

AUDIT COMMITTEE REGULAR MEETING Open (Public) Session

**AGENDA
JUNE 6, 2017**

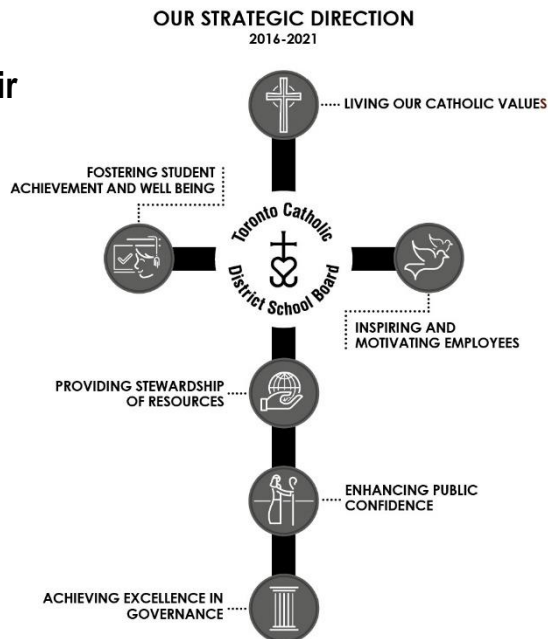
Barbara Poplawski, Chair

Michael Del Grande, Vice Chair

Maria Rizzo

Nancy Borges

Ryan Singh



MISSION

The Toronto Catholic District School Board is an inclusive learning community uniting home, parish and school and rooted in the love of Christ.

We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.

VISION

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Recording Secretary: Sophia Harris, 416-222-8282 Ext. 2293

Asst. Recording Secretary: 416-222-8282 Ext. 2298

**Angela Gauthier
Director of Education**

**Angela Kennedy
Chair of the Board**

Summary of Terms of Reference for Audit Committee

The Audit Committee shall have responsibility for considering matters pertaining to:

(1) Related to the board's financial reporting process:

1. To review with the director of education, a senior business official and the external auditor the board's financial statements, the results of an annual external audit
2. To review the board's annual financial statements and consider whether they are complete, are consistent with any information known to the audit committee members and reflect accounting principles applicable to the board.
3. To ask the external auditor about any other relevant issues.

(2) Related to the board's internal controls:

1. To review the overall effectiveness of the board's internal controls.
2. To review the scope of the internal and external auditor's reviews of the board's internal controls, any significant findings and recommendations by the internal and external auditors and the responses of the board's staff to those findings and recommendations.
3. To discuss with the board's officials the board's significant financial risks and the measures the officials have taken to monitor and manage these risks.

(3) Related to the board's internal auditor:

1. To review the internal auditor's mandate, activities, staffing and organizational structure with the director of education, a senior business official and the internal auditor.
2. To make recommendations to the board on the content of annual or multi-year internal audit plans and on all proposed major changes to plans.
3. To ensure there are no unjustified restrictions or limitations on the scope of the annual internal audit.
4. To review at least once in each fiscal year the performance of the internal auditor and provide the board with comments regarding his or her performance.
5. To review the effectiveness of the internal auditor, including the internal auditor's compliance with the document International Standards for the Professional Practice of Internal Auditing, as amended from time to time, published by The Institute of Internal Auditors and available on its website.
6. To meet on a regular basis with the internal auditor to discuss any matters that the audit committee or internal auditor believes should be discussed.

(4) Related to the board's external auditor:

1. To review at least once in each fiscal year the performance of the external auditor and make recommendations to the board on the appointment, replacement or dismissal of the external auditor and on the fee and fee adjustment for the external auditor.

2. To review the external auditor's audit plan and confirm the independence of the external auditor.
3. To meet on a regular basis with the external auditor to discuss any matters that the audit committee or the external auditor believes should be discussed.

(5) Related to the board's compliance matters:

1. To review the effectiveness of the board's system for monitoring compliance with legislative requirements and with the board's policies and procedures, and where there have been instances of non-compliance, to review any investigation or action taken by the board's director of education, supervisory officers or other persons employed in management positions to address the non-compliance.
2. To obtain regular updates from the director of education, supervisory officers and legal counsel regarding compliance matters and that all statutory requirements have been met.

(6) Related to the board's risk management:

1. To ask the board's director of education, a senior business official, the internal auditor and the external auditor about significant risks, to review the board's policies for risk assessment and risk management and to assess the steps the director of education and a senior business official have taken to manage such risks, including the adequacy of insurance for those risks.
2. To initiate and oversee investigations into auditing matters, internal financial controls and allegations of inappropriate or illegal financial dealing.

(7) Related to reporting to the board:

1. To report to the board annually, and at any other time that the board may require, on the committee's performance of its duties.

(8) Related to website maintenance:

1. To make all reasonable efforts to ensure that a copy of Ontario Regulation 361/10 is posted on the board's website.

OUR MISSION

*The Toronto Catholic District School Board is an inclusive learning community rooted in the love of Christ..
We educate students to grow in grace and knowledge and to lead lives of faith, hope and charity*

OUR VISION

*At Toronto Catholic, we transform the world
through witness, faith, innovation and action.*



AGENDA THE REGULAR MEETING OF THE AUDIT COMMITTEE

PUBLIC SESSION

Tuesday, June 6, 2017
6:30 P.M.

	Pages
1. Call to Order	
2. Opening Prayer	
3. Roll Call & Apologies	
4. Approval of the Agenda	
5. Declarations of Interest	
6. Approval & Signing of the Minutes of the Meeting held March 29, 2017 for Public Session.	1 - 6
7. Delegations	
8. Presentation	
8.a Regional Internal Audit Team Update - David Johnston, Toronto & Area Regional Internal Audit Team (Refer Item 13a)	
8.b David Johnston, representing the Toronto & Area Regional Internal Audit Team, regarding IT Strategic Review	
9. Notices of Motion	
10. Consent and Review	

11. Unfinished Business	
12. Matters referred/deferred	
13. Staff Reports	
13.a Regional Internal Audit Team Update (Refer Item 8a)	7 - 10
13.b Financial Status Update - April 2017	11 - 27
13.c 2017-18 Budget Estimates	28 - 89
13.d Audit Committee Request for Information	90 - 98
13.e Annual Agenda/CheckList	99
14. Listing of Communications	
15. Inquiries and Miscellaneous	
15.a Schedule of Next Audit Committee Meeting Date: TBD	
16. Updating of Pending List	100
17. Closing Prayer	
18. Adjournment	

**MINUTES OF THE REGULAR MEETING OF THE
AUDIT COMMITTEE
HELD WEDNESDAY, MARCH 29, 2017**

OPEN (PUBLIC) SESSION

PRESENT:

Trustees: M. Del Grande, Acting Chair
M. Rizzo

R. Singh – External Member
N. Borges – External Member

A. Gauthier
R. McGuckin
C. Jackson
P. Matthews
P. DeCock
D. Bilenduke
C. Giambattista
G. Sequeira

D. Johnston, Internal Auditor – by teleconference

S. Harris, Recording Secretary

An apology was received on behalf of Trustee Poplawski who had a family emergency.

MOVED by Trustee Rizzo, seconded by Nancy Borges, that the Agenda be approved.

The Motion was declared

CARRIED

MOVED by Trustee Rizzo, seconded by Nancy Borges, that all matters dealt with in the PRIVATE session regarding litigations, grievances and possible liabilities be approved.

The Motion was declared

CARRIED

MOVED by Trustee Rizzo, seconded by Ryan Singh, that the Minutes of the Regular Meeting held for Open (Public) Session on January 25, 2017 be approved.

The Motion was declared

CARRIED

MOVED by Trustee Rizzo, seconded by Ryan Singh, that Items 8a) and 13a) be adopted as follows:

8a) Presentation by David Johnston representing the Toronto & Area Regional Internal Audit Team, regarding the Regional Internal Audit Team Update – received.

&

13a) Report regarding the Regional Internal Audit Team Update – received.

The Motion was declared

CARRIED

MOVED by Trustee Rizzo, seconded by Ryan Singh, that Items 8b) and 13b) be adopted as follows:

8b) David Johnston, representing the Toronto & Area Regional Internal Audit Team, regarding the TCDSB's Draft Internal Audit Plan (2017-19) – received and approved.

&

13b) Report regarding the TCDSB's Draft Internal Audit Plan (2017-19) – received and approved.

The Motion was declared

CARRIED

MOVED by Trustee Rizzo, seconded by Nancy Borges, that Item 13c) be adopted as follows:

13c) Financial Update Report as at January 31, 2017 – received.

The Motion was declared

CARRIED

MOVED by Nancy Borges, seconded by Ryan Singh, that Item 13e) be adopted as follows:

13e) Provincial Auditor General's Value for Money Audit Engagement with TCDSB – received.

Trustee Rizzo wished for it to be recorded that she was not in favour of the Motion.

The Motion was declared

CARRIED

MOVED by Trustee Rizzo, seconded by Nancy Borges, that Item 13d) be adopted as follows:

13d) 2017-18 Budget Projections for Consultation Purposes – received and

1. That the Board use the System Priorities funding of approximately \$7.5M to offset the staffing reductions of \$8.3M and the balance reductions of \$0.8M to be funded from additional revenue generating opportunities identified below.
2. That the Board of Trustees approve for inclusion in the budget engagement and consultation process, the following list of potential revenue generating opportunities as a strategy towards building a 2% reserve to remain in good standing with the EDU.

	Revenue Generating Opportunities	
1	Parking Revenues (\$/day)	5,000,000
2	Permit Revenues	500,000
3	After-Hours Parking Revenue	400,000
	TOTAL	\$5,900,000

3. That staff present the 2017-18 Budget which will be reflective of the community budget consultations to the Board of Trustees at the Board meeting scheduled for May 18, 2017.

The Motion was declared

CARRIED

MOVED by Trustee Rizzo, seconded by Ryan Singh, that Item 13f) be adopted as follows:

- 13f) Report regarding Whistleblower Policy and Procedures** that the Audit Committee recommend to the Board that a Whistleblower Policy be established based on existing policies and that a third party is utilized and that whenever that third party receives a whistleblower complaint, it is shared with the Audit Committee and staff, for staff to respond to the Audit Committee regarding that inquiry.

The Motion was declared

CARRIED

MOVED by Ryan Singh, seconded by Trustee Rizzo, that Item 15a) be adopted as follows:

- 15a) Schedule of Next Audit Committee Meeting Date – Tuesday, June 6, 20127 at 6:30 p.m. – received.**

CARRIED

MOVED by Ryan Singh, seconded by Trustee Rizzo, that the meeting resolve IN-CAMERA session to discuss additional information required from staff.

The Motion was declared

CARRIED

The PUBLIC meeting continued with Trustee Del Grande in the Chair.

MOVED by Trustee Rizzo, seconded by Ryan Singh, that the meeting adjourn.

The Motion was declared

CARRIED

SECRETARY

CHAIR



Toronto Catholic District School Board

Status Update for Audit Committee

June 2017

David W. Johnston, MAcc, CPA, CA

**Senior Manager, Regional Internal Audit Team
Toronto and Area Region**

Status Update for Audit Committee – June 2017

1.0 Internal Audit Plan Update

The following is the status of engagements included in the Toronto Catholic District School Board Regional Internal Audit Plan.

#	Audits	Status
1	Information Technology Strategy	<p>The scope for this engagement is as follows:</p> <p>To provide advice to TCDSB in their update of their information and communications technology strategic plan that builds on their previous information and communications technology strategic plan in 2010.</p> <p>This is part of their strategic renewal process to review information system and communications priorities and governance structures and develop a new multi-year strategic plan (MYSP) for the Board.</p> <p>The scope will include:</p> <ul style="list-style-type: none"> • Conducting a current state assessment to review the organizational structure, management and governance,

		<p>technology environment (i.e., infrastructure, security, application portfolio, etc.) and to provide guidance for management in the development of their next multi-year strategic plan.</p> <p>In coordination with Board staff, provide a roadmap of projects that will provide the most benefit to the Board over the next 3 years within the budget constraints of the Board.</p> <p>This engagement has been co-sourced by the RIAT to procure the services of a third-party firm.</p> <p>The engagement is complete and the report will be presented at this meeting.</p>
2	Attendance Support Analytics	<p>The objective of this engagement is to provide consulting support to management in the analysis of attendance support information.</p> <p>Board staff has been provided with the results of the analytics for board information and future use by board staff. The engagement is nearing completion.</p>
3	Recruitment and Hiring	<p>The high-level objectives and scope for this engagement are to assess the controls over the board's adherence to legislative, policy and collective agreement requirements,</p>

Status Update for Audit Committee

		<p>hiring of top candidates, ensuring an equitable selection process is in place and is effective and that appropriate approvals for recruitment and hiring are received. In addition, the adequacy of employee orientation and training activities for new hires will be assessed.</p> <p>This engagement is in progress for completion in July 2017.</p>
4	Budget Development and Management Follow Up	<p>The objectives and scope for this engagement are to follow-up on the status of completion of management action plans arising from the Budget Development and Management Audit completed in May 2015 and the subsequent interim follow-up engagements.</p> <p>This engagement is scheduled to start in June 2017 for completion in September 2017.</p>



REPORT TO

AUDIT COMMITTEE

FINANCIAL STATUS UPDATE - APRIL

Proverbs 20:3

"It is to a man's honor to avoid strife, but every fool is quick to quarrel"

Created, Draft	First Tabling	Review
May 31, 2017	June 6, 2017	

D. Bilenduke, Senior Coordinator of Finance

P. De Cock, Comptroller of Business Services & Finance

INFORMATION REPORT

Vision:

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Mission:

The Toronto Catholic District School Board is an inclusive learning community uniting home, parish and school and rooted in the love of Christ. We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.



R. McGuckin

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

C. Jackson

Executive Superintendent of Business Services and Chief Financial Officer

Angela Gauthier

Director of Education

A. EXECUTIVE SUMMARY

This Budget Status Report as at April 30, 2017 provides a detailed review of both revenues and expenditures. A more detailed variance summary is attached (Appendix A & B).

The Board is experiencing positive results when compared against both the revised budget and last year's actuals for both revenues and expenditures. Additional revenues are forecasted for English as a Second Language (ESL) grants and lease revenue. In addition, salaries and benefits are tracking under budget. Staff is conservatively estimating a \$5.7 million budget surplus at August 31, 2017.

There are no significant budget risks identified at this time, however, there is a growing and urgent need to address deficiencies in IT infrastructure and Religious Program Resources. In addition, risks associated with Occasional Teacher costs remain and will be carefully tracked and monitored. Any surplus that remains at year end after addressing any potential risks could be used to reduce the accumulated deficit.

The cumulative staff time dedicated to developing this report was 10 hours.

B. PURPOSE

The Budget Status report reviews expenditures, revenues, enrolment and staffing. The report tracks expenditures and revenues by category and compares YTD results to current budget and prior year actuals. Business Services staff investigate and analyse variances in order to detect, correct and report any unfavourable trends and events. The Ministry of Education (EDU) also uses this report to track the Board's compliance to its recovery plan. At March 31 the Board is required to submit its financial information for consolidation with the province of Ontario's year end submission. This April report has been prepared after sending the information to the Province in March and the required specified procedures performed by our external auditors.

C. BACKGROUND

1. As part of the regular reporting cycle and consistent with best practices as outlined by both the Ministry of Education and District School Board

Reporting Workgroup, a monthly Financial Report is prepared detailing any in-year expenditure variances and savings identified by analysing the 2016-17 year-to-date actual expenditures compared to the Revised Budget Estimates. The current year's percentage spent of total budget is compared to the previous year's percentage spent for the same period.

2. All April YTD revenues and expenses have been adjusted for known EDU Public Sector Accounting Board (PSAB) requirements.

Attached as Appendix A and B is the April YTD Revenue and Expenditure forecast which has been established as our method of reporting interim financial results. A high level Revenue and Expenditure summary is presented in the following table:

(000's)	2015/16 Actual	2016/17 Rev. Est.	Change
Expenditure	1,103,071	1,118,652	15,581
Revenue	1,107,005	1,119,418	12,413
Surplus/(Deficit)	3,934	765	(3,168)

The projected Revised Estimate surplus in 16/17 was \$765K which is \$3.2 million less than the 2015/16 actual. The 2015/16 surplus had been projected at \$548K but finished the year with a \$3.9 million surplus due to higher than projected revenues and one-time cost savings, primarily in benefits.

D. EVIDENCE/RESEARCH/ANALYSIS

1. Business Services closely monitors the 2016-17 budget performance to identify areas of potential savings as well as any areas of potential cost pressures to the Board. There were small variances across most expenditure categories based on the 8 months' performance at April 30, 2017 as outlined in Appendix A & B (attached). Most classroom expenditures occur over a 10-month period while administrative and facilities expenditures are more likely to follow a 12-month model. There are many factors that affect monthly expenditures, but as a rule and as a simple starting point, classroom expenditures are generally 80% spent (8/10) and expenditures associated with administration and facilities are usually 67% spent (8/12) in April.

2. Enrolment remains the key driver for generating Grants for Student Needs (GSNs). The GSNs for the Revised Budget Estimates are calculated using a weighted average of enrolment projections for two count dates, actual enrolment on October 31st 2016 and projected enrolment for March 31st 2017. A table of enrolment trends is as follows:

	ADE	ADE	ADE
Average Daily Enrolment (ADE) Pupils of the Board	2015-16 Actual	2016-17 Budget Estimates	2016-17 Revised Estimates
ELEMENTARY	60,434	60,919	61,181
SECONDARY	29,827	29,810	29,547
TOTAL	90,261	90,729	90,728

The Board is expecting a \$1.4 million increase in ESL revenue due to a higher than expected number of students enrolling from non-English speaking countries. Staff will conduct an ESL review to determine how to allocate the additional ESL resources across the system.

E. METRICS AND ACCOUNTABILITY

In the following examples, when the percentage of budget comparison is used it means actual YTD expenditure divided by total Revised Budget for 2016/17 and actual YTD expenditure divided by total expenditure for 2015/16. This provides us with a more accurate comparator for 2015/16 and assumes any explained variance in 2015/16 has been corrected in the 2016/17 Revised Estimates.

The following are trends and issues that have been identified, current month expenditure has been compared to the previous two periods only, in order to keep the graph scale relevant:

1. Teacher Salaries

The following graphs illustrate teacher salaries against the same period last year both in dollars and as a percent of budget:

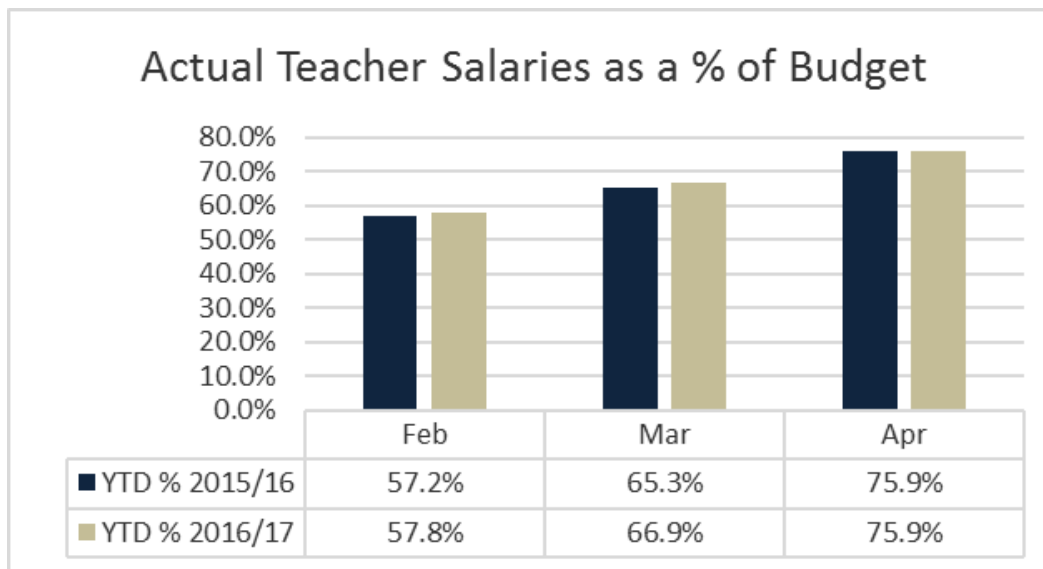
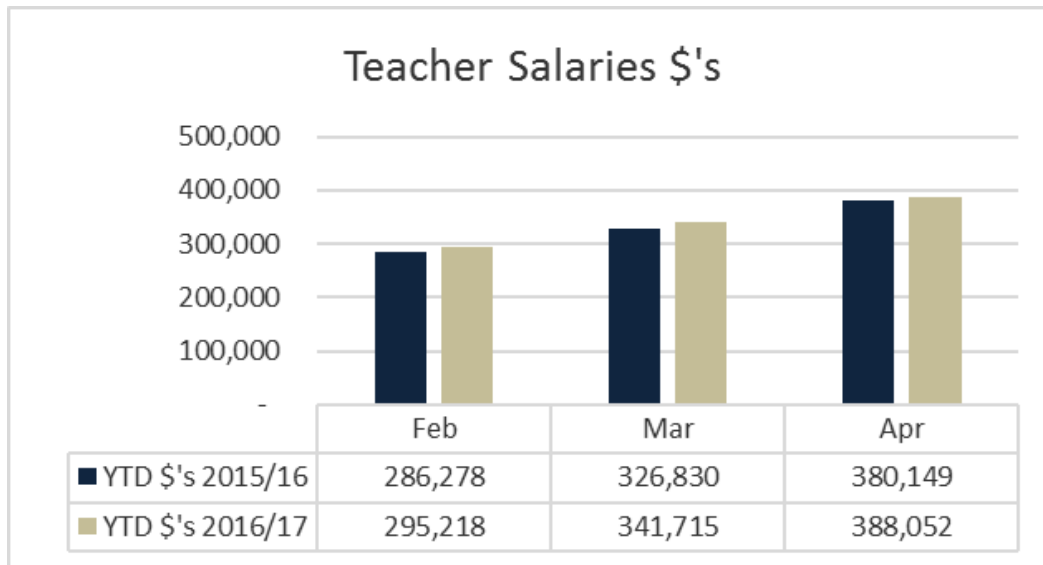


Figure 1 – 15/16 Budget \$512M, 15/16 Actual \$501M, 16/17 Budget \$511M

The table in the second graph indicates that teacher salaries this year are running at exactly the same percentage spent as last year. In conclusion, teacher salaries are running the same as last year which is 4% under the expected rate of 80%. Last year salaries and wages finished the year with a favourable variance and this year appears to be following the same trend.

