Chief Financial Officer and Treasurer
23	December (A)	Corporate Services	Annual Investment Report	Chief Financial Officer and Treasurer
24	December (A)	Corporate Services	Annual Audit Committee Report	Chief Financial Officer and Treasurer
25	February (A)	Regular Board	School Year Calendar	Associate Director Academic Services
26	March (A)	Regular Board	Preliminary Staffing Projections Report	AD Academic Services and CFO/Treasurer
27	September (P)	Regular Board	A.06 Advocacy Policy Metric	Chief Financial Officer and Treasurer
28	October (P)	Regular Board	H.M.33 Acceptance of Hospitality or Gifts Policy Metric	Chief Financial Officer and Treasurer
29	November (A)	Regular Board	Ongoing Exit and Entry Student Survey	Associate Director Corporate Services
30	November (A)	Regular Board	Annual Calendar of Meetings	Director of Education

2023 CALENDAR OF ANNUAL REPORTS & POLICY METRICS

31	November (A)	Regular Board	Multi-Year Strategic Plan Annual Report	Director of Education
32	December (A)	Regular Board	Director's Annual Report	Director of Education
33	January (A)	Student Achievement	Equity Action Plan Annual Report	Director of Education
34	January (A)	Student Achievement	Annual Mental Health and Wellbeing Report	Associate Director Academic Services
35	January (P)	Student Achievement	A.36 Accessibility Standards Policy Metric	Associate Director Academic Services
36	February (P)	Student Achievement	S. 19 External Research Policy Metric	Associate Director Academic Services
37	March (A)	Student Achievement	The Angel Foundation for Learning Annual Report and Presentation	Associate Director Academic Services
38	April (A)	Student Achievement	Annual EPAN Schools Allocations	AD Academic Services and CFO/Treasurer
39	April (A)	Student Achievement	Non-Resident VISA Student Fees	AD Academic Services and CFO/Treasurer
40	May (A)	Student Achievement	Ratification of Student Trustee Nominees	Associate Director Academic Services
41	June (P)	Student Achievement	B.B.04 Smoke & Vapour Free Policy Metric	Associate Director Academic Services
42	September (P)	Student Achievement	H.M.40 Fair Practice in Hiring and Promotion Policy Metric	Associate Director Academic Services
43	September (A)	Student Achievement	Community Advisory Committees Report	Associate Director Academic Services
44	September (P)	Student Achievement	H.M.14 Harassment and Discrimination Policy Metric	Associate Director Academic Services
45	September (P)	Student Achievement	H.M.19 Conflict Resolution Policy Metric	Associate Director Academic Services
46	September (P)	Student Achievement	T.07 Community Engagement Policy Metric	Director of Education

2023 CALENDAR OF ANNUAL REPORTS & POLICY METRICS

47	September (P)	Student Achievement	A.37 Communications Policy Metric	Director of Education
48	October (P) (5 Year Cycle)	Student Achievement	International Languages Program Report (Next Reporting Date of October 2027)	AD Academic Services and CFO/Treasurer
49	October (A)	Student Achievement	Board Improvement and Equity Plan (BIEP)	Associate Director Academic Services
50	October (A/P)	Student Achievement	S.22 Religious Accommodation Policy Metric	Associate Director Academic Services
51	October (A)	Student Achievement	Student Trustees: Voices that Challenge - CSLIT	Associate Director Academic Services
52	November (A/P)	Student Achievement	Annual Safe Schools Report and S.S.12 Fresh Start Policy Metric	Associate Director Academic Services
53	November (A)	Student Achievement	Annual EQAO and OSSLT Assessments Report	Associate Director Academic Services
54	November (A)	Student Achievement	K-12 Professional Development Plan for Student Achievement and Well-Being	Associate Director Academic Services
55	November (A)	Student Achievement	CPIC Annual Report	Associate Director Academic Services
56	November (P)	Student Achievement	Elementary Catholic School Leadership Impact Team Policy Metric ECSLIT	Associate Director Academic Services
57	November (P)	Student Achievement	S.24 Combined (Split) Grade Classes for Elementary Schools Policy Metric	Associate Director Academic Services
58	December (A/P)	Student Achievement	Accountability Framework for Special Education and S.P.01 Special Education Programs and Services Policy Metric	Associate Director Academic Services
59	December (P)	Student Achievement	S.10 Catholic School Parent Council Policy Metric	Associate Director Academic Services
60	December (A)	Student Achievement	Staff CPIC Annual Report	Associate Director Academic Services