



# 2018-2019 BUDGET: **FINANCIAL PLANNING & CONSULTATION REVIEW**

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Corporate Services Committee  
March 8, 2018

WITNESS • FAITH • INNOVATION • ACTION





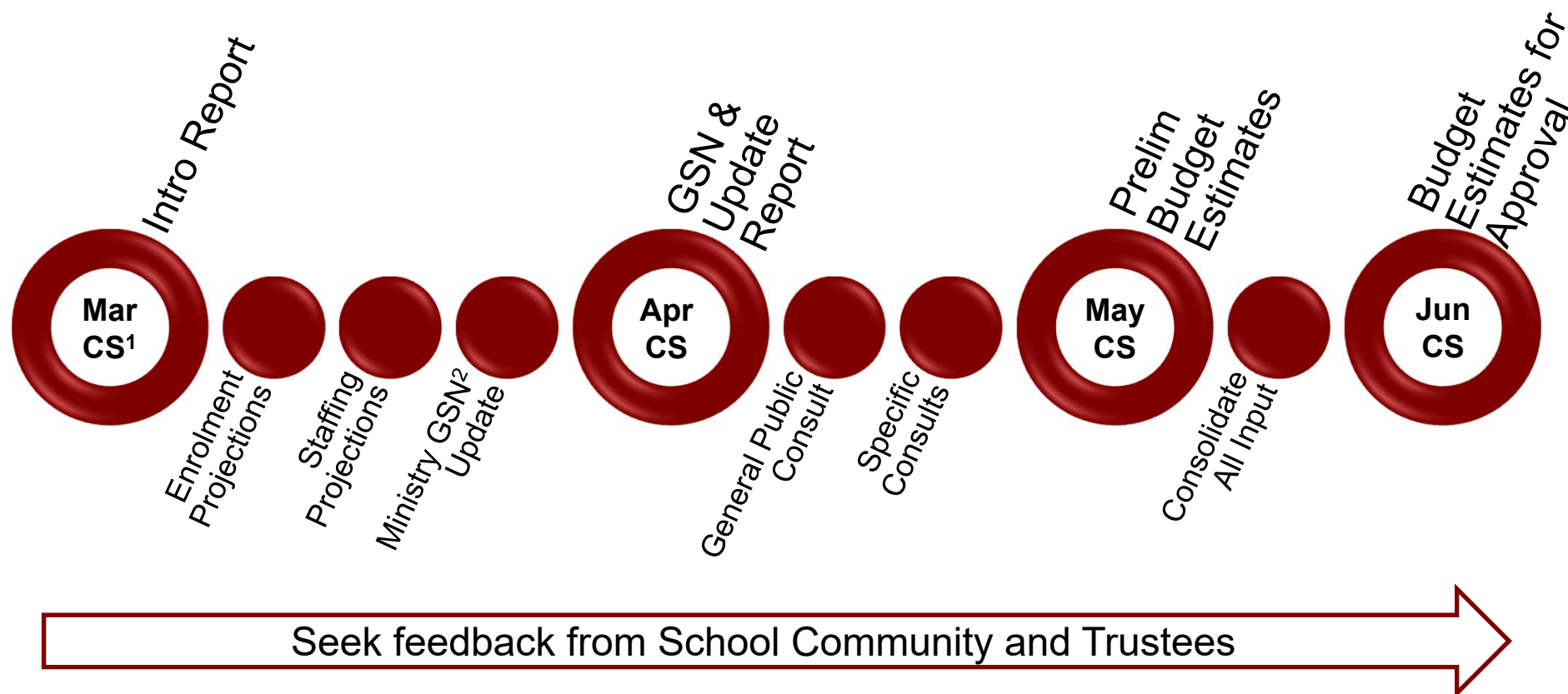
# Planning for the Budget Process

Objectives of **this** report:

- Introduction to the budget process
- Set framework and new aspects to budget process to serve our school community
- Identify known external risks
- Approve public consultation schedule