2. Occasional Teachers

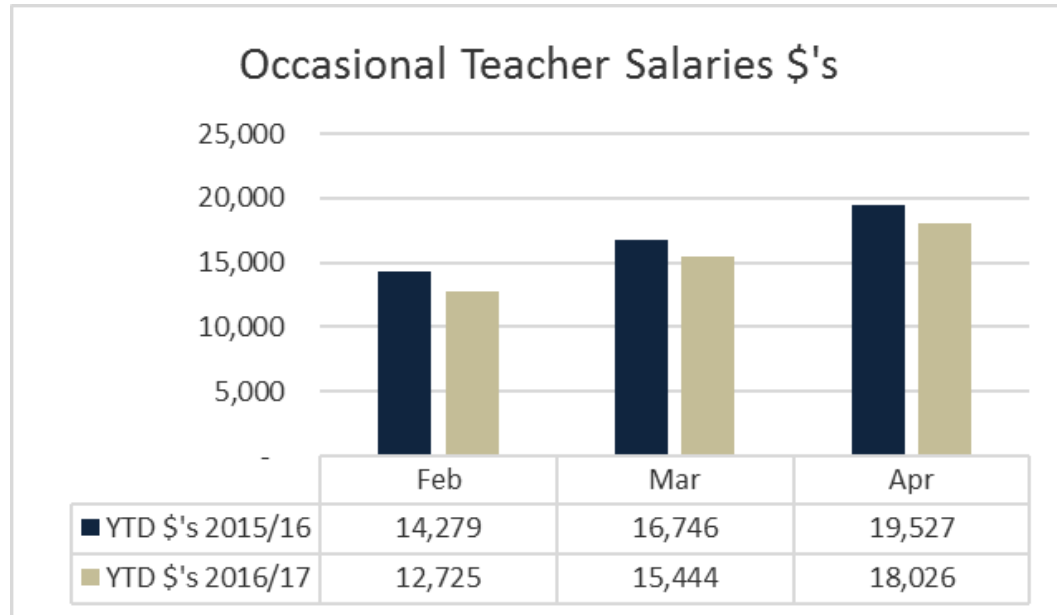
Occasional Teacher expense is \$1.5 million less than the same period last year, however, since the budget this year is \$2M less than last year's actual, the percentage of budget spent on the reduced base budget is 12% higher than the

same period last year. The percentage spent of 83% is over the 80% classroom expenditure benchmark one would expect at this time and the forecast has been increased by \$0.75 million YTD in anticipation of a deficit in Occasional Teacher salaries.

The financial situation does not directly reflect teacher absenteeism rates which has seen a larger increase. This increase in absenteeism has not translated into an equivalent increase in financial costs due to the higher number of long term absences and the corresponding inability to fill daily absences by Occasional Teachers.

It is management's commitment to fill teacher vacancies due to illness and efforts have been made and will continue to be made to add more Occasional Teachers to the roster. As a result, it is likely that this will cause an additional cost pressure, and will require constant monitoring.

The following graphs illustrate occasional teacher salaries against the same period last year both in dollars and as a percent of budget/actual:



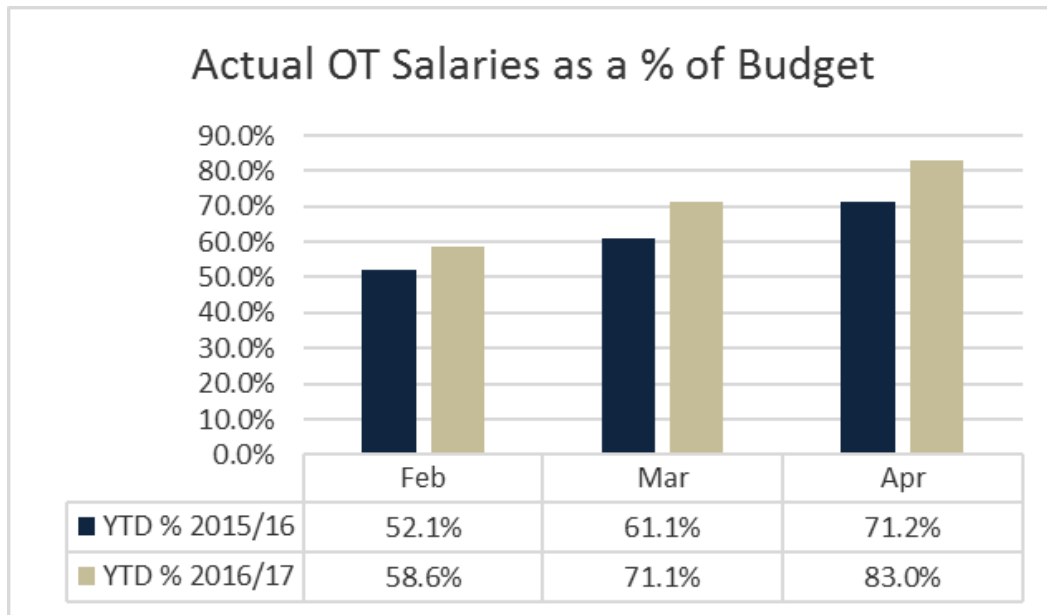
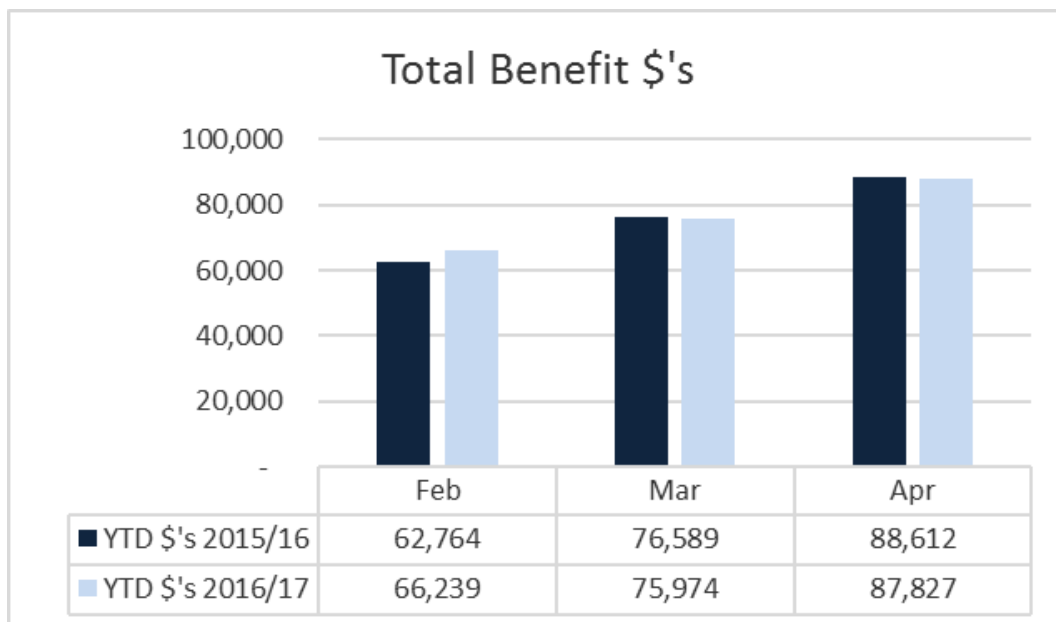


Figure 2 – 15/16 Budget \$20.5M, 15/16 Actual \$29.9M, 16/17 Budget \$26.1M

3. Benefits

The following graphs illustrate Board wide benefit costs against the same period last year both in dollars and as a percent of budget/actual:



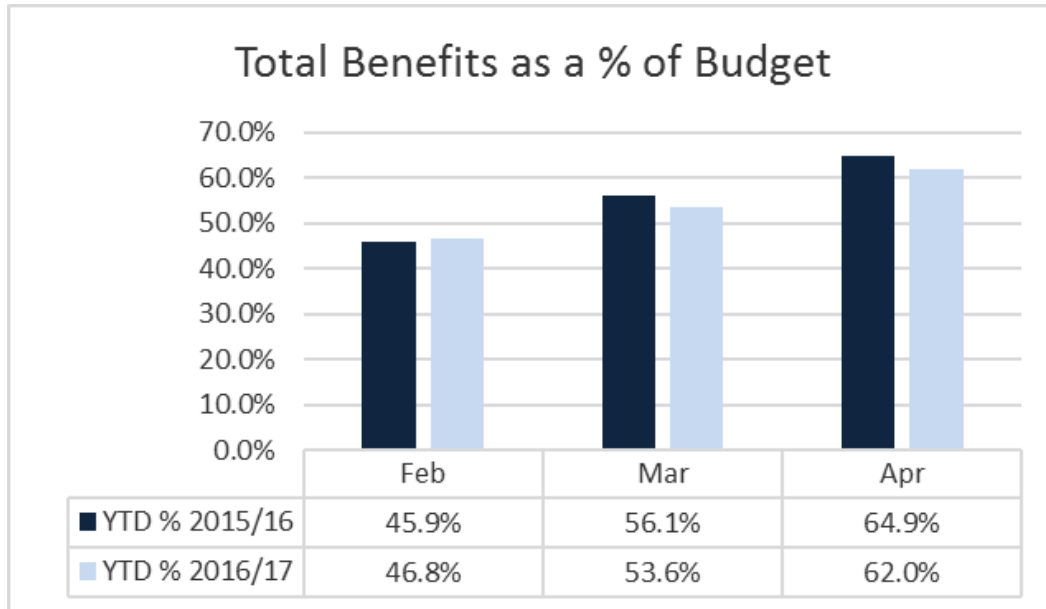


Figure 3 – 15/16 Budget \$141M, 15/16 Actual \$137M, 16/17 Budget \$142M

The above graphs indicate that spending has slowed this year compared to last year at this time. Payments to the benefits trusts began at the end of March and the change in spending pattern is likely due to timing issues. We are expecting the % spent to catch up over the summer months. To date only 62% of the budget has been spent when we are 67 - 80% through the year. This indicates that we are tracking to finish under budget, however, this budget line is contingent on staff's use of their benefits creating a higher level of unpredictability.

4. Transportation

Transportation expense is \$3.4 million higher than the same period last year and the percentage of budget spent is 0.5% less than last year. There are many variables in transportation this year including, snow days, new contracts, higher rates and varying volumes of accommodations and utilizations for special needs students. At 64.8%, transportation expense is very close to the 66.7% that would be expected for the 8 months.

The following graphs illustrate transportation expense against the same period last year both in dollars and as a percent of budget/actual:

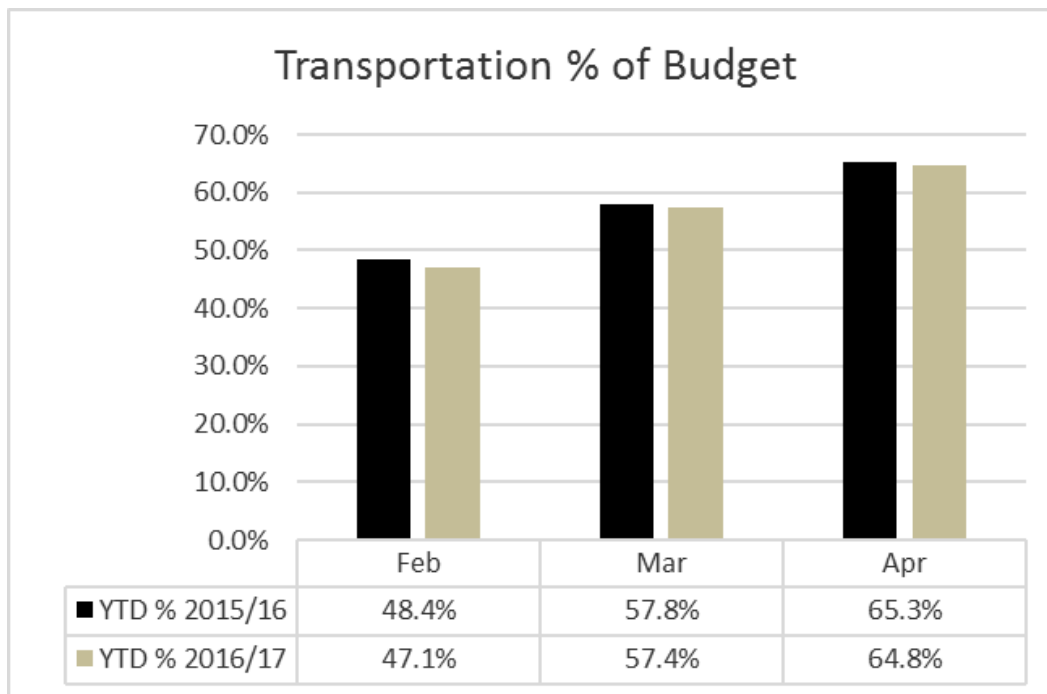
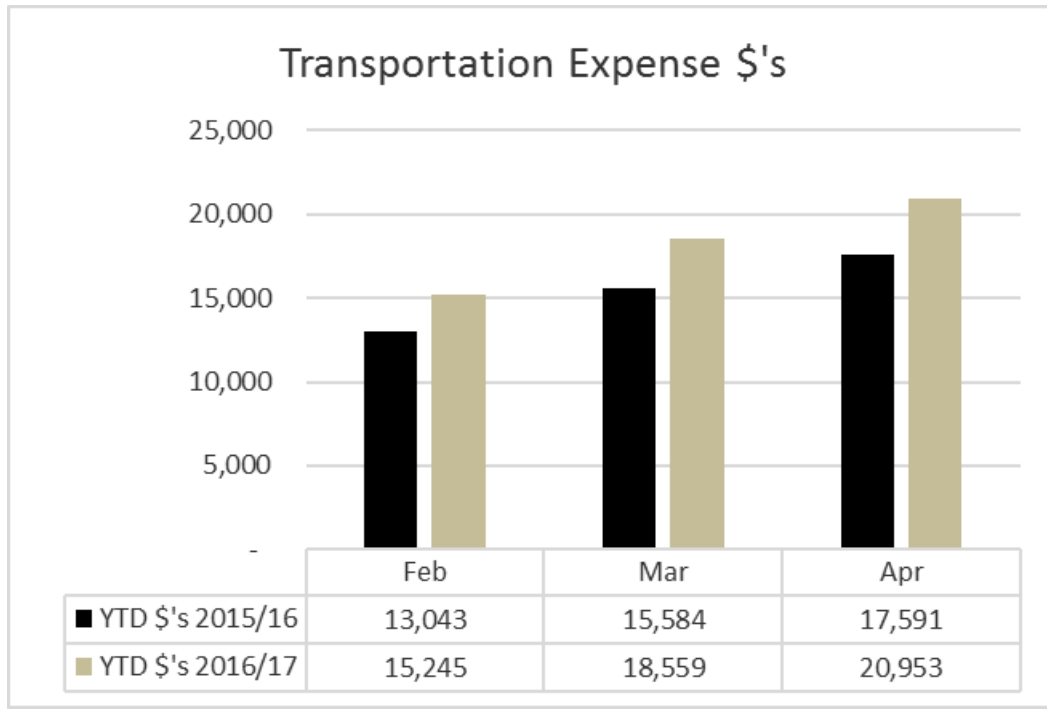


Figure 4 – 15/16 Budget \$27.7M, 15/16 Actual \$27.0M, 16/17 Budget \$32.3M

F. CONCLUDING STATEMENT

This report is for the consideration of the Board.

For the Month Ending April 30, 2017
(\$ thousands)

2015-16		
Budget (Rev. Estimates)	Financial Statement (August 31, 2016)	Variance

Grant Revenues (Section 1)

Pupil Foundation	472,853	474,502	0.3%
School Foundation	62,812	63,098	0.5%
Special Education	121,563	121,926	0.0%
Language	31,406	34,472	0.0%
Outlying, Remote and Rural Learning Opportunities	-	-	0.0%
Continuing and Adult Education	46,422	46,643	0.0%
Teacher Q&E	14,892	15,882	0.0%
Teacher Q&E	78,846	91,041	15.5%
New Teacher Induction program	847	693	-18.1%
ECE Q&E Allocation	4,358	4,880	12.0%
Restraint Savings	(402)	(402)	0.0%
Transportation	23,818	23,326	-2.1%
Admin and Governance	22,203	22,562	1.6%
School Operations	87,678	88,245	0.6%
Community Use of Schools Grant	1,226	1,226	0.0%
Declining Enrolment	1,420	517	-63.6%
First Nation, Metis and Inuit	3,472	3,758	8.2%
Safe Schools Supplement	2,653	2,659	0.2%
Permanent Financing - NPF	3,765	3,765	0.0%
Adjustment to Entitlement - Minor Capital	(24,496)	(24,970)	1.9%
Other	3,525	3,525	0.0%
Total Operating Allocation	958,858	977,344	1.9%

Grants for Capital Purposes

Capital - non-Land	15,788	7,520	-52.4%
Capital - Land	-	18,926	0.0%
Minor Tangible Capital Assets	24,496	24,970	1.9%
School Renewal	15,488	17,320	11.8%
School Condition Improvement	-	-	0.0%
Temporary Accommodations	-	-	0.0%
Retrofitting	-	-	0.0%
Short-term Interest	-	217	0.0%
Debt Funding for Capital	15,989	16,050	0.4%
Total Capital Allocation	71,761	85,003	18.5%

TOTAL ALLOCATIONS (Section 1)

	1,030,620	1,062,347	3.1%
--	------------------	------------------	-------------

Revenue Budget Assessment					
a	e = (d-b) / b	b	c = b - a	d = c/a	
2016-17		2016-17			
Estimates	% Change from Prior Year Actuals	Revised Estimates	Forecast	Change	
				\$ Increase (Decrease)	% Increase (Decrease)

481,016	1.4%	481,035	481,250	215	0.0%
63,714	1.0%	63,643	63,643	-	0.0%
121,103	-0.7%	121,216	121,232	16	0.0%
34,119	-1.0%	36,205	37,139	934	2.6%
-	0.0%	-	-	-	0.0%
48,095	3.1%	48,049	48,052	3	0.0%
15,605	-1.7%	15,398	15,398	-	0.0%
84,003	-7.7%	85,322	85,229	(93)	(0.1%)
441	-36.3%	441	716	274	62.2%
5,336	9.3%	5,533	5,525	(8)	(0.1%)
(402)	0.0%	(402)	(402)	-	0.0%
24,238	3.9%	24,532	24,544	12	0.0%
22,652	0.4%	22,656	22,665	10	0.0%
88,430	0.2%	88,189	88,241	53	0.1%
1,224	-0.2%	1,224	1,224	-	0.0%
211	-59.1%	163	163	-	0.0%
3,769	0.3%	3,997	3,997	0	0.0%
2,682	0.9%	2,682	2,682	1	0.0%
3,765	0.0%	3,765	3,765	-	0.0%
(25,000)	0.1%	(25,091)	(25,091)	-	0.0%
43	-98.8%	43	43	-	0.0%
975,042	-0.2%	978,596	980,013	1,417	0.1%

60,291	701.7%	44,096	44,096	-	0.0%
18,682	-1.3%	503	503	-	0.0%
25,000	0.1%	25,091	25,091	-	0.0%
15,417	-11.0%	17,155	17,155	-	0.0%
-	0.0%	-	-	-	0.0%
3,751	0.0%	3,751	3,751	-	0.0%
-	0.0%	-	-	-	0.0%
230	6.2%	89	89	-	0.0%
16,007	-0.3%	15,640	15,640	-	0.0%
139,379	64.0%	106,325	106,325	-	0.0%

1,114,421	4.9%	1,084,921	1,086,338	1,417	0.1%
------------------	-------------	------------------	------------------	--------------	-------------

Revenue Risk Assessment				
i	e	k	f	g = e - f
Actual Revenue 2016-17	Actual to Apr 30/17	Actual Revenue 2015-16	Actual to Apr 30/16	Year-to year Increase (Decrease)
to Apr 30/17	% of Revised Estimates	to Apr 30/16	% of Actual Received	

342,480	71.20%	330,363	69.62%	1.6%
45,311	71.20%	43,885	69.55%	1.6%
86,301	71.20%	84,931	69.66%	1.5%
25,776	71.20%	21,942	63.65%	7.5%
-	0.00%	-	0.00%	0.0%
34,209	71.20%	32,433	69.54%	1.7%
10,963	71.20%	10,404	65.51%	5.7%
60,746	71.20%	55,087	60.51%	10.7%
314	71.20%	591	85.32%	(14.1%)
3,939	71.20%	3,044	62.39%	8.8%
(286)	71.20%	(281)	69.87%	1.3%
17,466	71.20%	16,641	71.34%	(0.1%)
16,130	71.20%	15,512	68.75%	2.4%
62,787	71.20%	61,257	69.42%	1.8%
871	71.20%	857	69.87%	1.3%
116	71.20%	992	192.01%	(120.8%)
2,846	71.20%	2,425	64.55%	6.6%
1,909	71.20%	1,853	69.71%	1.5%
2,680	71.20%	2,630	69.87%	1.3%
(17,864)	71.20%	(17,114)	68.54%	2.7%
31	71.20%	2,462	0.00%	71.2%
696,726	71.20%	669,916	68.54%	2.7%

1,908	4.33%	1,510	20.07%	(15.7%)
358	71.20%	-	0.00%	0.0%
17,864	71.20%	17,114	68.54%	2.7%
12,214	71.20%	10,821	62.48%	8.7%
-	0.00%	-	0.00%	0.0%
2,671	71.20%	-	0.00%	71.2%
-	0.00%	-	0.00%	0.0%
63	71.20%	-	0.00%	71.2%
14,430	92.26%	21,075	131.31%	(39.0%)
49,508	46.56%	50,520	59.43%	(12.9%)

746,233	68.78%	720,436	67.82%	1.0%
----------------	---------------	----------------	---------------	-------------

