The Toronto Catholic District School Board is an inclusive learning community rooted in the love of Christ..

We educate students to grow in grace and knowledge and to lead lives of faith, hope and charity





AGENDA ADDENDUM THE REGULAR MEETING OF THE CORPORATE AFFAIRS, STRATEGIC PLANNING AND PROPERTY COMMITTEE

PUBLIC SESSION

Patrizia Bottoni, Chair

Maria Rizzo, Vice-Chair

Thursday, May 12, 2016 7:00 P.M.

| | | | Pages |
|-----|-------------|--|---------|
| 9. | Deleg | ations | |
| | 9.a | Lisa Caldana Fabrizio, Holy Angels Representative, regarding the SARC report | 1 |
| 15. | Staff 1 | Reports | |
| | 15.h | 2016-17 Budget estimates | 2 - 87 |
| | 15.m | Initiation of Pupil Accommodation Reviews (Wards 7,8,9) (Appendices to be distributed) | 88 - 95 |
| | 15.n | Request for Liquor Permit Senator O'Connor Catholic Secondary School | 96 - 97 |
| | <i>15.0</i> | Request for Liquor Permit Loretto College School | 98 - 99 |

Votonto Catholic Sities School Box

TORONTO CATHOLIC DISTRICT SCHOOL BOARD

DELEGATION REGISTRATION FORM FOR STANDING OR OTHER COMMITTEES

PLEASE BE ADVISED THAT ALL STANDING COMMITTEE MEETINGS ARE BEING RECORDED

| For Board Use Only |
|-----------------------|
| Delegation No. |
| |
| [] Public Session |
| [] Private |
| Session |
| [] Five (5) |
| Minutes |

| Name | Lisa Caldana Fabrizio |
|--------------------------|---|
| Committee | Corporate Affairs Strategic Planning and Property |
| Date of Presentation | 1/21/2016 |
| Topic of Presentation | Holy Angels' Response to Director's SARC Report |
| Topic or Issue | Holy Angels' Response to Director's SARC Report |
| Details | Presentation in response to Director's Report |
| Action Requested | Five minute presentation to respond to Director's Report. |

| I am here as a delegation to speak only on my own behalf | |
|---|---|
| I am an official representative of the Catholic School Advisrory Committee (CSAC) | Yes Holy Angels Parent Representative |
| I am an official representative of student government | |
| I am here as a spokeperson for another group or organization | |

| Submittal Date | 1/17/2016 |
|----------------|-----------|
| | |



CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

2016-17 BUDGET ESTIMATES

"A generous man will himself be blessed, for he shares his food with the poor."

Proverbs 22:9

| Created, Draft | First Tabling | Review |
|----------------|---------------|-----------------------------|
| March 9, 2016 | May 12, 2016 | Click here to enter a date. |
| Q Q ' Q 1' ' | CD 1 (C) | |

G. Sequeira, Coordinator of Budget Services

P. De Cock, Comptroller of Business Services & Finance

RECOMMENDATION REPORT

Vision:

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Mission:

The Toronto Catholic District School Board is an inclusive learning community rooted in the love of Christ. We educate students to grow in grace and knowledge and to lead lives of faith, hope and charity.



G. Poole

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

C. Jackson

Executive Superintendent of Business Services & Chief Financial Officer

Angela Gauthier Director of Education

A. EXECUTIVE SUMMARY

This report for consideration by the Board of Trustees presents proposed expenditure reductions of \$13.6M and revenue generating options of \$5.5M for a total of \$19.1 million (Appendix A) in the fiscal year 2016-17.

The revised required reduction for 2016-17, year 2 of the Multi-Year Recovery Plan (MYRP), is \$16.1 M. This revised required reduction which incorporates the additional Transportation cost pressure of \$4.7M, Occasional Teacher costs of \$8.6M and the impact of the final GSN grant calculations is required in order to balance in-year for 2016-17. In addition, the 2015-16 budget has also been impacted by the increasing Occasional Teacher costs and this cost will carry forward to 2016-17 as part of the opening Accumulated Deficit. The strategy to balance in-year for 2016-17 is part of a four year strategy to reduce the deficit and fulfils the Board's obligation to eliminate the deficit by 2018-19.



On March 24th 2016, the Ministry of Education released the 2016-17 Grants for Student Needs (GSN) announcement. The impact of the Grants for Student Needs (GSN) have been analysed and incorporated in this report to the Board of Trustees.

B. PURPOSE

- 1. This report presents several budget reduction and revenue generating opportunities for consideration as part of year two of the four year MYRP.
- 2. The attachment for the 2015-16 Budget Expenditure Revised Estimates by Functional Classification (Appendix B) provides an opportunity to identify which functional classifications will be impacted by the proposed reductions in dollars and staff by the 2016-17 budget process.
- 3. The Board of Trustees' approval will be sought at the Board Meeting scheduled for May 19th 2016.
- 4. The budget reduction and revenue generating opportunities outlined in this report are presented to the Board of Trustees for approval and inclusion in the 2016-17 budget estimates for submission to the Ministry of Education by the June 28th 2016 deadline.

C. BACKGROUND

- 1. The Board of Trustees during the Special Board meeting held on February 18, 2016 passed the following motion:
 - i. That the Board of Trustees approve Scenario 3 that "proposes budget reductions totaling \$28.4M spread out over the next three years with the objective of not increasing the Accumulated Deficit in each year and eliminating the Accumulated Deficit in the 3rd and final year of the MYRP
 - ii. That the Director of Education quantify the additional cost pressures described in the report, and address the additional bussing transportation costs in the annual budget planning and consultation process.
 - iii. Table 3-1 will be submitted to the Ministry of Education by the end of February 2016.
 - iv. That staff submit a breakdown of all staff levels by categories and the dollar value.
- 2. The Board of Trustees during the Regular Board meeting held on March 31, 2016 passed the following motion:
 - i. That the Board of Trustees approve for inclusion in the budget engagement and consultation process, the following list of potential expenditure reductions and revenue generating opportunities as per the attached Appendix A (listed below for the Classroom and Administration/Non-Classroom areas). That an additional column be added showing the total FTE for each classroom category and the percentage of each cut being proposed. That the consultation make clear to the public being consulted and that:
 - a. Trustees approved a total of \$7.3 million in cuts for 2016-2017 as per the multi-year recovery plan.
 - b. There is a required increase in cuts to Transportation specifically that was presented in the multi-year recovery plan given the increase in contract costs to the Board of \$4.4 million.

- c. We are seeking guidance from the public on where cuts should be made or revenues generated, where risks to the system are perceived based on potential cuts identified by staff and how those risks could be mitigated.
- d. That, all non-funded items be identified as part of the budget consultation.
- ii. That staff present the 2016-17 Budget which will be reflective of the community budget consultations to the Board of Trustees at the Board meeting scheduled for May 19, 2016.
- iii. That School Block Budget cuts be moved to "classroom" cuts as per the table breakdown provided with the approved multi-year strategic plan.
- iv. That information on a list of schools that have the 5th Block program and how they are prioritized in terms of criteria used be submitted to the April 7, 2016 Student Achievement meeting.
- 3. The total required expenditure reduction for 2016-17 amounts to \$16.1M as of this point in time (Appendix D.3). This revised required reduction accounts for the most current GSN calculations and includes the identified costs pressures associated with the Occasional Teacher and Bussing Transportation categories. This revised reduction is required to balance the in-year 2016-17 budget.



D. EVIDENCE/RESEARCH/ANALYSIS

1. The table appearing below depicts the 2016-17 projected revenues (inclusive of the Grants for Student Needs (GSN) impact announced March 24th 2016), expenditures and required budget reductions in order to balance the budget in-year and not increase the accumulated deficit as per the MYRP approved by the Board of Trustees.



| 2016-17 Budget Estimates | | | | | |
|--|-------------|--|--|--|--|
| Grant Revenues before Reductions | \$1,087.0 B | | | | |
| Less: GSN reductions of 0.8% | \$ (8.1) M | | | | |
| Projected Grant Revenues | \$1,078.9 B | | | | |
| | | | | | |
| Expenditure Budget Estimates before Reductions | \$1,095.0 B | | | | |
| Less: Required Reductions to balance in-year | \$ (16.1) M | | | | |
| Projected Expenditure Budget Estimates | \$1,078.9 B | | | | |
| In-Year Surplus/Deficit | \$ 0.0 | | | | |

- 2. Several structural expenditure budget reduction and revenue generating opportunities have been identified in Appendix A for consideration as part of the second year reductions in a four year deficit recovery plan.
- 3. In addition to the cost pressures identified and quantified to date, there are additional risks to the operating budget which may materialize over the remaining years of the MYRP. Risks exist in the budget categories of Occasional Teachers and the ongoing cost pressure of maintaining small schools.
- 4. In addition to budget risks there are opportunities to generate additional revenues. There are approximately 7,000 parking spaces throughout the Toronto Catholic District School Board system. If the Board were to charge \$5 per day for each of these parking spaces, this could generate \$35,000 daily. Using this estimate, charging for parking for 195 days a year would result in a maximum gross revenue of \$6,825,000 per annum, prior to deducting costs to support the implementation of such an initiative. These costs include but are not limited to hiring additional staffing to implement and oversee the implementation of the initiative, as well as required upgrades to both software and infrastructure associated with setting up a system to charge for parking.

The table below incorporates estimates of both the overhead costs to implement this initiative and the number of parking spots for which the Board will be able to generate revenues. This analysis results in a preliminary estimated net revenue of \$5 million per annum.

| Estimated Gross Revenues | \$ 6,825,000 |
|---|--------------|
| Estimated Utilization of Parking Spaces (80%) | \$ 5,460,000 |
| Overhead (staff/hardware/software) | \$ 460,000 |
| Estimated of Potential Net Revenues | \$ 5,000,000 |

In order to implement this initiative for the 2016-17 budget, a decision would need to be made at the May meeting of the Board of Trustees in order to provide staff with sufficient lead time to implement effective September 2016.

5. There is also a further option to create a new permit category to charge for community parking on TCDSB lots after hours. This opportunity may exist in residential areas of the City which are deficient in parking, and local residents have sought to park on TCDSB sites after school hours. The implementation of this initiative would require amending the current permit policy, and additional staffing resources to enforce the permitted times and ensure that the vehicles are removed prior to school hours.

The community parking option could be undertaken by expanding the existing agreement with the Toronto Parking Authority (TPA). The TCDSB has had a parking arrangement in place with the TPA at St. Francis of Assisi Catholic School since 2005. The arrangement has operated successfully and has not resulted in any jurisdictional and operational issues for this operating elementary school. The carpark is used by Board staff during school hours (currently at no cost), and as a TPA lot on evenings, weekends, and all day during the summer holidays (July 1 to August 31). Under this arrangement, the Board receives an annual rental fee, as well as 75% of the net profit. For the 2015-16 school year, the TCDSB revenue from this partnership is estimated to be \$35,850.

Staff have had preliminary discussions with the TPA, who have indicated a potential interest in expanding this arrangement to additional TCDSB sites.

- 6. It is important to note that there are significant logistical issues associated with implementing paid parking at all Board facilities including:
 - That charging for parking could affect the tax-exempt status of the Board's real property assets
 - o That paid parking may not be a permitted use on school sites as outlined in City Zoning By-laws

Staff are seeking both legal and planning opinions on these issues, which will be available prior to the Board of Trustees considering final approval of the 2016-17 Budget Estimates.

7. The Ministry has projected savings from the new Earned Leave plans, which apply to teachers represented by the Ontario English Catholic Teachers' Association. This projection is based on the assumption that the absenteeism will be reduced by one day for each teacher, with half of the savings accruing to the boards. The projected residual savings of one-half day will be deducted from each board's GSN allocation. The reduction to the TCDSB is \$650K. If at the end of the 2015-16 school year, a school board's savings are less than the table amount, the Ministry will reimburse the board for the difference. Consequently, the 2016-17 Revenue Estimates have been adjusted to add back the aforementioned reduction.



- 8. The Occasional Teachers costs and forecasted costs, however, has increased when compared to previous years. This additional cost will increase the pressure on the current year budget as well as future years.
- 9. A comparative Revenue and Expenditure Analysis of the Special Education Programs and Services appears in Appendix G.



10. The Summary of 2016-17 Revenue and Expenditure estimates based on the Grants for Student Needs (GSNs) calculations compared to the 2015-16 Revised Estimates appears in Appendices D.1, D.2 and D.3. The Expenditure estimates do not include any proposed reductions and/or revenues generating opportunities listed in Appendix A, as they have not yet been approved by the Board of Trustees.



11. A high level analysis of the changes to revenues and expenditures when compared to the 2015-16 Revised Estimates appears in Appendix C. A more detailed analysis of the changes to each category within Revenues and



Expenditures appears in Appendix E. The 2016-17 Budget Expenditure Estimates by functional classification appears in Appendix F.

12. Appendix I provides an updated MYRP outlook given the Occasional Teachers cost pressure identified in 2015-16 and updated revenue and expenditure estimates for 2016-17 per the GSN calculations.



13. Board staff have met with many stakeholders over the course of the budget consultation and engagement process. Recently, Business Services staff met with the President of the Toronto Secondary Unit (TSU) to review the deputation heard at the Student Achievement Committee meeting held on May 5th 2016. The summary of questions and answers appear in Appendix H.



TCDSB staff are recommending that the Board of Trustees approve at the 14. Board meeting scheduled for May 19th 2016, the list of expenditure reductions and revenue generating opportunities totalling \$19.1M as per the **Appendix** (listed below attached A for the Classroom Administration/Non-Classroom areas) in order to create a positive variance of \$3.0M to match the required expenditure reduction of \$16.1M and the resulting difference available to mitigate any risks which may arise in the 2016-17 fiscal year.



E. STAFF RECOMMENDATION

1. That the Board of Trustees approve at the Board meeting scheduled for May 19th 2016, the following list of expenditure reductions and revenue generating opportunities totalling \$19.139M.



| Cla | ssroom | FTE | \$ |
|--|---|-------|---|
| 1 | 5th Block Program Teachers | 21 | 2,100,000 |
| 2 | Msgr. Fraser College – Alternative Education | | 200,000 |
| 3 | Secondary Schools Student Supervisors | 10 | 219,000 |
| 4 | Child Youth Workers | 5 | 300,000 |
| 5 | Special Education – Support Workers (E.A.s) | 52 | 2,600,000 |
| 6 | Increased Efficiencies in Special Education | 13 | 1,300,000 |
| 7 | Increased Efficiencies in Planning and Evaluation time in Elementary Schools | 2 | 200,000 |
| 8 | Elementary Vice Principals | 4 | 400,000 |
| 9 | Budget for Contracted Support Workers | | 200,000 |
| 10 | Speech Services | 2 | 200,000 |
| 11 | Consolidation (SSC and St. Luke) | 5.5 | 520,000 |
| 12 | School Block Budget | | 400,000 |
| | \circ . T . T | | |
| | Sub-Total | 116.5 | \$ 8,639,000 |
| | ministration / Non-Classroom | 116.5 | |
| Ad : 1 | | 116.5 | \$ 8,639,000 |
| 1 2 | ministration / Non-Classroom Increased Board Administration efficiencies Central Office efficiencies | 116.5 | 200,000 650,000 |
| 1 | Increased Board Administration efficiencies Central Office efficiencies Energy Management efficiencies | 116.5 | 200,000 |
| 1 2 3 4 | ministration / Non-Classroom Increased Board Administration efficiencies Central Office efficiencies | 116.5 | 200,000 650,000 |
| 1 2 3 4 5 | Increased Board Administration efficiencies Central Office efficiencies Energy Management efficiencies School Cleaning efficiencies Transportation efficiencies | 116.5 | 200,000 650,000 300,000 450,000 2,850,000 |
| 1 2 3 4 | Increased Board Administration efficiencies Central Office efficiencies Energy Management efficiencies School Cleaning efficiencies | 116.5 | 200,000 650,000 300,000 450,000 2,850,000 550,000 |
| 1 2 3 4 5 6 | Increased Board Administration efficiencies Central Office efficiencies Energy Management efficiencies School Cleaning efficiencies Transportation efficiencies School Maintenance efficiencies Sub-Total | 116.5 | 200,000 650,000 300,000 450,000 2,850,000 |
| 1 2 3 4 5 6 | Increased Board Administration efficiencies Central Office efficiencies Energy Management efficiencies School Cleaning efficiencies Transportation efficiencies School Maintenance efficiencies Sub-Total Yenue Generating Opportunities | 116.5 | 200,000 650,000 300,000 450,000 2,850,000 550,000 |
| 1 2 3 4 5 6 Rev | Increased Board Administration efficiencies Central Office efficiencies Energy Management efficiencies School Cleaning efficiencies Transportation efficiencies School Maintenance efficiencies Sub-Total Venue Generating Opportunities Parking Revenues (\$5/day) | 116.5 | 200,000 650,000 300,000 450,000 2,850,000 550,000 \$ 5,000,000 |
| 1 2 3 4 5 6 | Increased Board Administration efficiencies Central Office efficiencies Energy Management efficiencies School Cleaning efficiencies Transportation efficiencies School Maintenance efficiencies Sub-Total venue Generating Opportunities Parking Revenues (\$5/day) Permit Revenues | 116.5 | 200,000 650,000 300,000 450,000 2,850,000 550,000 \$ 5,000,000 5,000,000 |
| 1 2 3 4 5 6 Rev | Increased Board Administration efficiencies Central Office efficiencies Energy Management efficiencies School Cleaning efficiencies Transportation efficiencies School Maintenance efficiencies Sub-Total Venue Generating Opportunities Parking Revenues (\$5/day) | 116.5 | 200,000 650,000 300,000 450,000 2,850,000 550,000 \$ 5,000,000 |