# Planning for the Budget Process



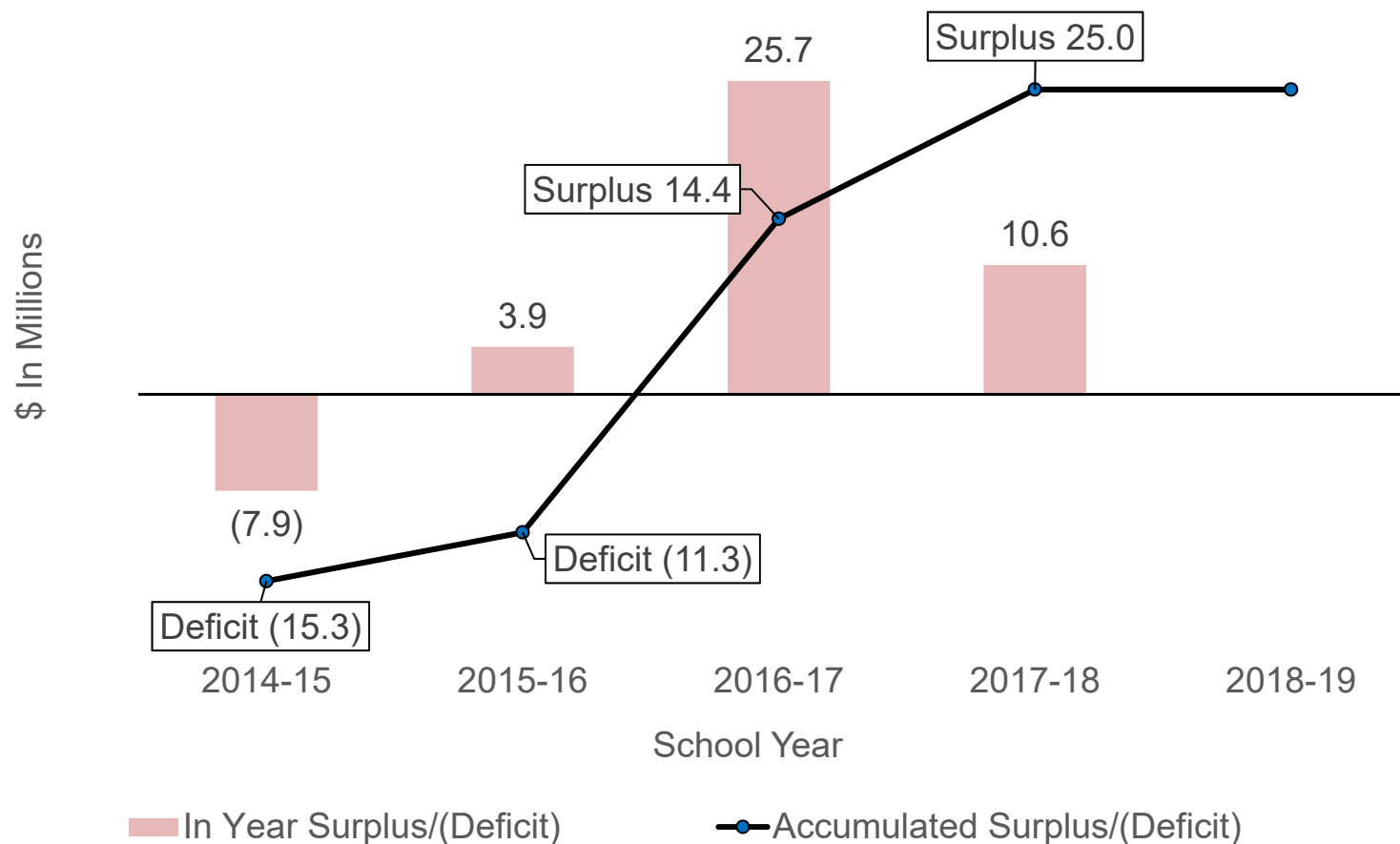
<sup>1</sup>Corporate Services Committee

<sup>2</sup>Grants for Student Needs



# History of Recent Fiscal Challenges

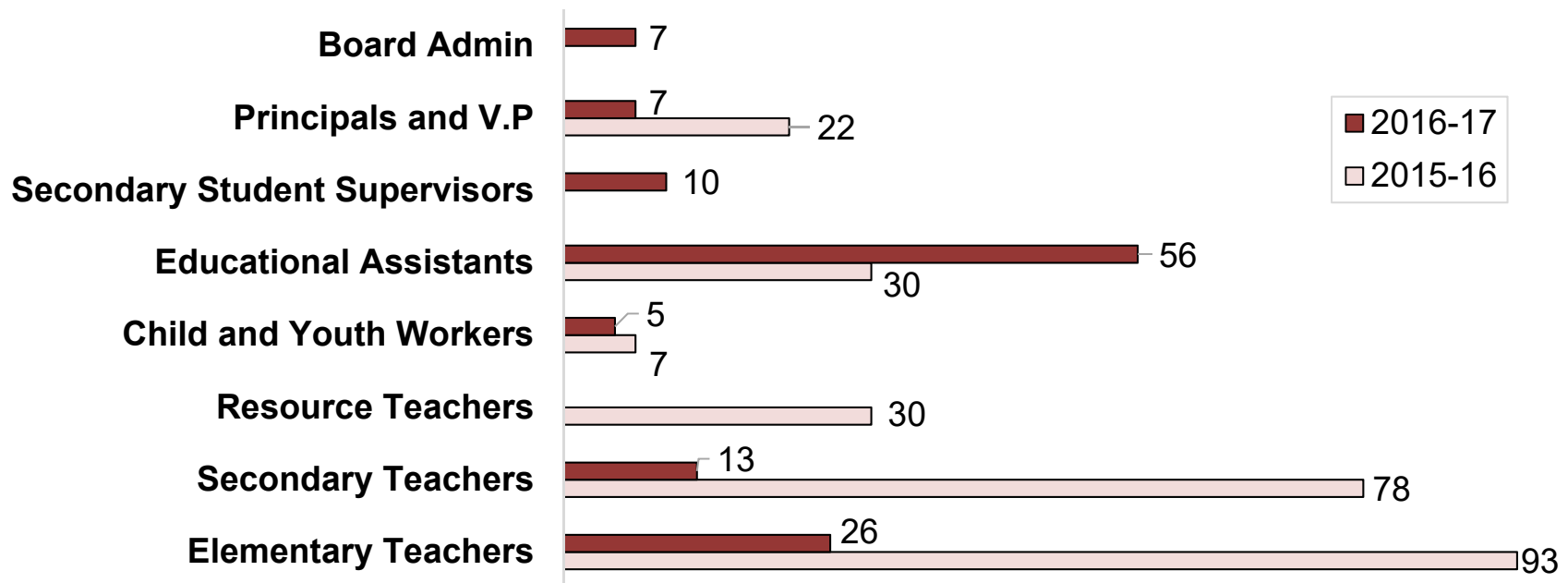
## In-Year and Accumulated Surpluses / (Deficits)



