

OUR MISSION

*The Toronto Catholic District School Board is an inclusive learning community rooted in the love of Christ..
We educate students to grow in grace and knowledge and to lead lives of faith, hope and charity*

OUR VISION

*At Toronto Catholic, we transform the world
through witness, faith, innovation and action.*



ADDENDUM REGULAR MEETING OF THE MEETING OF THE TORONTO CATHOLIC DISTRICT SCHOOL BOARD PUBLIC SESSION

Angela Kennedy, Chair

Frank D'Amico, Vice-Chair

Thursday, May 19, 2016

7:00 P.M.

	Pages
10. Presentations	
10.c Monthly Report from Student Trustee(s)	1
10.d Geoff Feldman, representing CPIC, regarding CPIC Updates	2 - 9
14. Matters recommended by Statutory Committees of the Board	
14.a Minutes of the Regular Meeting of the Special Education Advisory Committee	10 - 15
<i>SEAC recommends to the Board that a letter be sent from the Chair of the Board of Trustees to the Ministry of Education advocating for additional Special Education funding and that a letter from the SEAC Chair be sent to our coterminous Boards inviting them to do the same.</i>	
16. Reports of Officials for the Information of the Board of Trustees	
16.a TCDSB Paid Parking Initiative	16 - 22
16.b Proposed Reduction in TCDSB Transportation Service	23 - 27



May Student Trustee Report

Congrats to our new Student Trustee!

We would like to welcome our recently elected Student Trustee, Rhea Carlisle. Rhea is a Grade Ten student at Notre Dame and currently serves as Secretary on her student council. We're excited for what she has in store for her two-year term!

Tastes of Heaven Gala

On Thursday, April 28, CSLIT members attended the Tastes of Heaven Gala in support of Catholic Missions Canada. Students spent the evening inspired by the missionary work of the dioceses across Canada.

Camp Olympia

Thanks to our host high schools Cardinal Newman, St. Patrick's and Bishop Allen, many student leaders across the TCDSB were able to attend one of three Camp Olympia leadership weekends. Elementary leaders were too, able to participate in Camp Olympia throughout the week. Participants felt all four seasons with sun, snow and rain but nonetheless came back motivated and inspired in catholic leadership.

Superior North Leadership Program

From May 16-20, TCDSB student leaders will be in Thunder Bay for the first-ever partnership with the Superior North School Board. They will learn of traditional First Nations practices and help to build a sustainable leadership program in collaboration with the TCDSB.

Link to CBC article: Toronto kids see life on the 'other side' of Ontario


<http://www.cbc.ca/news/canada/thunder-bay/falcons-fly-north-1.3585501>



This slide has a light blue background with a wavy, light-colored border at the top. In the top left corner is a small logo that says "Toronto cpc". The title "Acronyms" is in a large, dark blue font. Below the title are three bullet points, each preceded by a blue diamond symbol:

- ❖ PIC = Parent Involvement Committee
- ❖ Toronto CPIC or CPIC = Toronto Catholic Parent Involvement Committee
- ❖ TCDSB or DSB = Toronto Catholic District School Board


Below the text is a large, faint, light blue "Toronto CATHOLIC PARENT INVOLVEMENT COMMITTEE" logo. At the bottom left, there is a collage of four small images: a group of people, a group of people, a group of people, and a group of people. Below the collage is the text "CATHOLIC EDUCATION OPENING DOORS OF MERCY". At the bottom right, there is a cartoon illustration of two children holding a yellow flag that says "We Need YOU!". Below the illustration is the text "Embracing Our Future". At the bottom left of the slide, it says "May 19, 2016" and at the bottom center, "Toronto Catholic PIC". A small number "2" is in the bottom right corner.