| | PROPOSED EXPENDITURE REDUCTIONS & REVENUE GENERATING OPPORTUNITIES FOR 2016-17 | | | | | | |
|-------------------------|--|--|--------|-------------------------------------|-------------------|--|--|
| Proposed Area of Change | | sed Area of Change Revised Estimates Proposed Proposed Reduction Redu | | Impact on Proposed Reductions | Category of Staff | | |
| Cla | ssroom | FTE | FTE | | \$ | % | |
| 1 | 5Th Block Program Teachers | 31.00 | 21.00 | \$ | 2,100,000 | 67.7% | Elementary 5Th Block Teachers |
| | 3111 Block Program reachers | * 3748.2 | 21.00 | Ş | 2,100,000 | 0.6% | Total Teachers- Elementary |
| 2 | Msgr. Fraser College - Alternative Education | 83.50 | 2.00 | \$ | 200,000 | 2.4% | Secondary Teachers |
| 3 | Secondary Schools Student Supervisors | 80.00 | 10.00 | \$ | 219,000 | 12.5% | Professional & Para-Prof. Staff |
| 4 | Child Youth Workers | 178.10 | 5.00 | \$ | 300,000 | 2.8% | Professional & Para-Prof. Staff |
| 5 | Special Education - Support Workers (E.A.s) | 999.00 | 52.00 | \$ | 2,600,000 | 5.2% | Educational Assistants |
| 6 | Increased efficiencies in Special Education | 707.40 | 13.00 | Ś | \$ 1,300,000 | 1.8% | Classroom Teachers- Special Education |
| | mercused emoleners in special Education | * 5845.2 | 13.00 | ٦ | | 0.2% | Total Teachers |
| 7 | Increased efficiencies in Planning and Evaluation time in Elementary Schools | 600.00 | 2.00 | \$ | 200,000 | 0.3% | Elementary Teachers |
| 8 | Elementary Vice-Principals | 42.50 | 4.00 | \$ | 400,000 | 9.4% | Vice - Principals |
| 9 | Speech Services | 38.80 | 2.00 | \$ | 200,000 | 5.2% | Professional & Para-Prof. Staff |
| 10 | Consolidation (Senhor Santo Cristo and St. Luke) | 45.20 | 5.50 | \$ 520,000 | 12.2% | Elementary Teachers, Principals, Office Administration and Operational | |
| 10 | | * 10464 | 5.50 | ٦ | 320,000 | 0.05% | Staff |
| | Total Classroom for Staff | 2,794.40 | 116.50 | | 8,039,000 | 4.2% | |
| 11 | School Block Budget | \$ 8,387,107 | - | \$ | 400,000 | 4.8% | |
| 12 | Budget for Contracted Support Workers | \$ 400,000 | | \$ | 200,000 | 50.0% | Professional & Para-Prof. Staff |
| | Total Classroom | | 116.50 | \$ | 8,639,000 | | |
| | * Not included in Total Classroom for Staff | | | | | | |

Appendix A

| | Proposed Area of Change | Total Budget in Category 15-16 Revised Estimates | Proposed Reduction | 2016-17 Proposed Reduction Amount | % of impact on Proposed Reductions | Category of Staff |
|-----|---|--|-----------------------|--|------------------------------------|--|
| Adı | ministration/Non Classroom | \$ | FTE | \$ | % | |
| 1 | Increased Board Administration efficiencies | | | \$ 200,000 | 1.1% | Board Administration |
| 2 | Central Office efficiencies | 17,987,421 | | \$ 650,000 | 3.6% | Board Administration |
| | | | | | 4.7% | Total Board Administration |
| 3 | Energy Management efficiencies | 17,875,730 | | \$ 300,000 | 1.7% | School Operation and Maintenance |
| 4 | School Cleaning efficiencies | | | \$ 450,000 | 3.6% | School Operation and Maintenance |
| 5 | School Maintenance efficiencies | 12,658,108 | | \$ 550,000 | 4.3% | School Operation and Maintenance |
| | | 12,030,100 | | | 7.9% | Total School Operation and Maintenance |
| 6 | Transportation efficiencies - Appendix E | 28,832,062 | | \$ 2,850,000 | 9.9% | Transportation |
| | Total Administration | \$ 77,353,321 | - | \$ 5,000,000 | 6.46% | |
| Rev | renue Generating Opportunities | | | | | |
| 1 | Parking Revenues (\$5/day) | | · | \$ 5,000,000 | | |
| 2 | Permit Revenues | | | \$ 500,000 | | |
| | Total Revenue | | - | \$ 5,500,000 | | |
| | TOTAL | | \$ 116.50 | \$ 19,139,000 | | |



2015-16 BUDGET REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

| 2015/2016 Poviced | 2016-2017 | Proposed Chan | iges |
|-------------------|---|--|--|
| Estimates | \$ | % | FTE |
| | | | |
| \$ 714,467,549 | \$ 6,900,000 | 1.0% | 93.0 |
| 66,265,128 | 520,000 | 0.8% | 5.0 |
| 41,421,379 | 1,229,000 | 3.0% | 17.0 |
| 6,376,031 | | - | |
| 1,390,183 | | - | |
| 2,695,732 | | - | |
| 4,178,763 | | - | |
| 201,500 | | - | |
| 5,884,387 | 218,334 | 3.7% | |
| 559,901 | 58,333 | 10.4% | |
| 4,967,578 | 158,333 | 3.2% | |
| 4,606,150 | 178,333 | 3.9% | |
| 742,955 | | - | |
| 1,168,623 | 33,333 | 2.9% | |
| 800,782 | 33,334 | 4.2% | |
| 1,754,772 | | - | |
| 2,529,911 | | - | |
| 22,969,198 | | - | |
| 19,846,233 | 60,000 | 0.3% | |
| 28,832,062 | 2,850,000 | 9.9% | |
| 93,130,714 | 1,400,000 | 1.5% | 1.5 |
| 124,106 | | - | |
| \$ 1,024,913,637 | \$ 13,639,000 | 1.3% | 116.5 |
| | | | |
| \$ 79,161,133 | \$ 5,500,000 | 6.9% | |
| | \$ 19,139,000 | | 116.5 |
| | \$ 714,467,549 66,265,128 41,421,379 6,376,031 1,390,183 2,695,732 4,178,763 201,500 5,884,387 559,901 4,967,578 4,606,150 742,955 1,168,623 800,782 1,754,772 2,529,911 22,969,198 19,846,233 28,832,062 93,130,714 124,106 \$ 1,024,913,637 | \$ 714,467,549 \$ 6,900,000 66,265,128 520,000 41,421,379 1,229,000 6,376,031 1,390,183 201,500 58,84,387 218,334 559,901 58,333 4,967,578 158,333 4,606,150 178,333 742,955 1,168,623 33,334 1,754,772 2,529,911 22,969,198 19,846,233 60,000 28,832,062 2,850,000 124,106 \$ 1,024,913,637 \$ 13,639,000 \$ \$ 79,161,133 \$ 5,500,000 | Estimates \$ % \$ 714,467,549 \$ 6,900,000 1.0% 66,265,128 520,000 0.8% 41,421,379 1,229,000 3.0% 6,376,031 - - 1,390,183 - - 2,695,732 - - 4,178,763 - - 201,500 - - 5,884,387 218,334 3.7% 559,901 58,333 10.4% 4,967,578 158,333 3.2% 4,606,150 178,333 3.9% 742,955 - - 1,168,623 33,333 2.9% 800,782 33,334 4.2% 1,754,772 - - 22,529,911 - - 28,832,062 2,850,000 9.9% 93,130,714 1,400,000 1.5% 124,106 - - \$ 1,024,913,637 \$ 13,639,000 6.9% |

TORONTO CATHOLIC DISTRICT SCHOOL BOARD Summary of Revenue & Expenditure Budget Changes 2015-16 Vs. 2016-17

| REVENUES: (Per GSN Calculations and 2016-17 Technical Paper) | (\$-'000) |
|--|-----------|
| 1.25 % Increase in Salaries | 10,667 |
| Grid Restoration Increase | 6,160 |
| Increase in funding due to enrolment (631 pupils of the board) | 7,488 |
| EPO Grants moved to GSN funding | 1,341 |
| (Outdoor Education, Student Achievement & Technology Enabled Learning) | |
| Increase in School Operation benchmark to Partially offset Phase out of Top up | 1,334 |
| Increase in GSN Table grants for ESL LOG & Temp. Accommodation | 685 |
| Transportation Grant Adjusted for Fuel rates & Prior year enrolment | 412 |
| New funding for First Nation, Metis Inuit Education (FNMI) Projects | 166 |
| Capital Planning Capacity (moved to GSN in 2016-17) | (373) |
| Other Grants and Revenue (EPO Grant Reduction) | (45) |
| Reductions to GSN funding (i.e. Sp. Ed. HNA, Bd. Admin, Top up & Benefits) | (8,061) |
| Removal of one time payout to staff of 1% and Grid Restoration | (11,285) |
| Sub Total | \$ 8,489 |

TORONTO CATHOLIC DISTRICT SCHOOL BOARD

Summary of Revenue & Expenditure Budget Changes 2015-16 Vs. 2016-17

EXPENDITURES: (Estimates prior to Board Approved Expenditure Reductions and Includes the cost Impact of Provincial Bargained MOU's; Subject to change over time and Circumstances)

| | (\$-'000) |
|---|----------------|
| Salary and Benefit Cost Increase due to Collective Agreements | \$ 11,030 |
| Increase in Occasional Teachers usage | 8,617 |
| Transportation | 4,724 |
| Increase of 24.77 FTE for Teachers due to enrollment | 2,501 |
| Text Book and Classroom supplies increased due to Enrolment | 1,868 |
| Increase in Funding of various Education Projects (i.e. Mathematics Strategy) | 1,502 |
| Increase in Maintenance and Operating Costs | 1,184 |
| (Escalation costs in current contracts and on going maintenance and repair) | |
| Increase of 6 FTE for Administration and Governance | 463 |
| (1 Superintendent (FNMI) and 5 HR Benefit short term support Adjudicators) | |
| Removal of the One Time Pay out to Staff of 1% (OECTA & CUPE) | (5,942 |
| Sub Total | \$ 25,947 |
| *Estimated Net In-Year Budgeted Revenues & Expenditures for 2016-17 | \$ (17,458) |
| Adjustment for 2015-16 Projected In-Year Surplus | \$ 1,344 |
| *Projected Net In-Year Cost Pressures for 2016-17 | \$ (16,115 |

TCDSB 2016/17 Operating and Other Estimates (000's)

| | | 2015/16 Budget Revised Estimates | Net Change Incr./(Decr.) | 2016/17 Budget Estimates* |
|-----|---|-------------------------------------|-----------------------------|------------------------------|
| | Revenues | | | |
| 1 | Pupil & School Foundation | 535,665 | 8,581 | 544,246 |
| 2 | Special Education | 121,563 | (460) | 121,103 |
| 3 | Language | 31,406 | 2,713 | 34,119 |
| 4 | Learning Opportunity | 46,422 | 1,673 | 48,095 |
| 5 | Continuing Education and Summer School | 14,892 | 646 | 15,537 |
| 6 | Teacher Qualification and Experience/NTIP | 84,050 | 5,730 | 89,780 |
| 7 | Transportation | 23,818 | 586 | 24,404 |
| 8 | Administration and Governance | 21,844 | 615 | 22,458 |
| 9 | School Operations | 87,678 | 722 | 88,400 |
| 10 | Community Use of Schools | 1,226 | (2) | 1,224 |
| 11 | Declining Enrolment Adjustment | 1,420 | (1,208) | 211 |
| 12 | Temporary Accommodation | 3,481 | 270 | 3,751 |
| 13 | First Nation, Métis and Inuit Education | 3,472 | 298 | 3,769 |
| 14 | Safe Schools | 2,653 | 29 | 2,682 |
| 15 | Total Operating Grants | 979,590 | 20,192 | 999,781 |
| 16A | Grants Anticipated due to New Contracts | 11,658 | (11,658) | 0 |
| 16B | Other Grants & Other Revenues | 79,161 | (45) | 79,116 |
| 17 | Total Operating Grants and Other Revenues** | 1,070,409 | 8,489 | 1,078,897 |

^{**}The revenues includes funding for a 1.25% salary increases

TCDSB 2016/17 Operating and Other Estimates (000's)

| | | 2015/16 Budget Revised Estimates | Net Change Incr./(Decr.) | 2016/17 Budget Estimates* |
|----|---|-------------------------------------|-----------------------------|------------------------------|
| | Expenditure Categories | • | • | |
| | <u>Classroom Instruction</u> | | | |
| 18 | Classroom Teachers | 601,838 | 4,410 | 606,248 |
| 19 | Occasional Teachers*** | 20,512 | 8,617 | 29,129 |
| 20 | Education Assistants | 54,186 | 191 | 54,377 |
| 21 | Designated Early Childhood Educators | 23,547 | 1,330 | 24,877 |
| 22 | Professional & Para-professionals | 49,510 | 643 | 50,153 |
| 23 | Textbooks & Classroom Supplies | 21,107 | 1,733 | 22,840 |
| 24 | Computers | 8,596 | 67 | 8,663 |
| 25 | Staff Development | 2,978 | 198 | 3,176 |
| 26 | In School Administration | 66,467 | 472 | 66,939 |
| 27 | Teacher Consultants & Coordinators | 5,500 | 13 | 5,513 |
| 28 | Cont. Ed. (incl. International Language./Summer Schools.) | 22,969 | 796 | 23,765 |
| 29 | Sub-total Classroom | 877,210 | 18,470 | 895,680 |

^{***}Based on estimated Occasional Teacher cost projections - Highest cost scenario

TCDSB 2016/17 Operating and Other Estimates (000's)

| | | 2015/16 Budget Revised Estimates | Net Change Incr./(Decr.) | 2016/17 Budget Estimates* |
|----|--|-------------------------------------|-----------------------------|------------------------------|
| | Non-Classroom | | | |
| 30 | Administration and Governance | 25,740 | 384 | 26,124 |
| 31 | School Operations & Maintenance | 93,131 | 1,617 | 94,747 |
| 32 | Transportation**** | 28,832 | 4,724 | 33,556 |
| 33 | Sub-total Non-Classroom | 147,703 | 6,725 | 154,427 |
| 34 | Operating Expenditures | 1,024,913 | 25,195 | 1,050,107 |
| | <u>Other</u> | | | |
| 35 | Temporary Accommodation | 3,772 | (41) | 3,732 |
| 36 | Total Other | 3,772 | (41) | 3,732 |
| 37 | Other Operating Expenditures | 40,380 | 793 | 41,173 |
| 38 | TOTAL EXPENDITURES | 1,069,065 | 25,947 | 1,095,012 |
| 39 | In Year Surplus (Deficit) | 1,344 | (17,458) | (16,115) |
| 40 | Anticipated Impact on 2015-16 Year End Projected Deficit | (8,344) | 8,344 | - |
| 41 | Accumulated Surplus (Deficit) Opening Balance***** | (15,274) | (7,000) | (22,274) |
| 42 | Accumulated Surplus (Deficit) - Closing Balance***** | (22,274) | (16,115) | (38,389) |

^{*}The 2016-17 budget does not include any proposed reductions

^{****}Transportation costs increase due to changes in contracts and operating costs

^{*****}The Closing Accumulated Surplus/(Deficit) Position as at August 31, 2016 and August 31, 2017 are projected balances and subject to change due to Final Actuals.