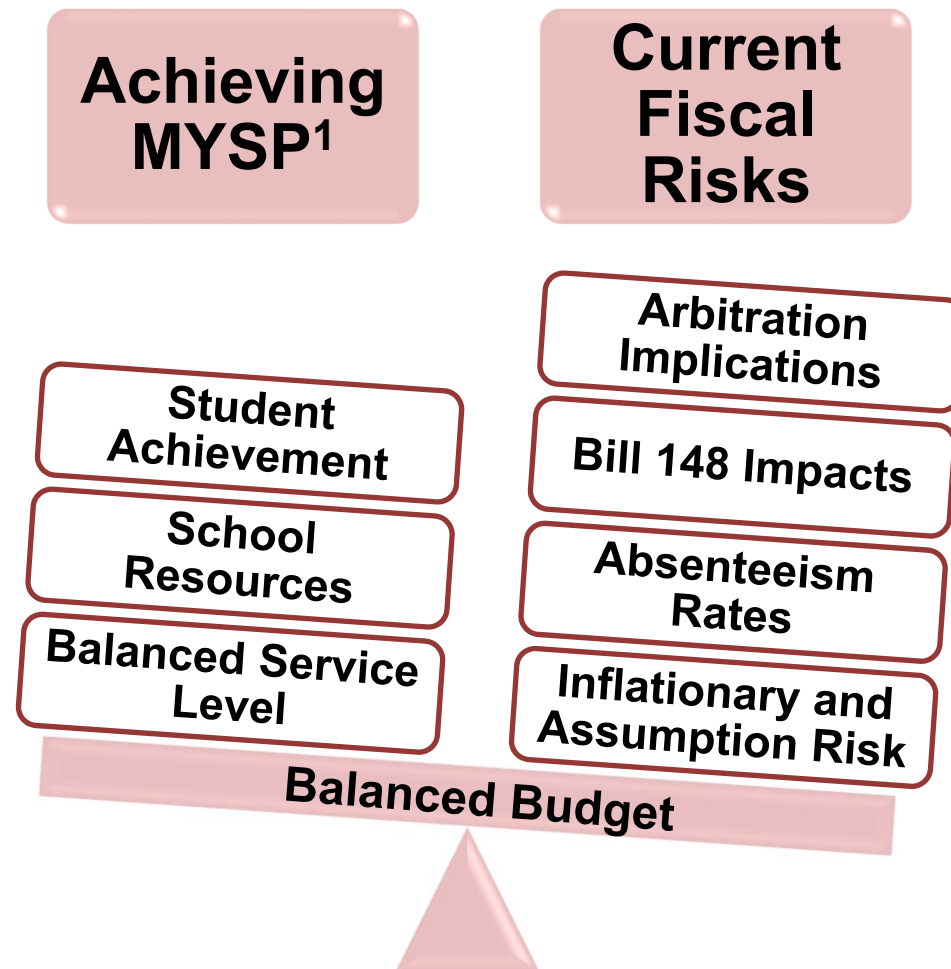
# Solving Fiscal Challenges Required Difficult Choices



## Previous Staffing Reductions (*Full Time Equivalents*)



# Several External Risks Will Bring Challenges to the Next Budget Process



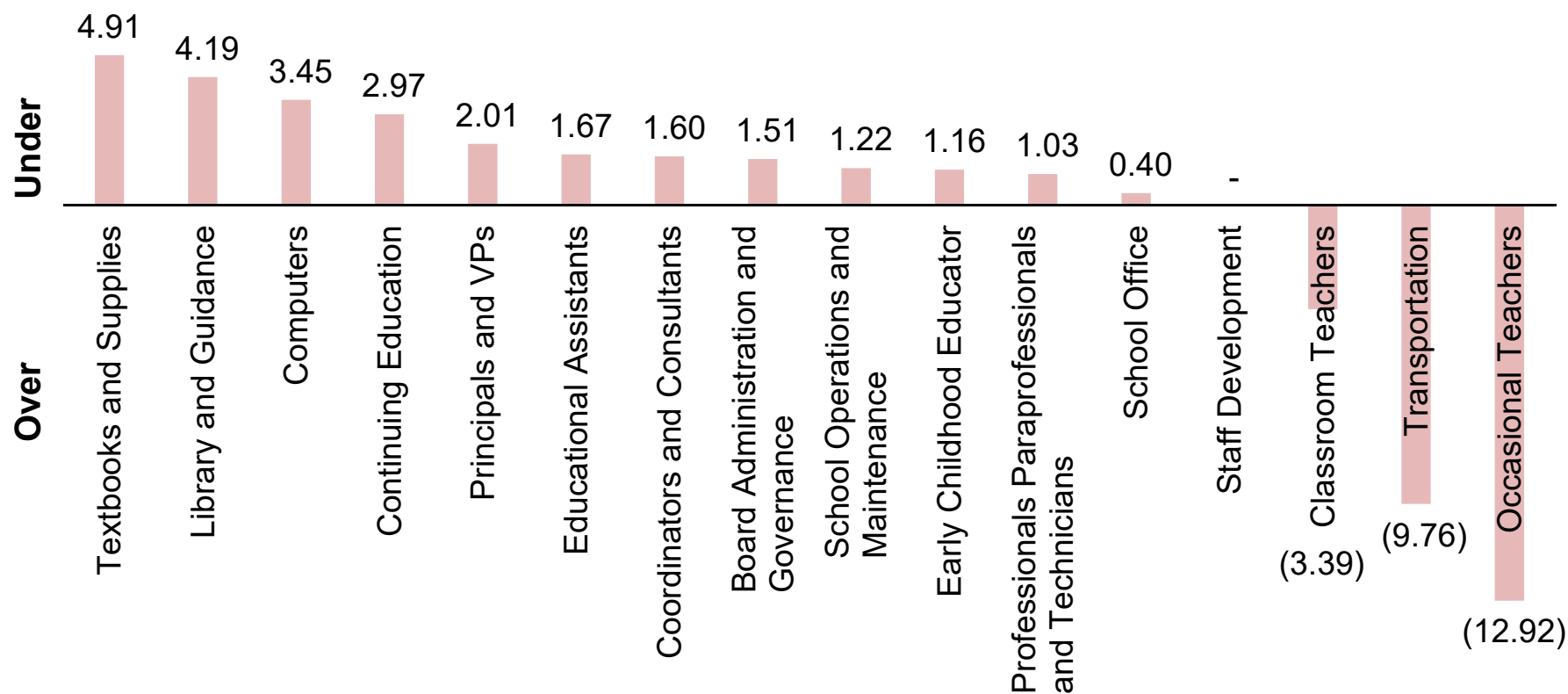
*<sup>1</sup>Multi Year Strategic Plan – Note:  
Not all elements are presented  
here*