Toronto Catholic PIC members are Change Agents


Working through
Trustees & Staff

- ❖ Support, Justify, Promote, Recommend, Defend changes to the Education System.
- ❖ Oppose changes that will not improve the Education System.
- ❖ Encourage & Champion Catholic School Parent Councils to be involved with their parent communities at “Home, School and Parish”
- ❖ Advance the Parent Involvement message throughout the system
- ❖ Provide school councils with resources on Parent Involvement and Education Matters
- ❖ Support Education System Parent Advocates for causes that will improve student achievement and well-being
- ❖ Provide Aid to TCDSB Committees and Catholic School Parent Councils
- ❖ Disseminate Parent Involvement Resources and Information on Education and from the Archdiocese
- ❖ Encourage & Champion Catholic School Parent Councils and its Catholic Parent community efforts to improve the Education System and Accommodation



Parent Involvement for
student achievement & well-being

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Parent Advocates

The Good, The Bad and The Ugly
by Annie Kidder

- ❖ Parent advocacy is complicated and political
- ❖ Mostly it is born from three distinct impetuses:
 - a desire to fix something for their own child or children;
 - anger about a new policy being imposed; or
 - a collective drive to create a new service or program.
- ❖ Some Parents cannot Advocate so they need Help
- ❖ CPIC is required to know how to “Work the System”.
- ❖ The Education System must maintain a balance –
 - between truly listening to & supporting parents, and
 - ensuring that decisions are based on both equity & evidence.

<http://www.cca-ace.ca/education-canada/article/parent-advocacy-good-bad-and-ugly>

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Toronto Catholic PIC

Waiting for Response to Advice provided by the committee



May 19, 2016 Toronto Catholic PIC 5




Toronto Catholic PIC Visibility Motion presented May 22, 2014


It is **MOVED** that Toronto CPIC, advisors to the TCDSB, make formal recommendation through the TCDSB and Members of the TCDSB that

1. CPIC Ward Parent Representatives be provided with full exposure by including contact information for the CPIC Ward Parent Representatives - Name and contact email on all TCDSB Schools dedicated Web page.
2. CPIC Ward Parent Representatives name and contact information be included in all School monthly newsletters.
3. That the roles of the CPIC Ward Parent Representative, which is "Advisors to the TCDSB" be prominently included under the name of the Ward Parent Representative.

And if any of the above is considered difficult to achieve at this time, then the others be given full consideration for implementation as if it was a separate recommendation.



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 **Toronto Catholic PIC Visibility Motion**

MOVED in AMENDMENT by Trustee Andrachuk, seconded by Trustee D'Amico, to add part 4 that a link to the CPIC website be included in all school newsletters for CSACS to have access to the website.


On the vote being taken, as follows:

<u>In favour</u>	<u>Opposed</u>
Trustees Jakovcic	
Andrachuk	
Piccininni	
Rizzo	
Crawford	
Davis	
D'Amico	
Del Grande	
Tanuan	
Kennedy	


The Amendment was declared

CARRIED

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 **Toronto Catholic PIC**

Jun 11, 2015 CPIC-Vice Chair Presented

 **TORONTO CATHOLIC PARENT INVOLVEMENT COMMITTEE**

Good evening Mr. Chair, Trustees, Staff and attending parents:

I am Cheryl Bissdi-Mette CoChair of the Toronto Catholic Parent Involvement Committee ("CPIC") and I am presenting on behalf of the CPIC members.

CPIC is requesting your full consideration on the CPIC Motion #1505-04. The idea was first presented to the Committee at our December 19th, 2014 meeting after much deliberation and request for further information that required research the attached Motion was passed by CPIC on May 11, 2015 for presentation to you, our Trustees for action as you may see appropriate.

As we continue into the 21 century learning initiatives, email has become the fast track to receiving communication. It is current and up to the minute. In the conservation of paper and the environment, it makes good sense for the schools to be able to communicate with parents/guardians via email. This should also assist with reducing the large photo-copying and printing expenditures.

CPIC is suggesting that starting this coming September 2015, and throughout every Academic year hereon that a notice be sent to all parents and guardians that the TCDSB wishes to collect their email address in order to be able to communicate with them electronically. The privacy of the email address will of course be respected by the TCDSB, and it will only be used for sending out electronic versions of their child's school newsletter and other general school communication. TCDSB sanctioned newsletters and other general TCDSB sanctioned communications.

All Specific "one-on-one" communications regarding the child will continue to be sent as individually agreed upon between School Staff and the Parent.