1. Pupil and School Foundation Grants 2016-17 Estimates

| | TOTAL |
|---|------------|
| Budget Revised Estimates for 2015-2016 | \$ 535,665 |
| Add: | |
| Increase in Elementary Enrolment of Pupils of the board 601 FTE | 3,363 |
| Increase in Secondary Enrolment of Pupils of the board 30 FTE | 83 |
| 1.25% Increase including Teacher and ECE Grid Restoration | 5,897 |
| Less: | |
| Funding Reductions | (761) |
| Subtotal | 8,581 |
| Budget Estimates for 2016-2017 | \$ 544,246 |

2 Special Education Grant

| | TOT | AL |
|--|--------|----------------|
| Budget as per Revised Estimates 2015-2016 | \$ 121 | L , 563 |
| Add: | | |
| Special Education Per Pupil Amount(SEPPA) due to elementary enrolment increase of | | |
| 601+30=631 pupils of the board | | 457 |
| Increase in High Needs Per Pupil Amount due to increase of 631 pupils of the board | | 381 |
| Behavour Expertise Grant due to increase of 631 pupils of the board | | 2 |
| 1.25% Funded Salary Increase | 2 | 2,216 |
| Less: | | |
| Funding Reductions | | (837) |
| High Needs GSN Amount Redistributed to Other Boards | (2 | 2,679) |
| Subtotal | | (460) |
| Budget Estimates for 2016-2017 | \$ 121 | ,103 |

3. Language Grants

| | · | TOTAL |
|---|----|--------|
| Budget as per Revised Estimates 2015-2016 | \$ | 31,406 |
| Add: | | |
| English as a Second Language (ESL) Grant increase in due to elementary and secondary | | |
| students arriving from non-English speaking countries and staying in TCDSB schools over a | | |
| 4 year period increased (555.7) weighted average students. Increase due to Syrian | | |
| Newcomers and Students from the Philippines. | | 2,156 |
| Increase in ESL Table Grant based on Stats Canada data | | 42 |
| French as a Second Language (FSL) Grant increase due to enrolment increases | | 209 |
| 1.25% Funded Salary Increase | | 347 |
| Less: | | |
| Funding Reductions | | (40) |
| Subtotal | | 2,713 |
| Budget Estimates for 2016-2017 | \$ | 34,119 |

4. Learning Opportunity Grant (LOG)

| | , | TOTAL |
|---|----|--------|
| Budget as per Revised Estimates 2016-2017 | \$ | 46,422 |
| Add: | | |
| Enrolment increase in Gr 7-10 Remedial Literacy and Numeracy provided by Cont. Ed | | 119 |
| Elementary Library Staff EPO moved to LOG | | 326 |
| Outdoor Education EPO of \$891,765 moved to LOG (loss in funding of \$127K) | | 765 |
| 1.25% Salary Increase | | 108 |
| Demographic Component Table Amount based on Stats Canada Information | | 358 |
| Less: | | |
| Funding Reductions | | (4) |
| Subtotal | | 1,673 |
| Budget Estimates for 2016-2017 | \$ | 48,095 |

5. Continuing Education and Summer School

| | TOTAL |
|--|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 14,892 |
| Add: | |
| Anticipated Increase in Night and Summer school due to overall enrolment increases | 491 |
| 1.25% Increase and Grid Restoration | 189 |
| Less: | |
| Funding Reductions | (34) |
| Subtotal | 646 |
| Budget Estimates for 2016-2017 | \$ 15,537 |

6 Teacher & ECE Qualification and Experience, NTIP

| | • | TOTAL |
|--|----|--------|
| Budget as per Revised Estimates 2015-2016 | \$ | 84,050 |
| Add: | | |
| 1.25% Salary Increase & Grid Restoration Teachers & ECE's | | 6,843 |
| Increase in Enrolment | | 541 |
| Less: | | |
| Funding Reduction due to Earned Leave Savings - Funding reductions will be restored due to Staff absences greater than threshold | | (651) |
| Funding Reductions | | (548) |
| Decrease in the number of new teachers requiring NTIP (New Teacher Induction Prof Dev) | | (456) |
| Subtotal | | 5,730 |
| Budget Estimates for 2016-2017 | \$ | 89,780 |

7. Transportation

| | TOTAL |
|---|-----------|
| Budget as per Revised Estimates 2015-2016 | \$ 23,818 |
| Add: | |
| Transportation Grant Enrolment increase and Fuel cost updates | 586 |
| Less: | |
| Subtotal | 586 |
| Budget Estimates for 2016-2017 | \$ 24,404 |

8 Administration and Governances

| | • | TOTAL |
|---|----|--------|
| Budget as per Revised Estimates 2015-2016 | \$ | 21,844 |
| Add: | | |
| Ministry Approved Capital Planning Capacity Allocation after 2015-16 Rev Budget Estimates | \$ | 373 |
| Increase due to Enrolment increase of 631 FTE students of the board | | 83 |
| First Nation Metis and Inuit Education Lead new in 2016-17 \$165,520 | | 166 |
| MISA (Managing Information for Student Achievement) moved from EPO in 2016-17 | | 66 |
| Technology Enable Learning & Teaching Contract moved from EPO in 2016-17 | | 105 |
| 1.25% Salary Increase for Non-Union & CUPE Board Admin Staff | | 152 |
| Less: | | |
| Capital Planning Capacity Allocation reduced in 16-17 Estimates to \$295,050 | | (78) |
| Funding Reductions Yr. 3 of 4 year phase in | | (253) |
| Subtotal | | 615 |
| Budget Estimates for 2016-2017 | \$ | 22,458 |

9. School Operations & Maintenance

| | • | TOTAL |
|--|----|---------|
| Budget as per Revised Estimates 2015-2016 | \$ | 87,678 |
| Add: | | |
| Increases due to enrolment increase of 631 FTE Pupils of the board | | 650 |
| 1.25% Salary Increase for Non-Union & CUPE staff | | 541 |
| Increase in Operations Base Rate due to Reduction in Top up funding | | 1,334 |
| Less: | | |
| Decrease in Elementary & Secondary Top Up - Year 2 of 3 year phase out | | (1,566) |
| Funding Reductions | | (236) |
| Subtotal | | 722 |
| Budget Estimates for 2016-2017 | \$ | 88,400 |

10. Community Use of Schools

| | TOTAL | |
|---|-------|-------|
| Budget as per Revised Estimates 2015-2016 | \$ | 1,226 |
| Add: | | |
| Less: | | |
| Funding Reductions | | (2) |
| Subtotal | | (2) |
| Budget Estimates for 2016-2017 | \$ | 1,224 |

11. Declining Enrolment Adjustment

| | 7 | TOTAL |
|---|----|---------|
| Budget as per Revised Estimates 2015-2016 | \$ | 1,420 |
| Add: | | |
| Less: | | |
| Boards will receive 50 percent protection for Remote and Rural Allocation and the per- | | |
| pupil components of the School Board Administration and Governance Grant through the | | |
| first year component of the Declining Enrolment Adjustment rather than the current 100 | | |
| percent protection. As well, the second-year component will be reduced from 50 percent | | |
| to 25 percent of the first year component. The third year of the Declining Enrolment | | |
| Adjustment, which is currently 5 percent of the first year component, will be eliminated. | | (1,208) |
| Subtotal | | (1,208) |
| Budget Estimates for 2016-2017 | \$ | 211 |

12 Temporary Accommodations

| | T | OTAL |
|---|----------|-------|
| Budget as per Revised Estimates 2015-2016 | \$ | 3,481 |
| Add: | | |
| Increase due to Finance & School Operations Staff continued work with Ministry Staff to | | |
| recognize TCDSB Temporary Accommodation Issues | | 270 |
| Less: | | |
| Subtotal | | 270 |
| Budget Estimates for 2016-2017 | <u> </u> | 3,751 |
| budget Estimates for 2010-2017 | <u> </u> | 3,731 |

13 First Nation, Metis and Inuit Education

| | T | OTAL |
|--|----|-------|
| Budget as per Revised Estimates 2015-2016 | \$ | 3,472 |
| Add: | | |
| Increase Grant due to Enrolment for 631 students of the Board | | 2 |
| Projected increase in number of secondary schools offering Native Studies credit courses | | |
| as part of curriculum | | 217 |
| Board Action Plans for First Nations, Metis and Inuit Education moved from EPO 76,979 to | | |
| GSN in 2016-17 | | 79 |
| Less: | | |
| Subtotal | | 298 |
| | | |
| Budget Estimates for 2016-2017 | \$ | 3,769 |

14 Safe Schools

| | TOTAL |
|--|----------|
| Budget as per Revised Estimates 2015-2016 | \$ 2,653 |
| Add: | |
| Increased due to increase of 631 FTE students of the board | 11 |
| 1.25% Salary Increase | 21 |
| Less: | |
| Funding Reductions | (3) |
| Subtotal | 29 |
| Budget Estimates for 2016-2017 | \$ 2,682 |

16A Grants Anticipated due to New Contracts

| | • | TOTAL |
|--|----|----------|
| Budget as per Revised Estimates 2015-2016 | \$ | 11,658 |
| Add: | | |
| Less: | | |
| Remove 1% Lump Sum and Grid increase included in 2015-16 Revised Estimate Budget | | (11,658) |
| Subtotal | | (11,658) |
| Budget Estimates for 2016-2017 | \$ | - |

16B Other Grant and Other Revenues

| | • | TOTAL |
|--|----|--------|
| Budget as per Revised Estimates 2015-2016 | \$ | 79,161 |
| Add: | | |
| Earned Leave plan Claw back expected to be reimbursed by Ministry as Sick leave is | | |
| expected to exceed the threshold | | 651 |
| Increase in Visa Student Fees | | 126 |
| LINC-Language Instruction for New Comers | | 40 |
| Less: | | |
| Various Other Revenue | | (631) |
| Ministry of Citizenship & Immigration and Other Ministry EPO Grants | | (230) |
| Subtotal | | (45) |
| Budget Estimates for 2016-2017 | \$ | 79,116 |

18 Classroom Teachers

| | TOTAL |
|--|---------------|
| Budget as per Revised Estimates 2015-2016 | \$ 601,838 |
| Add: | |
| Increase of 24.77 FTE Teachers due to enrollment | 2,501 |
| Classroom Teacher Salary Increase of 1.25% | 6,468 |
| Increase in Average Teacher Salary and Benefits | 277 |
| Funding Moved from EPO to GSN - Library Staffing | 326 |
| Less: | |
| Removal of One Time Payment to Teachers of 1% | (5,162) |
| Subtotal | 4,410 |
| Budget Estimates for 2016-2017 | \$ 606,248 |

19 Occasional Teachers

| | TOTAL |
|---|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 20,512 |
| Add: Increase due to estimated usage | 8,617 |
| Subtotal | 8,617 |
| Budget Estimates for 2016-2017 | \$ 29,129 |

20 Education Assistants

| | TOTAL |
|---|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 54,186 |
| Add: | |
| Increase in Salary/Benefits | 68 |
| Education Assistants Salary Increase of 1.25% | 497 |
| Less: | |
| Removal of One Time Payment to Educational Assistants of 1% | (374) |
| Subtotal | 191 |
| Budget Estimates for 2016-2017 | \$ 54,377 |

21 Designated Early Childhood Educators (\$ - '000)

| | TOTAL |
|---|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 23,547 |
| Add: Increase of 4 FTE Early Childhood Educators due to increased classes Increase in Average Salary/Benefits costs | 232 1,098 |
| Subtotal | 1,330 |
| Budget Estimates for 2016-2017 | \$ 24,877 |

22 Professional & Para-professionals

| | TOTAL |
|---|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 49,510 |
| Add: | |
| Increase in Specialists High Skills Major budget | 63 |
| Increase in Ontario Focused Intervention Partnership (OFIP) Tutoring | 15 |
| Increase in Average Salary/Benefits costs | 390 |
| Professional & Para-professionals Salary Increase of 1.25% | 406 |
| Less: | |
| Removal of One Time Payment to Professionals & Para-Professionals of 1% | (170) |
| Reduction in Cellular Phone Costs | (57) |
| Reduction in Car Allowance | (4) |
| Subtotal | 643 |
| Budget Estimates for 2016-2017 | \$ 50,153 |

23 Textbooks & Classroom Supplies (\$ - '000)

| | TOTAL |
|--|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 21,107 |
| Add: | |
| Increase in School Block Budget Allocation due to increased Enrollment | 54 |
| Increase in Religious Program Resources | 460 |
| Funding Moved from EPO to GSN - Outdoor Education Grant | 765 |
| Increase in Student Success Resource Materials | 46 |
| Funding Moved from EPO to GSN - FNMI Aboriginal Amount | 79 |
| Increase in Commissions & Health Insurance - International VISA Students | 464 |
| Less: | |
| Decrease in Self Directed Learning | (136) |
| Subtotal | 1,733 |
| Budget Estimates for 2016-2017 | \$ 22,840 |

APPENDIX E

24 Computers

| | Т | OTAL |
|---|----|-------|
| Budget as per Revised Estimates 2015-2016 | \$ | 8,596 |
| Add: Increase in Special Education Allocation | | 67 |
| Subtotal | | 67 |
| Budget Estimates for 2016-2017 | \$ | 8,663 |

25 Staff Development

| | TOTAL | |
|--|-------------|--|
| Budget as per Revised Estimates 2015-2016 | \$ 2,978 | |
| Add: Increase in Student Success Occasional Teachers | 198 | |
| Subtotal | 198 | |
| Budget Estimates for 2016-2017 | \$ 3,176 | |

26 In School Administration (\$ - '000)

| | TOTAL |
|---|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 66,467 |
| Add: | |
| In School Administration Salary Increase of 1.25% | 218 |
| Increase in Principal & Vice Principal Professional Development | 4 |
| Increase in In School Administration Salary/Benefits | 467 |
| Less: | |
| Reduction in Cellular Phone Costs | (51) |
| Removal of One Time Payment to In School Administration Staff of 1% | (166) |
| Subtotal | 472 |
| Budget Estimates for 2016-2017 | \$ 66,939 |

27 Teacher Consultants & Coordinators (\$ - '000)

| | TOTAL |
|---|-------------|
| Budget as per Revised Estimates 2015-2016 | \$ 5,500 |
| Add: | |
| Teacher Consultants & Coordinators Salary Increase of 1.25% | 55 |
| Increase in Teacher Consultant & Co-ordinators Salary/Benefits | 9 |
| Less: | |
| Removal of One Time Payment to Consultants & Coordinators Staff of 1% | (42) |
| Reduction in Cellular Phone Costs | (9) |
| Subtotal | 13 |
| Budget Estimates for 2016-2017 | \$ 5,513 |

28 Continuing Education

| | TOTAL |
|--|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 22,969 |
| Add: | |
| Increase in Salary & Benefits | 345 |
| Increase in non salary expenditures due to instructional resources funding | 451 |
| Subtotal | 796 |
| Budget Estimates for 2016-2017 | \$ 23,765 |

30 Administration & Governance (\$ - '000)

| | TOTAL |
|---|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 25,740 |
| Add: | |
| Administration & Governance Salary Increase of 1.25% | 161 |
| Increase of 6 FTE for Administration & Governance, of which 5 FTE are for Attendence Management and Employee Wellness | 463 |
| Increase due to Managing Information for Student Achievement (MISA) Non-Salary Budget | 66 |
| Less: | |
| Removal of One Time Payment to Board Administration Staff of 1% | (27) |
| Decrease in Benefits Costs | (243) |
| Reduction in Car Allowances | (16) |
| Reduction in Capital Planning Capacity Program (CPC) Non Salary Budget | (20) |
| Subtotal | 384 |
| Budget Estimates for 2016-2017 | \$ 26,124 |

31 School Operations & Maintenance (\$ - '000)

| | TOTAL |
|--|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 93,131 |
| Add: | |
| School Operations & Maintenance Salary Increase of 1.25% | 574 |
| Increase in Supplies and Service Contracts | 330 |
| Increase in Budgeted Maintenance and Operating costs | 854 |
| Less: | |
| Decrease in Salary & Benefits | (52) |
| Decrease in Budgeted Insurance Costs | (88) |
| Subtotal | 1,617 |
| Budget Estimates for 2016-2017 | \$ 94,747 |