2015-16		
Budget (Rev. Estimates)	Financial Statement (August 31, 2016)	Variance
Adjustments: (Sec 1A)		
Amounts flowed to DCC	(15,788)	(7,520) -52.4%
Amounts flowed to Deferred Revenue	(187,529)	(190,696) 1.7%
Tax Revenues	(404,321)	(416,103) 2.9%
TOTAL LEGISLATIVE GRANTS	422,982	448,028 5.9%
Other Revenues		
School Generated Funds	29,472	29,184 -1.0%
Rentals	2,798	3,436 22.8%
Continuing Education Fees	53	63 17.9%
Other Grants	26,439	15,156 -42.7%
Staff on Loan	3,504	3,347 -4.5%
Tuition Fees	18,718	17,969 -4.0%
Miscellaneous Revenues	60,739	34,369 -43.4%
Non Grant Revenue	141,723	103,524 -27.0%
Total Taxation	404,321	416,103 2.9%
Deferred Revenues		
Deferred Revenues - Legislative Grants	170,650	167,996 -1.6%
Amortization of DCC	46,668	45,410 -2.7%
DCC on disposal of assets	-	- 0.0%
Net Deferred Revenue / Capital Contrib	217,318	213,406 -1.8%
TOTAL REVENUES (Schedule 9)	1,186,344	1,181,062 -0.4%

Sch 9 Rev Est

Revenue Budget Assessment					
a	e = (d-b) / b	b	c = b - a	d = c/a	
2016-17		2016-17			
Estimates	% Change from Prior Year Actuals	Revised Estimates	Forecast	Change	
				\$ Increase (Decrease)	% Increase (Decrease)
(132,944)	1667.8%	(44,096)	(44,096)	-	0.0%
(189,499)	-0.6%	(190,888)	(190,888)	-	0.0%
(420,086)	1.0%	(421,124)	(421,124)	-	0.0%
371,892	-17.0%	428,814	430,231	1,417	0.3%
(0)	-100.0%	-	-	-	-
3,298	-4.0%	3,535	4,237	702	19.9%
53	-15.3%	63	63	-	0.0%
15,309	1.0%	16,511	16,511	-	0.0%
3,615	8.0%	2,877	2,877	-	0.0%
18,449	2.7%	18,449	18,449	-	0.0%
64,223	86.9%	7,623	7,623	-	0.0%
104,947	1.4%	49,057	49,759	702	1.4%
420,086	-1%	421,124	421,124	-	0.0%
171,351	2.0%	169,540	169,540	-	0.0%
51,114	12.6%	50,883	50,883	-	0.0%
-	0.0%	-	-	-	0.0%
222,466	4.2%	220,423	220,423	-	0.0%
1,119,391	-5.2%	1,119,418	1,121,536	2,119	1.8%

1,149,816

Revenue Risk Assessment				
i	e	k	l	g = e - l
Actual Revenue 2016-17	Actual to Apr 30/17	Actual Revenue 2015-16	Actual to Apr 30/16	Year-to year Increase (Decrease)
to Apr 30/17	% of Revised Estimates	to Apr 30/16	% of Actual Received	
(29,373)	66.61%	(11,105)	148%	(81.1%)
(136,171)	71.3%	(131,903)	69%	2.2%
(291,084)	69.1%	(269,547)	65%	4.3%
289,606	67.54%	307,881	68.72%	(1.2%)
-	0.00%	-	0.00%	0.0%
3,500	99.01%	2,095	60.96%	38.0%
34	54.16%	38	60.28%	(6.1%)
7,357	44.56%	8,610	56.81%	(12.3%)
1,305	45.37%	1,700	50.81%	(5.4%)
14,759	80.00%	14,974	83.33%	(3.3%)
22,002	288.63%	23,629	68.75%	219.9%
48,957	99.80%	51,045	49.31%	50.5%
291,084	69.12%	269,547	64.78%	4.3%
120,943	71.34%	120,328	71.63%	(0.3%)
33,922	66.67%	30,112	66.31%	0.4%
-	0.00%	-	0.00%	0.0%
154,865	70.26%	150,441	70.49%	(0.2%)
784,511	70.08%	778,914	65.95%	4.1%

Toronto Catholic DSB
Interim Financial Report
For the Month Ending April 30, 2017
(\$ thousands)

	Budget Assessment						
	b		c = b - a		d = c/a		
	2015-16		2016-17		Change		
	Budget (Rev Estimates)	Financial Statements (August 2016)	Variance	Revised Estimates Budget	Forecast	\$ Increase (Decrease)	% Increase (Decrease)
OPERATING							
Classroom Instruction							
Teachers							
Salary	511,954	500,544	(2.2%)	510,960	510,090	(870)	(0.2%)
Benefits	70,367	71,976	2.3%	70,629	69,709	(920)	(1.3%)
Other	610	444	(27.2%)	610	610	-	0.0%
Occasional Teachers							
Salary	16,927	27,425	62.0%	21,715	22,465	750	3.5%
Benefits	3,585	2,463	(31.3%)	4,843	3,795	(1,048)	(21.6%)
Other	-	-		-	-	-	0.0%
Educational Assistants and ECEs							
Salary	58,673	59,358	1.2%	58,496	58,496	-	0.0%
Benefits	19,060	17,598	(7.7%)	19,082	18,892	(190)	(1.0%)
Other	-	-	0.0%	-	-	-	0.0%
Classroom Computers	8,596	2,190	(74.5%)	8,663	8,663	-	0.0%
Textbooks and Supplies	21,107	22,472	6.5%	22,826	22,826	-	0.0%
Professionals and Paraprofessionals							
Salary	35,030	36,518	4.2%	34,885	34,885	-	0.0%
Benefits	9,141	9,250	1.2%	9,400	9,306	(94)	(1.0%)
Other	5,340	3,107	(41.8%)	5,241	5,241	-	0.0%
Library and Guidance							
Salary	14,464	15,904	10.0%	14,381	14,381	-	0.0%
Benefits	2,010	2,114	5.2%	2,534	2,507	(27)	(1.1%)
Other	-	1	0.0%	-	-	-	0.0%
Staff Development							
Salary	1,705	2,099	23.1%	2,089	2,089	-	0.0%
Benefits	413	276	(33.0%)	227	202	(25)	(11.0%)
Other	861	228	(73.5%)	861	861	-	0.0%
Department Heads							
Salary	2,433	1,125	(53.7%)	2,433	2,433	-	0.0%
Benefits	-	1	0.0%	-	-	-	0.0%
Other	-	-	0.0%	-	-	-	0.0%
Principal and Vice-Principals							
Salary	36,716	37,732	2.8%	36,352	36,352	-	0.0%
Benefits	4,883	5,195	6.4%	5,165	5,112	(53)	(1.0%)
Other	139	14	(90.1%)	141	141	-	0.0%
School Office							
Salary	17,798	17,167	(3.5%)	17,389	17,389	-	0.0%

Toronto Catholic DSB
Interim Financial Report
For the Month Ending April 30, 2017
(\$ thousands)

(\$ thousands)

				Budget Assessment					
				b		c = b - a		d = c/a	
				2016-17					
2015-16									
Budget (Rev Estimates)		Financial Statements (August 2016)		Variance					
						Change			

3 of 6

Toronto Catholic DSB
Interim Financial Report
For the Month Ending April 30, 2017
(\$ thousands)

For the Month Ending April 30, 2017 (\$ thousands)		8/12 66.7%		8/10 80.0%		
		Risk Assessment				
		i	e	k	f	g = f - e
		Actual Spending 2016-17	Actual to Apr 30/17	Actual Spending 2015-16	Actual to Apr 30/16	Year-to year Increase (Decrease)
		to Apr 30/17	% of Revised Estimate	to Apr 30/16	% of Actual Spent	
OPERATING						
Classroom Instruction						
Teachers						
Salary		388,052	75.95%	380,149	75.95%	(0.0%)
Benefits		44,730	63.33%	44,824	62.28%	1.1%
Other		309	50.70%	293	66.04%	(15.3%)
Occasional Teachers						
Salary		18,026	83.01%	19,527	71.20%	11.8%
Benefits		1,472	30.40%	1,642	66.68%	(36.3%)
Other		-	0.00%	-	0.00%	0.0%
Educational Assistants and ECEs						
Salary		44,031	75.27%	44,549	75.05%	0.2%
Benefits		12,331	64.62%	12,482	70.93%	(6.3%)
Other		-	0.00%	-	0.00%	0.0%
Classroom Computers		2,492	28.77%	2,304	105.21%	(76.4%)
Textbooks and Supplies		13,888	60.84%	15,131	67.34%	(6.5%)
Professionals and Paraprofessionals						
Salary		26,514	76.01%	26,884	73.62%	2.4%
Benefits		6,238	66.36%	6,325	68.38%	(2.0%)
Other		2,044	39.00%	1,956	62.94%	(23.9%)
Library and Guidance						
Salary		10,487	72.93%	12,190	76.65%	(3.7%)
Benefits		1,265	49.92%	1,417	67.01%	(17.1%)
Other		1	0.00%	1	51.80%	(51.8%)
Staff Development						
Salary		2,495	119.41%	2,151	102.48%	16.9%
Benefits		222	98.03%	234	84.48%	13.6%
Other		197	22.85%	156	68.64%	(45.8%)
Department Heads						
Salary		907	37.29%	903	80.24%	(43.0%)
Benefits		-	0.00%	1	102.06%	(102.1%)
Other		-	0.00%	0	0.00%	0.0%
Principal and Vice-Principals						
Salary		27,874	76.68%	28,803	76.34%	0.3%
Benefits		3,205	62.05%	3,400	65.44%	(3.4%)
Other		7	4.67%	7	47.52%	(42.9%)
School Office						
Salary		11,960	68.78%	12,287	71.57%	(2.8%)

Toronto Catholic DSB
Interim Financial Report
For the Month Ending April 30, 2017
(\$ thousands)

For the Month Ending April 30, 2017 (\$ thousands)		8/12 66.7%		8/10 80.0%		Risk Assessment	
		i	e	k	f	g = f - e	
		Actual Spending 2016-17	Actual to Apr 30/17	Actual Spending 2015-16	Actual to Apr 30/16		
						Year-to-year Increase (Decrease)	
		to Apr 30/17	% of Revised Estimate	to Apr 30/16	% of Actual Spent		
Benefits		3,456	62.15%	3,450	68.35%	(6.2%)	
Other		652	38.34%	768	59.91%	(21.6%)	
Co-ordinators and Consultants							
Salary		3,240	72.52%	3,580	79.68%	(7.2%)	
Benefits		471	55.30%	585	60.72%	(5.4%)	
Other		5	7.56%	16	105.80%	(98.2%)	
Continuing Education							
Salary		8,923	49.83%	9,454	51.88%	(2.1%)	
Benefits		1,786	63.79%	1,891	61.77%	2.0%	
Other		1,836	74.94%	1,578	69.81%	5.1%	
Amortization and Write-downs		-	0.00%	-	0.00%	0.0%	
Total Instruction		639,116	71.85%	638,937	73.01%	(1.2%)	
Administration							
Trustees							
Salary		163	63.96%	164	66.00%	(2.0%)	
Benefits		6	53.84%	6	65.90%	(12.1%)	
Other		286	48.49%	296	87.55%	(39.1%)	
Director/Supervisory Officers							
Salary		1,962	67.89%	1,901	63.25%	4.6%	
Benefits		549	61.23%	549	64.13%	(2.9%)	
Other		18	21.29%	31	58.92%	(37.6%)	
Board Administration							
Salary		8,152	64.07%	8,083	64.14%	(0.1%)	
Benefits		2,314	67.24%	2,161	64.79%	2.4%	
Other		1,977	58.85%	1,756	59.30%	(0.5%)	
Amortization and Write-downs		-	0.00%	-	0.00%	0.0%	
Total Administration		15,428	62.95%	14,946	63.19%	(0.2%)	
Transportation							
Salary		581	59.18%	599	61.79%	(2.6%)	
Benefits		154	64.79%	150	62.97%	1.8%	
Other		20,953	64.78%	17,591	65.27%	(0.5%)	
Total Transportation		21,688	64.62%	18,339	65.13%	(0.5%)	

Page 26 of 100

Toronto Catholic DSB
Interim Financial Report
For the Month Ending April 30, 2017
(\$ thousands)

8/12 66.7%		8/10 80.0%							
Risk Assessment									
i		e		k		f		g = f - e	
Actual Spending 2016-17		Actual to Apr 30/17		Actual Spending 2015-16		Actual to Apr 30/16		Year-to year Increase (Decrease)	
to Apr 30/17		% of Revised Estimate		to Apr 30/16		% of Actual Spent			
Pupil Accommodation									
School Operations and Maintenance									
Salary		30,186 64.87%		30,689 69.82%		(5.0%)			
Benefits		9,026 63.08%		8,931 66.75%		(3.7%)			
Other		21,966 67.31%		18,836 59.92%		7.4%			
School Renewal		1,553 213.07%		5,064 223.83%		(10.8%)			
Other Pupil Accommodation		6,895 35.34%		10,108 51.94%		(16.6%)			
Amortization and Write-downs		33,183 72.37%		31,799 72.61%		(0.2%)			
Total Pupil Accommodation		102,809 64.43%		105,427 68.33%		(3.9%)			
Other									
School Generated Funds -Expenditures		0.00%		0.00%		0.0%			
Salary		4,713 54.86%		5,355 55.82%		(1.0%)			
Benefits		601 35.32%		566 68.05%		(32.7%)			
Other		3,039 260.78%		4,140 36.37%		224.4%			
Amortizations		0.00%		0.00%		0.0%			
Loss on disposal of assets		0.00%		0.00%		0.0%			
Other		0.00%		0.00%		0.0%			
Total Other Expenditures		8,354 72.91%		10,061 20.04%		52.9%			
TOTAL EXPENDITURES		787,394 70.4%		787,710 69.62%		0.8%			
Total Revenue									



REPORT TO

AUDIT COMMITTEE

2017-18 BUDGET ESTIMATES

“A generous man will himself be blessed, for he shares his food with the poor.”
Proverbs 22:9

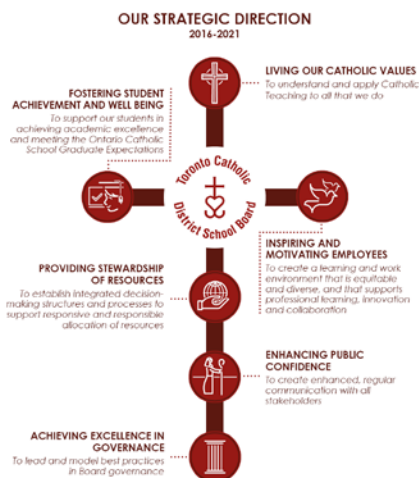
Created, Draft	First Tabling	Review
May 9, 2017	May 18, 2017	June 6, 2017

D. De Souza, Coordinator of Grants & Ministry Reporting

G. Sequeira, Coordinator of Budget Services

P. De Cock, Comptroller of Business Services & Finance

RECOMMENDATION REPORT

**Vision:**

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Mission:

The Toronto Catholic District School Board is an inclusive learning community uniting home, parish and school and rooted in the love of Christ.

We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.

R. McGuckin

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

C. Jackson

Executive Superintendent of Business Services and Chief Financial Officer

Angela Gauthier

Director of Education

A. EXECUTIVE SUMMARY

As per the requirement set out in the Education Act, TCDSB's budget estimates for 2017-18 are balanced based on enrolment projections and calculated Grants for Student Needs (GSN) funding. The Projected surplus for 2017-18 is \$0.7M.

Although there is a \$9.5M reduction in certain GSN lines, there is also increased enrolment revenues and other GSN revenues to offset this reduction. In particular, there is a \$10.1M in local investment priorities.

TCDSB also received GSN revenues for initiatives such as Class Size investments, Salary and Benefit increases and Professional Development initiatives.

To ensure the continued sustainability and success of TCDSB, strategic investments are being proposed in key areas such as an Employee Assistance Program (EAP), Information Technology, and Program Resources.

This budget also reflects key decisions made by the Board in 2016-17, which affects the 2017-18 budget such as the French Language Immersion Program, the new Multi-Language School and School Consolidations.

TCDSB is projecting a 2016-17 year-end surplus of approximately \$5.2M. This projected in-year surplus would bring the accumulated deficit down to (\$6.1M).

The Administrative Services Only (ASO) benefit surplus of \$10.5M, expected in fiscal year 2017-18, would eliminate the accumulated deficit and balance the budget in-year by 2017-18, which is one year earlier than planned.

After applying the ASO benefit surplus to the accumulated deficit (subject to Ministry approval), TCDSB is anticipating an accumulated surplus of \$5.1M by the end of the 2017-18 fiscal year.

B. PURPOSE

1. This report has been prepared for the Board of Trustees in order to approve the 2017-18 Budget Estimates.
2. As per the Education Act, the Board is required to submit a balanced budget for submission to the Ministry of Education by the June 30th 2017 deadline.
3. The Board of Trustees' approval for the 2017-18 Budget Estimates will be sought at this Board Meeting scheduled for May 18th 2017.

C. BACKGROUND

1. Changes to the Grants for Student Needs (GSN) Model over the past few years have resulted in reductions to TCDSB's operating funds in certain areas. The changes include the continued phase-in of changes to the School Foundation Grant, Differentiated Special Education Needs Amount (DSENA), Administration and Governance, School Operations and Declining Enrolment Adjustment grants. These reductions along with pressures in the areas of Special Education, Transportation and Occasional Teachers has led to TCDSB being in a deficit position and engaging in a four-year Multi-Year Recovery Plan (MYRP) since 2015-16.
2. TCDSB has a \$9.5M overall reduction to its 2017-18 GSN allocation. Reductions were primarily in areas such as School Operations, Special Education, and Benefit Gratuities. 2017-18 is the third and the final year of projected GSN funding reductions.
3. TCDSB has made reductions totalling \$44.7M over the past two years to balance its budget in-year. These reductions impacted both the classroom and non-classroom areas.
4. Past deficits were primarily a result of spending more than allocated program funding in order to foster student achievement and wellbeing.

D. EVIDENCE/RESEARCH/ANALYSIS

KEY CHANGES TO GSN REVENUES FOR 2017-18

Program	Increases (\$M)	Description
Local Priorities Funding	10.1	Union Contract Settlements partially used to offset GSN and MYRP planned expenditure reductions.
Benefit Trusts	3.1	Funds to help transition to new Benefit Trusts.
Professional Development (PD) Funds	4.2	Union Contract Settlements provided funding for PD initiatives.
Modest Wage Increases and benefits	15.3	Salary and Benefit increases for all employee groups.
Class Size Investments	1.5	Funding to allow for a reduction of Class Sizes for Full Day Kindergarten and Grades 4-8.
Enrolment Changes	1.6	Net Increase due to enrolment.
Transportation	0.4	Standard Inflationary increase
Human Resources Transition	0.5	To offset costs for the implementation of collective agreements.
Community Use of Schools	0.04	Funds to allow Boards to reduce rates for school space used by the community after hours.
GSN Reductions	(9.5)	GSN reductions
Total Key Revenue Changes	27.24	

1. These revenue numbers presented above are included in our Revenue Estimates for 2017-18.
2. In addition to the operating revenues, there have been some additional investments in capital programs as follows:
 - a. School Condition Improvement (SCI) \$28.4M
 - b. Greenhouse Gas (GHG) Reduction \$7.1M

INVESTMENTS IN LOCAL SYSTEM PRIORITIES

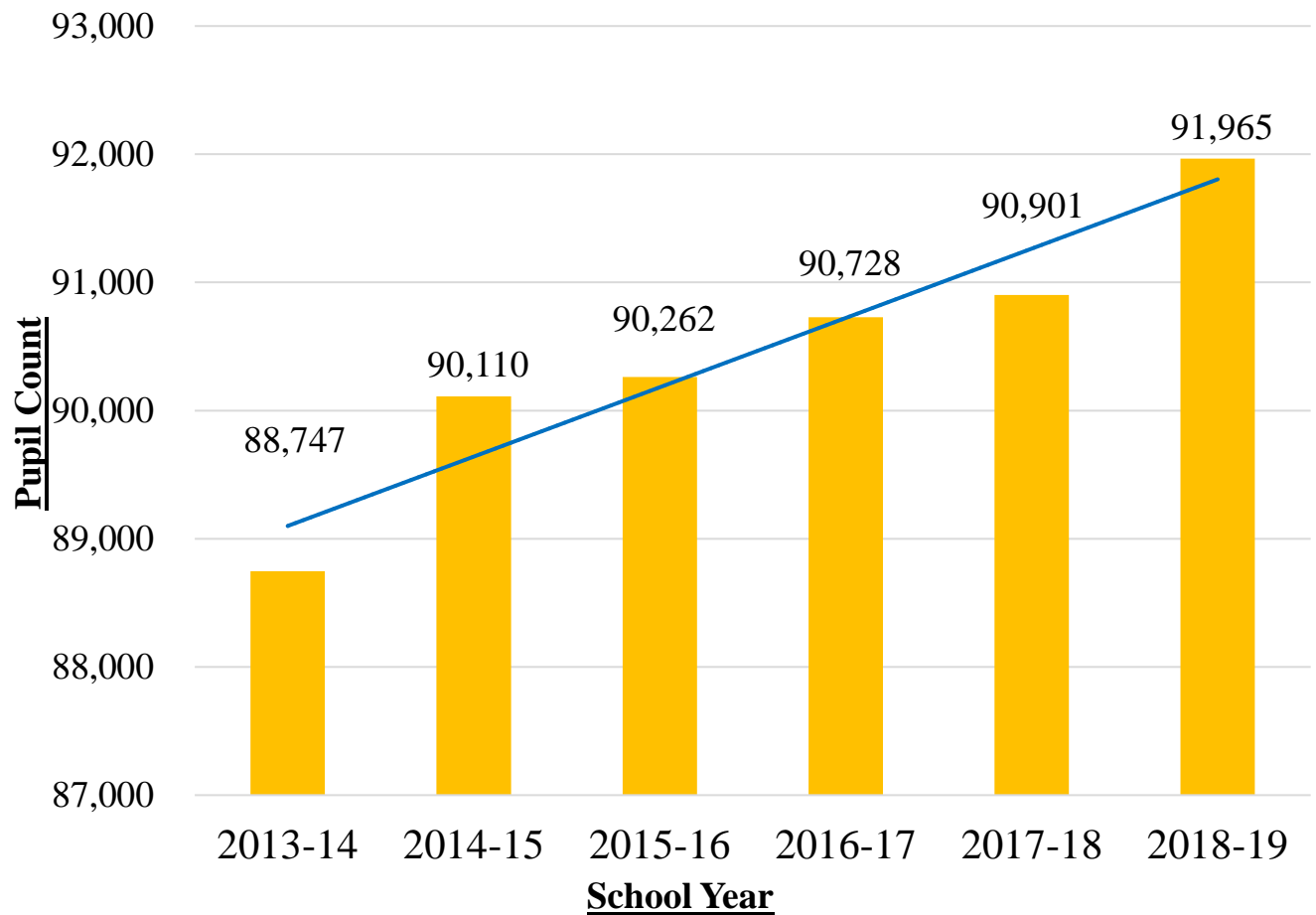
2017-18 SUMMARY OF GSN REDUCTIONS AND LOCAL PRIORITY ALLOCATIONS							
Description of Employees included in Union Groups	Total 2017-18 GSN Reductions	Total 2017-18 GSN Reductions FTE	Total Local Priorities Funding Allocations & FTE's 2017-18		Local Priorities for GSN Reduction Allocation 2017-18	Local Priority Additions	NET FTE (Cuts) / Additions
	\$M	FTE	\$M	FTE	\$M	\$M	FTE
OECTA Elementary & Secondary Teachers.	(4.24)	(36.3)	5.70	56.8	3.7	2.0	20.5
EWAO Professional & Paraprofessionals	(0.22)	(2.1)	0.20	2.0	0.2	-	(0.1)
CUPE Educational Assistants, School Secretarial Staff.	(4.24)	(57.7)	3.60	58.3	3.6	-	0.6
Non-Union (Principals, Vice Principals, Non-Union Staff in Board Administration, Transportation, School Operations)	(0.80)	(6.1)	0.60	6.0	-	0.6	(0.1)
TOTAL	(9.50)	(102.2)	10.10	123.1	7.5	2.6	20.9

1. As a result of union contract settlements \$10.1M was provided to various employee groups. Up to \$7.5M can be used to offset GSN and MYRP planned expenditure reductions for fiscal 2017-18 in order to offset staffing reductions.
2. The balance of the funding, which is approximately \$2.6M, can be invested in local system priorities, i.e. 21 new staff of which there will be 14 new teaching positions for the 5th Block Literacy Program.