After much research and discussions, CPIC separated the original Motion into 2 parts "Communication" and "Class Parent Liaison" and we are just presenting the first part at this delegation. The Class Parent Liaison portion still requires further research.

This Motion was influenced by our guest speaker, the Principal of St. Edward Catholic Elementary School who provided an overview of the electronic mail communications that they are currently and successfully using with the parent community and CPIC prays that this part could easily be adapted throughout the TCDSB system.

Rev. 27.05.2015
CPIC Delegation Document

-2-

Sample Letter

School logo and address:

Starting in September: MMDDYY - NAME OF SCHOOL will be issuing the newsletter to parents and guardians by email only. A paper copy will be available by request.

All email addresses provided will remain confidential to the TCDSB

Please complete the information below and return this form to your youngest child's teacher. We thank you for your cooperation.

School Principal or School Secretary's Name _____


☐ We currently receive the school newsletter and other school communication by email.
☐ We do not receive any email communication or we are not sure if we receive all email.

Please add my email address below to the parent list.
email address(es) _____

Teacher _____
Youngest Child Name: _____
Sibling(s): _____
Parent/Guardian Name(s) _____

Rev. 27.05.2015
CPIC Delegation Document

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Toronto Catholic PIC

Received and Referred

From June 11, 2015 Minutes

MOVED by Trustee Tanuan, seconded by Trustee Davis, that the above presentations be received and referred to staff.


MOVED in AMENDMENT by Trustee Rizzo, seconded by Trustee Davis,

1. that the five presentations regarding the new Sex Education Curriculum be received **Motion B-15-06-11-003.**
2. *that the presentation by the CPIC representative be received and referred to staff. Motion B-15-06-11-004.*

On the vote being taken on part 2 of the Amendment, as follows:


<p>In favour</p> <p>Trustees Rizzo Poplawski Martino Andrachuk Piccininni Crawford Kennedy Bottoni Del Grande Tanuan Poplawski Davis</p>	<p>Opposed</p>
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Toronto Catholic PIC
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2015/16 Updates


Does not include staff events, presentations and/or
Attendance at Board or Committees



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Toronto Catholic PIC
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OAPCE Conference




Ontario Association of Parents
in Catholic Education Presents....

The 77th Annual Conference, Annual
General Meeting & Gala Awards Dinner

"Many Gifts, One Voice:
Living our Virtues
in a
Virtual World"

Friday May 6th & Saturday May 7th
2016

In Toronto, Ontario



Toronto Catholic PIC

- Toronto Catholic PIC Members Attended
- TCDSB CSPC Parent Members Funded

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Toronto Catholic PIC
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SEAC Resource Fair



Toronto Catholic PIC

- Members Attended
- Supported with Funds
- Promoted Committee

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Toronto Catholic Parent Association in Catholic Education

Toronto Catholic PIC was Represented

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Parent Community Events Supported Coming Soon

Proudly Pinoy May 28, 2016 St. Maria Goretti	Vietnamese Community June 4, 2016 James Culman
Fusion Tamil, Filipino, Vietnames June 11, 2016 St. Barbara	

W11 - In Planning

FAITH In Our CHILD
 PARENTS/TEACHERS/CLERGY SYMPOSIUM

Faith in Our Child #2 - W11
 Faith-Based Discipline
 Praying w/Family
 Raising Children with 21C Media
 Talking to your Child
 Addressing Child's Concerns

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The driving purpose of
Toronto Catholic PIC is to
get more
parents/guardians
involved in their
children's education





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QUESTIONS

Thank you for your time and attention

My email: cpic.chair@tcdsb.org
CPIC Phone: 416-397-6800 x87521
Direct: 416-728-8817

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**MINUTES OF THE REGULAR MEETING
OF THE
SPECIAL EDUCATION ADVISORY COMMITTEE**

HELD WEDNESDAY, MAY 11, 2016

PUBLIC SESSION

PRESENT:

Marilyn Taylor, Chair
John MacKenzie
Sandra Mastronardi
Ashleigh Molloy
Glenn Webster
Giselle Romanino
Dario Imbrogno
Mary Pugh

Trustees A. Andrachuk
G. Tanuan
A. Kennedy

A. Gauthier
C. Jackson
C. Fernandes
A. Coke
P. DeCock
M. Kokai
J. Wilhelm
D. Reid
E. Szekeres Milne
G. Sequeira
I. Varano
D. De Souza

L. Fernandes, Recording Secretary
S. Harris, Assistant Recording Secretary

Apologies were received from Rosanna Del Grosso, Gizelle Paine and Raul Vomisescu who were unable to attend the meeting.