32 Transportation

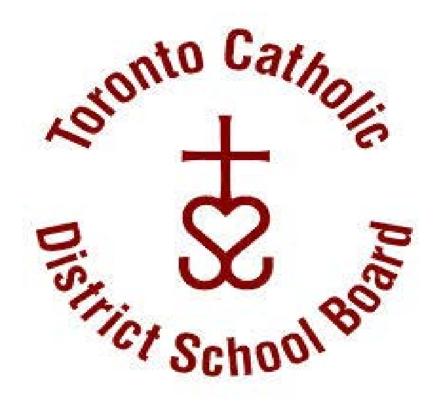
| | TOTAL | |
|---|--------------|--|
| Budget as per Revised Estimates 2015-2016 | \$ 28,832 | |
| Add: Increase in budgeted costs due to Cost Projections | 4,724 | |
| Subtotal | 4,724 | |
| Budget Estimates for 2016-2017 | \$ 33,556 | |

35 Temporary Accommodation Grant (\$ - '000)

| | OTAL |
|---|-------------|
| Budget as per Revised Estimates 2015-2016 | \$ 3,772 |
| Less: Decrease in leasing costs | (41) |
| Subtotal | (41) |
| Budget Estimates for 2016-2017 | \$ 3,732 |

37 Other Operating Expenditures

| | TOTAL |
|---|--------------|
| Budget as per Revised Estimates 2015-2016 | \$ 40,380 |
| Add: Increase in funding for various projects | 793 |
| Subtotal | 793 |
| Budget Estimates for 2016-2017 | \$ 41,173 |



2016-17 Budget Expenditure Estimates by Functional Classification



| | | | 2014/2017 | Difference | | |
|--|------------------|--------------------------------|------------------------|---------------|--------|--|
| Expenditures | 2014/15 Actuals | 2015/2016 Revised Estimates | 2016/2017 Estimates | \$ | % | |
| Instructional Day School | \$ 705,673,001 | \$ 714,467,549 | \$ 730,701,692 | \$ 16,234,143 | 2.3% | |
| School Office | 63,730,926 | 66,265,128 | 66,737,108 | \$ 471,980 | 0.7% | |
| Student Support Services | 42,084,659 | 41,421,379 | 42,134,249 | \$ 712,870 | 1.7% | |
| Curriculum & Accountability | 9,298,492 | 6,376,031 | 6,388,755 | \$ 12,724 | 0.2% | |
| Staff Development | 1,874,515 | 1,390,183 | 1,390,183 | \$ - | 0.0% | |
| Student Success | 2,676,304 | 2,695,732 | 2,940,227 | \$ 244,495 | 9.1% | |
| Special Education Departments | 3,040,932 | 4,178,763 | 4,246,679 | \$ 67,916 | 1.6% | |
| Safe School Team | 152,196 | 201,500 | 201,500 | \$ - | 0.0% | |
| Director's Office | 5,802,948 | 5,884,387 | 5,939,022 | \$ 54,635 | 0.9% | |
| Communications | 526,205 | 559,901 | 549,726 | \$ (10,175) | -1.8% | |
| Human Resources | 4,395,764 | 4,967,578 | 5,337,641 | \$ 370,062 | 7.4% | |
| Business Administration | 4,149,271 | 4,606,150 | 4,592,433 | \$ (13,717) | -0.3% | |
| Legal Fees | 560,998 | 742,955 | 742,955 | \$ - | 0.0% | |
| Corporate Services | 1,134,301 | 1,168,623 | 1,205,193 | \$ 36,571 | 3.1% | |
| Employee Relations | 530,715 | 800,782 | 792,772 | \$ (8,010) | -1.0% | |
| Facilities Services & Planning Services | 1,241,940 | 1,754,772 | 1,566,885 | \$ (187,887) | -10.7% | |
| Catholic Education Centre | 2,478,812 | 2,529,911 | 2,507,418 | \$ (22,493) | -0.9% | |
| Continuing Education | 23,992,159 | 22,969,198 | 23,765,158 | \$ 795,960 | 3.5% | |
| Computer Services & Information Technology | 14,653,083 | 19,846,233 | 19,939,873 | \$ 93,640 | 0.5% | |
| Transportation | 28,243,985 | 28,832,062 | 33,556,128 | \$ 4,724,066 | 16.4% | |
| Operations & Maintenance | 87,411,095 | 93,130,714 | 94,747,426 | \$ 1,616,712 | 1.7% | |
| Other Expenditures | 121,288 | 124,106 | 124,106 | \$ - | 0.0% | |
| TOTAL | \$ 1,003,773,589 | \$ 1,024,913,636 | \$ 1,050,107,128 | \$ 25,193,492 | 2.5% | |



Instructional Day School

| | 2015/1CD : 1 2016/ | | 2017/15 | Diffe | erence |
|---|--------------------|------------------------------|----------------------|--------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| CLASSROOM TEACHERS - ELEMENTARY | | | | | |
| Classroom Teachers - Salaries | \$ 322,895,061 | \$ 332,367,588 | \$ 335,175,501 | \$ 2,807,913 | 0.8% |
| Classroom Teachers - Benefits | 43,858,727 | 45,741,413 | 46,453,063 | \$ 711,651 | 1.6% |
| Librarian Teachers & Technicians - Salaries | 5,751,448 | 4,495,362 | 4,334,293 | \$ (161,069) | -3.6% |
| Librarian Teachers & Technicians - Benefits | 995,751 | 624,855 | 1,124,625 | \$ 499,769 | 80.0% |
| Guidance Teachers - Salaries | 1,528,155 | 1,054,162 | 1,070,622 | \$ 16,460 | 1.6% |
| Guidance Teachers - Benefits | 175,192 | 146,529 | 148,816 | \$ 2,288 | 1.6% |
| Mileage Provision | 321,243 | 405,000 | 405,000 | \$ - | 0.0% |
| CLASSROOM TEACHERS - SECONDARY | | | | | |
| Classroom Teachers - Salaries | 182,133,971 | 181,654,340 | 182,103,352 | \$ 449,011 | 0.2% |
| Classroom Teachers - Benefits | 22,605,597 | 24,990,111 | 25,033,211 | \$ 43,100 | 0.2% |
| Librarian Teachers - Salaries | 3,367,431 | 2,422,087 | 2,431,818 | \$ 9,731 | 0.4% |
| Librarian Teachers - Benefits | 376,037 | 336,670 | 338,023 | \$ 1,353 | 0.4% |
| Guidance Teachers - Salaries | 8,558,356 | 6,492,413 | 6,518,496 | \$ 26,083 | 0.4% |
| Guidance Teachers - Benefits | 921,486 | 902,445 | 906,071 | \$ 3,626 | 0.4% |
| Mileage Provision | 214,542 | 205,000 | 205,000 | \$ - | 0.0% |
| TOTAL CLASSROOM TEACHERS | 593,702,997 | 601,837,976 | 606,247,891 | 4,409,915 | 0.7% |
| OCCASIONAL TEACHERS | | | | | |
| Elementary - Salaries | 12,505,671 | 10,156,023 | 16,872,287 | 6,716,265 | 66.1% |
| Elementary - Benefits | 1,249,702 | 2,153,233 | 2,965,000 | 811,768 | 37.7% |
| Secondary - Salaries | 5,646,019 | 6,770,682 | 7,843,176 | 1,072,494 | 15.8% |
| Secondary - Benefits | 482,033 | 1,432,155 | 1,448,752 | 16,597 | 1.2% |
| TOTAL OCCASIONAL TEACHERS | 19,883,425 | 20,512,092 | 29,129,215 | 8,617,123 | 42.0% |
| | | | | | |



Instructional Day School

| | | 2015/16 Revised Estimates | 2017/15 | Difference | | |
|--|-----------------|------------------------------|----------------------|------------|---------|--|
| Expenditures | 2014/15 Actuals | | 2016/17 Estimates | \$ | % | |
| EDUCATIONAL ASSISTANTS | | | | | | |
| Elementary - Salaries | 30,041,422 | 27,409,657 | 28,092,566 | 682,909 | 2.5% | |
| Elementary - Benefits | 8,891,784 | 9,721,457 | 9,191,888 | (529,570) | -5.4% | |
| Secondary - Salaries | 13,834,819 | 12,590,228 | 12,878,438 | 288,210 | 2.3% | |
| Secondary - Benefits | 3,933,995 | 4,464,660 | 4,213,825 | (250,835) | -5.6% | |
| TOTAL EDUCATIONAL ASSISTANTS | 56,702,020 | 54,186,002 | 54,376,716 | 190,714 | 0.4% | |
| DESIGNATED EARLY CHILDHOOD EDUCATORS | | | | | | |
| Elementary - Salaries | 15,458,289 | 18,673,191 | 19,634,237 | 961,046 | 5.1% | |
| Elementary - Benefits | 4,422,572 | 4,873,703 | 5,242,341 | 368,639 | 7.6% | |
| TOTAL DESIGNATED EARLY CHILDHOOD EDUCATORS | 19,880,861 | 23,546,894 | 24,876,579 | 1,329,685 | 5.6% | |
| TEXTBOOKS & CLASSROOM SUPPLIES | | | | | | |
| Elementary School Block Allocation | 5,720,110 | 4,743,447 | 4,795,926 | 52,479 | 1.1% | |
| Secondary School Block Allocation | 4,770,565 | 3,643,660 | 3,645,588 | 1,928 | 0.1% | |
| Secondary High Cost Course Allocation | 337,900 | 337,900 | 337,900 | _ | 0.0% | |
| International Baccalaureate Programme - Michael Power & St. Joseph's | 75,000 | 75,000 | 75,000 | _ | 0.0% | |
| International Baccalaureate Programme - Pope John Paul II | 58,943 | 58,943 | 58,943 | - | 0.0% | |
| International Baccalaureate Programme - St Mary CSS | 50,000 | 50,000 | 50,000 | _ | 0.0% | |
| International Baccalaureate Programme - James Cardinal McGuigan | - | 100,000 | 100,000 | - | 0.0% | |
| French Immersion - Support | 21,424 | 25,000 | 25,000 | - | 0.0% | |
| Religious Program Resources | 40,000 | 40,000 | 500,000 | 460,000 | 1150.0% | |
| Regional Arts Programs | 40,000 | 40,000 | 40,000 | - | 0.0% | |
| Alternative Program & Placement for Limited Expulsion (A.P.P.L.E.) | 10,461 | 18,000 | 18,000 | - | 0.0% | |
| Arrowsmith Programme (4 Sites Licenses and Supplies) | 55,124 | 46,920 | 46,920 | - | 0.0% | |
| Self Directed Learning - Don Bosco | 66,675 | 135,675 | - | (135,675) | -100.0% | |
| Outdoor Education | - | - | 764,797 | 764,797 | 100.0% | |



Instructional Day School

| | | 2015/16 D 1 1 | 2017/15 | Differ | rence |
|---|-----------------|------------------------------|----------------------|---------------|-------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Classroom Needs Provision | 6,369 | 100,000 | 100,000 | - | 0.0% |
| Invest 100k in each of the next 5 years in Elementary Music | 100,000 | 100,000 | 100,000 | - | 0.0% |
| Superintendents Special Project Funds | 20,178 | 26,950 | 26,950 | - | 0.0% |
| School Nutrition Programs - Angel Foundation for Learning | 100,000 | 100,000 | 100,000 | - | 0.0% |
| Student Council | 16,000 | 16,000 | 16,000 | - | 0.0% |
| Elementary CSLIT Student Leadership Fund | 10,000 | 10,000 | 10,000 | - | 0.0% |
| International Languages & Other Programs Learning Resources | 34,121 | 93,000 | 93,000 | - | 0.0% |
| School Projects | 6,926 | 50,000 | 50,000 | - | 0.0% |
| Mini Olympics | 20,000 | 20,000 | 20,000 | - | 0.0% |
| Pediculosis Program | 49,282 | 45,000 | 45,000 | - | 0.0% |
| Religious Retreats & Chaplains | 49,822 | 50,000 | 50,000 | - | 0.0% |
| Urban & Priority High School Grants - Msgr. Fraser | 469,670 | 499,594 | 499,594 | - | 0.0% |
| Urban & Priority High School Grants - J.C. McGuigan CSS | 276,670 | 276,670 | 276,670 | - | 0.0% |
| Urban & Priority High School Grants - St. Patrick's CSS | 262,000 | 262,000 | 262,000 | - | 0.0% |
| Commission, Health Insurance and School Budget Transfer for VISA Students | 2,771,231 | 3,241,765 | 3,706,270 | 464,505 | 14.3% |
| FNMI - Native Studies & Aboriginal Amount | 65,229 | 179,061 | 257,733 | 78,672 | 43.9% |
| TOTAL TEXTBOOKS & CLASSROOM SUPPLIES | 15,503,698 | 14,384,584 | 16,071,291 | 1,686,707 | 11.7% |
| | | | | | |
| TOTAL | \$ 705,673,001 | \$ 714,467,549 | \$ 730,701,692 | \$ 16,234,143 | 2.3% |



School Office

| | | 2017/16/2 | 2017/15 | Difference | | |
|--|-----------------|------------------------------|----------------------|--------------|-------|--|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % | |
| ELEMENTARY | | | | | | |
| Elementary Principal Salaries | \$ 20,246,571 | \$ 20,877,244 | \$ 20,995,693 | \$ 118,449 | 0.6% | |
| Elementary Principal Benefits | 2,653,409 | 2,776,673 | 2,918,401 | \$ 141,728 | 5.1% | |
| Elementary Vice Principal Salaries | 4,882,006 | 4,524,335 | 5,143,486 | \$ 619,151 | 13.7% | |
| Elementary Vice Principal Benefits | 654,982 | 601,737 | 714,945 | \$ 113,208 | 18.8% | |
| Elementary Professional Development Provision | 22,625 | 95,102 | 98,961 | \$ 3,859 | 4.1% | |
| SECONDARY | | | | | | |
| Secondary Principal Salaries | 4,411,068 | 4,546,258 | 4,416,710 | \$ (129,547) | -2.8% | |
| Secondary Principal Benefits | 499,673 | 604,652 | 613,923 | \$ 9,270 | 1.5% | |
| Secondary Vice Principal Salaries | 6,829,393 | 6,767,920 | 6,473,426 | \$ (294,494) | -4.4% | |
| Secondary Vice Principal Benefits | 807,402 | 900,133 | 899,806 | \$ (327) | 0.0% | |
| Secondary Professional Development Provision | 3,934 | 43,571 | 42,464 | \$ (1,106) | -2.5% | |
| SECRETARIES | | | | | | |
| School Secretary Salaries | 15,706,286 | 16,798,034 | 16,647,097 | \$ (150,937) | -0.9% | |
| School Secretary Benefits | 4,849,783 | 5,183,725 | 5,276,482 | \$ 92,757 | 1.8% | |
| Supply Secretary Costs | 884,216 | 1,000,000 | 1,000,000 | \$ - | 0.0% | |
| OFFICE EXPENSES | | | | | | |
| Principals & Vice Principal Expenses | 44,644 | 37,469 | 38,570 | \$ 1,101 | 2.9% | |
| Principals & Vice Principal Mileage Expenses | 104,801 | 130,000 | 130,000 | \$ - | 0.0% | |
| School Office Supplies allocation | 99,268 | 100,000 | 100,000 | \$ - | 0.0% | |
| School Office Furniture, Equipment and Computers | 5,513 | 90,000 | 90,000 | \$ - | 0.0% | |
| Orientation Centre, Program Ads | 1,251 | 40,000 | 40,000 | \$ - | 0.0% | |
| Course Reimbursement | - | 20,000 | 20,000 | \$ - | 0.0% | |
| School Telephones | 1,024,101 | 1,128,275 | 1,077,144 | \$ (51,131) | -4.5% | |
| | | | | | | |
| TOTAL | \$ 63,730,926 | \$ 66,265,128 | \$ 66,737,108 | \$ 471,980 | 0.7% | |