# Achieving a Balanced Service Level is an Iterative Process



**TCDSB 2017-18 Under / Over Spending by Expense Category (\$M)**



At a high level TCDSB modifies its Service Levels by about 2.75% from Provincial GSN Benchmarks



# Determining Service Levels and Solutions to Fiscal Challenges Requires Consultation



Consultation to include:

- Online Budget Feedback Tool (April 6<sup>th</sup> Go Live)
- Communication to Archdiocese, Parents and Principals
- Visits to SEAC, CPIC, OAPCE and CSLIT<sup>1</sup> (April/May)
- Meeting with Federations and Unions (May)
- Opportunities for delegation at Corporate Services and Student Achievement and Wellbeing Committees throughout April, May and June

<sup>1</sup>SEAC = Special Education Advisory Committee, CPIC = Catholic Parent Involvement Committee, OAPCE = Ontario Association of Parents in Catholic Education, CSLIT = Catholic Student Leadership Impact Team





# Improving the Budget to Enhance Decision Making and Consultation

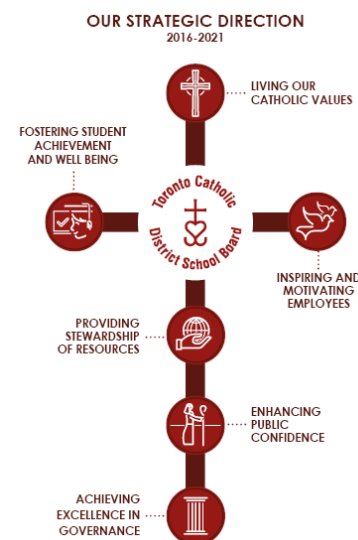


## New for 2018-19 Budget:

- Preliminary linkage of budget to MYSP
- Begin shift to budget book format
- Define Accumulated Surplus/Deficit strategies going forward

## Improvements in future Budgets:

- Further linkages to MYSP
- Consolidation of Operating and Capital Budget processes
- Calendarization of budgets





# Questions?





# 2018-2019 BUDGET: **GRANTS FOR STUDENT NEEDS (GSN) UPDATE**

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Corporate Services Committee  
April 12, 2018

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# Framing the Budget Discussion

Objectives of **this** report:

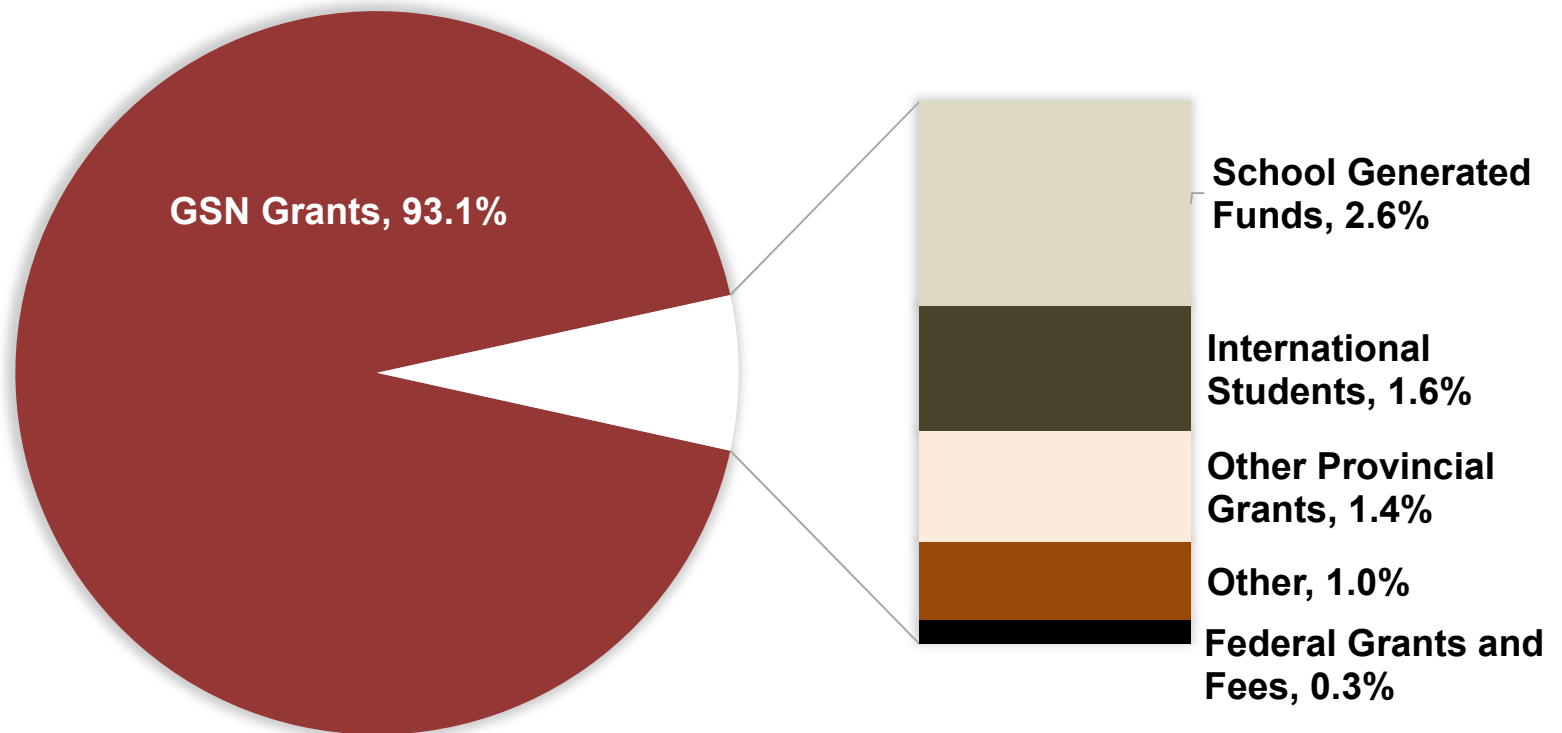
- Communicate the Ministry of Education's GSN Announcements
- Preliminary translation of those announcements to TCDSB
- Steps to balance the budget
- Review of timelines