MOVED by Ashleigh Molloy, seconded by John MacKenzie, that the agenda, as amended, be approved.

CARRIED

MOVED by Giselle Romanino, seconded by Mary Pugh, that the Minutes of the Meeting held April 13, 2016 be approved.

CARRIED

Glenn Webster made a presentation to the Committee regarding Ontario Association for Families of Children with Communication Disorders.

MOVED by Ashleigh Molloy, seconded by Dario Imbrogno, that the presentation by Glenn Webster regarding Ontario Association for Families of Children with Communication Disorders be received.

CARRIED

MOVED by Sandra Mastronardi, seconded by Ashleigh Molloy, that the Annual Report: Conflict Resolution Department be received.

CARRIED

MOVED by Ashleigh Molloy, seconded by Trustee Tanuan, that the Review of the SEAC Calendar and SEAC Goal Setting be received.

CARRIED

MOVED by John MacKenzie, seconded by Giselle Romanino, that the Monthly Update from the Superintendent of Special Services be received.

CARRIED

MOVED by Giselle Romanino, seconded by Sandra Mastronardi, that the Report regarding Special Education Accountability Framework for Special Education 2015-2016 (Part 2) Final be received.

CARRIED

Sandra Mastronardi requested that she be recorded as being opposed to the Motion of receipt.

MOVED by Ashleigh Molloy, seconded by Sandra Mastronardi, that the Report regarding the Secondary School Course Calendar 2016-2017 be deferred to the next meeting of the Committee.

CARRIED

MOVED by Trustee Tanuan, seconded by Dario Imbrogno, that the Letter to the Minister regarding Hearing Vision Testing be received.

CARRIED

MOVED by Sandra Mastronardi, seconded by Ashleigh Molloy, that the Report regarding MACSE (Minister's Advisory Council on Special Education) - Collaborating Revised Template June 2016 be received.

CARRIED

MOVED by Giselle Romanino, seconded by Trustee Tanuan, that Policy A.23 be received.

MOVED in Amendment by Trustee Kennedy, seconded by Mary Pugh that staff review all language in Policy A.23 and ensure that the definitions are in compliance with the *Education Act*.

On the vote being taken, the Motion, as amended, was declared

CARRIED

MOVED by John MacKenzie, seconded by Ashleigh Molloy, that the Report regarding Special Education Professional Learning Plan 2015-2016 be received.

MOVED in Amendment by Ashleigh Molloy, seconded by Trustee Kennedy, that staff provide SEAC with information specific to what topics are being serviced on PD days and the rationale for planning PD days besides Ministry directives.

CARRIED

The Chair declared a 10-minute recess.

The meeting continued with Marilyn Taylor in the Chair.

Trustee Kennedy declared an interest in item 12a), 2016-2017 Budget Estimates, as her family member is an employee of this Board. Trustee Kennedy indicated she

would neither vote nor participate in the discussion on the item.

Trustee Kennedy left the meeting.

MOVED by Ashleigh Molloy, seconded by Mary Pugh, that the 2016-2017 Budget Estimates for Consultation Purposes be received.

CARRIED

MOVED in Amendment by Sandra Mastronardi, seconded by John MacKenzie, that SEAC recommend to the Board that a letter be sent from the Chair of the Board of Trustees to the Ministry of Education advocating for additional Special Education funding and that a letter from the SEAC Chair be sent to our coterminous Boards inviting them to do the same.

CARRIED

Trustee Kennedy returned to the meeting.

MOVED by Sandra Mastronardi seconded by Giselle Romanino, that the agenda be reopened to receive the Written Association Report from John MacKenzie.

CARRIED

On the vote being taken, the agenda, as amended, was declared

CARRIED

MOVED by Ashleigh Molloy, seconded by Sandra Mastronardi, that the Written Association Report from John MacKenzie be placed on the SEAC June 2016 agenda.