Student Support Services

| | | 2048/44/ 70 1 1 | 204 6 H 2 | Differ | ence |
|--|-----------------|------------------------------|-------------------------|------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Student Support Salaries | \$ 6,699,695 | \$ 6,173,247 | \$ 6,233,386 | \$ 60,139 | 1.0% |
| Student Support Benefits | 1,686,156 | 1,748,049 | 1,641,207 | (106,842) | -6.1% |
| Child Youth Worker Salaries | 8,666,139 | 8,678,935 | 8,887,075 | 208,141 | 2.4% |
| Child Youth Worker Benefits | 2,592,661 | 2,449,006 | 2,488,479 | 39,473 | 1.6% |
| Psychologist Salary | 4,415,552 | 4,433,144 | 4,506,898 | 73,754 | 1.7% |
| Psychologist Benefits | 1,095,512 | 1,263,446 | 1,261,981 | (1,465) | -0.1% |
| Social Worker Salaries | 5,012,059 | 4,861,674 | 5,028,744 | 167,071 | 3.4% |
| Social Worker Benefits | 1,216,146 | 1,385,577 | 1,408,104 | 22,527 | 1.6% |
| Speech & Language Salaries | 3,435,640 | 3,444,523 | 3,530,208 | 85,684 | 2.5% |
| Speech & Language Benefits | 795,941 | 981,689 | 988,497 | 6,808 | 0.7% |
| Elementary Lunchtime Student Supervisors | 939,567 | 1,364,569 | 1,364,569 | - | 0.0% |
| Translators & Interpreter Services | 51,119 | 100,000 | 100,000 | - | 0.0% |
| Ontario Focused Intervention Partnership (OFIP) Tutoring | 319,395 | 359,899 | 374,095 | 14,196 | 3.9% |
| School Effectiveness Framework | 208,957 | 263,873 | 263,873 | - | 0.0% |
| Car Allowance | 37,616 | 41,160 | 37,044 | (4,116) | -10.0% |
| Student Information Services Supplies | 47,363 | 60,000 | 60,000 | - | 0.0% |
| Mileage & Cellular Phone Provision | 296,430 | 752,848 | 709,506 | (43,342) | -5.8% |
| Specialist High Skills Major (SHSM) | 246,726 | 464,881 | 528,032 | 63,151 | 13.6% |
| TDSB Vision Services | 386,929 | 424,852 | 424,852 | - | 0.0% |
| Secondary Student Supervisors | 1,750,024 | 1,770,007 | 1,831,449 | 61,442 | 3.5% |
| Contracted Child Support Workers | 2,185,032 | 400,000 | 400,000 | - | 0.0% |
| MISA - Managing Information for Student Achievement | <u> </u> | - | 66,249 | 66,249 | 100.0% |
| TOTAL | \$ 42,084,659 | \$ 41,421,379 | \$ 42,134,249 | \$ 712,870 | 1.7% |



Curriculum & Accountability

| | | 2015/16 D 1 1 | | Difference | |
|---|-----------------|------------------------------|----------------------|------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | 0/0 |
| Coordinators & Resource Teachers Salaries | \$ 7,571,977 | \$ 4,321,620 | \$ 4,468,256 | \$ 146,636 | 3.4% |
| Coordinators & Resource Teachers Benefits | 1,149,417 | 1,108,217 | 983,016 | (125,201) | -11.3% |
| Mobile Phone Provision | 10,578 | 12,000 | 3,289 | (8,711) | -72.6% |
| Mileage Expenses | 971 | 10,000 | 10,000 | - | 0.0% |
| Supplies & Resources | | | | | |
| Religion | 49,886 | 56,485 | 56,485 | - | 0.0% |
| Physical Education | - | 122,384 | 122,384 | - | 0.0% |
| Dramatic Arts | 11,497 | 20,540 | 20,540 | - | 0.0% |
| Social Studies | 11,638 | 16,261 | 16,261 | - | 0.0% |
| Math | 22,060 | 28,242 | 28,242 | - | 0.0% |
| Language Arts | 42,703 | 64,187 | 64,187 | - | 0.0% |
| Music | 58,417 | 80,448 | 80,448 | - | 0.0% |
| French | 29,270 | 39,368 | 39,368 | - | 0.0% |
| Visual Arts | 29,441 | 32,521 | 32,521 | - | 0.0% |
| Co-operative Education | 8,883 | 12,837 | 12,837 | - | 0.0% |
| Science & Family Studies | 57,573 | 65,043 | 65,043 | - | 0.0% |
| Technological Studies | - | 8,558 | 8,558 | - | 0.0% |
| Business Studies | 5,819 | 6,746 | 6,746 | - | 0.0% |
| Curriculum & Accountability | 111,670 | 126,663 | 126,663 | - | 0.0% |
| Library | 5,349 | 38,512 | 38,512 | - | 0.0% |
| Media Services | 11,199 | 17,117 | 17,117 | - | 0.0% |
| Research | 102,568 | 145,491 | 145,491 | - | 0.0% |
| Guidance | 1,437 | 34,233 | 34,233 | - | 0.0% |
| English as a Second Language | 6,139 | 8,558 | 8,558 | - | 0.0% |
| TOTAL | \$ 9,298,492 | \$ 6,376,031 | \$ 6,388,755 | \$ 12,724 | 0.2% |



Staff Development

| | | 2045/4 < D . 1 | 2016/4 | Diffe | erence |
|--|-----------------|------------------------------|----------------------|-------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Occasional Teacher Salaries & Benefits | \$ 674,642 | \$ 347,952 | \$ 347,952 | \$ - | 0.0% |
| New Teacher Induction Program (NTIP) | 941,368 | 846,606 | 846,606 | - | 0.0% |
| Professional Development Expenditures | 258,505 | 195,625 | 195,625 | - | 0.0% |
| | | | | | |
| TOTAL | \$ 1,874,515 | \$ 1,390,183 | \$ 1,390,183 | \$ - | 0.00% |



Student Success

| | | 2015/1/CD 1 1 | 2016/15 | Diffe | rence |
|---|-----------------|------------------------------|----------------------|--------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Literacy | | | | | |
| Resource Materials | \$ 25,745 | \$ 19,000 | \$ 40,000 | \$ 21,000 | 110.5% |
| Meeting Expenses | 34,380 | 25,000 | 59,000 | \$ 34,000 | 136.0% |
| Professional Development - Occasional Teachers | 113,921 | 169,428 | 225,000 | \$ 55,572 | 32.8% |
| Professional Development - Student Success Learning Network | 165,450 | 145,000 | 170,000 | \$ 25,000 | 17.2% |
| Ontario Secondary School Literacy Test - 200 Days | 7,987 | 19,000 | 30,000 | \$ 11,000 | 57.9% |
| Conferences (Reading for the Love of it) | 51,234 | 42,000 | 35,000 | \$ (7,000) | -16.7% |
| Numeracy | | | | | |
| Resource Materials | 43,454 | 43,000 | 95,000 | \$ 52,000 | 120.9% |
| Meeting Expenses | 37,760 | 18,000 | 40,000 | \$ 22,000 | 122.2% |
| Professional Development - Occasional Teachers | 186,685 | 240,000 | 265,000 | \$ 25,000 | 10.4% |
| Professional Development - Student Success Learning Network | 183,410 | 205,000 | 190,000 | \$ (15,000) | -7.3% |
| Pathways | | | | | |
| Resource Materials | 30,523 | 148,000 | 35,000 | \$ (113,000) | -76.4% |
| Meeting Expenses | 20,367 | 30,000 | 20,000 | \$ (10,000) | -33.3% |
| Professional Development - Occasional Teachers | 154,418 | 119,000 | 140,000 | \$ 21,000 | 17.6% |
| Professional Development - Student Success Learning Network | 106,007 | 167,000 | 150,000 | \$ (17,000) | -10.2% |
| Special Initiatives | 267,225 | 163,000 | 210,000 | \$ 47,000 | 28.8% |
| Communications & Marketing | 48,067 | 46,000 | 40,000 | \$ (6,000) | -13.0% |
| Catholic Community Culture & Caring | | | | | |
| Resource Materials | 41,170 | 64,000 | 40,000 | \$ (24,000) | -37.5% |
| Meeting Expenses | 55,103 | 28,000 | 50,000 | \$ 22,000 | 78.6% |
| Professional Development - Occasional Teachers | 327,656 | 230,000 | 330,000 | \$ 100,000 | 43.5% |
| Special Initiatives | 258,128 | 140,000 | 200,000 | \$ 60,000 | 42.9% |
| Conferences | 57,390 | 82,304 | 100,000 | \$ 17,696 | 21.5% |



Student Success

| | | 2015/16 D : 1 | 2017/18 | Diffe | rence |
|--|-----------------|------------------------------|----------------------|-------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Student Success Teams (SSTs) | | | | | |
| Resource Materials | 13,737 | 5,000 | 20,000 | \$ 15,000 | 300.0% |
| Meeting Expenses | 45,040 | 95,000 | 40,000 | \$ (55,000) | -57.9% |
| Professional Development - Occasional Teachers | 174,271 | 244,000 | 187,000 | \$ (57,000) | -23.4% |
| Supervisory Officer - Approved Days | 132,096 | 142,000 | 140,000 | \$ (2,000) | -1.4% |
| School Support | 7,674 | 16,000 | 15,000 | \$ (1,000) | -6.3% |
| Honorariums | 6,339 | 6,000 | 10,000 | \$ 4,000 | 66.7% |
| Supervisory Officer - Support | 4,390 | 5,000 | 10,000 | \$ 5,000 | 100.0% |
| Transportation | 76,678 | 40,000 | 54,227 | \$ 14,227 | 35.6% |
| | | | | | |
| TOTAL | \$ 2,676,304 | \$ 2,695,732 | \$ 2,940,227 | \$ 244,495 | 9.1% |



Special Education Departments

| | | 2015/1/ D : 1 | 2016/15 | Difference | |
|---|-----------------|------------------------------|----------------------|------------|------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| SPECIAL SERVICES DEPARTMENT | | | | | |
| Special Equipment Amount (SEA) | \$ 2,439,851 | \$ 3,435,002 | \$ 3,502,918 | 67,916 | 2.0% |
| Special Services Department | 97,636 | 225,368 | 225,368 | - | 0.0% |
| Fees & Services | 133,932 | 100,040 | 100,040 | - | 0.0% |
| School Budget Allocations | 165,686 | 165,686 | 165,686 | - | 0.0% |
| CURRICULUM SUPPORT UNITS | | | | | |
| North York | 5,691 | 11,744 | 11,744 | - | 0.0% |
| Etobicoke | 7,603 | 11,744 | 11,744 | - | 0.0% |
| Toronto | 9,460 | 11,744 | 11,744 | - | 0.0% |
| Scarborough | 6,586 | 16,244 | 16,244 | - | 0.0% |
| Social Worker Services | 8,382 | 10,066 | 10,066 | - | 0.0% |
| Deaf & Hard Of Hearing | 12,056 | 12,584 | 12,584 | - | 0.0% |
| Care & Treatment & Correctional Facilities (Section 23) | 45,064 | 62,214 | 62,214 | - | 0.0% |
| Speech & Language | 26,025 | 26,950 | 26,950 | - | 0.0% |
| Gifted Programs | 11,551 | 11,744 | 11,744 | - | 0.0% |
| Autism Services | 6,483 | 11,744 | 11,744 | - | 0.0% |
| Psychology Services | 64,927 | 65,889 | 65,889 | - | 0.0% |
| | | | | | |
| TOTAL | \$ 3,040,932 | \$ 4,178,763 | \$ 4,246,679 | \$ 67,916 | 1.6% |



Safe School Team

| | | 2015/16/20 1 1 | 2016/4 | Difference | |
|--|-----------------|------------------------------|----------------------|------------|------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Office | | | | | |
| Mobile Phones & Parking | \$ 10,622 | \$ 20,500 | \$ 20,500 | - | 0.0% |
| Supplies, Photocopying, Printing Costs | 35,776 | 44,500 | 44,500 | - | 0.0% |
| Resource Support | | | | | |
| Safe Schools Action Team, Symposium, Programs | 35,176 | 25,000 | 25,000 | - | 0.0% |
| SRO Support | 2,500 | 10,000 | 10,000 | - | 0.0% |
| Psychiatric Consultation (APPLE) | 14,175 | 21,000 | 21,000 | - | 0.0% |
| Promoting Education & Community Health (P.E.A.C.H) | 8,000 | 10,000 | 10,000 | - | 0.0% |
| Professional Development | | | | | |
| Safe Schools Certification Modules & Workshops | 11,031 | 11,500 | 11,500 | - | 0.0% |
| Canadian Safe School Network Conferences | 3,635 | 12,000 | 12,000 | - | 0.0% |
| Safe School Staff Conferences & Professional Development | 13,791 | 10,000 | 10,000 | - | 0.0% |
| Shadow Box Learning Styles | 17,490 | 17,000 | 17,000 | - | 0.0% |
| Safe Schools Joint Professional Development (OECTA) | - | 20,000 | 20,000 | - | 0.0% |
| TOTAL | \$ 152,196 | \$ 201,500 | \$ 201,500 | \$ - | 0.0% |



Director's Office

| | | 404 5 446 D | 2016/4 | Difference | |
|--|-----------------|------------------------------|----------------------|------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Director/Supervisory Officers Salaries | \$ 3,141,799 | \$ 2,832,951 | \$ 2,977,309 | 144,358 | 5.1% |
| Director/Supervisory Officers Benefits | 827,227 | 906,544 | 884,261 | (22,283) | -2.5% |
| Director & Supervisory Officers Professional Development | 35,346 | 40,000 | 40,000 | - | 0.0% |
| Director & Supervisory Officers Other Expenses | 56,097 | 50,712 | 51,912 | 1,200 | 2.4% |
| Office Support Staff Salaries | 802,969 | 807,011 | 771,582 | (35,430) | -4.4% |
| Office Support Staff Benefits | 209,344 | 232,278 | 199,068 | (33,210) | -14.3% |
| Trustees & Student Trustees Honorariums | 249,459 | 267,642 | 266,030 | (1,612) | -0.6% |
| Trustees & Student Trustees Other Expenses | 168,193 | 377,487 | 379,099 | 1,612 | 0.4% |
| OCSTA Annual Membership Fee | 209,340 | 210,978 | 210,978 | - | 0.0% |
| OCSOA Membership Fees | 32,895 | 32,895 | 32,895 | - | 0.0% |
| Director's Office | | | | | |
| Printing | 6,205 | 15,000 | 15,000 | - | 0.0% |
| Telephone | 1,026 | 2,500 | 2,500 | - | 0.0% |
| Supplies | 63,048 | 98,388 | 98,388 | - | 0.0% |
| Contractual Services | - | 10,000 | 10,000 | - | 0.0% |
| TOTAL | \$ 5,802,948 | \$ 5,884,387 | \$ 5,939,022 | \$ 54,635 | 0.9% |



Communications

| | | 2015/1(D) | | Differ | rence |
|---------------------|-----------------|------------------------------|----------------------|-------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Salaries | \$ 362,749 | \$ 374,012 | \$ 374,842 | 831 | 0.2% |
| Benefits | 94,084 | 107,715 | 96,709 | (11,006) | -10.2% |
| | | | | | |
| Supplies & Services | | | | | |
| Car Allowance | 13,410 | 12,348 | 12,348 | - | 0.0% |
| Printing | 2,444 | 7,500 | 7,500 | - | 0.0% |
| Telephone | 4,464 | 4,000 | 4,000 | - | 0.0% |
| Supplies | 49,054 | 54,326 | 54,326 | - | 0.0% |
| | | | | | |
| TOTAL | \$ 526,205 | \$ 559,901 | \$ 549,726 | \$ (10,175) | -1.8% |



Human Resources

| Expenditures | | 2015/15 7 | 2046/4 | Difference | |
|---|-----------------|------------------------------|----------------------|------------|---------|
| | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Salaries | \$ 3,192,128 | \$ 3,201,115 | \$ 3,576,167 | 375,052 | 11.7% |
| Benefits | 867,227 | 919,425 | 922,651 | 3,226 | 0.4% |
| Central Temporary Staffing | 2,117 | 85,000 | 85,000 | - | 0.0% |
| Summer Help (Temporary Staffing) | - | 85,000 | 85,000 | - | 0.0% |
| Negotiation Costs | - | 125,719 | 125,719 | - | 0.0% |
| Workers Safety & Insurance Board Fees | - | - | - | - | #DIV/0! |
| New Teacher Induction Program NTIP Provision | 50,000 | 50,000 | 50,000 | - | 0.0% |
| Workplace Safety Team Professional Development Fund | - | 50,000 | 50,000 | - | 0.0% |
| Central Bargaining - OCSTA | - | 43,000 | 43,017 | 17 | 0.0% |
| Car Allowance | 45,276 | 45,276 | 37,044 | (8,232) | -18.2% |
| Professional Development | 2,373 | 15,000 | 15,000 | - | 0.0% |
| Printing | 4,355 | 8,000 | 8,000 | - | 0.0% |
| Telephone | 9,936 | 10,000 | 10,000 | - | 0.0% |
| Supplies | 35,981 | 97,250 | 97,250 | - | 0.0% |
| Recruitment of Staff | 16,558 | 80,000 | 80,000 | _ | 0.0% |
| Professional Services | 134,739 | 82,811 | 82,811 | - | 0.0% |
| Software Fees & Licensing Fees | 35,074 | 69,982 | 69,982 | - | 0.0% |
| TOTAL | \$ 4,395,764 | \$ 4,967,578 | \$ 5,337,641 | \$ 370,062 | 7.4% |