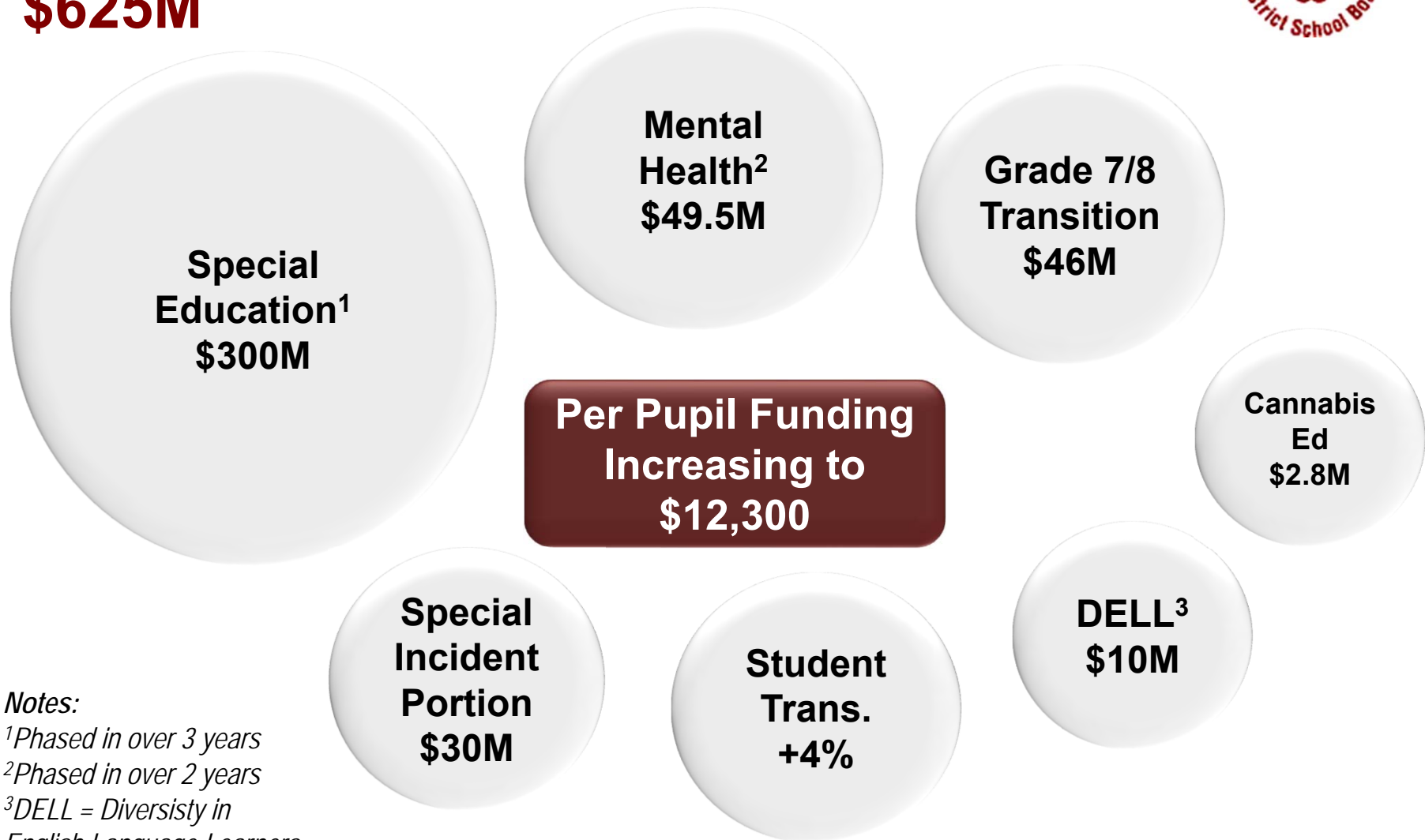
# GSNs are TCDSB's largest source of revenue