CARRIED

MOVED by Sandra Mastronardi, seconded by Giselle Romanino, that staff keep SEAC apprised of any new information about the Provincial Autism Strategy and how students with autism will be supported at the Toronto Catholic District School Board.

CARRIED

MOVED by Sandra Mastronardi, seconded by Giselle Romanino, that SEAC investigate whether EVAC chairs should be purchased and whether they should be covered by SEA funds.

CARRIED

MOVED by John MacKenzie, seconded by Sandra Mastronardi, that the meeting adjourn.

CARRIED

S E C R E T A R Y

C H A I R



REPORT TO

REGULAR BOARD

TCDSB PAID PARKING INITIATIVE

"In their hearts humans plan their course, but the Lord establishes their steps"...
Proverbs 16:9

Created, Draft	First Tabling	Review
May 3, 2016	May 19, 2016	Click here to enter a date.
M. Loberto, Senior Coordinator of Development M. Silva, Comptroller of Planning and Development		
INFORMATION REPORT		

Vision:

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Mission:

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G. Poole

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

C. Jackson

Executive Superintendent of Business Services and Chief Financial Officer

Angela Gauthier

Director of Education

A. EXECUTIVE SUMMARY

This report provides information for the Board regarding implementing paid parking both during and after school hours at all TCDSB facilities as part of the 2016-2017 Budget. As part of the ongoing Budget process, a \$5 million revenue generation target has been associated with the implementation of paid parking.

There are approximately 7,000 parking spaces throughout the Toronto Catholic District School Board system. There are essentially 2 options with respect to implementing paid parking for these spaces:

- Charging staff, students, and Trustees a daily rate to park at TCDSB facilities
- Charging communities to park after hours and overnight on TCDSB lots

The second option requires the creation of a new permit category to charge for community parking on TCDSB lots after hours. It could also include pursuing additional partnerships with the Toronto Parking Authority for paid parking lots on TCDSB properties.

B. BACKGROUND

1. The 2016-2017 Budget engagement and consultation process includes a \$5 million revenue generation target for the implementation of paid parking at all TCDSB facilities.
2. There are approximately 7,000 parking spaces throughout the Toronto Catholic District School Board system. Staff have identified two potential options to implementing paid parking for these spaces:
 - Charging Board staff, students, and Trustees a daily rate to park at TCDSB facilities.
 - Charging communities a fee to park after hours and overnight on TCDSB lots.

3. While other publicly funded educational institutions operating in the City of Toronto, such as Universities and Colleges, charge staff for parking, there is no School Board in Ontario which has undertaken a similar initiative.
4. In the course of researching the issue, staff have only identified one school board seeking to charge its employees a parking fee: the Vancouver District School Board (VSB). The VSB initially approved paid parking for the 2015-2016 school year, charging teachers and staff seeking a parking space between \$10 and \$15 per month. The VSB estimated that converting its 3,500 parking spaces into pay spots would raise approximately \$225,000 per year.

Paid Parking was ultimately not implemented by the VSB, as Trustees unanimously voted to remove this initiative from the 2015-2106 Budget.

5. The VSB has included paid parking in its 2016-2107 Budget consultation, with an estimated net revenue target of \$175,000.
6. It is important to note that in addition to seeking funds to cover maintenance costs, charging for parking is also related to the VSB objective of being the most sustainable school district in North America. Charging for parking may deter people from driving to schools, and choosing alternative methods of transportation contributes to the sustainability initiative.

C. EVIDENCE/RESEARCH/ANALYSIS

Charging a Daily Parking Rate:

1. The preliminary budget estimates factored in a charge of \$5 per day for each of the Board's 7,000 parking spaces, which could generate \$35,000 daily. Using this estimate, charging for parking for 195 days a year would result in a maximum gross revenue of \$6,825,000 per annum, prior to deducting costs to support the implementation of such an initiative.
2. These costs include but are not limited to hiring additional staffing to implement and oversee the implementation of the initiative, as well as required upgrades to both software and infrastructure associated with setting up a system to charge for parking.