ENROLMENT CHANGES

1. Enrolment is expected to slightly increase in 2017-18 and more significantly increase in 2018-19. Additional funding received for enrolment will be partially offset by additional expenditures due to staffing and class size requirements.
2. The chart below provides the Average Daily Enrolment Actual/Estimated for the past 4 years and future 2 years.

Total Average Daily Enrolment



SUMMARY OF 2017-18 REVENUES AND EXPENDITURES

1. The following tables provides a high level comparative summary of revenues and expenditures. In addition, there is a high level analysis and explanation for the changes in each revenue and expenditure budget item. The high level expenditure analysis is further detailed by classroom and non-classroom components.
2. A more detailed breakdown of expenditure budget estimates can be viewed in Appendix A.

Revenues Increases / (Decreases) (\$000)

		2016/17 Budget Revised Estimates	Net Change Increase / (Decrease)	2017/18 Budget Estimates
	<u>Revenues</u>			
1	Pupil & School Foundation	544,677	10,023	554,700
2	Special Education	121,216	(1,180)	120,036
3	Language	36,205	1,786	37,991
4	Learning Opportunity	48,049	10,662	58,711
5	Continuing Education and Summer School	15,398	258	15,656
6	Teacher Qualification and Experience/NTIP	91,295	4,619	95,914
7	Transportation	24,532	432	24,964
8	Administration and Governance	22,297	481	22,778
9	School Operations	88,188	(91)	88,097
10	Community Use of Schools	1,224	38	1,262
11	Declining Enrolment Adjustment	163	(163)	0
12	Temporary Accommodation	3,751	0	3,751
13	First Nation, Métis and Inuit Education	3,997	240	4,237
14	Safe Schools	2,682	137	2,819
15	Total Operating Grants	1,003,674	27,242	1,030,916
16	Other Grants & Other Revenues	79,834	3,117	82,951
17	Total Operating Grants and Other Revenues	1,083,508	30,359	1,113,867

Revenue Variance Analysis

- 1) Pupil and School Foundation grants have increased by \$10.0M due to additional funding received for salary and benefit costs increases of \$8.8M, increase in funding for Grades 4-8 and FDK class size caps of \$1.5M, and a net decrease in Foundation grants due to a decline in Secondary enrolment of (\$0.3M).
- 2) Special Education Grants have decreased overall by (\$1.2M) mainly due to a reduction in the High Needs Amount of (\$3.2M), increase in salary and benefits of \$1.8M and a net increase of \$0.2M due to an enrolment increase.
- 3) Language Grants have increased by \$1.8M due to enrolment increases in the English as a Second Language (ESL) program due to students arriving from Non-English speaking countries i.e. Syrian newcomers and students from the Philippines. French as a Second Language (FSL) grant has also increased due to enrolment.
- 4) Learning Opportunities grant has increased by \$10.7M due to the increase in funding for investments in local priorities of \$10.1M as part of the various union contract settlements and an increase in funding for salary and benefits of \$0.6M.
- 5) Continuing Education and Summer School increased by \$0.3M due to funding increases for salary and benefits.
- 6) Teacher and ECE Qualification and Experience (Q&E) Grant has increased by \$4.6M mainly due to the increase in the benefit trust funds of \$3.1M, Professional development funds of \$4.2M, ECE Q&E qualifications and New Teacher Induction funding of \$0.5M. Reductions to the grant were due to an Early Retirement Gratuity Funding adjustment of (\$1.0M) and a reduction to the Elementary teachers Q&E grant of (\$2.2M) due to higher attrition than projected.
- 7) Transportation grant has increased by \$0.4M for the expected increase in fuel and contract costs.
- 8) Administration and Governances funding has increased by \$0.5M mainly for salary and benefits increases of \$0.3M, the Human Resource Transition Supplement of \$0.5M, and a decrease of (\$0.3M) as part of the fourth and final year of the phase-in of the new board administration and Governance grant allocation.
- 9) School Operations and Maintenance funding has declined by (\$0.1M) due to a net decrease in secondary school area requirements which are greater for secondary students of (\$0.3M) and a decline in the Elementary and Secondary top up grant as part of the third and final year of phase in of (\$1.6M). Grant funding was also received for salary and benefit increases of \$1.8M.

- 10) Additional Funding for Community Use of Schools in the amount of \$38K.
- 11) Declining Enrolment Estimates for 2016-17 has been reduced by (\$0.2M). This is the third year of the Declining Enrolment Adjustment.
- 12) There has been no change to the Temporary Accommodations Grant as of the date of this report.
- 13) Indigenous Education Grant (formerly – First Nations, Metis and Inuit Education) has increased by \$0.2M due to the projected increase in the number of secondary schools offering Native Studies credit courses as part of the curriculum.
- 14) Safe School Grant has increased by \$0.1M for salaries and benefit increases in the Urban Priority High School Program.
- 15) Other Grants and Revenues have increased by \$3.1M due to increases in projected visa students fees of \$1.6M, increase in rental revenues of \$0.5M due to a full year of new permits fees, full year implementation of after hour parking of \$0.4M, increase in EPO grant revenues of \$0.9M and Proceed of Disposition revenues for school operations of \$0.4M. In Addition, the Ministry of Citizenship and Immigration reduced funding by (\$0.7M) due to a decline in adult enrolment in continuing education programs.

Classroom Expenditures Increases / (Decreases) (\$000)

		2016/17 Budget Revised Estimates	Net Change Increase / (Decrease)	2017/18 Budget Estimates
	<u>Classroom Instruction</u>			
18	Classroom Teachers	601,546	13,038	614,584
19	Occasional Teachers	26,558	1,688	28,246
20	Education Assistants	52,528	1,363	53,891
21	Designated Early Childhood Educators	25,049	1,419	26,468
22	Professional & Para-professionals	49,526	1,722	51,248
23	Textbooks & Classroom Supplies	22,826	2,280	25,106
24	Computers	8,663	1,202	9,865
25	Staff Development	3,176	26	3,202
26	In School Administration	66,310	1,813	68,123
27	Teacher Consultants & Coordinators	5,383	158	5,541
28	Cont. Ed. (incl. International Language./Summer Schools.)	23,155	290	23,445
29	Sub-total Classroom	884,720	24,999	909,719

Classroom Expenditure Variance Analysis

- 18) Classroom Teachers costs have increased due to funded changes in salary and benefits of \$9.3M, Professional Development costs of \$2.6M, French Immersion expansion program of \$0.3M and the Multi-Language School start-up of \$0.3M, and an increase in staffing due to enrolment programs of \$0.5M.
- 19) The Occasional Teachers' salary and benefit costs have increased due to increased salary and benefits.
- 20) Education Assistants costs have increased by \$1.4M mainly due to an increase in funding for salary, and benefits and PD costs.
- 21) Designated Early Childhood Educators costs have increased by \$1.4M mainly due to increase in funding for salary and benefit and PD costs of \$0.8M and an increase of 13 FTE for a cost of \$0.6M.

- 22)** Professionals and Para-professionals have increased by \$1.7M mainly due to funding increases for salary, benefits and PD costs of \$1.3M, and the costs of the Employee Assistance Program of \$0.4M.
- 23)** Textbook and Classroom Supplies have increased by \$2.3M due to Religious Program Resources of \$1.0M, Indigenous-funding allocation of \$0.8M, French Immersion Support for new classes of \$0.1M, Urban and Priority High Schools of \$0.1M, and an increase in commissions and health insurance for international Visa students of \$0.3M.
- 24)** Investments in classroom technology and IT infrastructure are required across the organization. In particular, technology investment of \$1.2M in the classroom is required due to expiring lease agreements.
- 25)** Increase in costs for salaries and benefits in staff development of 26K.
- 26)** In School Administration costs have changed by \$1.8M mainly due to salary, and benefits and PD increases of \$1.9M, Investments in technology of \$0.5M and reductions due to school closures of (\$0.6M).
- 27)** Teacher Consultants and Coordinators increased by \$0.2M due to salary and benefit increases.
- 28)** Continuing Education increased by \$0.3M due to salary and benefit increases.

Non-Classroom Expenditures Increases / (Decreases) (\$000)

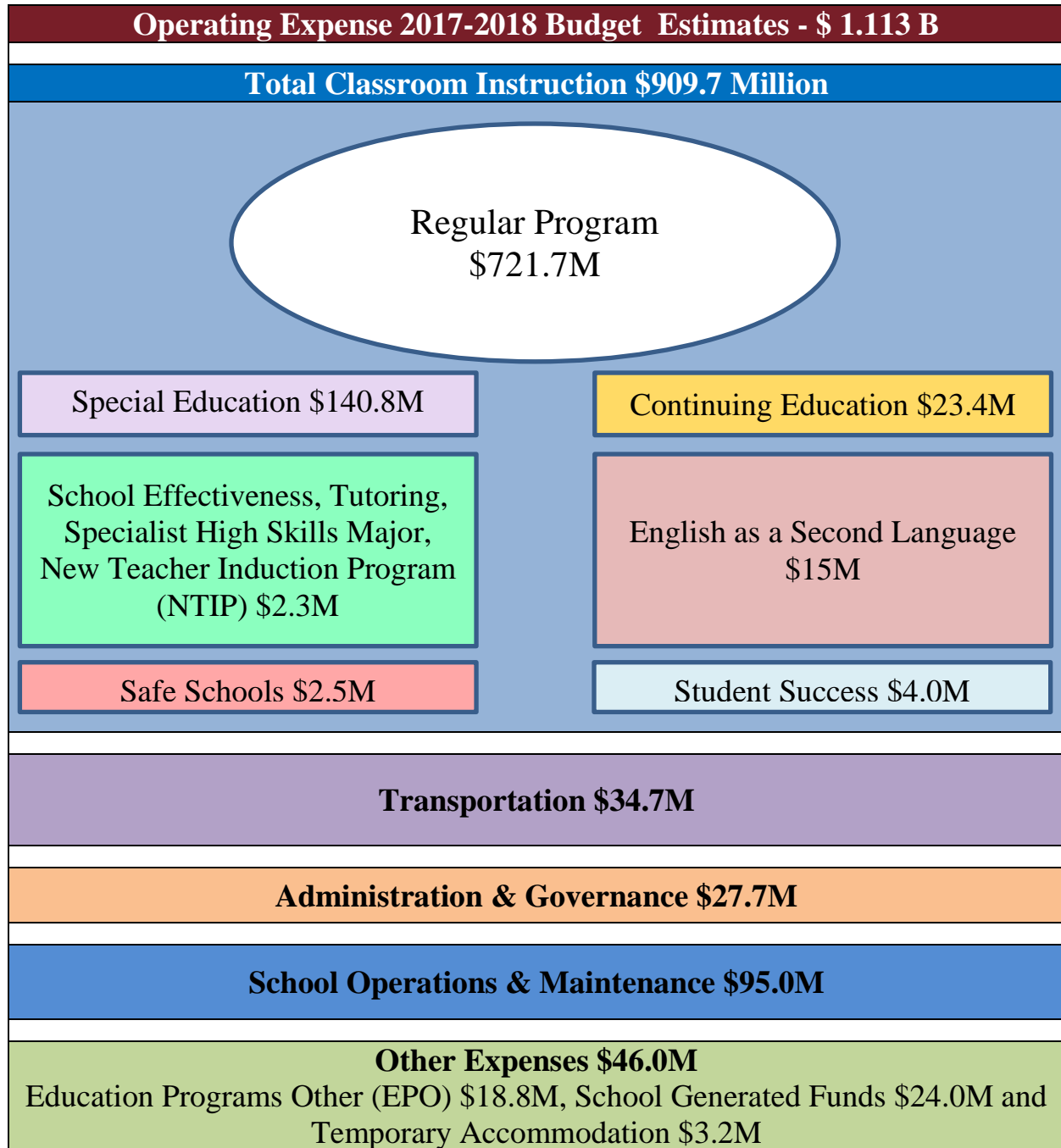
		2016/17 Budget Revised Estimates	Net Change Increase / (Decrease)	2017/18 Budget Estimates
	<u>Non-Classroom</u>			
30	Administration and Governance	25,728	2,023	27,751
31	School Operations & Maintenance	93,475	1,519	94,994
32	Transportation	33,562	1,126	34,688
33	Sub-total Non-Classroom	<u>152,765</u>	<u>4,668</u>	<u>157,433</u>
34	Operating Expenditures	<u>1,037,485</u>	<u>29,667</u>	<u>1,067,152</u>
	<u>Other</u>			
35	Temporary Accommodation	3,871	(626)	3,245
36	Other Operating Expenditures	<u>41,386</u>	<u>1,343</u>	<u>42,729</u>
37	TOTAL EXPENDITURES	<u>1,082,742</u>	<u>30,384</u>	<u>1,113,126</u>
38	In Year Surplus (Deficit)	<u>766</u>	<u>(25)</u>	<u>741</u>
39	Anticipated Impact on 2016-17 Year End Projected Surplus & ASO Surplus	4,434		10,500
40	Sub Total	<u>5,200</u>	<u>(25)</u>	<u>11,241</u>
41	Accumulated Surplus (Deficit)Opening Balance	<u>(11,340)</u>		<u>(6,140)</u>
42	Accumulated Surplus (Deficit)Closing Balance	<u>(6,140)</u>	<u>11,241</u>	<u>5,101</u>

Non-Classroom Expenditure Variance Analysis

- 30) Board Administration and Governance category has increased by \$2.0M due to funded increases in salary, benefits and PD costs of \$0.6M, Human Resource Transition Supplement of \$0.5M, Investment in technology of \$0.6M and \$0.3M in increased legal costs for employee relations, planning, and facilities.
- 31) School Operations and Maintenance have increased by \$1.5M due to funded increases in salary and benefits of \$0.7M, utility costs of \$0.4M and Insurance costs have increased by \$0.4M.

- 32)** Transportation costs have increased by \$1.1M mainly due to increased costs of contractual rate increases of \$0.8M and one-time costs due to school closer of \$0.3M.
- 35)** Temporary Accommodation costs have decreased due to lower leasing costs of \$0.6M.
- 36)** Other Operating costs have increased due to funding for various EPO projects of \$1.3M

SUMMARY OF EXPENDITURE BUDGET ALLOCATION FOR 2017-18



INITIATIVES TO MAXIMIZE EFFICIENT USE OF RESOURCES

Consolidation of Schools

1. On February 23 2017, the board approved the following school consolidations and closures:
 - Holy Redeemer consolidated into St. Matthias
 - Christ the King and St. Teresa consolidated into the Holy Trinity
 - St Raymond consolidated into St. Bruno
 - Don Bosco closure
2. This resulted in approximate savings of \$1.6M in staff costs, which is reflected in the budget.

School Block Budget-Equity Based Funding Allocation

1. The School Block Budget Allocation has historically been allocated to schools based solely on the school's average daily enrolment. The School Block budget allocation is used primarily for consumables, printing & photocopying, textbooks, learning resources and other costs that the Principal considers appropriate for the smooth running of the School.
2. Each year, TCDSB's school communities represent a variety of socioeconomic backgrounds. The effect of lower socioeconomic status on student achievement is difficult to ignore. School communities of a lower socioeconomic status often face additional challenges including learning conditions and poor motivation that negatively affect their academic performance.
3. In recognition of the extent to which school communities are impacted by a wide array of socioeconomic conditions, the Board approved in the 2014-15 budget, an equity based budget allocation formula of 95% based on enrolment and 5% based on socioeconomic factors in addition to enrolment.
4. For the 2017-18 budget estimates it is recommended that the school Block budget allocation be based on 85% enrolment and 15% on socioeconomic factors in order to recognize and address the socioeconomic inequities across the system.
5. This has no overall budget impact because it is a reallocation of existing expenditure budgets (Appendix B).

STRATEGIC INVESTMENTS

1. The budget challenges that TCDSB has faced over the past few years has not allowed the board to make required investments back into the system to facilitate future growth and sustainability. Although TCDSB will continue to be prudent in its spending and will continue to seek efficiencies, the following investments will strengthen the system to ensure the Board will be able to meet its current and future demands.
2. The following strategic investments are proposed in this year's budget:

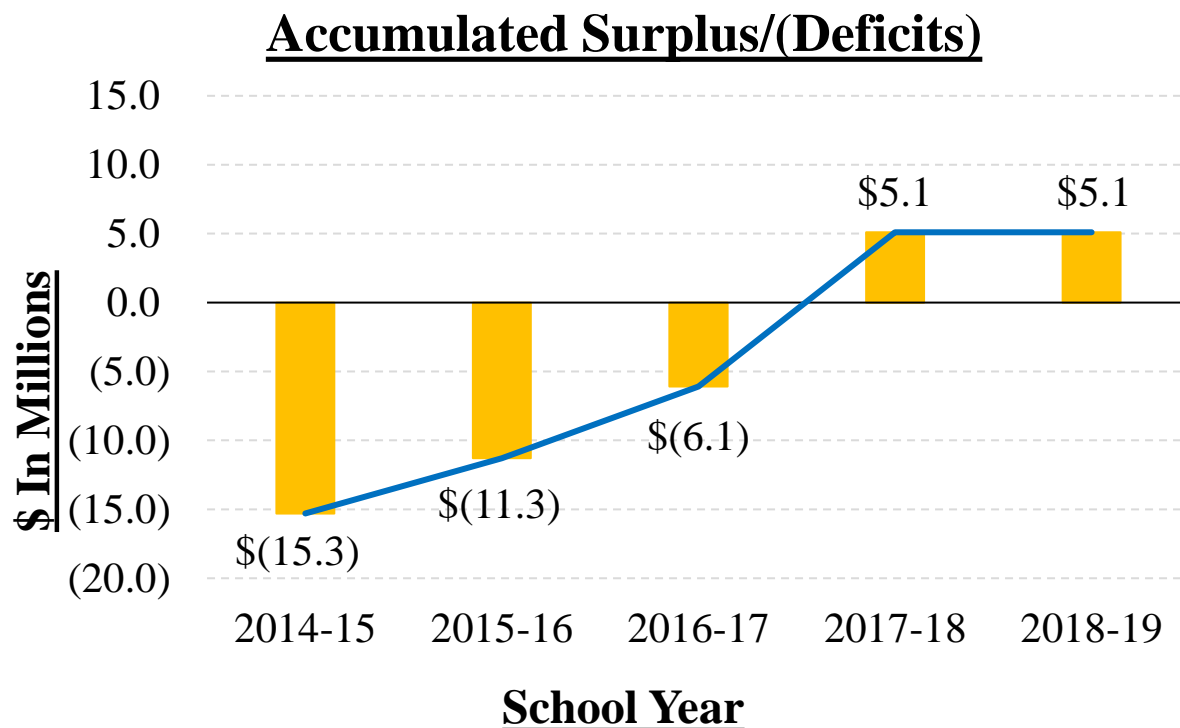
	<u>Program</u>	<u>Costs</u> <u>(\$M)</u>	<u>Description</u>
1)	French Immersion Program Investments	\$0.30	Board Approved a Long Term Program Plan for 5 new French Immersion schools effective September 2017
2)	Multi-Language School	\$0.30	Expand Program & Curriculum by providing learning opportunities in different international languages such as French, Spanish, Mandarin and English.
3)	Investments in Information Technology	\$2.20	Computer technology 21 st Century Replacement Plan to enable teaching and learning in the classroom and investments in Enterprise I.T. Infrastructure.
4)	Religious Program Materials	\$1.00	Implementation of the Bishop's new Religious Program, Growing in Faith and Growing in Christ, requires that the grade 1-8 religious education learning resources be updated.
5)	Employee Assistance Program	\$0.40	This program will offer support to staff and their eligible family members on a wide range of personal and work-life issues.