## SOURCES OF OPERATING REVENUE



# Provincial spending will increase by \$625M



## Notes:

<sup>1</sup>Phased in over 3 years

<sup>2</sup>Phased in over 2 years

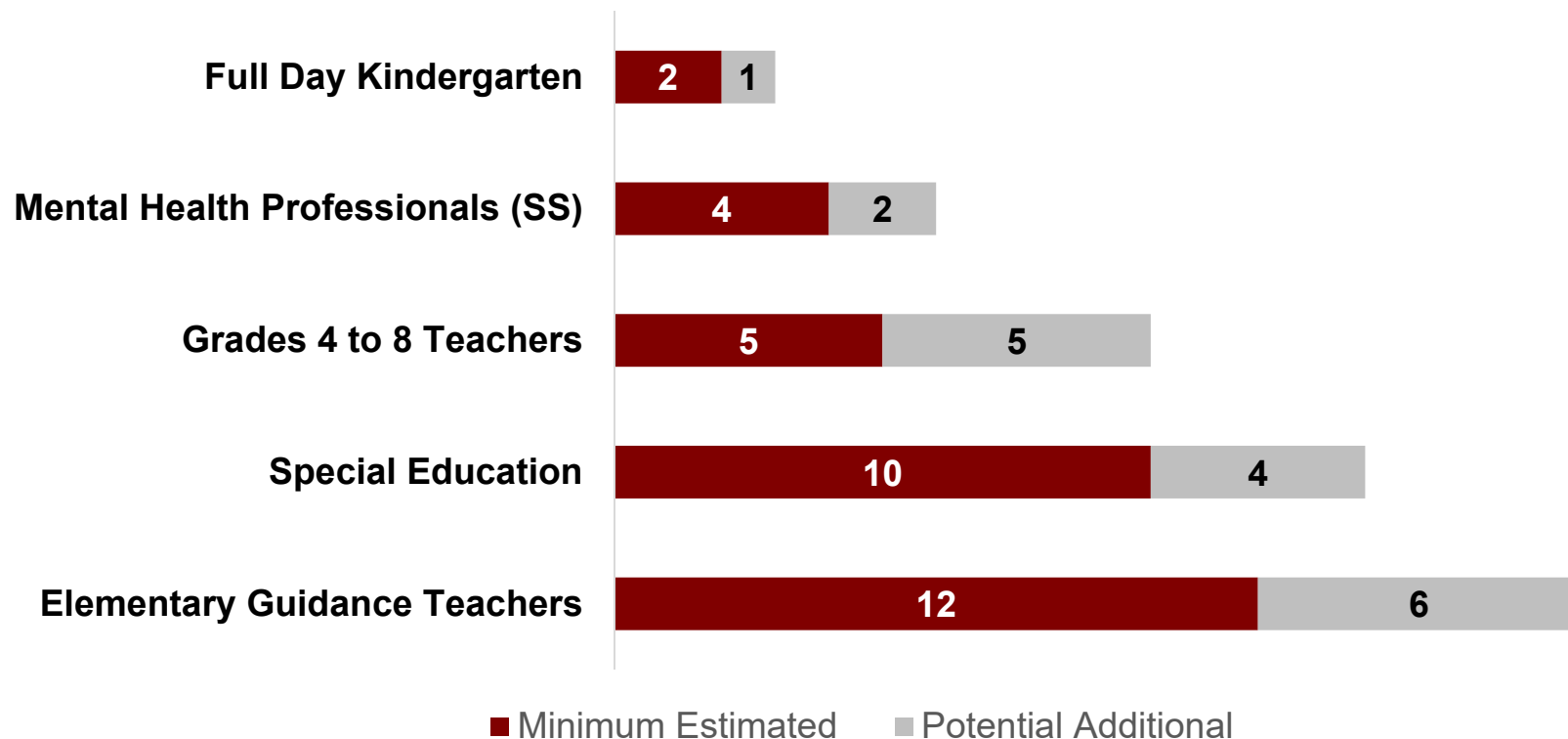
<sup>3</sup>DELL = Diversity in English Language Learners



# GSN Announcements will mean new investments in TCDSB



## Estimated Full Time Equivalent Staff Additions to TCDSB



Currently estimating an addition of 33 to 51 new FTE



# Expecting a Balanced Budget with Room for Some New Investments



New Revenue (\$M)		New Costs (\$M)		Potential Funding for New Investments
Student Enrolment	\$10.0	Staffing Projections	\$2.1	
New Restricted GSNs	\$4.6	Spending on New Restricted GSNs	\$4.6	
New Unrestricted GSNs	\$3.0	Spending on New Unrestricted GSNs	\$3.0	
Reduction in International Students	\$(1.3)	Legislative / Arbitration Impacts	\$5.0	
		New Operational Costs	\$1.4	
<hr/> \$16.3		<hr/> \$16.2		