3. The table below incorporates preliminary estimates of both the overhead costs to implement this initiative and the number of parking spots which will the board will be able to generate revenue on. This analysis results in a preliminary estimated net revenue of \$5 million per annum.

Estimated Gross Revenue	\$ 6,825,000
Estimated Utilization of Parking Spaces (80%)	\$ 5,460,000
Overhead (staff/hardware/software)	\$ 460,000
Estimated of Potential Net Revenue	\$ 5,000,000

4. Through the course of preliminary research, staff have identified some potential challenges with implementing this initiative including:
- Employee Self Service Portal upgrades
 - Sufficient Monitoring and Enforcement to deliver this initiative: Once an employee is charged for parking, a parking spot must be provided for them.
 - Development of Standard Operating Procedures for Local Administration regarding this initiative.
 - The estimated overhead cost of \$460,000 identified above may be impacted by these challenges.

Charging for Community Parking:

5. This option requires the creation of a new permit category to charge for community parking on TCDSB lots after hours. This opportunity exists in residential areas of the City which are deficient in parking, and local residents have sought to park on TCDSB sites after school hours. Recent examples include St. Alphonsus and St. Mary's Secondary School.
6. The implementation of this initiative would require amending the current permit policy, and additional staffing resources to enforce the permitted times and ensure that the vehicles are removed prior to school hours.
7. The community parking option could be undertaken by expanding the existing agreement with the Toronto Parking Authority (TPA). The TCDSB has had a parking arrangement in place with the TPA at St. Francis of Assisi Catholic

School since 2005. The arrangement has operated successfully and has not resulted in any jurisdictional and operational issues for this operating elementary school.

8. The carpark is used by board staff during school hours (currently at no cost), and as a TPA lot on evenings, weekends, and all day during the summer holidays (July 1 to August 31). Under this arrangement, the Board receives an annual rental fee, as well as 75% of the net profit. For the 2015-16 school year, the TCDSB revenue from this partnership is estimated to be \$35,850. The lot functions well, as the TPA provides parking enforcement officers to patrol the lot in order to ensure no unauthorized vehicles are using the school lot during prohibited hours.
9. Board and TPA have had preliminary discussions regarding discuss additional partnership opportunities The TPA has indicated an interest in 22 additional TCDSB properties:

School/Facility	Municipal Address	# Spaces
Catholic Education Centre	80 Sheppard Ave E.	220
Holy Family	141 Close Ave.	25
Holy Name	690 Carlaw Ave	20
Loretto College	151 Rosemount Ave	46
Msgr Fraser (St. Peter)	700 Markham St	10
Msgr Fraser (Isabella)	146 Isabella St.	30
Senhor Santo Cristo	30 Humbert St.	23
St Brigid	50 Woodmount Ave.	24
St Cyril	18 Kempford Blvd	29
St Denis	67 Balsam Ave.	16
St Helen	1196 College St.	25
St Joseph College	74 Wellesley St. West	36
St Louis	11 Morgan Ave.	20
St Luke	319 Ossington Ave.	28
St Mary	20 Portugal Square	24
St Paul	80 Sackville St	21
St Teresa	110 Tenth St.	22
St. Anthony	130 Shanly St	28
St. Clare	124 Northcliffe Blvd.	45
St Michael Choir (Jr)	66 Bond St	13
Our Lady of Lourdes	444 Sherbourne St.	50
St. Thomas Aquinas	636 Glenholme Ave	55

10. Board staff will be meeting with the TPA shortly to further discuss expanding the arrangement.

Risks Associated with Implementing Paid Parking:

In order to assess the risks associated with paid parking, staff have received a preliminary legal opinion on the issues identified below. A final opinion will be ready in time for Trustees to make a decision on this matter, and the solicitor will be in attendance to answer any questions.

11. **Potential Impact on Tax Exempt Status:** As per Section 3(1)9 of the *Assessment Act*, all land owned by the TCDSB is exempt for municipal property taxes. Staff had expressed a concern that charging for parking may impact the tax-exempt status of the Board's real property assets, which would create significant additional costs for the TCDSB, further exacerbating the current budget issues.