Business Administration

| | | 2015/16 D : 1 | 2017/17 | Difference | |
|---------------------------|-----------------|------------------------------|----------------------|-------------|-------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Salaries | \$ 3,264,593 | \$ 3,423,052 | \$ 3,491,311 | 68,258 | 2.0% |
| Benefits | 860,871 | 982,734 | 900,758 | (81,976) | -8.3% |
| | | | | | |
| Supplies & Services | | | | | |
| Materials Management | 9,111 | 9,116 | 9,116 | - | 0.0% |
| Payroll Services | 27,940 | 28,920 | 28,920 | - | 0.0% |
| Business Services | 35,658 | 37,328 | 37,328 | - | 0.0% |
| Printing Services | (112,178) | - | - | - | 0.0% |
| Bank Charges & Other Fees | 8,304 | 25,000 | 25,000 | - | 0.0% |
| Audit Fees | 54,972 | 100,000 | 100,000 | - | 0.0% |
| TOTAL | \$ 4,149,271 | \$ 4,606,150 | \$ 4,592,433 | \$ (13,717) | -0.3% |



Legal Fees

| | | 2015/1(D : 1 | 2017/15 | Diffe | rence |
|--|-----------------|------------------------------|----------------------|-------|-------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Legal Fees & Services - General Corporate & Safe Schools | \$ 156,183 | \$ 150,000 | \$ 150,000 | _ | 0.0% |
| Legal Fees & Services - Employee Relations | 228,669 | 320,000 | 320,000 | - | 0.0% |
| Legal Fees & Services - Planning & Facilities | 176,146 | 272,955 | 272,955 | - | 0.0% |
| | | | _ | _ | |
| TOTAL | \$ 560,998 | \$ 742,955 | \$ 742,955 | \$ - | 0.0% |



Corporate Services

| | | 2015/16 D 1 1 | | Diffe | rence |
|--------------------------------|-----------------|------------------------------|----------------------|-----------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Salaries | \$ 806,994 | \$ 766,628 | \$ 816,954 | 50,326 | 6.6% |
| Benefits | 203,018 | 220,414 | 210,774 | (9,640) | -4.4% |
| Professional Development | 60,266 | 82,700 | 82,700 | - | 0.0% |
| Printing | 1,633 | 1,200 | 1,200 | - | 0.0% |
| Telephone | 1,849 | 2,000 | 2,000 | - | 0.0% |
| Supplies | 18,515 | 26,088 | 26,088 | - | 0.0% |
| Contractual Services | 29,314 | 57,861 | 57,861 | - | 0.0% |
| Software Fees & Licensing Fees | 4,480 | 3,500 | 3,500 | - | 0.0% |
| Car Allowance | 8,232 | 8,232 | 4,116 | (4,116) | -50.0% |
| | | | | | |
| TOTAL | \$ 1,134,301 | \$ 1,168,623 | \$ 1,205,193 | \$ 36,571 | 3.1% |



Employee Relations

| | | 4015/4 C D | 2017/15 | Difference | |
|--------------------------|-----------------|------------------------------|----------------------|------------|-------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Salaries | \$ 418,373 | \$ 577,134 | \$ 584,530 | 7,396 | 1.3% |
| Benefits | 74,409 | 166,215 | 150,809 | (15,406) | -9.3% |
| Professional Development | 7,927 | 7,500 | 7,500 | - | 0.0% |
| Printing | 286 | 10,000 | 10,000 | - | 0.0% |
| Telephone | 3,255 | 3,000 | 3,000 | - | 0.0% |
| Supplies | 6,876 | 13,770 | 13,770 | - | 0.0% |
| Professional Services | 15,338 | 19,048 | 19,048 | - | 0.0% |
| Car Allowance | 4,251 | 4,116 | 4,116 | - | 0.0% |
| | | | | | |
| TOTAL | \$ 530,715 | \$ 800,782 | \$ 792,772 | \$ (8,010) | -1.0% |



Facilities Services & Planning Services

| | | 2015/16 D : 1 | 2017/17 | Difference | |
|--------------------------------------|-----------------|------------------------------|----------------------|--------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Salaries | \$ 927,956 | \$ 1,248,604 | \$ 1,148,291 | (100,313) | -8.0% |
| Benefits | 251,016 | 359,313 | 296,259 | (63,054) | -17.5% |
| Supplies & Resources | | | | | |
| Facilities Services Department | 7,318 | 12,243 | 12,243 | - | 0.0% |
| Capital Development Department | 3,378 | 3,500 | 3,500 | - | 0.0% |
| Planning Department | 29,073 | 30,348 | 30,348 | - | 0.0% |
| Development Services | 14,585 | 15,343 | 11,227 | (4,116) | -26.8% |
| Admissions Department | 28 | 1,000 | 1,000 | - | 0.0% |
| Facilities Legal Services Department | 8,586 | 10,000 | 10,000 | - | 0.0% |
| Capital Planning Capacity Program | - | 74,420 | 54,016 | (20,404) | -27.4% |
| | | | | | |
| TOTAL | \$ 1,241,940 | \$ 1,754,772 | \$ 1,566,885 | \$ (187,887) | -10.7% |



Catholic Education Centre

| | | 2015/1/CD : 1 | 2016/15 | Difference | |
|--|-----------------|------------------------------|----------------------|-------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Custodial Salaries | \$ 530,313 | \$ 353,230 | \$ 343,006 | (10,225) | -2.9% |
| Custodial Benefits | 127,030 | 100,763 | 88,495 | (12,268) | -12.2% |
| CEC Facility Utilities & Maintenance | 524,500 | 600,000 | 600,000 | - | 0.0% |
| CEC Amortization of Previous Building Improvements | 1,296,969 | 1,475,917 | 1,475,917 | - | 0.0% |
| | | | | | |
| TOTAL | \$ 2,478,812 | \$ 2,529,911 | \$ 2,507,418 | \$ (22,493) | -0.9% |



Continuing Education

| | | 2015/16 D : 1 | 2016/17 | Differen | nce |
|--|-----------------|------------------------------|----------------------|-----------|-------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Adult Credit Diploma (Day/Night) | | | | | |
| Salaries | \$ 2,225,893 | \$ 2,390,298 | \$ 2,565,000 | 174,702 | 7.3% |
| Benefits | 191,507 | 405,241 | 429,935 | 24,694 | 6.1% |
| Other Expenses | 42,549 | 133,000 | 133,000 | - | 0.0% |
| Adult Credit Diploma-Msgr Fraser | | | | | |
| Salaries | 437,955 | 600,000 | 600,000 | - | 0.0% |
| Benefits | 60,953 | 101,722 | 100,570 | (1,152) | -1.1% |
| Summer School | | | | | |
| Salaries | 5,598,905 | 5,450,000 | 5,800,000 | 350,000 | 6.4% |
| Benefits | 272,945 | 923,971 | 972,174 | 48,203 | 5.2% |
| Other Expenses | 194,543 | 211,000 | 261,000 | 50,000 | 23.7% |
| Adult English as a Second Language (ESL) & Citizenship | | | | | |
| Salaries | 3,177,371 | 3,011,000 | 2,911,000 | (100,000) | -3.3% |
| Benefits | 703,850 | 510,473 | 487,931 | (22,542) | -4.4% |
| Other Expenses | 625,743 | 557,000 | 859,742 | 302,742 | 54.4% |
| International Languages | | | | | |
| Salaries | 5,126,330 | 4,515,000 | 4,515,000 | - | 0.0% |
| Benefits | 1,300,563 | 765,455 | 756,786 | (8,669) | -1.1% |
| Other Expenses | 23,041 | 55,000 | 55,000 | - | 0.0% |



Continuing Education

| | | 2015/17 D : 1 | 2017/17 | Difference | |
|--|-----------------|------------------------------|----------------------|------------|-------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Language Instruction for Newcomers to Canada (LINC) / Ministry of Training, Colleges & University (MTCU) | | | | | |
| Salaries | 2,232,862 | 1,965,000 | 1,865,000 | (100,000) | -5.1% |
| Benefits | 550,925 | 333,138 | 312,604 | (20,534) | -6.2% |
| Other Expenses | 1,226,224 | 1,041,900 | 1,140,416 | 98,516 | 9.5% |
| | | | | | |
| TOTAL | \$ 23,992,159 | \$ 22,969,198 | \$ 23,765,158 | \$ 795,960 | 3.5% |



Computer Services & Information Technology

| | | 2015/16 D : 1 2016/15 | | Differe | ence |
|--|-----------------|------------------------------|----------------------|-----------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Salaries | \$ 6,334,985 | \$ 6,363,584 | \$ 6,512,945 | 149,361 | 2.3% |
| Benefits | 1,664,130 | 1,809,391 | 1,767,698 | (41,693) | -2.3% |
| Supplies & Services | | | | | |
| Car Allowance | 37,044 | 32,928 | 32,928 | - | 0.0% |
| Membership Fees | 21,802 | 9,088 | 9,088 | - | 0.0% |
| Printing | 1,973 | 6,250 | 6,250 | - | 0.0% |
| Repairs - Computer Technology | 15,564 | 37,686 | 37,686 | - | 0.0% |
| Telephone | 147,864 | 141,500 | 141,500 | - | 0.0% |
| Data Communications | 224,832 | 402,114 | 323,295 | (78,819) | -19.6% |
| Office Supplies & Services | 118,321 | 187,705 | 187,705 | - | 0.0% |
| Furniture & Equipment | 72,360 | 216,033 | 216,033 | - | 0.0% |
| Computer Lease | - | 250,000 | 250,000 | - | 0.0% |
| Contractual & Professional Services | 260,748 | 313,784 | 313,784 | - | 0.0% |
| Software Fees & Licenses | 2,720,194 | 3,999,651 | 3,999,651 | - | 0.0% |
| Computer Technology Maintenance Fee | 27,394 | 121,251 | 121,251 | - | 0.0% |
| School Computers & Printers (Purchase/Leasing costs) | 1,031,411 | 2,248,970 | 2,248,970 | - | 0.0% |
| Academic Computer Repairs | 216,439 | 373,000 | 373,000 | - | 0.0% |
| Network Equipment & Infrastructure | 9,673 | 273,000 | 273,000 | - | 0.0% |
| WAN & Internet Service (including Amortization of WAN Project) | 1,530,604 | 2,665,548 | 2,665,548 | - | 0.0% |
| Systems Maintenance | 197,950 | 207,950 | 207,950 | - | 0.0% |
| Investment in Information Technology | - | 150,000 | 150,000 | - | 0.0% |
| Academic Technology & Computer Studies | 19,795 | 36,800 | 36,800 | - | 0.0% |
| Qlik Initiative | - | - | 64,791 | 64,791 | 100.0% |
| TOTAL | \$ 14,653,083 | \$ 19,846,233 | \$ 19,939,873 | \$ 93,640 | 0.5% |



Transportation

| | | A04#/4 C D . 1 . 1 | 2 04 < /4 2 | Differ | ence |
|---|-----------------|------------------------------|---------------------------|-----------|---------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Administrative Salaries | \$ 923,815 | \$ 865,774 | \$ 914,638 | 48,864 | 5.6% |
| Administrative Benefits | 226,019 | 243,283 | 231,419 | (11,864) | -4.9% |
| Temporary Assistance | 353 | 57,000 | 57,000 | - | 0.0% |
| Office Supplies & Services | 79,587 | 75,928 | 76,928 | 1,000 | 1.3% |
| TRANSPORTATION - REGULAR INSTRUCTION | | | | | |
| Music | 31,451 | 31,230 | 35,854 | 4,624 | 14.8% |
| Outdoor Education | 10,411 | 15,615 | 11,869 | (3,746) | -24.0% |
| Excursions for Handicapped Students | 31,929 | 26,025 | 36,399 | 10,374 | 39.9% |
| Regular Home to School | 11,513,538 | 11,103,082 | 14,149,916 | 3,046,834 | 27.4% |
| Student Safety | 27,514 | 92,911 | 92,911 | - | 0.0% |
| Safe Schools | 8,821 | 10,446 | 10,056 | (390) | -3.7% |
| Kindergarten | - | | | - | 0.0% |
| Remedial Language | 102,977 | 93,507 | 117,394 | 23,887 | 25.5% |
| Regular Transit Fares for Scholars & Children | 81,601 | 58,036 | 47,196 | (10,840) | -18.7% |
| Safe Schools Transit Fares (Scholars) | 13,435 | 16,094 | 13,569 | (2,525) | -15.7% |
| Transit Fares for Adults | 1,814 | 6,845 | 1,832 | (5,013) | -73.2% |
| Summer School | 388,328 | 305,744 | 525,111 | 219,367 | 71.7% |
| Bilingual Program Transit Fares (Scholars & Children) | 69,829 | 92,009 | 70,527 | (21,482) | -23.3% |
| Exceptional Circumstances (Tickets) | 421,776 | 484,768 | 470,647 | (14,121) | -2.9% |
| Fuel Escalation Charge Provision | 227,307 | 234,968 | | (234,968) | -100.0% |
| Regular Home to School for New Routes | 878 | - | - | - | 0.0% |
| Software Fees & Licenses | 94,205 | 104,334 | 104,334 | - | 0.0% |
| Physical Transportation | - | 2,074 | 2,323 | 249 | 12.0% |
| Transportation Consortium | 320,245 | 569,701 | 569,701 | - | 0.0% |



Transportation

| | | 4045/4 C D 1 | 2017/18 | Differ | rence |
|--|-----------------|------------------------------|----------------------|-----------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| TRANSPORTATION - SPECIAL EDUCATION | | | | | |
| Vision, Hearing & Speech | 2,358,986 | 2,119,989 | 2,689,244 | 569,255 | 26.9% |
| Medical & Handicapped | 5,969,522 | 6,184,842 | 6,805,255 | 620,413 | 10.0% |
| Special Education Transit Fares for Adults | 11,486 | 10,290 | 11,602 | 1,312 | 12.7% |
| Developmentally Disabled Transit Fares for Scholars | 7,424 | 3,482 | 7,498 | 4,016 | 115.3% |
| Special Transit Fares for Scholars & Children | 109,396 | 137,962 | 110,490 | (27,472) | -19.9% |
| Developmentally Disabled | 529,956 | 838,995 | 604,150 | (234,845) | -28.0% |
| Section 23 Programs | 538,991 | 535,069 | 614,450 | 79,381 | 14.8% |
| Special Education | 3,225,060 | 3,327,319 | 3,676,567 | 349,248 | 10.5% |
| Co-operative Education (Special Education & W/C) & Transit Tickets | 917,330 | 769,844 | 976,253 | 206,409 | 26.8% |
| ONE-TIME TRANSPORTATION SERVICES | | | | | |
| One-time Transportation Services due to New School Construction | - | \$ 414,896 | \$ 520,994 | 106,098 | 25.6% |
| TOTAL | \$ 28,243,985 | \$ 28,832,062 | \$ 33,556,128 | 4,724,066 | 16.4% |