Some numbers may  
not add due to  
rounding

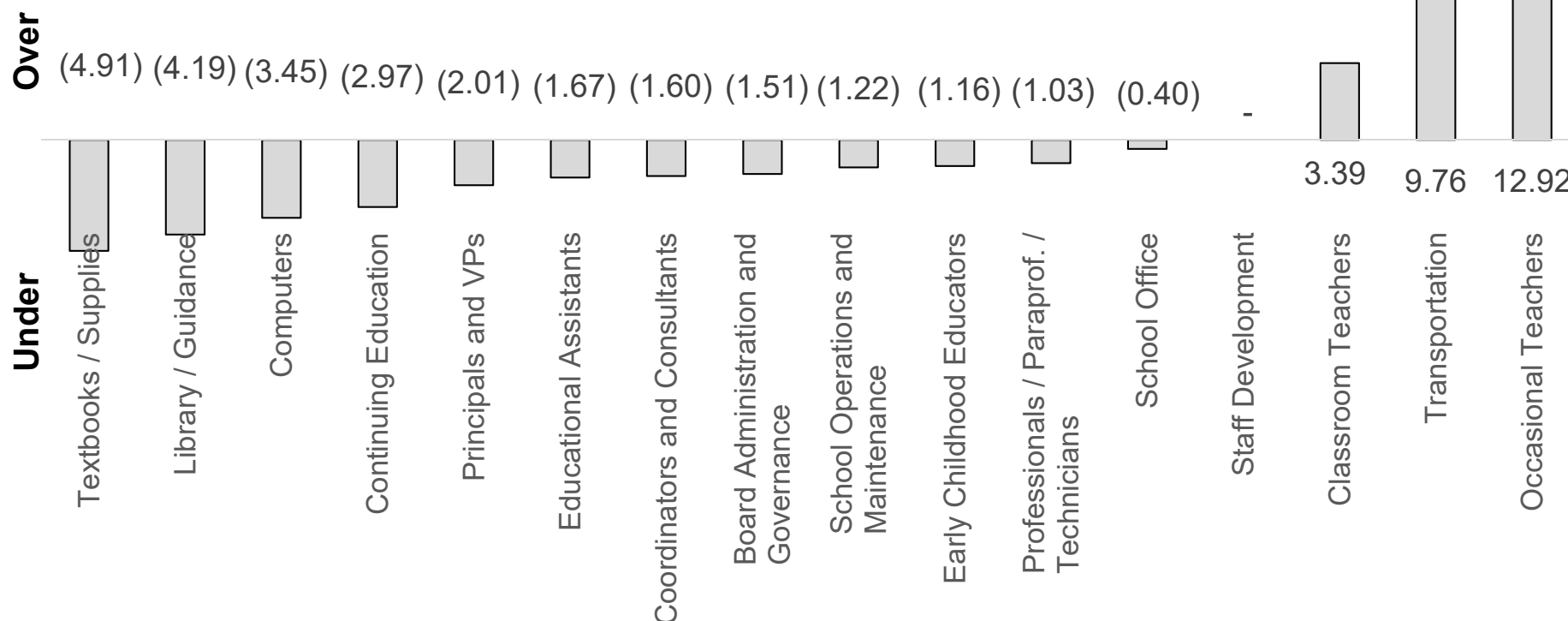




# Choosing New Investments is about Adjusting Service Levels



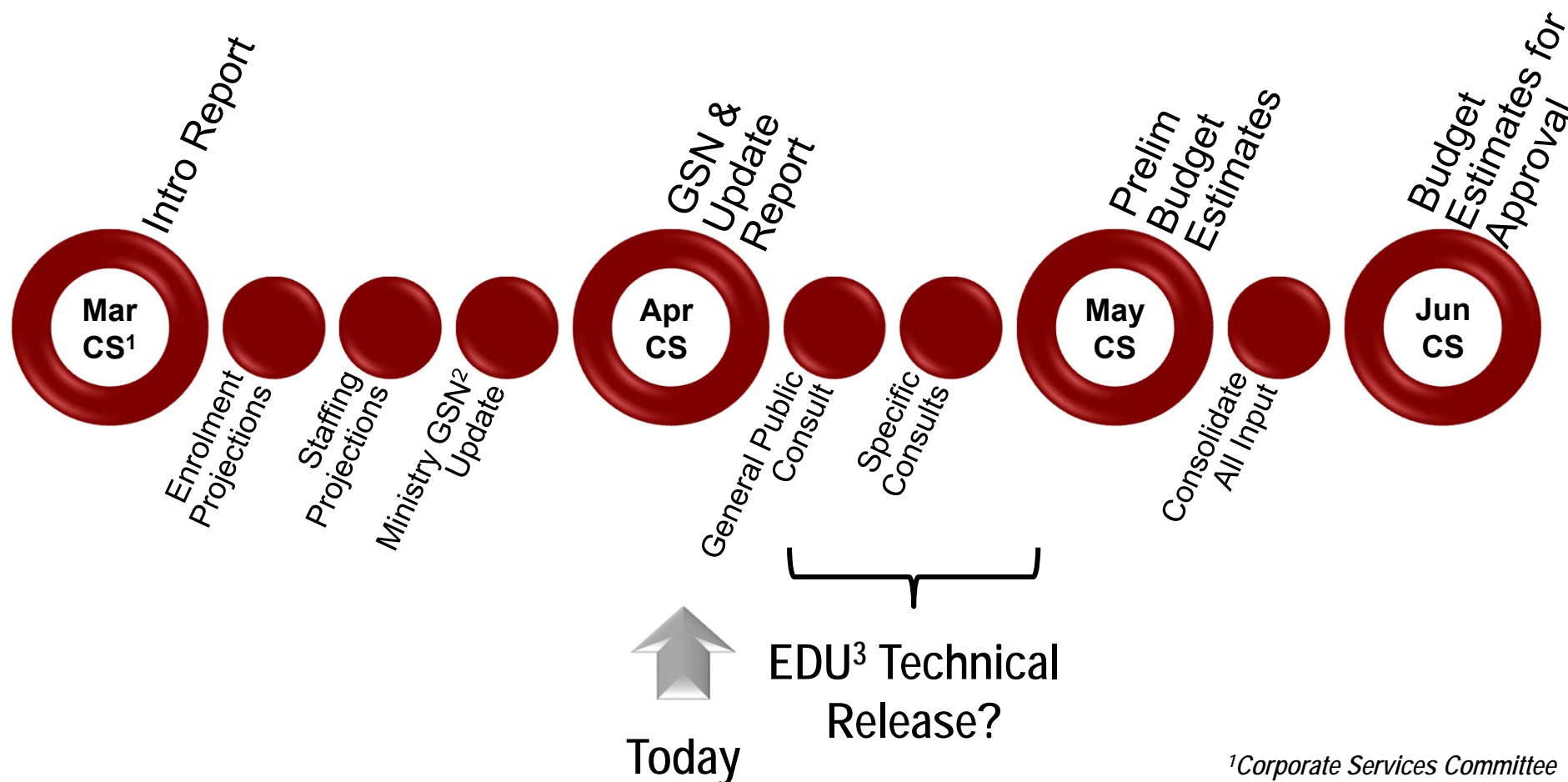
TCDSB 2017-18 Under / Over Spending by Expense Category (\$M)



Consultation will focus on Service Levels and the Preliminary Budget Estimates will include feedback from the Public and other stakeholders



# The Budget Process Timelines may require adjustment



<sup>1</sup>Corporate Services Committee

<sup>2</sup>Grants for Student Needs

<sup>3</sup>Ministry of Education





# Questions?





# 2018-2019 BUDGET: **PRELIMINARY ESTIMATES (INSTRUCTIONAL)**

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Regular Board  
May 17, 2018

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# Framing the Budget Discussion