			Supports may include innovative online services, professional work-life consultation, short-term counselling, and other resolution-focused services. This program aims to support staff's health and well-being.
6)	Whistle Blower Reporting Services	\$0.07	The Whistle-blower Policy will provide standard guidance within which the TCDSB responds to moral, ethical or legal concerns of all of its community stakeholders. Whistleblowing is now considered to be among the most effective, if not the most effective means to expose and remedy corruption, fraud and other types of wrongdoing in the public and private sector.
7)	Chief of Identification, Placement, Review (IPRC) and Assessments	\$0.15	Investment in Special Education Supports to address the existing assessment backlog in a reasonable and timely manner.
8)	Chief Information Officer	\$0.17	Investments in Information Technology supports to ensure that TCDSB is well positioned to maximize its use of technology in the classroom and for efficient Board operations.
	Total Investments	\$4.59	

FUTURE OUTLOOK

1. As per the 2016-17 Revised Estimates, TCDSB was projecting a \$0.8M in-year surplus and an accumulated deficit of \$10.5M.
2. As part of the Board approved MYRP, TCDSB committed to reducing the accumulated deficit to zero by the end of the 2018-19 fiscal year.
3. A \$5.2M in-year surplus is conservatively projected for the 2016-17 fiscal year. This is mainly due to additional revenues forecasted for English as a Second Language (ESL) grants, and salaries and benefits that are tracking under budget. This projected in-year surplus will reduce the accumulated deficit to \$6.1M.
4. In addition to the improved 2016-17 financial position, there is a one-time expenditure savings of \$10.5M due to a Group Benefits Surplus. TCDSB has historically provided group benefits, i.e. Life, Health & Dental, in a self-funded manner also known as an Administrative Services Only (ASO) self-insurance arrangement. This fund has accumulated a surplus in excess of costs incurred to the present date. In 2017-18, staff are proposing to use the ASO benefit surplus (subject to Ministry approval), to completely eliminate the accumulated deficit.

The following chart outlines the Surplus/(Deficits) over five years:



The following chart provides a 2 year projected financial position:

Updated MYRP 2017-18 (\$ in Millions)

	2015-16 Actuals as of at August 31, 2016	2016-17 Forecasted Actuals at August 31, 2017	2017-18 Projections	2018-19 Projections
Opening Accumulated Surplus / (Deficit)	(15.3)	(11.3)	(6.1)	5.1
Total Revenues:	1,122.7	1,119.9	1,121.7	1,124.8
GSN Reductions			(8.3)	
ASO Benefits			10.5	
Surplus				
Total Revenue	1,122.7	1,119.9	1,123.9	1,124.8
Total Expenditures:	1,148.2	1,130.0	1,112.7	1,124.8
Exp. Reductions	(29.4)	(15.3)	0.0	0.0
Total Expenditures	1,118.8	1,114.7	1112.7	1,124.8
In-Year Surplus / (Deficit)	3.9	5.2	11.2	0.0
Accumulated Surplus / (Deficit)	(11.3)	(6.1)	5.1	5.1

1. The Accumulated Deficit will be eliminated one-year ahead of the MYRP schedule, and TCDSB will be approaching a 1% margin of a projected in-year surplus of \$5.1M for 2017-18 fiscal.
2. This achievement would not have been possible without the hard work and cooperation of all our stakeholders, union partners and staff who demonstrated their dedication and commitment to support the Catholic Education Programs during this challenging time.

BUDGET RISKS & UNCERTAINTIES:

This budget has been prepared using a set of assumptions based on the best information currently known. There are however some budget uncertainties and risks that could impact the budget, which need to be monitored closely as the year progresses. Staff will report on these risks as part of the regular financial status updates to the Board of Trustees.

Enrolment projections to actuals

Any variances to planned consensus enrolment projections may impact GSN revenues.

Inflation Assumptions

Utility costs continue to trend higher and the budget estimates are based on historical costs and projected increases. If costs increase higher than anticipated, this could create a cost pressure in this area. The current trend is that utility costs are trending well above the EDU funded increase for inflationary costs of 2%.

Occasional Teacher Costs

For the current 2016-17 fiscal year, Occasional Teachers costs are trending close to budget at this point in time. The risk is that these costs could increase next year assuming a full Occasional Teacher roster.

Benefit Trusts

The amount budgeted for group benefits are based on estimations and the information provided by the Ministry of Education (EDU). As the various employee groups move to their respective Benefit Trusts, the remaining employee groups waiting to transition may experience higher premiums due to the number of employees remaining in the Group Benefits Pool. This could increase benefit costs for TCDSB.

Capital Project Risks

Capital projects that are higher than the provincial benchmark will result in deficits for the project that will not be funded by the EDU's Capital program. These shortfalls will need to be covered through the operating budget, which could result in shortfalls in the operating budget.

BUDGET CONSULTATION RESULTS:

1. As part of the annual budget planning process, TCDSB has committed to consulting with all stakeholder groups. Over the past few months, the following revenue generating opportunities were subject to the consultation engagement.

Revenue Generating Opportunities		\$
1	Parking Revenues (\$5/day)	5,000,000
2	Permit Revenues	500,000
3	After-Hours Parking Revenue	400,000
TOTAL		\$5,900,000

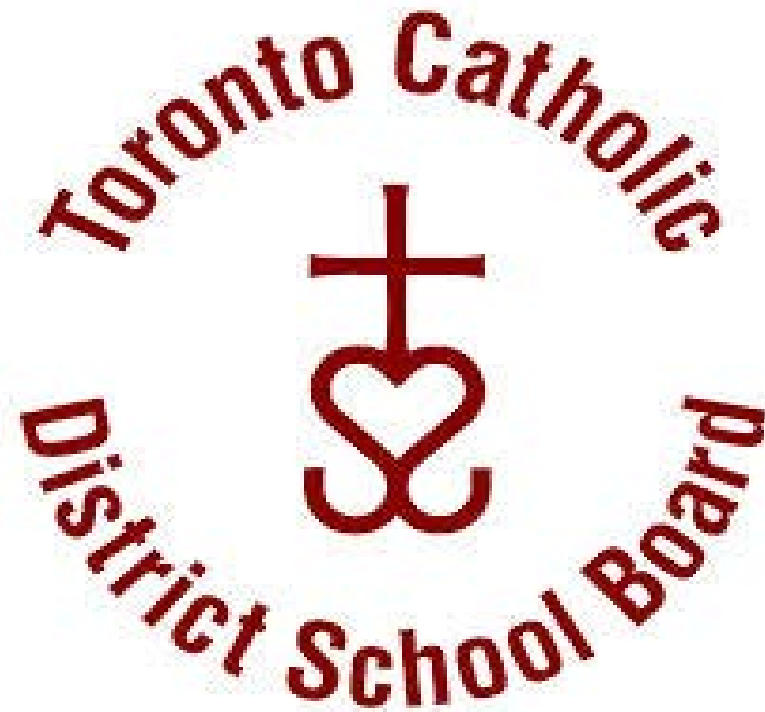
2. A general summary of survey responses by Option is provided below:

	Revenue Option 1 \$5/day Board-wide parking charge (7,000 spaces)	Revenue Option 2 Full implementation of new Permit Rates as existing permits expire.	Revenue Option 3 Expand current Toronto Parking Authority agreement for after-hours parking
Yes	192 (4.5%)	3,384 (78.9%)	3,154 (73.7%)
No	4,095 (95.5%)	906 (21.1%)	1,127 (26.3%)
Neither	73 (1.7%)	70 (1.6%)	79 (1.8%)

3. Given the recent public consultation feedback, the staff parking revenue initiative is not recommended.
4. It is recommended, however that the initiatives to generate additional permit revenues and increasing the partnerships to generate community after-hours parking revenues will be pursued.
5. These additional recommended revenue amounts identified in rows two and three in the table above, have been included in the 2017-18 Budget Estimates.

E. STAFF RECOMMENDATION

- 1.** The Board of Trustees approve the allocation of the School Block Budget for the 2017-18 budget estimates based on 85% enrolment and 15% of socioeconomic factors.
- 2.** That the Board of Trustees approve the 2017-18 Budget Estimates for Classroom Related Expenditures of \$909.7M
- 3.** That the Board of Trustees approve the 2017-18 Budget Estimates for Non-Classroom Related Expenditures of \$203.4M



2017-18 Budget Expenditure Estimates by Functional Classification



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Expenditures	2015/16 Actuals	2016/2017 Revised Estimates	2017/2018 Estimates	Difference	
				\$	%
Instructional Day School	\$ 714,395,067	\$ 721,738,732	\$ 741,526,760	\$ 19,788,028	2.7%
School Office	66,317,155	66,108,232	67,921,215	\$ 1,812,983	2.7%
Student Support Services	41,657,784	41,473,563	43,018,338	\$ 1,544,775	3.7%
Curriculum & Accountability	6,244,078	6,259,550	6,416,766	\$ 157,216	2.5%
Staff Development	1,164,223	1,390,183	1,390,183	\$ -	0.0%
Student Success	2,522,629	2,940,227	2,966,242	\$ 26,015	0.9%
Special Education Departments	2,602,135	4,246,679	4,248,164	\$ 1,485	0.0%
Safe School Team	119,232	201,500	201,500	\$ -	0.0%
Director's Office	5,814,283	5,874,529	5,911,159	\$ 36,630	0.6%
Communications	567,168	554,456	541,802	\$ (12,654)	-2.3%
Human Resources	4,785,258	5,281,766	6,072,263	\$ 790,497	15.0%
Business Administration	4,596,490	4,536,491	4,780,620	\$ 244,130	5.4%
Legal Fees	1,042,974	642,955	915,000	\$ 272,045	42.3%
Corporate Services	1,121,011	1,215,503	1,167,143	\$ (48,360)	-4.0%
Employee Relations	613,694	739,547	774,812	\$ 35,265	4.8%
Facilities Services & Planning Services	1,478,881	1,581,375	1,567,000	\$ (14,375)	-0.9%
Catholic Education Centre	1,487,814	2,510,091	2,519,975	\$ 9,884	0.4%
Continuing Education	23,541,943	23,154,658	23,444,800	\$ 290,142	1.3%
Computer Services & Information Technology	14,004,047	19,874,980	21,962,832	\$ 2,087,852	10.5%
Transportation	28,158,962	33,561,797	34,687,922	\$ 1,126,125	3.4%
Operations & Maintenance	88,765,879	93,475,461	94,994,131	\$ 1,518,670	1.6%
Other Expenditures	121,288	124,106	124,106	\$ -	0.0%
TOTAL	\$ 1,011,121,997	\$ 1,037,486,381	\$ 1,067,152,733	\$ 29,666,352	2.9%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Instructional Day School

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
CLASSROOM TEACHERS - ELEMENTARY					
Classroom Teachers - Salaries	\$ 323,261,002	\$ 332,493,963	\$ 337,821,146	\$ 5,327,184	1.6%
Classroom Teachers - Benefits	47,352,331	45,872,637	48,429,940	\$ 2,557,303	5.6%
Librarian Teachers & Technicians - Salaries	4,099,289	4,334,293	4,385,797	\$ 51,504	1.2%
Librarian Teachers & Technicians - Benefits	835,944	1,144,510	1,146,864	\$ 2,354	0.2%
Guidance Teachers - Salaries	1,213,923	1,064,750	1,070,416	\$ 5,666	0.5%
Guidance Teachers - Benefits	127,443	146,404	154,675	\$ 8,271	5.6%
Mileage Provision	260,352	405,000	405,000	\$ -	0.0%
CLASSROOM TEACHERS - SECONDARY					
Classroom Teachers - Salaries	178,408,351	180,899,177	184,320,932	\$ 3,421,754	1.9%
Classroom Teachers - Benefits	24,624,451	24,755,876	26,183,163	\$ 1,427,286	5.8%
Librarian Teachers - Salaries	2,739,242	2,440,305	2,483,443	\$ 43,138	1.8%
Librarian Teachers - Benefits	295,965	337,690	358,932	\$ 21,242	6.3%
Guidance Teachers - Salaries	7,851,819	6,541,336	6,656,880	\$ 115,545	1.8%
Guidance Teachers - Benefits	854,755	905,327	962,119	\$ 56,792	6.3%
Mileage Provision	185,309	205,000	205,000	\$ -	0.0%
TOTAL CLASSROOM TEACHERS	592,110,176	601,546,270	614,584,308	13,038,038	2.2%
OCCASIONAL TEACHERS					
Elementary - Salaries	19,873,137	15,372,287	15,876,286	\$ 503,999	3.3%
Elementary - Benefits	1,810,332	3,241,938	3,375,590	\$ 133,652	4.1%
Secondary - Salaries	7,551,607	6,343,176	7,335,474	\$ 992,298	15.6%
Secondary - Benefits	652,676	1,600,576	1,659,128	\$ 58,551	3.7%
TOTAL OCCASIONAL TEACHERS	29,887,752	26,557,977	28,246,477	1,688,500	6.4%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Instructional Day School

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
EDUCATIONAL ASSISTANTS					
Elementary - Salaries	30,239,026	25,974,058	28,199,876	\$ 2,225,818	8.6%
Elementary - Benefits	9,198,681	9,134,742	10,051,128	\$ 916,386	10.0%
Secondary - Salaries	12,838,996	12,887,241	11,530,347	\$ (1,356,894)	-10.5%
Secondary - Benefits	3,705,301	4,532,277	4,109,472	\$ (422,804)	-9.3%
TOTAL EDUCATIONAL ASSISTANTS	55,982,004	52,528,318	53,890,823	1,362,505	2.6%
DESIGNATED EARLY CHILDHOOD EDUCATORS					
Elementary - Salaries	16,280,299	19,634,237	20,845,530	\$ 1,211,292	6.2%
Elementary - Benefits	4,694,469	5,414,596	5,622,088	\$ 207,492	3.8%
TOTAL DESIGNATED EARLY CHILDHOOD EDUCATORS	20,974,768	25,048,833	26,467,618	1,418,784	5.7%
TEXTBOOKS & CLASSROOM SUPPLIES					
Elementary School Block Allocation	4,866,626	4,815,198	4,852,254	\$ 37,056	0.8%
Secondary School Block Allocation	4,829,970	3,612,359	3,576,062	\$ (36,297)	-1.0%
Secondary High Cost Course Allocation	337,900	337,900	337,900	\$ -	0.0%
International Baccalaureate Programme - Michael Power & St. Joseph's	75,000	75,000	75,000	\$ -	0.0%
International Baccalaureate Programme - Pope John Paul II	58,943	58,943	58,943	\$ -	0.0%
International Baccalaureate Programme - St Mary CSS	50,000	50,000	50,000	\$ -	0.0%
International Baccalaureate Programme - James Cardinal McGuigan	100,000	100,000	100,000	\$ -	0.0%
French Immersion - Support	25,000	25,000	115,000	\$ 90,000	360.0%
Religious Program Resources	40,000	500,000	1,500,000	\$ 1,000,000	200.0%
Regional Arts Programs	40,000	40,000	40,000	\$ -	0.0%
Alternative Program & Placement for Limited Expulsion (A.P.P.L.E.)	14,665	18,000	18,000	\$ -	0.0%
Arrowsmith Programme (4 Sites Licenses and Supplies)	50,330	46,920	46,920	\$ -	0.0%
Outdoor Education	-	764,797	765,148	\$ 351	0.0%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION
Instructional Day School

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Classroom Needs Provision	16,182	100,000	100,000	\$ -	0.0%
Invest 100k in each of the next 5 years in Elementary Music	100,000	100,000	100,000	\$ -	0.0%
Superintendents Special Project Funds	26,950	26,950	26,950	\$ -	0.0%
School Nutrition Programs - Angel Foundation for Learning	100,000	100,000	100,000	\$ -	0.0%
Student Council	16,000	16,000	16,000	\$ -	0.0%
Elementary CSLIT Student Leadership Fund	10,000	10,000	10,000	\$ -	0.0%
International Languages & Other Programs Learning Resources	24,066	93,000	93,000	\$ -	0.0%
School Projects	3,806	50,000	50,000	\$ -	0.0%
Mini Olympics	20,000	20,000	20,000	\$ -	0.0%
Pediculosis Program	55,819	45,000	45,000	\$ -	0.0%
Religious Retreats & Chaplains	18,545	50,000	50,000	\$ -	0.0%
Urban & Priority High School Grants - Msgr. Fraser	499,594	499,594	397,798	\$ (101,796)	-20.4%
Urban & Priority High School Grants - J.C. McGuigan CSS	276,670	276,670	285,857	\$ 9,187	3.3%
Urban & Priority High School Grants - St. Patrick's CSS	262,000	262,000	266,696	\$ 4,696	1.8%
Urban & Priority High School Grants - Father Henry Carr	-	-	200,000	\$ 200,000	100.0%
Commission, Health Insurance and School Budget Transfer for VISA Students	3,485,180	3,706,270	4,008,953	\$ 302,683	8.2%
FNMI - Native Studies & Aboriginal Amount	37,121	257,733	1,032,052	\$ 774,319	300.4%
TOTAL TEXTBOOKS & CLASSROOM SUPPLIES	15,440,368	16,057,334	18,337,534	2,280,200	14.2%
TOTAL	\$ 714,395,067	\$ 721,738,732	\$ 741,526,760	19,788,028	2.7%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

School Office

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
ELEMENTARY					
Elementary Principal Salaries	\$ 20,687,478	\$ 20,645,216	\$ 20,966,304	\$ 321,088	1.6%
Elementary Principal Benefits	2,934,258	2,964,680	3,114,579	\$ 149,898	5.1%
Elementary Vice Principal Salaries	5,700,351	4,681,002	5,084,550	\$ 403,548	8.6%
Elementary Vice Principal Benefits	800,513	655,186	737,639	\$ 82,453	12.6%
Elementary Professional Development Provision	10,385	98,961	95,960	\$ (3,001)	-3.0%
SECONDARY					
Secondary Principal Salaries	4,410,587	4,471,919	4,625,914	\$ 153,995	3.4%
Secondary Principal Benefits	517,685	626,803	671,103	\$ 44,299	7.1%
Secondary Vice Principal Salaries	6,933,945	6,554,344	6,472,248	\$ (82,097)	-1.3%
Secondary Vice Principal Benefits	942,238	918,685	938,959	\$ 20,274	2.2%
Secondary Professional Development Provision	3,311	42,464	40,965	\$ (1,499)	-3.5%
SECRETARIES					
School Secretary Salaries	16,232,892	16,147,097	16,387,510	\$ 240,413	1.5%
School Secretary Benefits	5,046,767	5,561,415	5,512,021	\$ (49,394)	-0.9%
Supply Secretary Costs	934,449	1,242,124	1,239,129	\$ (2,995)	-0.2%
OFFICE EXPENSES					
Principals & Vice Principal Expenses	12,551	38,570	36,770	\$ (1,800)	-4.7%
Principals & Vice Principal Mileage Expenses	71,996	130,000	130,000	\$ -	0.0%
School Office Supplies allocation	99,533	100,000	100,000	\$ -	0.0%
School Office Furniture, Equipment and Computers	2,816	90,000	575,800	\$ 485,800	539.8%
Orientation Centre, Program Ads	-	40,000	40,000	\$ -	0.0%
Course Reimbursement	-	20,000	20,000	\$ -	0.0%
School Telephones	975,402	1,079,765	1,131,765	\$ 52,000	4.8%
TOTAL	\$ 66,317,155	\$ 66,108,232	\$ 67,921,215	\$ 1,812,983	2.7%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Student Support Services

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Student Support Salaries	\$ 6,854,815	\$ 6,067,771	\$ 6,502,259	\$ 434,487	7.2%
Student Support Benefits	1,655,086	1,635,458	1,801,943	\$ 166,485	10.2%
Child Youth Worker Salaries	8,750,529	8,650,482	8,726,344	\$ 75,862	0.9%
Child Youth Worker Benefits	2,699,409	2,483,122	2,421,053	\$ (62,070)	-2.5%
Psychologist Salary	4,526,374	4,506,898	4,566,771	\$ 59,873	1.3%
Psychologist Benefits	1,206,963	1,292,199	1,267,013	\$ (25,186)	-1.9%
Social Worker Salaries	5,149,653	5,028,744	5,310,763	\$ 282,019	5.6%
Social Worker Benefits	1,267,066	1,441,821	1,473,428	\$ 31,607	2.2%
Speech & Language Salaries	3,559,446	3,530,208	3,670,912	\$ 140,704	4.0%
Speech & Language Benefits	882,944	1,012,167	1,018,464	\$ 6,298	0.6%
Elementary Lunchtime Student Supervisors	1,039,475	1,364,569	1,364,569	\$ -	0.0%
Translators & Interpreter Services	53,513	100,000	100,000	\$ -	0.0%
EAP Costing - Shepell	-	-	400,000	\$ 400,000	100.0%
Ontario Focused Intervention Partnership (OFIP) Tutoring	359,899	374,095	374,268	\$ 173	0.0%
School Effectiveness Framework	263,873	263,873	285,313	\$ 21,440	8.1%
Car Allowance	32,928	37,044	37,044	\$ -	0.0%
Student Information Services Supplies	39,039	60,000	60,000	\$ -	0.0%
Mileage & Cellular Phone Provision	468,393	793,528	793,528	\$ -	0.0%
Specialist High Skills Major (SHSM)	448,400	528,032	523,583	\$ (4,449)	-0.8%
TDSB Vision Services	339,555	424,852	424,852	\$ -	0.0%
Secondary Student Supervisors	1,752,061	1,612,449	1,629,967	\$ 17,518	1.1%
Contracted Child Support Workers	308,363	200,000	200,000	\$ -	0.0%
MISA - Managing Information for Student Achievement	-	66,249	66,263	\$ 14	0.0%

**2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION****Student Support Services**

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
TOTAL	\$ 41,657,784	\$ 41,473,563	\$ 43,018,338	\$ 268,314	0.7%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Curriculum & Accountability