The preliminary legal opinion indicates that given that as long as the lands are owned, used, and occupied solely by the TCDSB, charging staff, students, and Trustees for parking would not impact the Board's real property tax exempt status.

12. **Zoning Concerns:** Concerns were raised that both of the proposed options for paid parking are potentially not permitted uses in City of Toronto zoning bylaws. TCDSB sites are currently exempt from the City of Toronto harmonized zoning bylaw, and are governed by the zoning bylaws of the former municipalities.

With respect to the first option, parking is considered a necessary and ancillary use for schools, and zoning and site plan regulation often require it. As such, Staff, Trustee, and Student parking is necessary and ancillary to the Board's statutory mandate. City By-laws are generally silent about whether parking can be paid.

The Community Parking option is problematic as it is not associated with the school use or education function, and is not clearly necessary or ancillary from a statutory authority perspective. It is likely that the City would not permit this type of commercial parking on TCDSB sites.

The zoning issue becomes moot if the Board enters into an agreement with the TPA, who is exempt from the City of Toronto Harmonized Zoning By-law (2013-569), as well as the zoning by-laws of the former Toronto and East York.

13. **Canada Revenue Agency Issue:** The introduction of paid parking could create an issue with respect to taxable benefits. The CRA views a taxable benefit associated with parking as the fair market value of the parking spot less any amount the employee pays. Given that any proposed Board charge would most likely be less than the market rate, charging for parking would result in a taxable benefit for TCDSB employees.
14. **Collective Bargaining Impacts:** The potential of paid parking has resulted in the filing of a grievance by the OECTA – Toronto Secondary Unit. The Toronto Elementary Teacher’s Unit of OECTA also deputed on the issue at the April 21, 2106 Board meeting, with both units indicating that this initiative violates the terms and conditions of their members’ employment. A preliminary review shows that there is no specific term or condition which would be violated by paid parking, however there is a consultation obligation on potential changes.

Consideration will need to be given to potential impacts on all staff workload.

D. CONCLUDING STATEMENT

This report is for the consideration of the Board.



REPORT TO

REGULAR BOARD

PROPOSED REDUCTION IN TCDSB TRANSPORTATION SERVICE

Commit your way to the Lord; trust in him and he will do this: He will make your righteous reward shine like the dawn, your vindication like the noonday sun.

Psalm 37:5-6

Created, Draft	First Tabling	Review
April 1, 2016	April 14, 2016	Click here to enter a date.

J. Volek, Senior Coordinator Planning and Accountability
M. Silva Comptroller Planning and Development

INFORMATION REPORT

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Associate Director of Academic Affairs

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C. Jackson

Executive Superintendent of Business Services and Chief Financial Officer

Angela Gauthier

Director of Education

A. EXECUTIVE SUMMARY

This report highlights the various areas within the transportation budget where service levels can be adjusted without completely removing service and savings can still be realized.

B. PURPOSE

Due to the current budget deficit, the Toronto Catholic District School Board (TCDSB) had requested that the Toronto Student Transportation Group (TSTG) explore potential transportation cost savings opportunities through the possible reduction of various transportation services.

C. BACKGROUND

1. Arising from funding constraints in the 1990's, school boards targeted transportation budgets for savings. The TCDSB in particular undertook significant transportation reform and adopted new technologies in route optimization, the implementation of a computerized routing solution and integration of transportation systems between TCDSB the former North York Board of Education which resulted in a savings of \$3.2 million and a reduction of 100 buses.
2. Following amalgamation in 1998, there were further savings in route optimization resulting in a reduction of 38 buses. However, the funding formula for transportation overall was frozen which negatively impacted the TCDSB given the implemented reforms, while TDSB was left with a surplus and greater flexibility with service levels.
3. In 2006, the Ministry mandated the formation of transportation consortiums despite the absence of benchmarks with regards to savings and efficiencies. To date, the Ministry has not undertaken any comprehensive analysis aside from an 'Effectiveness and Efficiencies' review of the Toronto Student Transportation Consortium (TSTG) in 2010 which resulted in a \$1.5 million savings in the TCDSB budget.
4. The Auditor General's recently completed an audit of student transportation services in Ontario, and the Toronto Student Transportation Group (TSTG) was one of three consortiums selected for review.