Operations & Maintenance

| | | 2015/1/CD 1 1 | 2016/15 | Differe | ence |
|---|-----------------|------------------------------|----------------------|--------------|--------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Salaries | \$ 43,367,915 | \$ 45,702,437 | \$ 46,274,860 | 572,423 | 1.3% |
| Benefits | 12,695,406 | 14,396,268 | 14,344,770 | (51,498) | -0.4% |
| Utilities | 17,643,807 | 17,875,730 | 17,875,730 | - | 0.0% |
| Insurance | 2,498,175 | 2,498,175 | 2,410,000 | (88,175) | -3.5% |
| Professional Development Provision | 51,399 | 104,619 | 104,619 | - | 0.0% |
| Printing and Photocopying | 17,636 | 17,636 | 17,636 | - | 0.0% |
| Plant Operations Supplies | 1,080,513 | 1,107,292 | 1,107,292 | - | 0.0% |
| Automobile Reimbursement | 72,261 | 72,261 | 72,261 | - | 0.0% |
| Travel Expense Allowance | 132,873 | 132,873 | 132,873 | - | 0.0% |
| Vehicle Fuel | 140,871 | 140,871 | 140,871 | - | 0.0% |
| Repairs-Custodial Equipment | - | 115,820 | 115,820 | - | 0.0% |
| Telephone Expense | 75,454 | 75,454 | 75,454 | - | 0.0% |
| Telephone Data/Communications | 1,073 | 1,073 | 1,073 | - | 0.0% |
| Office Supplies and Services | 20,590 | 25,131 | 20,590 | (4,541) | -18.1% |
| Maintenance Supplies and Services | 3,602,006 | 4,012,122 | 5,662,539 | 1,650,417 | 41.1% |
| Vehicle Maintenance and Supplies | 152,844 | 152,844 | 152,844 | - | 0.0% |
| Additional Equipment - Vehicles | - | 120,712 | 45,000 | (75,712) | -62.7% |
| Rental Lease Vehicles | 78,464 | 78,464 | 78,464 | - | 0.0% |
| Other Professional Fees (Health & Safety) | 84,915 | 108,905 | 108,905 | - | 0.0% |
| Other Contractual Services | 5,694,893 | 6,368,250 | 5,982,048 | (386,202) | -6.1% |
| Municipal Taxes | | 23,778 | 23,778 | 0 | 0.0% |
| | | | | | |
| TOTAL | \$ 87,411,095 | \$ 93,130,714 | \$ 94,747,426 | \$ 1,616,712 | 1.7% |



Other Expenditures

| | | 2045/47 7 | 204 6 14 = | Diffe | rence |
|---|-----------------|------------------------------|----------------------|-------|-------|
| Expenditures | 2014/15 Actuals | 2015/16 Revised Estimates | 2016/17 Estimates | \$ | % |
| Parental Involvement Funding | 119,340 | 122,106 | 122,106 | ı | 0.0% |
| Partnership Development Department - Office Supplies & Services | 1,948 | 2,000 | 2,000 | - | 0.0% |
| | | | | | |
| TOTAL | \$ 121,288 | \$ 124,106 | \$ 124,106 | \$ - | 0.0% |

TORONTO CATHOLIC DISTRICT SCHOOL BOARD SPECIAL EDUCATION REVISED BUDGET & GRANT ANALYSIS 2016-17

| REVENUES | 2012-13 Actuals | 2013-14 Actuals | 2014-15 Actuals | 2015-16 Revised Estimates | 2016-17 Budget Estimates | |
|---|--------------------|--------------------|--------------------|---------------------------------|-----------------------------|--|
| Special Education Per Pupil Amount (SEPPA) | 58,646,949 | 57,661,145 | 63,163,303 | 62,899,043 | 64,645,281 | |
| High Needs Amount (HNA) | 51,759,436 | 51,465,328 | 52,314,728 | 49,793,637 | 47,477,083 | |
| Special Incidence Portion (SIP) | 2,580,241 | 2,473,497 | 2,140,937 | 2,140,937 | 2,140,937 | |
| Special Education Equipment Amount (SEA) | 4,064,381 | 5,092,036 | 3,223,305 | 3,210,425 | 3,732,285 | |
| Section 23 Facilities Amount | 2,252,924 | 2,681,014 | 2,644,778 | 2,685,682 | 2,767,836 | |
| Self Contained Transfer from Foundation and Q&E | 8,235,984 | 7,839,311 | 5,033,954 | 5,137,440 | 5,126,980 | |
| Behaviour Expertise Amount | 324,228 | 321,219 | 335,218 | 334,094 | 339,483 | |
| TOTAL REVENUE | 127,864,143 | 127,533,550 | 128,856,223 | 126,201,258 | 126,229,885 | |

TORONTO CATHOLIC DISTRICT SCHOOL BOARD SPECIAL EDUCATION REVISED BUDGET & GRANT ANALYSIS

| EXPENSE | 2012-13 Actuals | 2013-14 Actuals | 2014-15 Actuals | 2015-16 Revised Estimates | 2016-17 Budget Estimates | FTE |
|-----------------------------------|--------------------|--------------------|--------------------|---------------------------------|-----------------------------|----------|
| ELEMENTARY | | | | | | |
| Classroom Teachers | 39,568,315 | 40,562,321 | 41,081,393 | 38,537,289 | 42,066,759 | 471.50 |
| Occassional Teachers | 1,436,073 | 1,361,693 | 1,624,490 | 1,361,693 | | |
| Education Assistants | 26,264,085 | 25,145,973 | 29,840,050 | 25,211,965 | 25,504,723 | 650.10 |
| Professional & Paraprofessionals | 7,565,538 | 7,614,093 | 6,041,417 | 6,888,564 | 6,064,936 | 91.00 |
| Benefits for staff above | 15,275,180 | 16,101,358 | 14,728,450 | 15,126,117 | 16,230,987 | |
| Staff Development | 381,532 | 493,616 | 121,962 | 305,320 | 305,320 | |
| Special Education Equipment (SEA) | 1,122,380 | 2,087,751 | 2,131,471 | 4,999,447 | 2,623,662 | |
| Instructional Supplies & Services | 667,366 | 725,469 | 547,274 | 523,003 | 523,003 | |
| Fees & Contractual Services | 3,791,090 | 3,075,786 | 2,825,297 | 639,806 | 639,806 | |
| TOTAL ELEMENTARY | 96,071,559 | 97,168,060 | 98,941,804 | 93,593,204 | 95,818,131 | 1,212.60 |
| SECONDARY | | | | | | |
| Classroom Teachers | 21,250,516 | 21,192,720 | 20,947,155 | 18,061,866 | 19,190,086 | 214.40 |
| Occassional Teachers | 1,079,187 | 590,402 | 630,841 | 590,402 | 850,319 | |
| Education Assistants | 14,318,903 | 14,426,861 | 13,792,310 | 14,475,527 | 13,209,592 | 334.10 |
| Professional & Paraprofessionals | 3,548,509 | 3,707,981 | 4,883,453 | 2,717,403 | 4,116,143 | 61.50 |
| Benefits for staff above | 6,860,911 | 7,239,264 | 8,287,292 | 8,049,260 | | |
| Staff Development | 4,737 | 4,943 | 3,138 | 6,812 | 6,812 | |
| Special Education Equipment (SEA) | 1,288 | 11,136 | 99,706 | 1,030,074 | 1,108,623 | |
| Instructional Supplies & Services | 103,313 | 24,937 | 1,405 | 220,758 | 220,758 | |
| Fees & Contractual Services | 133,733 | 7,491 | | 26,400 | 26,400 | |
| TOTAL SECONDARY | 47,301,097 | 47,205,735 | 48,645,300 | 45,178,502 | 47,010,140 | 610.00 |
| Program Cordination | 173,435 | 657,649 | 690,020 | 0 | 0 | |
| SECTION 23 PROGRAMS | | | | | | |
| Principals & VPs | 455,346 | 138,969 | 183,486 | 233,186 | 202,906 | 1.50 |
| Classroom Teachers | 1,957,744 | 2,070,568 | 2,162,453 | 2,185,998 | 2,191,796 | 21.50 |
| Ed. Assistants | 176,137 | 166,750 | 221,404 | 195,424 | | 4.00 |
| Supplies | 26,412 | 62,935 | 77,435 | 73,395 | 73,395 | |
| TOTAL SECTION 23 PROGRAMS | 2,615,639 | 2,439,222 | 2,644,778 | 2,688,003 | 2,677,965 | 27.00 |

| TORONTO CATHOLIC DISTRICT SCHOOL BOARD | | | | | | |
|---|-------------------|-------------------|----------------|---------------------------------|----------------------|----------|
| SPECIAL EDUCATION REVISED BUDGET & GRANT ANAL | YSIS | | | | | |
| | | | | | | |
| BEHAVIOURAL EXPERTISE PROGRAMS | | | | | | |
| Salaries and Benefits | 452,937 | 388,702 | 366,788 | 334,094 | 339,483 | |
| TOTAL BEHAVIOURAL PROGRAMS | 452,937 | 388,702 | 366,788 | 334,094 | 339,483 | |
| | | | | | | |
| TOTAL SPECIAL EDUCATION EXPENSE /FTE | 146,614,667 | 147,859,368 | 151,288,690 | 141,793,803 | 145,845,719 | 1,849.60 |
| TOTAL REVENUES | 127,864,143 | 127,533,550 | 128,856,223 | 126,201,258 | 126,229,885 | |
| SURPLUS / (DEFICIT) | (18,750,524) | (20,325,818) | (22,432,467) | (15,592,545) | (19,615,834) | |
| | | | | | | |
| Contracted CYW's (Included in Prof & Para Prof. Costs Above) | 2012-13 Actual | 2013-14 Actual | 2014-15 Actual | 2015-16 Revised Estimates | 2016-17 Estimates | |
| Bartimaeus Inc. | 267,705 | 341,384 | 392,842 | 25,000 | 25,000 | |
| Williams, Marijan & Associates | 1,965,501 | 1,205,350 | 1,147,782 | 200,000 | 200,000 | |
| Beyond Support Services Inc. | 1,154,497 | 783,113 | 644,409 | 175,000 | 175,000 | |
| | 3,387,703 | 2,329,847 | 2,185,032 | 400,000 | 400,000 | |

| TSU's Analysis | Staff Response | | | | |
|--|---|--|--|--|--|
| 1. Student Enrolment | | | | | |
| Ref to April 15, Appendix C p 55/123 estimates a modest increase of 93 | The Report to SEAC on April 13, 2016 referred to the impact of 93 FTE potential Teacher FTE cuts, not an increase in enrolment of 93. | | | | |
| The GSN has the Board reporting an increase of 711 Students | The 711 ADE students was used by the Ministry to project the 2016-17 GSNs in the grey paper for TCDSB released on March 24, 2016. TCDSB provided this preliminary enrolment projection to the Ministry in November 2015. At the March 10, 2016 Corporate Services, Strategic Planning & Property Committee, the 2016-17 Consensus Enrolment projections for 2016-17 were approved. This approved projection provided for an increase in enrolment of 584.46 ADE for 2016-17 (Elementary 60,919 ADE & Secondary 29,810 ADE). These are the new approved enrolment numbers that Business Services, HR and IT staff are using to determine the 2016-17 Grants and Expenditure estimates. | | | | |
| This is a difference of 618 students | The enrolment forecast provided to the Ministry of Education in November 2015 is not used for the 2016-17 GSN calculations, and consequently, the difference of 618 (711 ADE - 93 ADE) will not generate any additional funding. The 2016-17 GSNs already incorporate the projected increase in students as per the Board approved Consensus Enrolment Projections for 2016-17. | | | | |
| The per student rate of an average \$11,709 equals additional funding. | The \$11,709 per pupil is an average provincial rate. The TCDSB per pupil rate is \$10,213.22 per elementary pupil and \$11,011.69 per secondary pupil. | | | | |
| Total Additional Revenues as per TSU of \$7,236,162 | There is no additional funding of \$7,236,495 to be realized. Business Services, HR and IT Staff have taken the most current enrolment increases into account in developing the grants and the staffing model uses the approved 2016-17 Consensus enrolment projections in March 2016. | | | | |

| TSU's Analysis | Staff Response | | | |
|---|---|--|--|--|
| 2. Reduction in GSN | | | | |
| May 5 p 57/151 The assumptions included a provision of 0.8 % over all reduction in the GSN. This is not applied anywhere in the GSN, however the assumptions have retained this provision | The 0.8 % reduction in the GSN's refers to the ongoing Phase in of funding cuts to numerous areas 1. Funding for Benefits is being reduced by 0.17% per year for all Union & Non-Union groups as the Ministry phases out funding for the Retirement Gratuity over a 12 year period (For Teachers, the Ministry funded benefits at 11.63% in 2011-12, and this has decreased to 10.78% in 2016-17 a 1.02% decrease). TCDSB's Benefits expense is 13.9% for Teachers for 2016-17 (13.9%-10.78% = 3.12% of unfunded benefits for TCDSB) 2. The 2014-15 Top-up Grant Funding of \$5.01M for School Operations is being phased out over 3 years. Schools which are not fully utilized will no longer benefit from a 20% top up grant. (i.e. 5.01/3 = \$1.6M per year based on 2014-15 GSNs) 3. Special Education High Needs Amount Grant reduction being phased in over 4 years will see \$2.7M for TCDSB Spec. Ed. High Needs Funds being deducted from TCDSB and redistributed to other Boards through the Measures of Variability Grant. 3. New School Board Administration Grant is being phased in over 4 years resulting a reduction of approximately \$0.250M per year for TCDSB. 4. Declining Enrolment Phase out of 3 year funding guarantee = \$360K 5. Removal of School Foundation Grant Guarantee for 1 Principal & 1 school Secretary per school being phased out over 3 years = \$100K 6. Learning Opportunities Grant & Safe Schools new formula phased in over 3 years. 7. Earned Leave Saving Claw back for reduction in use of Sick and Personal days estimated at \$0.650M expected to be returned to TCDSB. | | | |
| Total Additional Revenues as per TSU of \$8,600,000 | Total based on 2016-17 TCDSB EFIS Estimates there are \$8.1M in GSN Funding Reductions | | | |

| TSU's Analysis | Staff Response | | | |
|--|---|--|--|--|
| 3. Cost Adjustment Grant | | | | |
| The Cost Adjustment Grant is based on the proportion experience and qualification grant. This reduction is based on the shift in demographics of teaching staff and although it represents a decrease in funding it is offset by a decrease in expenditures. | This is a Ministry of Education provincial projection on teacher staffing retirements and new hires. The ministry has not performed this projection well on a board by board basis. TCDSB has done its own retirement and new hires projections based on its own internally held staffing data and currently estimates that average teacher salaries will increase in 2016-17. TCDSB expects this cost and grant to increase along with the average salary. This grant, however, only covers the cost of Foundation Teachers which generally comprise 80% of teaching staff (i.e. Classroom teachers, Library and Guidance and Program Specialty Teachers); this grant excludes ESL, Special Education, or any Learning Opportunities Grant or Safe Schools funded teachers. Therefore any cost increase for the other 20% of teachers must be found elsewhere. | | | |
| Total Additional Revenues as per TSU of \$9,106,033 | There is no \$9,106,030 in cost Savings for the reasons noted above. Business Services staff are aware that as teacher salary cost increases, this cost adjustment grant also increases. However, this cost adjustment grant only funds 80% of Teachers and secondly the provincial grid that it is based on underfunds teachers at various points on the salary grid by up to (\$2,959) per teacher (i.e. Cat A4 Year 9). Using this provincial Grid, TCDSB's Foundation Teachers' salaries are underfunded by \$3.09M for 2016-17. | | | |

| TSU's Analysis | Staff Response |
|--|--|
| 4. Increased Occasional Teacher Costs | |
| Much reference has been made to this years increased costs for Occasional Teachers. Upon reviewing the Boards Occasional assignment records, I found 209 instances where the days recorded for Long Term Occasional Teacher was in error and in fact duplicated by assigning the days to both the elementary and secondary allotment. These added up to 21,741 days (just until April 17th). At a conservative estimated \$250 per day, if indeed the estimates are based upon this year's records, it constitutes a substantial overage for the first three-quarters of the year. | The costs associated with Occasional Teachers for staff on Professional development activities is charged to either Staff Development, Student Success or EPO budgets. Similarly, teachers on Maternity Leave and Long Term disability are not charged against the Occasional Teacher Budget. When staff go off on Maternity Leave or Long term disability, they are no longer paid by TCDSB and the Long term Occasional teacher cost is charged to the Teacher Salary budget, not the Occasional Teacher Budget. |
| | The data referenced by TSU is not payroll data, and as such is not reflective of actual occasional teacher costs. The data provided to TSU by Human Resources contained an address list of Occasional Teachers and Long Term Occasionals who have been identified as eligible to vote for TSU at their upcoming elections. Business Services uses actual Payroll cost data to compare monthly changes in costs for occasional teachers. |
| Total Additional Revenues as per TSU of \$5,453,320 | There are no savings of \$5.453M - TCDSB Payroll Salary for Occasional Teacher costs are currently projected to be \$8.617M over the 2015-16 Revised Budget. |
| Grand Total Revenues as per TSU of \$30,377,515 | Actual Grant Total of Revenues of \$0 |

UPDATED MYRP Scenario 3: Total Reductions of \$45.4M spread out over 3 years with the objective of not increasing the accumulated deficit in each year and eliminating the deficit in the 4th and final year of the MYRP.

| | 2014-2015 Actuals (\$M) | 2015-2016 Rev.Est. Projections (\$M) | 2016-2017 Projections (\$M) | 2017-2018 Projections (\$M) | 2018-2019 Projections (\$M) |
|--|-------------------------------|---|-----------------------------------|-----------------------------------|-----------------------------------|
| Opening Accumulated Surplus / (Deficit) | (7.4) | (15.3) | (22.3) | (22.3) | (22.3) |
| Total Revenue | 1103.3 | 1070.4 | 1078.9 | 1070.4 | 1071.9 |
| Expenditures | 1111.2 | 1098.5 | 1095.0 | 1078.9 | 1070.4 |
| Board Approved Expenditure Reductions | 0.0 | (29.4) | 0.0 | 0.0 | 0.0 |
| Additional Cost Pressures | 0.0 | 8.3 | 0.0 | 0.0 | 0.0 |
| ASO Benefits Surplus | 0.0 | 0.0 | 0.0 | 0.0 | (10.4) |
| Further Expenditure Reductions Required | 0.0 | 0.0 | (16.1) | (8.5) | (10.4) |
| Total Expenditures | 1111.2 | 1077.4 | 1078.9 | 1070.4 | 1049.6 |
| Accumulated Surplus / (Deficit) | (15.3) | (22.3) | (22.3) | (22.3) | (0.0) |

Asssumptions:

- a) Initial expenditure projections before expenditure reductions in 2016-17 and 2017-18 assume the same level of expenditure as 2015-16
- b) Numbers have been rounded to the nearest hundred thousand
- c) Revenue assumptions for 2016-17-18-19 do not include potential decline in enrolment
- d) Revenue Generation opportunities, i.e. Revised Permit Rates, Parking Fees, etc., will increase 2018-19 Revenues by \$1.5M
- e) TCDSB will strive to attain an unappropriated accumulated surplus balance of approximately 1% by the end of 2019-2020
- f) Occasional Teacher Costs are trending higher than historical average trends and will create a cost pressure of \$8.6M in future fiscal years.
- g) Transportation bussing costs are increasing and will create an annual cost pressure of \$4.7M in the 2016-17 and future fiscal years.
- h) Cost of movement on the Teachers' Salary Grids for Qualifications & Experience will create cost pressures in future years.
- i) Energy Savings will depend on upon utility rates and seasonal weather fluctuations
- j) The work of School Board Accommodation Review Committees which may lead to school consolidations/closures may generate savings in future fiscal years.



CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

INITIATION OF PUPIL ACCOMMODATION REVIEWS (WARDS 7,8,9)

Commit to the Lord whatever you do, and he will establish your plans.

Proverbs 16:3 | NIV |

| Created, Draft | First Tabling | Review |
|--------------------|---------------|-----------------------------|
| May 6, 2016 | May 12, 2016 | Click here to enter a date. |
| T T T 1 1 C ' C 1' | . D1 ' C ' | |

J. Volek, Senior Coordinator Planning Services M. Silva Comptroller Planning and Development

RECOMMENDATION REPORT

Vision:

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Mission:

The Toronto Catholic District School Board is an inclusive learning community rooted in the love of Christ. We educate students to grow in grace and knowledge and to lead lives of faith, hope and charity.



G. Poole

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

C. Jackson

Executive Superintendent of Business Services and Chief Financial Officer

Angela Gauthier
Director of Education

A. EXECUTIVE SUMMARY

This report recommends that the following school groupings be approved for school accommodation review, in accordance with Pupil Accommodation Review Policy (S.09).

Groups 1 – 3 are proposed pursuant with recommendations approved by the Board on January 22, 2015 regarding priority review rankings.

- 1. Blessed Pier Giorgio Frassati, Sacred Heart, St. Bede, and St. Gabriel Lalemant
- 2. Prince of Peace, St. Rene Goupil, and The Divine Infant
- 3. Holy Redeemer, Our Lady of Guadalupe, St. Matthias, and St. Timothy

Group 4, St. Paul and St. Michael, is a priority school accommodation review that was brought forward by school communities, which was supported by staff.

B. PURPOSE

- 1. This report seeks approval for the initiation of school accommodation reviews for the following school groupings in accordance with Pupil Accommodation Review Policy (S.09):
 - 1. Blessed Pier Giorgio Frassati, Sacred Heart, St. Bede, and St. Gabriel Lalemant
 - 2. Prince of Peace, St. Rene Goupil, and The Divine Infant
 - 3. Holy Redeemer, Our Lady of Guadalupe, St. Matthias, and St. Timothy.

As noted above, staff also support a priority school accommodation review involving the following two schools.

- 4. St. Paul and St. Michael.
- 2. At its meeting of January 21, 2016, the Board approved the report: *Elementary Boundary Review Ranking All Wards* which identified St. Paul and St. Michael as part of a future boundary review. However, since staff are recommending a priority school accommodation review involving these same two schools in this cycle, which will also consider boundary changes as part of the solution, there is no need for a separate boundary review.

C. BACKGROUND

3. At its meeting held on January 22, 2015, the Board considered the report: *School Accommodation Review Priority Ranking*, and adopted, in part, the following motion:

"That a future report be considered regarding the initiation of further School Accommodation Reviews at the following schools:

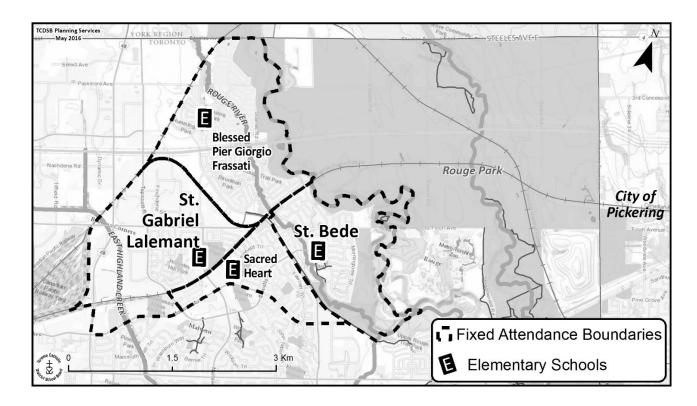
- Blessed Pier Giorgio Frassati, Sacred Heart, St. Bede, St. Gabriel Lalemant
- Prince of Peace, St. Rene Goupil, The Divine Infant
- Holy Redeemer, Our Lady of Guadalupe, St. Matthias, St. Timothy".
- 4. A priority school accommodation review has been suggested by the St. Paul and St. Michael school communities, in consultation with the Trustee.

D. ACTION PLAN

5. Staff are required as per Pupil Accommodation Review Policy (S.09) to provide, at a minimum, one recommendation to address the challenges associated with each of the school groupings noted above. Please note that recommendations stemming from school accommodation review committees may not be consistent with initial staff recommendations, as detailed below.

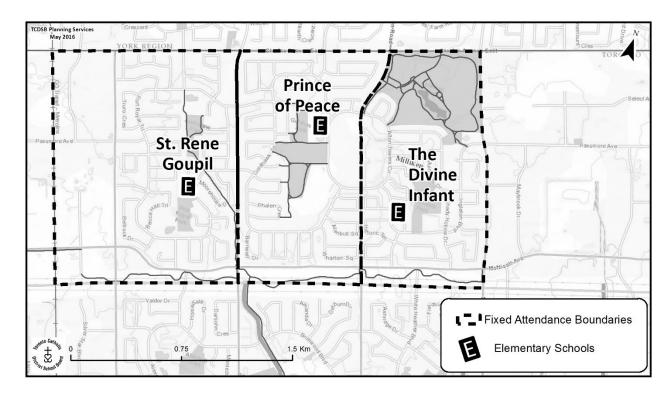
6. Blessed Pier Giorgio Frassati, Sacred Heart, St. Bede, and St. Gabriel Lalemant

The current staff recommendation is to close the smallest of the three school facilities that reside south of the Morningside Heights community where Blessed Pier Giorgio Frassati Catholic School is located. In this case, St. Gabriel Lalment is recommended to close as it has a capacity of only 219 pupil places. Furthermore, staff recommend that students from St. Gabriel Lalemant be consolidated at nearby Sacred Heart. In addition to this, staff recommend a boundary change involving St. Bede and Sacred Heart in an effort to better balance enrolment between the two schools. This will have a positive net impact on utilization at both St. Bede and Sacred Heart. More details are provided in the school information profiles (*Appendix 'A'*).



7. Prince of Peace, St. Rene Goupil, The Divine Infant

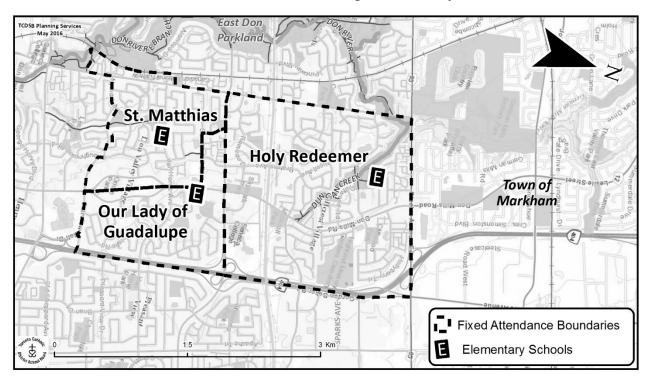
The current staff recommendation is to close both St. Rene Goupil and The Divine Infant schools. St. Rene Goupil and the Devine Infant have the lowest enrolments of the three schools at only 87 students and 130 students respectively. This represents a utilization rate of only 35% and 42% respectively. Furthermore, this undersubscription problem will worsen for both schools into the future. As a result, staff recommend the consolidation of St. Rene Goupil and The Divine Infant students at nearby Prince of Peace. This would bolster enrolment at Prince of Peace to approximately 535 students. The short-term use of portables may be required to support such a consolidation, however longer-range projections indicate a decline of approximately 100 students between the three school communities. Therefore, any future capital solution would need to be based on a longer-term sustainable enrolment of approximately 430 to 450 students, subject to further assessment by Facilities and Planning staff. More details are provided in the school information profiles (*Appendix 'B'*).



8. Holy Redeemer, Our Lady of Guadalupe, St. Matthias, St. Timothy

The current staff recommendation is to close the facility with the lowest enrolment and largest surplus capacity, and consolidate those students at nearby schools with available space. In turn, this would allow for a total enrolment in a more ideal range, as supported by the Board's upcoming draft Long Term Accommodation and Program plan. Staff therefore recommend the closure of Holy Redeemer. Holy Redeemer has a current enrolment of 68 students and a utilization rate of only 32%. This gross under-subscription problem is forecasted to continue into the foreseeable future. Staff further recommend the consolidation of Holy Redeemer students at St. Matthias. St. Matthias has a current enrolment of 194 students. With the proposed addition of students from a closed Holy Redeemer, St. Matthias would increase in enrolment to approximately 262 students. This would represent a utilization rate of 120%. The facility can accommodate this enrolment with the use of 1 or 2 portables on site. A future capital solution could also provide additional space, and would be subject to further assessment by Facilities and Planning staff. More details are provided in the school information profiles (Appendix C').

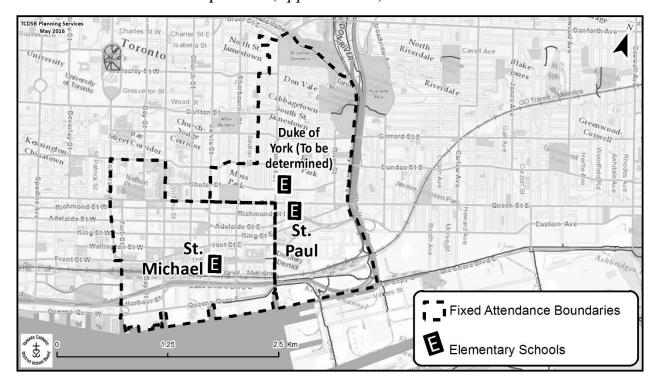
Please note: It has been determined by the Board's consultant that it would be strategically more appropriate to include St. Timothy in a future accommodation review and have it removed from the Holy Redeemer, St. Matthias and Our Lady of Guadalupe group of schools. The Board's next Long Term Accommodation Plan will advise on the composition of a future school accommodation review involving St. Timothy.



9. St. Paul and St. Michael (Additional Recommended Priority Review)

The current staff recommendation is to close both St. Paul and St. Michael and consolidate the student populations at a new facility built on the recently acquired Duke of York site, a former TDSB school site. This decision would require Ministry of Education approval and Capital funding availability. St. Paul is significantly undersubscribed with an enrolment of 175 students and a utilization rate of only 39%. St. Paul is projected to remain at this rate of utilization well into the foreseeable future. Conversely, St. Michael is significantly oversubscribed with an enrolment of 174 students and a utilization rate of 193%. St. Michael's enrolment is projected to steadily increase into the future as a result of residential intensification in the area. A portion of the St. Michael student population is accommodated in substandard leased space at an adjacent community centre in rooms originally designed as squash courts. Furthermore, both schools reside on small sites at 1.8 and 1.4 acres respectively. St. Paul has additional site complications as it

resides on an historical graveyard and significant retrofits of the facility are not possible. Lastly, both schools have significant deferred maintenance backlogs at \$6.8M and \$2M respectively. More details are provided in the school information profiles (*Appendix 'D'*).



10. There are currently 12,067 pupil places of excess elementary capacity. The Ministry of Education has advised staff that school accommodation reviews must take place in the future, and be fully considered as part of the Board's next Long Term Accommodation Plan.

E. STAFF RECOMMENDATIONS

- 1. That the following school accommodation reviews be initiated in accordance with Pupil Accommodation Review Policy (S.09):
 - Blessed Pier Giorgio Frassati, Sacred Heart, St. Bede, and St. Gabriel Lalemant
 - Prince of Peace, St. Rene Goupil, and The Divine Infant
 - Holy Redeemer, Our Lady of Guadalupe and St. Matthias
 - St. Paul and St. Michael
- 2. That St. Paul and St. Michael Boundary Review be considered as part of the School Accommodation Review Process.

| 3. | That St. Timothy be removed from the Holy Redeemer, St. Matthias and Our Lady of Guadalupe group of schools and considered in a future school accommodation review which will be addressed in the next Long Term Accommodation Plan. |
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CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

WAIVER OF LIQUOR POLICY REQUEST FROM SENATOR O'CONNOR COLLEGE SCHOOL

1 Timothy 5:23 (No longer drink only water, but use a little wine for the sake of your stomach and your frequent ailments.)

| Created, Draft | First Tabling | Review | |
|---------------------------------|---------------|-----------------------------|--|
| May 12, 2016 | May 12, 2016 | Click here to enter a date. | |
| Trustee Angela Kennedy, Ward 11 | | | |

RECOMMENDATION REPORT

Vision:

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Mission:

The Toronto Catholic District School Board is an inclusive learning community rooted in the love of Christ. We educate students to grow in grace and knowledge and to lead lives of faith, hope and charity.



G. Poole

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

Angela Gauthier Director of Education

A. EXECUTIVE SUMMARY

Request Board permission to serve alcohol at a retirement function to be held in the Estate House at Senator O'Connor College School on Friday, June 17th, 2016.

B. BACKGROUND

A request was received from Tracey Parish, the principal of Senator O'Connor College School, that the Board waive its liquor policy to allow alcohol to be served at a staff retirement being held in the Estate House at the school. This event will be held on Friday, June 17th, 2016.

C. PURPOSE

Request the Board waive its liquor policy for this event.

D. CONCLUSION

This report is presented for the information of the Board.



CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

WAIVER OF LIQUOR POLICY REQUEST FROM LORETTO COLLEGE HIGH SCHOOL ON SATURDAY, MAY 14, 2016

1 Timothy 5:23 (No longer drink only water, but use a little wine for the sake of your stomach and your frequent ailments.)

| Created, Draft | First Tabling | Review | |
|-------------------------------|---------------|-----------------------------|--|
| May 12, 2016 | May 12, 2016 | Click here to enter a date. | |
| Trustee Frank D'Amico, Ward 6 | | | |

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G. Poole

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

Angela Gauthier Director of Education

A. EXECUTIVE SUMMARY

Request Board permission to serve alcohol at the 100th Anniversary celebration of Loretto College Catholic High School on Saturday, May 14th, 2016.

B. BACKGROUND

Loretto College Catholic High School will be celebrating the 100th Anniversary of the school on Saturday, May 14th, 2016 from 3.30 – 6.30 p.m. A request was received from the principal, Vince Russiello for the Board to waive its liquor policy to allow wine to be served at the school's 100th Anniversary celebration at Loretto College High School on Saturday, May 14th, 2016.

C. PURPOSE

Request the Board waive its liquor policy for this event.

D. CONCLUSION

This report is presented for the information of the Board.