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Coordinators & Resource Teachers Salaries	\$ 4,493,716	\$ 4,468,256	\$ 4,592,974	\$ 124,718	2.8%
Coordinators & Resource Teachers Benefits	964,182	851,190	885,233	34,043	4.0%
Mobile Phone Provision	14,175	5,910	4,365	(1,544)	-26.1%
Mileage Expenses	785	10,000	10,000	-	0.0%
Supplies & Resources					
Religion	36,870	56,485	56,485	-	0.0%
Physical Education	114,019	122,384	122,384	-	0.0%
Dramatic Arts	18,866	20,540	20,540	-	0.0%
Social Studies	16,260	16,261	16,261	-	0.0%
Math	20,117	28,242	28,242	-	0.0%
Language Arts	44,065	64,187	64,187	-	0.0%
Music	59,659	80,448	80,448	-	0.0%
French	36,229	39,368	39,368	-	0.0%
Visual Arts	32,049	32,521	32,521	-	0.0%
Co-operative Education	12,837	12,837	12,837	-	0.0%
Science & Family Studies	65,043	65,043	65,043	-	0.0%
Technological Studies	8,477	8,558	8,558	-	0.0%
Business Studies	-	6,746	6,746	-	0.0%
Curriculum & Accountability	110,513	126,663	126,663	-	0.0%
Library	36,439	38,512	38,512	-	0.0%
Media Services	3	17,117	17,117	-	0.0%
Research	141,974	145,491	145,491	-	0.0%
Guidance	12,108	34,233	34,233	-	0.0%
English as a Second Language	5,690	8,558	8,558	-	0.0%
TOTAL	\$ 6,244,078	\$ 6,259,550	\$ 6,416,766	\$ (129,205)	-2.0%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Staff Development

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Occasional Teacher Salaries & Benefits	\$ 325,563	\$ 347,952	\$ 300,000	\$ (47,952)	-13.8%
New Teacher Induction Program (NTIP)	643,263	846,606	846,606	-	0.0%
Professional Development Expenditures	195,397	195,625	243,577	47,952	24.5%
TOTAL	\$ 1,164,223	\$ 1,390,183	\$ 1,390,183	\$ -	0.00%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Student Success

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Literacy					
Resource Materials	\$ 39,242	\$ 40,000	\$ 40,000	\$ -	0.0%
Meeting Expenses	61,410	59,000	59,000	-	0.0%
Professional Development - Occasional Teachers	153,309	225,000	225,000	-	0.0%
Professional Development - Student Success Learning Network	48,066	170,000	170,000	-	0.0%
Ontario Secondary School Literacy Test - 200 Days	4,035	30,000	30,000	-	0.0%
Conferences (Reading for the Love of it)	27,807	35,000	35,000	-	0.0%
Numeracy					
Resource Materials	90,336	95,000	95,000	-	0.0%
Meeting Expenses	12,025	40,000	40,000	-	0.0%
Professional Development - Occasional Teachers	116,130	265,000	265,000	-	0.0%
Professional Development - Student Success Learning Network	265,277	190,000	190,000	-	0.0%
Pathways					
Resource Materials	36,939	35,000	35,000	-	0.0%
Meeting Expenses	23,389	20,000	20,000	-	0.0%
Professional Development - Occasional Teachers	93,434	140,000	140,000	-	0.0%
Professional Development - Student Success Learning Network	208,239	150,000	150,000	-	0.0%
Special Initiatives	231,807	210,000	210,000	-	0.0%
Communications & Marketing	19,628	40,000	40,000	-	0.0%
Catholic Community Culture & Caring					
Resource Materials	30,323	40,000	40,000	-	0.0%
Meeting Expenses	42,485	50,000	50,000	-	0.0%
Professional Development - Occasional Teachers	370,289	330,000	330,000	-	0.0%
Special Initiatives	197,974	200,000	200,000	-	0.0%
Conferences	116,734	100,000	100,000	-	0.0%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Student Success

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Student Success Teams (SSTs)					
Resource Materials	267	20,000	20,000	-	0.0%
Meeting Expenses	25,687	40,000	40,000	-	0.0%
Professional Development - Occasional Teachers	121,055	187,000	187,000	-	0.0%
Supervisory Officer - Approved Days	74,812	140,000	140,000	-	0.0%
School Support	4,961	15,000	15,000	-	0.0%
Honorariums	-	10,000	10,000	-	0.0%
Supervisory Officer - Support	7,028	10,000	10,000	-	0.0%
Transportation	99,940	54,227	80,242	26,015	48.0%
TOTAL	\$ 2,522,629	\$ 2,940,227	\$ 2,966,242	\$ 26,015	0.9%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Special Education Departments

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
SPECIAL SERVICES DEPARTMENT					
Special Equipment Amount (SEA)	\$ 1,965,752	\$ 3,502,918	\$ 3,504,402	\$ 1,484	0.0%
Special Services Department	180,803	225,368	225,368	-	0.0%
Fees & Services	95,170	100,040	100,040	-	0.0%
School Budget Allocations	165,686	165,686	165,686	-	0.0%
CURRICULUM SUPPORT UNITS					
North York	3,069	11,744	11,744	-	0.0%
Etobicoke	8,142	11,744	11,744	-	0.0%
Toronto	2,635	11,744	11,744	-	0.0%
Scarborough	10,211	16,244	16,244	-	0.0%
Social Worker Services	8,722	10,066	10,066	-	0.0%
Deaf & Hard Of Hearing	11,239	12,584	12,584	-	0.0%
Care & Treatment & Correctional Facilities (Section 23)	37,156	62,214	62,214	-	0.0%
Speech & Language	25,229	26,950	26,950	-	0.0%
Gifted Programs	11,603	11,744	11,744	-	0.0%
Autism Services	11,744	11,744	11,744	-	0.0%
Psychology Services	64,973	65,889	65,890	1	0.0%
TOTAL	\$ 2,602,135	\$ 4,246,679	\$ 4,248,164	1,485	0.0%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Safe School Team

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Office					
Mobile Phones & Parking	\$ 12,015	\$ 20,500	\$ 20,500	\$ -	0.0%
Supplies, Photocopying, Printing Costs	46,950	44,500	44,500	-	0.0%
Resource Support					
Safe Schools Action Team, Symposium, Programs	21,201	25,000	25,000	-	0.0%
SRO Support	-	10,000	10,000	-	0.0%
Psychiatric Consultation (APPLE)	-	31,000	31,000	-	0.0%
Professional Development					
Safe Schools Certification Modules & Workshops	16,719	11,500	11,500	-	0.0%
Canadian Safe School Network Conferences	350	12,000	12,000	-	0.0%
Safe School Staff Conferences & Professional Development	5,069	10,000	10,000	-	0.0%
Shadow Box Learning Styles	16,928	17,000	17,000	-	0.0%
Safe Schools Joint Professional Development (OECTA)		20,000	20,000	-	0.0%
TOTAL	\$ 119,232	\$ 201,500	\$ 201,500	-	0.0%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION
Director's Office

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Director/Supervisory Officers Salaries	\$ 3,005,279	\$ 2,889,693	\$ 2,859,861	(29,832)	-1.0%
Director/Supervisory Officers Benefits	877,880	897,404	900,074	2,670	0.3%
Director & Supervisory Officers Professional Development	33,677	40,000	40,000	-	0.0%
Director & Supervisory Officers Other Expenses	47,384	51,912	51,912	-	0.0%
Office Support Staff Salaries	866,103	771,582	824,456	52,874	6.9%
Office Support Staff Benefits	239,764	208,805	219,966	11,161	5.3%
Trustees & Student Trustees Honorariums	257,705	266,274	267,449	1,175	0.4%
Trustees & Student Trustees Other Expenses	141,243	379,099	377,680	(1,419)	-0.4%
OCSTA Annual Membership Fee	210,978	210,978	210,978	-	0.0%
OCSOA Membership Fees	32,895	32,895	32,895	-	0.0%
Director's Office					
Printing	1,269	15,000	15,000	-	0.0%
Telephone	688	2,500	2,500	-	0.0%
Supplies	85,135	98,388	98,388	-	0.0%
Contractual Services	14,284	10,000	10,000	-	0.0%
TOTAL	\$ 5,814,283	\$ 5,874,529	\$ 5,911,159	36,630	0.6%

**2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION****Communications**

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Salaries	\$ 385,328	\$ 374,842	\$ 365,983	(8,859)	-2.4%
Benefits	108,180	101,440	97,645	(3,795)	-3.7%
Supplies & Services					
Car Allowance	12,348	12,348	12,348	-	0.0%
Printing	5,022	7,500	7,500	-	0.0%
Telephone	5,200	4,000	4,000	-	0.0%
Supplies	51,091	54,326	54,326	-	0.0%
TOTAL	\$ 567,168	\$ 554,456	\$ 541,802	(12,654)	-2.3%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION
Human Resources

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Salaries	\$ 3,404,658	\$ 3,496,676	\$ 4,072,019	575,343	16.5%
Benefits	936,936	946,267	1,086,421	140,154	14.8%
Central Temporary Staffing	61,608	85,000	85,000	-	0.0%
Summer Help (Temporary Staffing)	-	85,000	85,000	-	0.0%
Negotiation Costs	34,100	125,719	125,719	-	0.0%
New Teacher Induction Program NTIP Provision	50,000	50,000	50,000	-	0.0%
Workplace Safety Team Professional Development Fund	-	50,000	50,000	-	0.0%
Whistle Blower Security	-	-	75,000	75,000	100.0%
Central Bargaining - OCSTA	43,017	43,017	43,017	-	0.0%
Car Allowance	44,365	37,044	37,044	-	0.0%
Professional Development	3,713	15,000	15,000	-	0.0%
Printing	3,626	8,000	8,000	-	0.0%
Telephone	9,722	10,000	10,000	-	0.0%
Supplies	78,912	97,250	97,250	-	0.0%
Recruitment of Staff	11,926	80,000	80,000	-	0.0%
Professional Services	43,710	82,811	82,811	-	0.0%
Software Fees & Licensing Fees	58,966	69,982	69,982	-	0.0%
TOTAL	\$ 4,785,258	\$ 5,281,766	\$ 6,072,263	790,497	15.0%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Business Administration

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Salaries	\$ 3,447,046	\$ 3,491,311	\$ 3,694,546	203,235	5.8%
Benefits	921,919	944,816	985,711	40,895	4.3%
Supplies & Services					
Materials Management	9,023	9,116	9,116	-	0.0%
Payroll Services	28,920	28,920	28,920	-	0.0%
Business Services	34,915	37,328	37,328	-	0.0%
Printing Services	9,344	(100,000)	(100,000)	-	0.0%
Bank Charges & Other Fees	67,018	25,000	25,000	-	0.0%
Audit Fees	78,305	100,000	100,000	-	0.0%
TOTAL	\$ 4,596,490	\$ 4,536,491	\$ 4,780,620	244,130	5.4%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Legal Fees

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Legal Fees & Services - General Corporate & Safe Schools	\$ 343,388	\$ 150,000	\$ 150,000	-	0.0%
Legal Fees & Services - Employee Relations	383,726	270,000	450,000	180,000	66.7%
Legal Fees & Services - Planning & Facilities	315,860	222,955	315,000	92,045	41.3%
TOTAL	\$ 1,042,974	\$ 642,955	\$ 915,000	272,045	42.3%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Corporate Services

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Salaries	\$ 819,207	\$ 816,954	\$ 781,241	(35,713)	-4.4%
Benefits	207,244	221,084	208,436	(12,647)	-5.7%
Professional Development	64,662	82,700	82,700	-	0.0%
Printing	1,507	1,200	1,200	-	0.0%
Telephone	2,656	2,000	2,000	-	0.0%
Supplies	16,986	26,088	26,088	-	0.0%
Contractual Services	4,606	57,861	57,861	-	0.0%
Software Fees & Licensing Fees	28	3,500	3,500	-	0.0%
Car Allowance	4,116	4,116	4,116	-	0.0%
TOTAL	\$ 1,121,011	\$ 1,215,503	\$ 1,167,143	(48,360)	-4.0%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Employee Relations

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Salaries	\$ 478,484	\$ 536,835	\$ 566,290	29,456	5.5%
Benefits	107,737	145,278	151,087	5,809	4.0%
Professional Development	6,605	7,500	7,500	-	0.0%
Printing	1,772	10,000	10,000	-	0.0%
Telephone	3,500	3,000	3,000	-	0.0%
Supplies	11,480	13,770	13,770	-	0.0%
Professional Services	-	19,048	19,048	-	0.0%
Car Allowance	4,116	4,116	4,116	-	0.0%
TOTAL	\$ 613,694	\$ 739,547	\$ 774,812	35,265	4.8%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Facilities Services & Planning Services

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Salaries	\$ 1,084,485	\$ 1,148,291	\$ 1,140,404	(7,887)	-0.7%
Benefits	289,501	310,750	304,262	(6,488)	-2.1%
Supplies & Resources					
Facilities Services Department	12,080	12,243	12,243	-	0.0%
Capital Development Department	3,194	3,500	3,500	-	0.0%
Planning Department	30,285	30,348	30,348	-	0.0%
Development Services	12,360	11,227	11,227	-	0.0%
Admissions Department	254	1,000	1,000	-	0.0%
Facilities Legal Services Department	9,594	10,000	10,000	-	0.0%
Capital Planning Capacity Program	37,128	54,016	54,016	-	0.0%
TOTAL	\$ 1,478,881	\$ 1,581,375	\$ 1,567,000	(14,375)	-0.9%

**2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION****Catholic Education Centre**

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Custodial Salaries	\$ 530,540	\$ 343,006	\$ 350,535	7,530	2.2%
Custodial Benefits	138,865	91,168	93,523	2,355	2.6%
CEC Facility Utilities & Maintenance	575,090	600,000	600,000	-	0.0%
CEC Amortization of Previous Building Improvements	243,319	1,475,917	1,475,917	-	0.0%
TOTAL	\$ 1,487,814	\$ 2,510,091	\$ 2,519,975	9,884	0.4%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Continuing Education

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Adult Credit Diploma (Day/Night)					
Salaries	\$ 2,258,250	\$ 2,565,000	\$ 2,206,000	(359,000)	-14.0%
Benefits	239,559	394,085	174,000	(220,085)	-55.8%
Other Expenses	56,779	133,000	103,000	(30,000)	-22.6%
Adult Credit Diploma-Msgr Fraser					
Salaries	434,799	600,000	540,000	(60,000)	-10.0%
Benefits	75,433	92,184	100,000	7,816	8.5%
Summer School					
Salaries	5,844,373	5,800,000	5,940,000	140,000	2.4%
Benefits	295,696	1,006,457	305,000	(701,457)	-69.7%
Other Expenses	199,768	261,000	245,000	(16,000)	-6.1%
Adult English as a Second Language (ESL) & Citizenship					
Salaries	3,134,854	2,514,000	2,500,000	(14,000)	-0.6%
Benefits	687,568	386,249	450,000	63,751	16.5%
Other Expenses	529,699	860,318	780,440	(79,878)	-9.3%
International Languages					
Salaries	4,341,715	4,515,000	4,685,000	170,000	3.8%
Benefits	1,177,681	626,786	1,176,000	549,214	87.6%
Other Expenses	39,849	55,000	45,000	(10,000)	-18.2%



2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Continuing Education

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Language Instruction for Newcomers to Canada (LINC) / Ministry of Training, Colleges & University (MTCU)					
Salaries	2,206,898	1,911,484	2,209,000	297,516	15.6%
Benefits	584,784	293,679	582,000	288,321	98.2%
Other Expenses	1,434,235	1,140,416	1,404,360	263,944	23.1%
TOTAL	\$ 23,541,943	\$ 23,154,658	\$ 23,444,800	290,142	1.3%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Computer Services & Information Technology

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Salaries	\$ 6,328,875	\$ 6,417,555	\$ 6,817,994	400,439	6.2%
Benefits	1,656,451	1,796,448	1,871,861	75,413	4.2%
Supplies & Services					
Car Allowance	31,899	32,928	32,928	-	0.0%
Membership Fees	3,123	9,088	9,088	-	0.0%
Printing	1,539	6,250	6,250	-	0.0%
Repairs - Computer Technology	19,273	37,686	37,686	-	0.0%
Telephone	43,765	143,247	143,247	-	0.0%
Data Communications	237,601	323,295	323,295	-	0.0%
Office Supplies & Services	107,303	187,705	187,705	-	0.0%
Furniture & Equipment	-	216,033	216,033	-	0.0%
Computer Lease	74,456	250,000	662,000	412,000	164.8%
Contractual & Professional Services	101,050	313,784	313,784	-	0.0%
Software Fees & Licenses	2,883,490	3,999,651	3,999,651	-	0.0%
Computer Technology Maintenance Fee	-	121,251	121,251	-	0.0%
School Computers & Printers (Purchase/Leasing costs)	492,000	2,248,970	2,248,970	-	0.0%
Academic Computer Repairs	145,618	373,000	373,000	-	0.0%
Network Equipment & Infrastructure	-	273,000	273,000	-	0.0%
WAN & Internet Service (including Amortization of WAN Project)	1,504,268	2,665,548	2,665,548	-	0.0%
Systems Maintenance	347,955	207,950	207,950	-	0.0%
Investment in Information Technology	-	150,000	1,350,000	1,200,000	800.0%
Academic Technology & Computer Studies	25,383	36,800	36,800	-	0.0%
Qlik Initiative		64,791	64,791	-	0.0%
TOTAL	\$ 14,004,047	\$ 19,874,980	\$ 21,962,832	2,087,852	10.5%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Transportation

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Administrative Salaries	\$ 950,584	\$ 914,638	\$ 932,113	17,475	1.9%
Administrative Benefits	237,450	237,089	245,317	8,229	3.5%
Temporary Assistance	18,934	57,000	57,000	-	0.0%
Office Supplies & Services	60,664	76,928	82,400	5,472	7.1%
TRANSPORTATION - REGULAR INSTRUCTION					
Music	36,725	35,854	36,571	717	2.0%
Outdoor Education	6,708	11,869	12,106	237	2.0%
Excursions for Handicapped Students	25,130	36,399	37,127	728	2.0%
Regular Home to School	11,861,862	14,149,916	14,432,914	282,998	2.0%
Student Safety	48,044	92,911	92,911	-	0.0%
Safe Schools	19,841	10,056	10,257	201	2.0%
Kindergarten	-	-	-	-	0.0%
Remedial Language	92,460	117,394	119,742	2,348	2.0%
Regular Transit Fares for Scholars & Children	29,094	47,196	49,745	2,549	5.4%
Safe Schools Transit Fares (Scholars)	734	13,569	14,302	733	5.4%
Transit Fares for Adults	2,053	1,832	1,931	99	5.4%
Summer School	340,817	525,111	538,415	13,304	2.5%
Bilingual Program Transit Fares (Scholars & Children)	31,122	70,527	74,336	3,809	5.4%
Exceptional Circumstances (Tickets)	416,350	470,647	496,062	25,415	5.4%
Fuel Escalation Charge Provision	(25,336)	-	-	-	#DIV/0!
Regular Home to School for New Routes	-	-	134,089	134,089	100.0%
Software Fees & Licenses	50,246	104,334	104,334	-	0.0%
Physical Transportation	-	2,323	2,370	46	2.0%
Transportation Consortium	58,534	569,701	569,701	-	0.0%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Transportation

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
TRANSPORTATION - SPECIAL EDUCATION					
Vision, Hearing & Speech	2,271,027	2,689,244	2,743,029	53,785	2.0%
Medical & Handicapped	6,294,584	6,805,255	6,941,360	136,105	2.0%
Special Education Transit Fares for Adults	7,675	11,602	12,228	627	5.4%
Developmentally Disabled Transit Fares for Scholars	9,185	7,498	7,903	405	5.4%
Special Transit Fares for Scholars & Children	137,309	110,490	116,456	5,966	5.4%
Developmentally Disabled	550,742	604,150	616,233	12,083	2.0%
Section 23 Programs	521,300	614,450	626,739	12,289	2.0%
Special Education	3,247,076	3,676,567	3,750,099	73,531	2.0%
Co-operative Education (Special Education & W/C) & Transit Tickets	858,050	976,253	1,014,138	37,884	3.9%
ONE-TIME TRANSPORTATION SERVICES					
One-time Transportation Services due to New School Construction	\$ -	\$ 520,994	\$ 815,994	295,000	56.6%
TOTAL	\$ 28,158,962	\$ 33,561,797	\$ 34,687,922	1,126,125	3.4%

2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION

Operations & Maintenance

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Salaries	\$ 43,951,933	\$ 46,531,898	\$ 46,808,852	276,954	0.6%
Benefits	13,379,239	14,308,560	14,999,339	690,779	4.8%
Utilities	17,260,844	17,804,201	19,144,855	1,340,654	7.5%
Insurance	2,236,345	1,716,345	2,200,000	483,655	28.2%
Professional Development Provision	37,806	41,780	37,806	(3,974)	-9.5%
Printing and Photocopying	1,994	1,994	1,994	-	0.0%
Plant Operations Supplies	1,277,597	1,140,000	1,140,000	-	0.0%
Automobile Reimbursement	66,099	66,121	66,121	-	0.0%
Travel Expense Allowance	124,537	124,537	124,537	-	0.0%
Vehicle Fuel	120,064	180,000	120,064	(59,936)	-33.3%
Repairs-Custodial Equipment	160,381	140,000	160,381	20,381	14.6%
Telephone Expense	98,715	118,000	98,731	(19,269)	-16.3%
Office Supplies and Services	33,875	25,000	34,624	9,624	38.5%
Maintenance Supplies and Services	3,497,532	3,860,532	3,605,940	(254,592)	-6.6%
Vehicle Maintenance and Supplies	131,265	80,310	131,289	50,979	63.5%
Replacement Furniture & Equipment	-	92,608	92,608	-	0.0%
Additional Equipment - Vehicles	60,903	99,190	140,081	40,891	41.2%
Rental Lease Vehicles	51,073	74,655	51,073	(23,582)	-31.6%
Other Professional Fees (Health & Safety)	93,121	241,001	93,121	(147,880)	-61.4%
Other Contractual Services	6,076,920	6,709,659	5,942,715	(766,944)	-11.4%
Municipal Taxes	105,636	119,069	-	(119,069)	-100.0%
TOTAL	\$ 88,765,879	\$ 93,475,461	\$ 94,994,131	1,518,670	1.6%

**2017-18 BUDGET EXPENDITURE REVISED ESTIMATES BY FUNCTIONAL CLASSIFICATION****Other Expenditures**

Expenditures	2015/16 Actuals	2016/17 Revised Estimates	2017/18 Estimates	Difference	
				\$	%
Parental Involvement Funding	119,342	122,106	122,106	-	0.0%
Partnership Development Department - Office Supplies & Services	1,946	2,000	2,000	-	0.0%
TOTAL	\$ 121,288	\$ 124,106	\$ 124,106	-	0.0%