5. There were two recommendations for the Transportation Consortium:
 - a) develop and conduct consistent oversight processes for school bus operators and track the rate of bus driver turnover;
 - b) increase the efficiency of school transportation services to decrease costs, by;
 - i. utilizing accurate and relevant information in terms of ridership
 - ii. examining benefits of transportation services
 - iii. use route optimization software
 - iv. increasing sharing of buses among boards
 - v. staggering school start and end times where possible to reduce buses
 - vi. reducing the need for buses by coordinating common days off; and
 - vii. to only contract for services that are required.
6. Some of the above recommendations have already been addressed, and some additional strategies are contemplated such as:
 - i. Revisiting staggered bus times
 - ii. Revisiting pick-up and drop-off windows
 - iii. Paying parents to bring their own kids to school
 - iv. Maximizing benefit of free transit service to children
 - v. Reducing the number of service days to coincide with ‘sustainable transportation practices’
 - vi. Requesting an Efficiencies and Effectiveness review to eliminate the deficit
7. The current transportation budget shortfall to the TCDSB is \$8.9 million.

D. EVIDENCE / RESEARCH / ANALYSIS

8. Harmonization of transportation walking-distance-to-school policy with the TDSB would impact 15,131 students, but would result in a cost savings of \$3,116,532. This cost savings estimate assumes the cancellation of service to all non-qualifying students.
9. The following table provides a summary of potential transportation expenditure reductions to service levels for 2016-17 totalling \$2.8 million.

Transportation Expenditure	Number of Students Impacted	Potential Savings	Potential Savings per Student	Potential Risk of Loss to TDSB¹	Vulnerable Students	Cumulative Potential Savings	Qualifying (Q) or Non-Qualifying (NQ)
Non-Qualifying "EXC"	7226	\$1,009,160	\$140	High		\$1,009,160	NQ
High School EXC (Financial Aid)	630	\$461,790	\$733	High	Yes	\$1,470,950	NQ
Section 23 Transportation	58	\$137,490	\$2371	Med	Yes	\$1,608,440	NQ
Summer Transit (Math, Language)	632	\$49,296	\$78	Low		\$1,657,736	NQ
Summer School (Special Needs)	358	\$277,875	\$776	Low	Yes	\$1,935,611	NQ
Co-Op Tickets	1215	\$296,466	\$244	Low		\$2,232,077	Q
Co-Op Tickets (Special Needs)	297	\$179,388	\$604	Low	Yes	\$2,411,465	Q
Eastern Rite Realignment	361	\$201,832	\$559	Low		\$2,613,297	Q
Eastern Rite (Grandfathered)	584	\$201,832	\$346	Low		\$2,815,129	Q
Extended French Immersion Tickets	47	\$34,451	\$733	Med		\$2,849,580	Q

Grand Total 11,408 \$2,849,580 \$250

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Note 1: Risk calculated based on geographic proximity of student home address to nearby TDSB vs. TCDSB schools.

Note 2: EXC: Extenuating Circumstances.

Note 3: All remaining Eastern Rite Students not included in re-alignment.

10. The Walking School Bus Program has been evaluated in the past as an option to save money and create greater efficiencies for the consortium.
11. With the recent removal of children's TTC ticket charges, the TSTG has noted an uptake in the number of students under 12 years of age using the TTC. More research and time is required, however, to complete the analysis for all TCDSB schools and report back on overall ridership impacts.
12. Even with the removal of TTC ticket charges for young students, many families are still resistant to placing their children on TTC buses. As result, the TSTG will be adding a TTC information package to their "Safety Programming" in the future, and will report on the results of that initiative in a further report to Board.
13. The idea of parent's purchasing transportation services directly from the carriers is another cost-savings strategy that the TSTG intends to fully evaluate with the various carriers in the near future. This will be the subject of a report to Board.
14. The Toronto Student Transportation Group's Governance Committee is considering additional cost reduction initiatives at its next meeting on June 2nd. Arising from any discussion and recommendations will be a report to Board.

E. CONCLUSION

That the information presented is for the consideration of Trustees.