				Factors Contributing to Socioeconomic Needs <i>Higher</i> <i>Factor (1-9) indicates Greater Need</i>							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	CURRENT		PROPOSED	
											<u>95%</u> <u>Enrolment</u> <u>5%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>90%</u> <u>Enrolment</u> <u>10%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>85%</u> <u>Enrolment</u> <u>15%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>80%</u> <u>Enrolment</u> <u>20%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>
290	All Saints	1	906	3	4	4	3	4	4	22	\$ 70,364	\$ 69,423	\$ 68,481	\$ 67,540
391	Father Serra	1	516	1	1	1	1	1	3	8	\$ 39,140	\$ 37,652	\$ 36,164	\$ 34,677
433	Holy Child	1	352	8	9	6	7	5	6	41	\$ 28,187	\$ 28,701	\$ 29,215	\$ 29,729
399	Msgr. John Corrigan	1	209	8	6	9	6	4	8	41	\$ 16,756	\$ 17,062	\$ 17,368	\$ 17,673
295	St. Andrew	1	720	9	5	9	9	8	7	47	\$ 58,290	\$ 59,912	\$ 61,533	\$ 63,155
361	St. Angela	1	481	8	7	9	8	7	8	47	\$ 38,977	\$ 40,061	\$ 41,146	\$ 42,230
267	St. Benedict	1	622	3	3	2	2	2	5	17	\$ 47,864	\$ 46,809	\$ 45,754	\$ 44,699
384	St. Demetrius	1	251	2	1	8	2	3	3	19	\$ 19,374	\$ 19,015	\$ 18,655	\$ 18,296
341	St. Dorothy	1	341	9	9	3	9	7	8	45	\$ 27,507	\$ 28,185	\$ 28,863	\$ 29,541
337	St. Eugene	1	345	3	3	1	2	4	4	17	\$ 26,530	\$ 25,945	\$ 25,360	\$ 24,775
392	St. John Vianney	1	374	7	5	8	6	4	6	36	\$ 29,747	\$ 30,048	\$ 30,349	\$ 30,650
311	St. Marcellus	1	422	8	8	8	8	8	7	47	\$ 34,173	\$ 35,124	\$ 36,075	\$ 37,026
379	St. Maurice	1	300	9	8	7	9	8	6	47	\$ 24,305	\$ 24,982	\$ 25,658	\$ 26,334
284	St. Stephen	1	424	9	9	6	9	8	8	49	\$ 34,415	\$ 35,481	\$ 36,546	\$ 37,612
276	Transfiguration	1	409	2	2	2	2	3	3	14	\$ 31,372	\$ 30,516	\$ 29,659	\$ 28,802
329	Holy Angels	2	497	1	1	1	1	1	2	7	\$ 37,591	\$ 36,094	\$ 34,597	\$ 33,100
413	Josyf Cardinal Slipyj	2	606	2	2	5	1	3	2	15	\$ 46,472	\$ 45,285	\$ 44,098	\$ 42,911
340	Mother Cabrini	2	181	1	1	1	1	1	2	7	\$ 13,679	\$ 13,134	\$ 12,590	\$ 12,045
288	Nativity of Our Lord	2	403	6	7	4	5	4	3	29	\$ 31,695	\$ 31,648	\$ 31,601	\$ 31,553
253	Our Lady of Peace	2	690	1	1	1	1	2	2	8	\$ 52,347	\$ 50,357	\$ 48,368	\$ 46,378
246	Our Lady of Sorrows	2	768	1	1	3	1	2	1	9	\$ 58,317	\$ 56,206	\$ 54,094	\$ 51,982
259	St. Ambrose	2	360	2	2	1	1	2	4	12	\$ 27,479	\$ 26,631	\$ 25,783	\$ 24,935

				Factors Contributing to Socioeconomic Needs <i>Higher</i> <i>Factor (1-9) indicates Greater Need</i>							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	<u>CURRENT</u> <u>95% Enrolment</u> <u>5% S.E.Needs</u> (allocated by total ranking) <u>\$4,852,254</u>	<u>90% Enrolment</u> <u>10% S.E.Needs</u> (allocated by total ranking) <u>\$4,852,254</u>	<u>PROPOSED</u> <u>85% Enrolment</u> <u>15% S.E.Needs</u> (allocated by total ranking) <u>\$4,852,254</u>	<u>80% Enrolment</u> <u>20% S.E.Needs</u> (allocated by total ranking) <u>\$4,852,254</u>
307	St. Clement	2	443	1	1	1	1	2	1	7	\$ 33,498	\$ 32,164	\$ 30,830	\$ 29,497
278	St. Elizabeth	2	201	3	3	8	3	5	3	25	\$ 15,665	\$ 15,536	\$ 15,406	\$ 15,277
262	St. Gregory	2	734	1	1	2	1	1	1	7	\$ 55,571	\$ 53,359	\$ 51,146	\$ 48,933
291	St. Josaphat	2	139	3	4	9	4	7	3	30	\$ 10,955	\$ 10,957	\$ 10,959	\$ 10,961
333	St. Leo	2	327	4	5	5	3	8	3	28	\$ 25,666	\$ 25,585	\$ 25,504	\$ 25,422
331	St. Louis	2	208	2	3	1	2	2	3	13	\$ 15,911	\$ 15,449	\$ 14,986	\$ 14,523
332	St. Mark	2	218	3	6	7	5	8	3	32	\$ 17,179	\$ 17,239	\$ 17,299	\$ 17,360
417	The Holy Trinity	2	498	2	6	3	3	5	3	22	\$ 38,660	\$ 38,143	\$ 37,625	\$ 37,108
281	Immaculate Conception	3	490	8	9	6	7	9	9	48	\$ 39,749	\$ 40,917	\$ 42,086	\$ 43,254
261	St. Bernard	3	674	8	9	5	8	8	8	46	\$ 54,499	\$ 55,929	\$ 57,358	\$ 58,788
358	St. Fidelis	3	613	2	2	1	2	3	7	17	\$ 47,231	\$ 46,190	\$ 45,150	\$ 44,109
366	St. Francis de Sales	3	465	9	9	8	9	9	9	53	\$ 38,021	\$ 39,436	\$ 40,851	\$ 42,266
271	St. Francis Xavier	3	512	6	7	7	6	8	7	41	\$ 41,031	\$ 41,780	\$ 42,528	\$ 43,277
279	St. Jude	3	760	8	8	7	8	8	7	46	\$ 61,397	\$ 63,007	\$ 64,618	\$ 66,229
240	St. Matthew	3	535	4	5	7	4	3	9	32	\$ 42,276	\$ 42,425	\$ 42,573	\$ 42,722
320	St. Roch	3	408	9	8	6	8	5	9	45	\$ 32,903	\$ 33,714	\$ 34,525	\$ 35,336
383	St. Simon	3	495	5	5	1	4	2	7	24	\$ 38,551	\$ 38,167	\$ 37,783	\$ 37,400
410	St. Andre	3	503	9	9	7	9	8	8	50	\$ 40,928	\$ 42,260	\$ 43,592	\$ 44,924
397	Venerable John Merlin	3	305	4	3	1	3	1	8	20	\$ 23,598	\$ 23,201	\$ 22,804	\$ 22,407
409	Blessed Margherita	4	339	7	7	2	6	4	9	35	\$ 26,890	\$ 27,117	\$ 27,345	\$ 27,573
328	St. Augustine	4	500	9	8	9	8	9	9	52	\$ 40,808	\$ 42,263	\$ 43,718	\$ 45,173
363	St. Charles Garnier	4	437	9	9	8	9	9	9	53	\$ 35,723	\$ 37,053	\$ 38,382	\$ 39,712

				Factors Contributing to Socioeconomic Needs <i>Higher</i> <i>Factor (1-9) indicates Greater Need</i>							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	CURRENT		PROPOSED	
											<u>95% Enrolment 5% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>90% Enrolment 10% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>85% Enrolment 15% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>80% Enrolment 20% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>
396	St. Conrad	4	599	6	5	4	4	6	8	33	\$ 47,380	\$ 47,625	\$ 47,870	\$ 48,115
296	St. Jane Frances	4	695	9	9	5	8	7	9	47	\$ 56,253	\$ 57,818	\$ 59,383	\$ 60,948
294	St. Jerome	4	504	6	8	7	5	7	9	42	\$ 40,444	\$ 41,247	\$ 42,050	\$ 42,853
344	St. Martha	4	217	7	7	4	5	4	9	36	\$ 17,290	\$ 17,465	\$ 17,640	\$ 17,815
309	St. Norbert	4	356	2	4	4	2	4	8	24	\$ 27,719	\$ 27,443	\$ 27,167	\$ 26,891
285	St. Raphael	4	525	5	5	3	2	6	8	29	\$ 41,230	\$ 41,168	\$ 41,107	\$ 41,045
297	St. Robert	4	595	2	2	6	2	6	3	21	\$ 46,133	\$ 45,437	\$ 44,740	\$ 44,044
313	St. Wilfrid	4	646	8	9	7	9	8	7	48	\$ 52,390	\$ 53,930	\$ 55,470	\$ 57,011
226	Blessed Sacrament	5	549	1	1	2	1	1	1	7	\$ 41,562	\$ 39,907	\$ 38,252	\$ 36,598
289	Blessed Trinity	5	204	7	7	5	9	6	2	36	\$ 16,259	\$ 16,423	\$ 16,587	\$ 16,752
468	Cardinal Carter Jr	5	124	1	1	2	2	2	2	10	\$ 9,422	\$ 9,098	\$ 8,773	\$ 8,449
318	D'Arcy McGee	5	281	6	6	3	3	4	8	30	\$ 22,148	\$ 22,152	\$ 22,156	\$ 22,160
265	Our Lady of the Assum	5	339	8	8	9	7	9	3	44	\$ 27,297	\$ 27,926	\$ 28,555	\$ 29,185
362	Regina Mundi	5	387	2	3	1	1	4	8	19	\$ 29,923	\$ 29,367	\$ 28,812	\$ 28,257
345	St. Agnes	5	297	2	1	7	5	2	1	18	\$ 22,886	\$ 22,422	\$ 21,957	\$ 21,493
339	St. Antoine Daniel	5	371	4	3	9	3	9	1	29	\$ 29,160	\$ 29,117	\$ 29,073	\$ 29,029
263	St. Bonaventure	5	569	2	2	6	2	4	1	17	\$ 43,798	\$ 42,833	\$ 41,867	\$ 40,902
250	St. Charles	5	254	4	5	2	3	5	7	26	\$ 19,845	\$ 19,715	\$ 19,585	\$ 19,455
270	St. Cyril	5	330	2	2	1	5	4	2	16	\$ 25,372	\$ 24,768	\$ 24,165	\$ 23,561
255	St. Edward	5	501	1	1	8	3	3	1	17	\$ 38,573	\$ 37,723	\$ 36,873	\$ 36,023
256	St. Gabriel	5	256	3	4	9	7	5	1	29	\$ 20,084	\$ 20,054	\$ 20,024	\$ 19,994
249	St. Margaret	5	692	5	7	9	4	9	2	36	\$ 55,021	\$ 55,577	\$ 56,133	\$ 56,690

				Factors Contributing to Socioeconomic Needs <i>Higher</i> <i>Factor (1-9) indicates Greater Need</i>							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	CURRENT		PROPOSED	
											<u>95% Enrolment 5% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>90% Enrolment 10% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>85% Enrolment 15% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>80% Enrolment 20% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>
224	St. Monica	5	299	2	7	9	4	9	1	32	\$ 23,598	\$ 23,681	\$ 23,764	\$ 23,847
283	St. Paschal Baylon	5	686	6	4	9	7	7	1	34	\$ 54,388	\$ 54,759	\$ 55,130	\$ 55,501
236	St. Thomas Aquinas	5	521	5	8	8	5	6	7	39	\$ 41,626	\$ 42,250	\$ 42,875	\$ 43,500
398	Sts. Cosmas and Dam	5	374	3	4	8	4	7	5	31	\$ 29,511	\$ 29,566	\$ 29,620	\$ 29,675
225	Holy Rosary	6	315	3	7	6	4	9	2	31	\$ 24,874	\$ 24,920	\$ 24,966	\$ 25,012
247	Our Lady of Victory	6	656	8	8	5	7	6	9	43	\$ 52,723	\$ 53,855	\$ 54,986	\$ 56,117
374	Pope Paul VI	6	319	5	6	6	5	4	9	35	\$ 25,354	\$ 25,568	\$ 25,783	\$ 25,998
368	Santa Maria	6	234	8	7	6	8	7	9	45	\$ 18,859	\$ 19,324	\$ 19,789	\$ 20,254
376	St. Bruno	6	252	5	8	4	5	7	6	35	\$ 20,042	\$ 20,212	\$ 20,382	\$ 20,551
214	St. Clare	6	436	3	4	3	3	4	8	25	\$ 34,049	\$ 33,769	\$ 33,488	\$ 33,207
305	St. John Bosco	6	330	4	6	4	3	3	9	29	\$ 25,911	\$ 25,872	\$ 25,833	\$ 25,795
244	St. John the Evangelist	6	422	8	9	6	8	8	8	47	\$ 34,154	\$ 35,104	\$ 36,054	\$ 37,004
228	St. Mary of the Angels	6	225	2	4	5	3	4	8	26	\$ 17,610	\$ 17,495	\$ 17,379	\$ 17,264
355	St. Nicholas of Bari	6	642	4	4	6	3	2	9	28	\$ 50,371	\$ 50,211	\$ 50,051	\$ 49,891
371	Stella Maris	6	366	2	4	7	3	3	9	28	\$ 28,700	\$ 28,609	\$ 28,518	\$ 28,427
378	Epiphany of Our Lord	7	201	7	6	7	8	5	5	38	\$ 16,025	\$ 16,239	\$ 16,453	\$ 16,668
282	Holy Spirit	7	454	7	4	7	8	7	4	37	\$ 36,134	\$ 36,559	\$ 36,983	\$ 37,408
342	Our Lady of Guadalupe	7	189	8	5	8	9	9	2	41	\$ 15,118	\$ 15,394	\$ 15,669	\$ 15,945
273	Our Lady of Wisdom	7	347	4	4	1	4	3	4	20	\$ 26,858	\$ 26,406	\$ 25,954	\$ 25,502
258	Precious Blood	7	474	7	7	8	7	8	4	41	\$ 38,034	\$ 38,728	\$ 39,422	\$ 40,115
350	St. Aidan	7	308	7	3	9	7	4	6	36	\$ 24,507	\$ 24,755	\$ 25,003	\$ 25,251
335	St. Albert	7	441	7	6	5	8	5	6	37	\$ 35,156	\$ 35,569	\$ 35,982	\$ 36,395

				Factors Contributing to Socioeconomic Needs <i>Higher</i> Factor (1-9) indicates Greater Need							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	CURRENT		PROPOSED	
											<u>95%</u> <u>Enrolment</u> <u>5%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>90%</u> <u>Enrolment</u> <u>10%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>85%</u> <u>Enrolment</u> <u>15%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>80%</u> <u>Enrolment</u> <u>20%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>
319	St. Gerald	7	283	6	5	6	6	5	4	32	\$ 22,365	\$ 22,443	\$ 22,522	\$ 22,600
395	St. Henry	7	260	4	2	6	7	1	5	25	\$ 20,270	\$ 20,103	\$ 19,935	\$ 19,768
393	St. Kateri Tekakwitha	7	270	2	2	3	3	3	3	16	\$ 20,730	\$ 20,237	\$ 19,744	\$ 19,251
300	St. Kevin	7	216	4	3	4	3	2	4	20	\$ 16,748	\$ 16,466	\$ 16,184	\$ 15,902
264	St. Lawrence	7	488	6	4	7	6	5	6	34	\$ 38,666	\$ 38,930	\$ 39,194	\$ 39,458
357	St. Matthias	7	257	5	3	8	4	8	2	30	\$ 20,237	\$ 20,240	\$ 20,244	\$ 20,248
373	St. Sylvester	7	178	7	5	9	7	5	6	39	\$ 14,232	\$ 14,446	\$ 14,660	\$ 14,873
298	St. Timothy	7	603	6	4	9	8	9	1	37	\$ 48,036	\$ 48,600	\$ 49,165	\$ 49,729
456	Bl Pier Giorgio Frassat	8	354	3	2	1	2	1	5	14	\$ 27,139	\$ 26,398	\$ 25,657	\$ 24,916
419	Cardinal Leger	8	333	3	3	3	2	1	2	14	\$ 25,535	\$ 24,838	\$ 24,141	\$ 23,443
524	Francis Libermann	8	12	6	4	6	7	2	6	31	\$ 946	\$ 948	\$ 950	\$ 951
372	Our Lady of Grace	8	276	5	3	5	6	2	6	27	\$ 21,586	\$ 21,481	\$ 21,376	\$ 21,271
416	Prince of Peace	8	304	6	1	3	7	1	7	25	\$ 23,735	\$ 23,539	\$ 23,343	\$ 23,148
415	Sacred Heart	8	240	6	5	5	5	2	5	28	\$ 18,842	\$ 18,782	\$ 18,722	\$ 18,663
351	St. Barnabas	8	292	7	7	4	6	2	6	32	\$ 23,077	\$ 23,158	\$ 23,239	\$ 23,320
334	St. Bartholomew	8	92	4	2	7	6	1	5	25	\$ 7,195	\$ 7,136	\$ 7,077	\$ 7,017
425	St. Bede	8	163	8	8	2	6	3	4	31	\$ 12,889	\$ 12,913	\$ 12,937	\$ 12,961
359	St. Brendan	8	562	1	1	1	1	1	1	6	\$ 42,446	\$ 40,679	\$ 38,912	\$ 37,145
380	St. Columba	8	236	8	9	7	7	6	6	43	\$ 18,991	\$ 19,398	\$ 19,806	\$ 20,213
467	St. Dominic Savio	8	256	3	7	5	2	1	2	20	\$ 19,787	\$ 19,454	\$ 19,121	\$ 18,788
386	St. Elizabeth Seton	8	157	7	6	4	7	4	7	35	\$ 12,487	\$ 12,593	\$ 12,699	\$ 12,805
385	St. Florence	8	183	4	5	4	4	2	4	23	\$ 14,205	\$ 14,039	\$ 13,873	\$ 13,708

				Factors Contributing to Socioeconomic Needs <i>Higher</i> <i>Factor (1-9) indicates Greater Need</i>							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	CURRENT		PROPOSED	
											<u>95%</u> <u>Enrolment</u> <u>5%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>90%</u> <u>Enrolment</u> <u>10%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>85%</u> <u>Enrolment</u> <u>15%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>80%</u> <u>Enrolment</u> <u>20%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>
377	St. Gabriel Lalemant	8	171	7	6	5	7	3	6	34	\$ 13,533	\$ 13,626	\$ 13,718	\$ 13,810
365	St. Ignatius of Loyola	8	124	6	3	5	6	2	7	29	\$ 9,707	\$ 9,692	\$ 9,678	\$ 9,663
394	St. Jean de Brebeuf	8	213	3	4	4	2	1	4	18	\$ 16,451	\$ 16,117	\$ 15,783	\$ 15,449
336	St. Malachy	8	281	2	5	4	2	1	3	17	\$ 21,644	\$ 21,167	\$ 20,690	\$ 20,213
381	St. Marguerite Bourgeoise	8	94	5	3	4	6	1	7	26	\$ 7,322	\$ 7,274	\$ 7,226	\$ 7,178
408	St. Rene Goupil	8	65	5	2	3	5	1	7	23	\$ 5,089	\$ 5,029	\$ 4,970	\$ 4,911
414	The Divine Infant	8	116	5	3	2	6	1	8	25	\$ 9,034	\$ 8,960	\$ 8,885	\$ 8,811
221	Our Lady of Lourdes	9	576	9	8	8	9	9	3	46	\$ 46,538	\$ 47,759	\$ 48,980	\$ 50,201
239	Our Lady of Perpetual	9	390	1	1	4	1	3	1	11	\$ 29,694	\$ 28,725	\$ 27,756	\$ 26,787
347	Pope Francis	9	251	3	6	2	4	6	6	27	\$ 19,679	\$ 19,583	\$ 19,488	\$ 19,392
326	St. Alphonsus	9	226	5	8	3	5	6	6	33	\$ 17,869	\$ 17,962	\$ 18,054	\$ 18,146
243	St. Anselm	9	396	1	1	6	1	5	1	15	\$ 30,409	\$ 29,632	\$ 28,855	\$ 28,078
206	St. Francis of Assisi	9	143	2	2	1	2	5	6	18	\$ 11,055	\$ 10,831	\$ 10,606	\$ 10,382
205	St. Mary	9	318	7	9	6	9	8	2	41	\$ 25,483	\$ 25,948	\$ 26,413	\$ 26,878
387	St. Michael	9	172	8	9	5	9	9	1	41	\$ 13,788	\$ 14,039	\$ 14,291	\$ 14,542
217	St. Michael's Choir (Jr)	9	178	1	1	2	2	3	3	12	\$ 13,577	\$ 13,158	\$ 12,739	\$ 12,321
204	St. Paul	9	209	9	9	6	9	9	5	47	\$ 16,923	\$ 17,394	\$ 17,865	\$ 18,336
212	Holy Family	10	234	9	9	4	9	9	6	46	\$ 18,918	\$ 19,415	\$ 19,911	\$ 20,408
325	James Culnan	10	567	6	7	3	5	4	8	33	\$ 44,826	\$ 45,057	\$ 45,289	\$ 45,521
210	St. Anthony	10	345	3	5	3	3	6	7	27	\$ 27,013	\$ 26,882	\$ 26,750	\$ 26,619
218	St. Cecilia	10	659	1	2	3	2	6	2	16	\$ 50,667	\$ 49,462	\$ 48,256	\$ 47,051
208	St. Helen	10	451	4	4	2	4	6	7	27	\$ 35,313	\$ 35,142	\$ 34,970	\$ 34,798

				Factors Contributing to Socioeconomic Needs <i>Higher</i> <i>Factor (1-9) indicates Greater Need</i>							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	CURRENT		PROPOSED	
											<u>95% Enrolment 5% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>90% Enrolment 10% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>85% Enrolment 15% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>	<u>80% Enrolment 20% S.E.Needs (allocated by total ranking)</u> <u>\$4,852,254</u>
275	St. James	10	182	8	9	4	8	7	8	44	\$ 14,643	\$ 14,981	\$ 15,318	\$ 15,656
370	St. Luigi	10	136	3	6	2	4	7	9	31	\$ 10,745	\$ 10,765	\$ 10,785	\$ 10,805
237	St. Pius X	10	505	1	2	2	1	2	1	9	\$ 38,362	\$ 36,973	\$ 35,584	\$ 34,195
216	St. Rita	10	94	9	9	5	8	7	9	47	\$ 7,600	\$ 7,812	\$ 8,023	\$ 8,235
354	St. Sebastian	10	223	4	6	4	5	7	8	34	\$ 17,676	\$ 17,797	\$ 17,918	\$ 18,038
227	St. Vincent de Paul	10	329	1	2	1	1	6	2	13	\$ 25,184	\$ 24,452	\$ 23,719	\$ 22,987
299	Annunciation	11	364	3	1	5	2	7	2	20	\$ 28,173	\$ 27,699	\$ 27,225	\$ 26,751
251	Canadian Martyrs	11	328	5	2	5	5	7	4	28	\$ 25,751	\$ 25,669	\$ 25,587	\$ 25,505
242	Holy Cross	11	376	7	8	6	8	8	4	41	\$ 30,180	\$ 30,731	\$ 31,282	\$ 31,832
215	Holy Name	11	311	5	6	3	5	6	4	29	\$ 24,471	\$ 24,434	\$ 24,398	\$ 24,361
348	St John XXIII	11	410	9	4	9	9	9	6	46	\$ 33,152	\$ 34,022	\$ 34,892	\$ 35,762
235	St. Brigid	11	598	5	5	3	5	5	3	26	\$ 46,763	\$ 46,456	\$ 46,150	\$ 45,843
316	St. Catherine	11	112	5	6	7	5	8	2	33	\$ 8,857	\$ 8,903	\$ 8,948	\$ 8,994
310	St. Denis	11	287	1	1	2	1	2	1	8	\$ 21,732	\$ 20,906	\$ 20,080	\$ 19,254
315	St. Isaac Jogues	11	360	6	5	9	6	9	3	38	\$ 28,744	\$ 29,128	\$ 29,513	\$ 29,898
220	St. John	11	433	1	2	2	1	2	2	10	\$ 32,908	\$ 31,775	\$ 30,643	\$ 29,510
209	St. Joseph	11	220	5	8	3	6	5	5	32	\$ 17,394	\$ 17,455	\$ 17,516	\$ 17,577
272	Immaculate Heart of M	12	182	4	3	3	3	3	6	22	\$ 14,119	\$ 13,930	\$ 13,741	\$ 13,552
252	Our Lady of Fatima	12	764	6	6	6	5	6	4	33	\$ 60,453	\$ 60,766	\$ 61,078	\$ 61,391
302	St. Agatha	12	429	5	4	2	4	3	4	22	\$ 33,290	\$ 32,844	\$ 32,399	\$ 31,954
274	St. Barbara	12	329	8	8	7	8	6	7	44	\$ 26,545	\$ 27,157	\$ 27,769	\$ 28,381
277	St. Boniface	12	338	9	8	8	9	8	7	49	\$ 27,434	\$ 28,284	\$ 29,133	\$ 29,983

				Factors Contributing to Socioeconomic Needs <i>Higher</i> <i>Factor (1-9) indicates Greater Need</i>							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	CURRENT		PROPOSED	
											<u>95%</u> <u>Enrolment</u> <u>5%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>90%</u> <u>Enrolment</u> <u>10%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>85%</u> <u>Enrolment</u> <u>15%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>	<u>80%</u> <u>Enrolment</u> <u>20%</u> <u>S.E.Needs</u> <u>(allocated by</u> <u>total ranking)</u> <u>\$4,852,254</u>
241	St. Dunstan	12	242	9	3	9	9	9	5	44	\$ 19,483	\$ 19,932	\$ 20,381	\$ 20,831
356	St. Edmund Campion	12	244	6	7	8	6	4	4	35	\$ 19,351	\$ 19,515	\$ 19,679	\$ 19,843
292	St. Joachim	12	323	8	7	7	7	6	5	40	\$ 25,886	\$ 26,316	\$ 26,747	\$ 27,177
260	St. Maria Goretti	12	955	7	6	8	7	7	5	40	\$ 76,447	\$ 77,718	\$ 78,989	\$ 80,260
286	St. Martin de Porres	12	318	9	8	7	8	7	5	44	\$ 25,580	\$ 26,169	\$ 26,759	\$ 27,349
308	St. Nicholas	12	355	7	7	8	6	7	4	39	\$ 28,355	\$ 28,781	\$ 29,206	\$ 29,632
301	St. Richard	12	414	4	3	5	4	2	5	23	\$ 32,214	\$ 31,838	\$ 31,463	\$ 31,087
269	St. Rose of Lima	12	467	7	5	8	7	5	5	37	\$ 37,226	\$ 37,663	\$ 38,101	\$ 38,538
248	St. Theresa Shrine	12	208	5	4	2	4	5	5	25	\$ 16,232	\$ 16,098	\$ 15,964	\$ 15,831
322	St. Thomas More	12	293	7	5	8	7	6	5	38	\$ 23,407	\$ 23,720	\$ 24,034	\$ 24,347
306	St. Ursula	12	262	4	7	2	3	3	3	22	\$ 20,331	\$ 20,059	\$ 19,787	\$ 19,515
338	St. Victor	12	305	4	3	6	4	3	5	25	\$ 23,809	\$ 23,613	\$ 23,416	\$ 23,220
			61,651							4,952	\$ 4,852,254	\$ 4,852,254	\$ 4,852,254	\$ 4,852,254

				Factors Contributing to Socioeconomic Needs <i>Higher Factor (1-9) indicates Greater Need</i>						Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs				
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	Current		Proposed	
											95% Enrolment	90% Enrolment	85% Enrolment	80% Enrolment
											5% S.E.Needs	10% S.E.Needs	15% S.E.Needs	20% S.E.Needs
											(allocated by total ranking)	(allocated by total ranking)	(allocated by total ranking)	(allocated by total ranking)
											\$3,576,062	\$3,576,062	\$3,576,062	\$3,576,062
521	Father Henry Carr	1	920	9	8	9	9	7	8	50	\$ 116,885	\$ 121,323	\$ 125,761	\$ 130,199
535	Monsignor Percy Johnson	1	996	6	6	3	6	4	7	32	\$ 122,716	\$ 123,600	\$ 124,485	\$ 125,369
549	Bishop Allen Academy	2	1,619	1	1	1	1	1	1	6	\$ 190,149	\$ 182,378	\$ 174,607	\$ 166,836
540	Father John Redmond	2	1,189	2	2	2	1	3	2	12	\$ 141,170	\$ 137,025	\$ 132,879	\$ 128,733
529	Michael Power-St Joseph	2	1,918	2	2	2	2	2	3	13	\$ 228,237	\$ 221,967	\$ 215,696	\$ 209,426
509	Chaminade College	3	905	3	5	1	2	4	7	22	\$ 109,500	\$ 108,323	\$ 107,146	\$ 105,969
513	St. Basil-The-Great	3	1,240	7	7	2	6	5	8	35	\$ 153,475	\$ 155,388	\$ 157,302	\$ 159,216
527	James Cardinal McGuigan	4	818	9	9	8	9	9	9	53	\$ 104,462	\$ 108,944	\$ 113,427	\$ 117,909
506	Madonna	4	701	8	9	8	7	8	7	47	\$ 88,664	\$ 91,588	\$ 94,512	\$ 97,436
508	Brebeuf College	5	988	3	3	7	5	4	1	23	\$ 119,740	\$ 118,672	\$ 117,603	\$ 116,535
556	Cardinal Carter Sr	5	681	1	1	2	2	2	2	10	\$ 80,589	\$ 77,916	\$ 75,243	\$ 72,569
522	Dante Alighieri Academy	5	936	5	5	6	4	6	8	34	\$ 115,709	\$ 116,950	\$ 118,191	\$ 119,431
510	Loretto Abbey	5	973	2	1	4	2	3	2	14	\$ 116,034	\$ 113,065	\$ 110,096	\$ 107,127
561	Marshall McLuhan	5	1,083	5	7	7	4	8	5	36	\$ 134,360	\$ 136,269	\$ 138,179	\$ 140,088
516	St. Joseph's Morrow Park	5	432	4	3	9	8	7	1	32	\$ 53,210	\$ 53,593	\$ 53,977	\$ 54,360
555	Archbishop Romero	6	697	7	7	3	5	6	9	37	\$ 86,592	\$ 87,973	\$ 89,354	\$ 90,735
511	Loretto College	6	461	4	6	5	3	5	9	32	\$ 56,814	\$ 57,224	\$ 57,633	\$ 58,043
554	Jean Vanier	7	923	7	5	8	7	7	6	40	\$ 115,301	\$ 117,736	\$ 120,171	\$ 122,606
544	Mary Ward	7	1,041	3	2	7	5	1	5	23	\$ 126,099	\$ 124,974	\$ 123,848	\$ 122,723
538	Blessed Mother Teresa	8	468	8	6	4	7	2	5	32	\$ 57,615	\$ 58,030	\$ 58,446	\$ 58,861
524	Francis Libermann	8	924	6	4	6	7	2	6	31	\$ 113,533	\$ 114,151	\$ 114,768	\$ 115,386
533	Monsignor Fraser College	9	893	8	8	6	8	7	6	43	\$ 112,120	\$ 115,061	\$ 118,003	\$ 120,944
514	St. Joseph's College	9	809	6	6	3	6	8	4	33	\$ 99,797	\$ 100,692	\$ 101,587	\$ 102,482
518	St. Michael's Choir (Sr)	9	95	1	2	1	1	3	2	10	\$ 11,301	\$ 10,926	\$ 10,551	\$ 10,176
545	Bishop Marrocco/Thomas Merton	10	802	6	7	4	6	6	8	37	\$ 99,671	\$ 101,260	\$ 102,850	\$ 104,439

School Block Calculations using
School Demographics Indicators
Secondary Schools

APPENDIX B

				Factors Contributing to Socioeconomic Needs <i>Higher Factor (1-9) indicates Greater Need</i>							Budget Allocation Models by Weighted Enrolment & Socioeconomic Needs			
Number	Name	Ward	Enrolment	(a) Gov. Transfer Payments	(c) Low Family Income	(d) Recent Immigration	(f) Single Parent Families	(g) Housing (rent/own)	(h) Parent Education	TOTAL	<u>Current</u> <u>95% Enrolment</u> <u>5% S.E.Needs</u> (allocated by total ranking) <u>\$3,576,062</u>	<u>90% Enrolment</u> <u>10% S.E.Needs</u> (allocated by total ranking) <u>\$3,576,062</u>	<u>Proposed</u> <u>85% Enrolment</u> <u>15% S.E.Needs</u> (allocated by total ranking) <u>\$3,576,062</u>	<u>80% Enrolment</u> <u>20% S.E.Needs</u> (allocated by total ranking) <u>\$3,576,062</u>
528	St. Mary's	10	660	7	8	9	8	9	6	47	\$ 83,381	\$ 86,130	\$ 88,880	\$ 91,629
501	Notre Dame	11	682	5	4	5	4	5	4	27	\$ 83,301	\$ 83,161	\$ 83,020	\$ 82,879
505	Senator O'Connor College	11	1,390	3	3	6	3	6	3	24	\$ 168,718	\$ 167,520	\$ 166,321	\$ 165,122
546	St. Patrick	11	717	8	8	8	9	9	4	46	\$ 90,545	\$ 93,379	\$ 96,213	\$ 99,047
519	Cardinal Newman	12	1,091	4	4	4	3	3	4	22	\$ 131,937	\$ 130,519	\$ 129,101	\$ 127,683
502	Neil McNeil	12	853	2	3	5	3	4	3	20	\$ 102,852	\$ 101,369	\$ 99,887	\$ 98,404
531	St John Paul II	12	1,343	4	4	3	4	1	3	19	\$ 161,583	\$ 158,955	\$ 156,328	\$ 153,700
29,250										942	\$ 3,576,062	\$ 3,576,062	\$ 3,576,062	\$ 3,576,062



REPORT TO

AUDIT COMMITTEE

AUDIT COMMITTEE REQUEST FOR INFORMATION

PROVERBS 11:2

WHEN PRIDE COMES, THEN COMES DISGRACE, BUT WITH HUMILITY COMES WISDOM.

Created, Draft	First Tabling	Review
May 29, 2017	June 6, 2017	Click here to enter a date.

G. Sequeira, Coordinator of Budget Services

P. De Cock, Comptroller of Business Services & Finance

INFORMATION REPORT

Vision:

At Toronto Catholic we transform the world through witness, faith, innovation and action.

Mission:

The Toronto Catholic District School Board is an inclusive learning community uniting home, parish and school and rooted in the love of Christ. We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.



R. McGuckin

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

C. Jackson

Executive Superintendent of Business Services and Chief Financial Officer

Angela Gauthier

Director of Education

A. EXECUTIVE SUMMARY

This report provides the Audit Committee with answers to the questions on the list attached as Appendix A, posed to staff by the Audit Committee in Private Caucus during its March 29th meeting.

B. PURPOSE

1. The purpose of the report is to provide the Audit Committee with responses and data to the questions provided to TCDSB staff (Appendix A).

C. BACKGROUND

1. During its March 29th 2017 meeting, the Audit Committee requested staff to provide responses to a number of questions. The Committee requested information for the last two years and year to date. These questions and answers have been provided in Appendix A.

D. EVIDENCE/RESEARCH/ANALYSIS

Please refer to Appendix A.

E. CONCLUDING STATEMENT

This report is for the information of the Audit Committee.

Audit Committee Request for Information

The committee requests for the last two years and year to date

1. The cost of dinner and refreshments for board/committee meetings for both trustees and staff

	<u>Trustees</u>	<u>Staff</u>	<u>Total</u>
2014-15	21,242	2,431	23,673
2015-16	20,373	2,495	22,868
2016-17	18,498	1,913	20,411
Total	\$ 60,113	\$ 6,839	\$ 66,953

2. The cost of food and refreshments for executive staff meetings (if any)

	<u>Staff</u>
2014-15	No food or refreshments are reimbursed for executive staff meetings
2015-16	
2016-17	

3. The cost of restaurant expenses by executive staff and trustees

	<u>Trustees</u>	<u>Staff</u>	<u>Total</u>
2014-15	168	2,302	2,470
2015-16	714	2,657	3,371
2016-17	942	1,926	2,868
Total	\$ 1,824	\$ 6,885	\$ 8,709

Staff costs are mostly meal allowances for Board/Committee meetings

4. The cost of tables/tickets for various events and ceremonies by staff and trustees
(See Note 4 for a detailed breakdown)

	<u>Trustees</u>	<u>Staff</u>	<u>Total</u>
2014-15	-	11,850	11,850
2015-16	1,850	9,720	11,570
2016-17	2,245	8,570	10,815
Total	\$ 4,095	\$ 30,140	\$ 34,235

5. The cost of flowers, plants, donations for funerals or other occasions

	<u>\$\$\$</u>
2014-15	3,640
2015-16	1,165
2016-17	752
Total	\$ 5,557

6. The cost of travel expenses (outside Ontario) for all staff and trustees
(See Note 6 for a detailed breakdown)

	<u>Trustees</u>	<u>Staff</u>	<u>Total</u>
2014-15		39,779	39,779
2015-16	-	27,793	27,793
2016-17		17,765	17,765
Total	\$ -	\$ 85,337	\$ 85,337

7. The cost of stocking the trustee lounge and other administrative offices with beverages

	<u>Trustees</u>	<u>Staff</u>	<u>Total</u>
2014-15	Costs for Trustees Lounge are included above in response number (1)		
2015-16			
2016-17			

8. The cost of long distance charges for staff and trustees

	<u>Trustees</u>	<u>Staff</u>	<u>Total</u>
2014-15	207	5,109	5,316
2015-16	269	5,109	5,378
2016-17	<u>161</u>	<u>5,109</u>	<u>5,270</u>
Total	<u>\$ 637</u>	<u>\$ 15,327</u>	<u>\$ 15,964</u>

Note 4: The cost of tables/tickets for various events and ceremonies by staff and trustees

TCDSB's staff attendance at various provincial and local events occur in order to ensure a presence and representation alongside TCDSB's community partners to promote and preserve the interests of a Catholic education in the Province of Ontario. Attendance at such events are reviewed and approved by the Director of Education.

Trustees**2015-16**

\$ 1,850 36th Annual Cardinals Dinner

2016-17

1,900 37th Annual Cardinal's Dinner

345 Angel Foundation Gala

\$ 2,245

Staff**2014-15**

400 Education Mass Dinner at St. Patrick Basilica

1,250 Writing Projects Gala Awards - Canadian Italian Heritage Foundation

1,250 Tickets to Fr. Fogarty Awards Dinner

720 2014 Alpha Fundraising Dinner - Canadian Alpha Educational Fund

3,330 35th Annual Cardinal's Dinner

2,000 11th Celebrity Mixer - Merry Go Round Children's Foundation

1,700 Annual Support of the 25 year reunion dinner

700 Ordinandi Dinner - Serra Foundation

250 3rd Annual Student Success Fundraiser - Trust 15

250 3rd Annual Student Success Fundraiser - Trust 15

\$ 11,850

2015-16

450	Cardinal's Education Mass & Dinner
720	2015 Alpha Fundraising Dinner - Alpha Education
1,850	36th Annual Cardinal's Dinner
1,000	Tickets to Fr. Fogarty Awards Dinner
700	Ordinandi Dinner - Serra Foundation
2,000	12th Celebrity Mixer - Merry Go Round Children's Foundation
3,000	Table at Learning Partnership Tribute Dinner
<hr/>	
\$	9,720
<hr/>	

2016-17

270	2016 Alpha Fundraising Dinner - Alpha Education
1,900	37th Annual Cardinal's Dinner
2,000	13th Celebrity Mixer - Merry Go Round Children's Foundation
1,300	Table at Learning Partnership Tribute Dinner
1,400	Ordinandi Dinner - Serra Foundation
1,700	Annual Support of the 25 year reunion dinner
<hr/>	
\$	8,570
<hr/>	

Note 6: The cost of travel expenses (outside Ontario) for all staff and trustees

Travel by TCDSB staff outside the province and country is generally a cost associated with International VISA Student recruitment activities and building professional relationships with recruitment agencies in the international community. This is a normal cost of doing business with our International partners and promoting every TCDSB school as an excellent destination for foreign students. In some instances, the travel to attend Conferences occurs in order to fulfil TCDSB's representation as official speakers and/or fulfilling contractual requirements for professional development.

Staff**2014-15**

4,468	Flight & Accommodation to San Diego for three staff to visit the High Tech H.S.
703	CASSA (Canadian Association of School System Administrators) Conference in Calgary
1,613	CAPSLE (Canadian Association for the Practical Study of Law in Education) Conference
2,556	CBA (Canadian Bar Association) Legal Conference
941	Conference - Leading for Global Change
1,433	Recruiting & Marketing TCDSB in Hong Kong
14,662	Recruiting & Marketing TCDSB in Asia
12,063	Recruiting and Marketing TCDSB in Brazil
<u>\$ 38,439</u>	

2015-16

11,661	Recruiting & Marketing TCDSB in Taipei
16,132	Recruiting & Marketing TCDSB in China & Korea
<u>\$ 27,793</u>	

2016-17

617	CAPSLE (Canadian Association for the Practical Study of Law in Education) Conference
1,031	CAPSLE (Canadian Association for the Practical Study of Law in Education) Conference
820	URISA (Urban & Regional Informations Systems Assoc.) Conference
811	URISA (Urban & Regional Informations Systems Assoc.) Conference
1,080	URISA (Urban & Regional Informations Systems Assoc.) Conference
6,394	Recruiting & Marketing TCDSB in China
7,012	CAPS-I (Canadian Association of Public Schools - International) Conference
\$	<u>17,765</u>

Audit Committee Meeting 2017 Annual Agenda / Check List

	Jan	Mar	Jun	Sep	Nov
Risk Management					
Resourcing (Mix, Skillset, Quantity)			D		
Reputational Risk					
Management Structure Issues			D		
CFO Role					
Budget (2017/2018)		D	D		
Financial Reporting Process					
MOE Financial Reports	D		D		
Consolidated Financial Statements					
Internal Audit					
Open Audit Status (% complete, support received)		D	D		
Risk Review Summary on Audit Completion		D	D		
Future Audit Plan (2 years)		D			
Internal Controls					
Ministry Operational Review					
Internal Audit recommendations			D		
Compliance Matters					
Legal	D		D		
MOE	D				
Union			D		
Board Policy Compliance					
External Audit					
Review External Auditors					
Scope					
Cost					

D - Discussed

R - Review requested

P - Pending

Audit Committee is required to meet a minimum of 3 times annually.

AUDIT COMMITTEE

Pending List as of June 6, 2017

	Requested (Meeting Date)	Agenda Item #	Subject	Date Due	Delegated to
	Feb. 2014	14	Report regarding Schedule of Internal Audits (Annual)	Jan./Feb.	C. Jackson
	Feb. 2014	11(a)	Report regarding Summary of Grievances, Trends, Liabilities, Administrative Risks and Litigation (Quarterly, where appropriate, to both the Audit Committee and the respective Standing Committee)	Quarterly	P. Matthews
	Feb. 2014	14	Report regarding Audit Committee Annual Report to the Board of Trustees (Annual)	Nov.	C. Jackson
	Feb. 2014	14	Report regarding the Draft Audited Financial Statements (Annual)	Nov.	C. Jackson
	Feb. 2014	14	Report regarding the Audit Committee's Self-Assessment (Annual)	Jan./Feb.	C. Jackson
	Feb. 2014	14	Report regarding the External Auditors' Annual Audit Plan (Annual)	Sept.	C. Jackson
	Feb. 2014	14	Report regarding the Toronto & Area Regional Internal Audit Team Progress Report (Every Mtg.)	Every Meeting	C. Jackson
	Feb. 2013	14(a)	Report regarding Statements of Reserves and Accumulated Surplus (Annual)	Nov.	C. Jackson