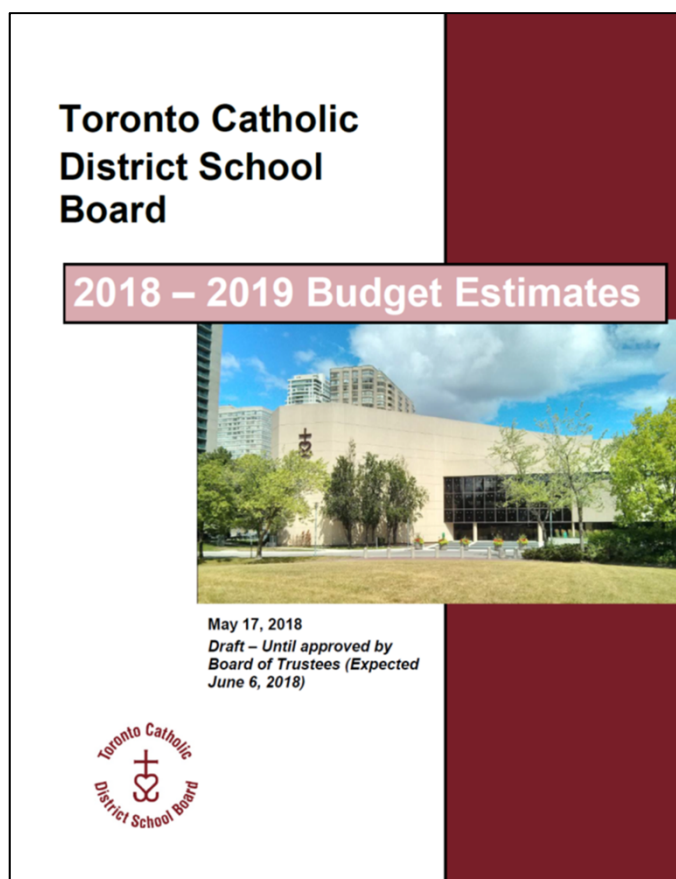
Objectives of **this** report:

- Provide 2018-19 Budget Estimates for Approval in Principle
- Provide Highlights of New Investments in Instructional Related Staffing
- Provide Context for Non-Instructional Budget and Reserve Strategy (2<sup>nd</sup> Report and Presentation)
- Review of timelines and consultation schedule





# A New Look for the Budget



A Budget Book acts as:

- A communication tool
- A decision making tool
- A technical document

A Budget Book is for:

- Trustees
- Parents and Students
- Staff, Unions and Other Stakeholders



# The Preliminary Budget Estimates amount to a Balanced Budget



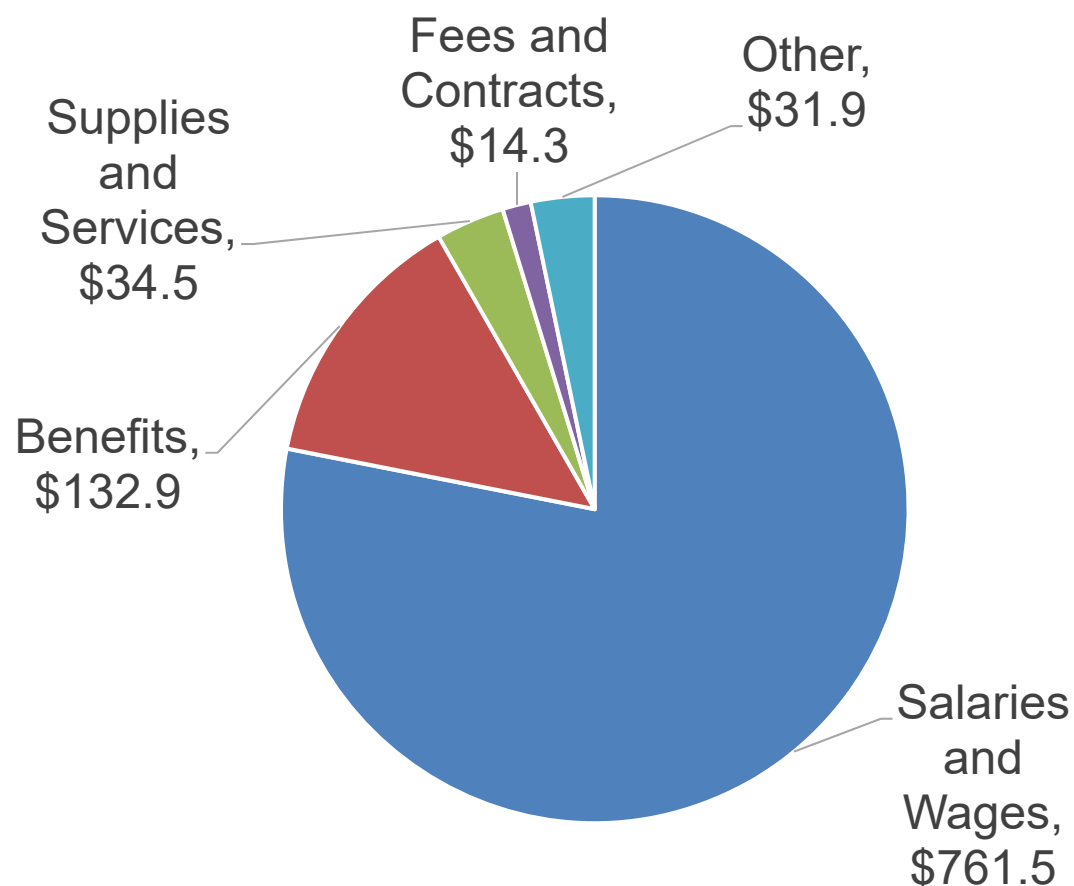
(\$M)	2017-18 Final	2018-19 Proposed	Change
Operating Revenues	1,120.3	1,140.8	20.5
Less: Instructional Operating Expenditures	(958.2)	(975.1)	(16.9)
Less: Non-Instructional Operating Expenditures	<u>(162.0)</u>	<u>(165.6)</u>	<u>(3.6)</u>
In-Year Operating Surplus	0.1	0.1	-



# 92% of Instructional Expenditures are for Salaries and Benefits



## 2018-19 Instructional Expenditures (\$975.1M)

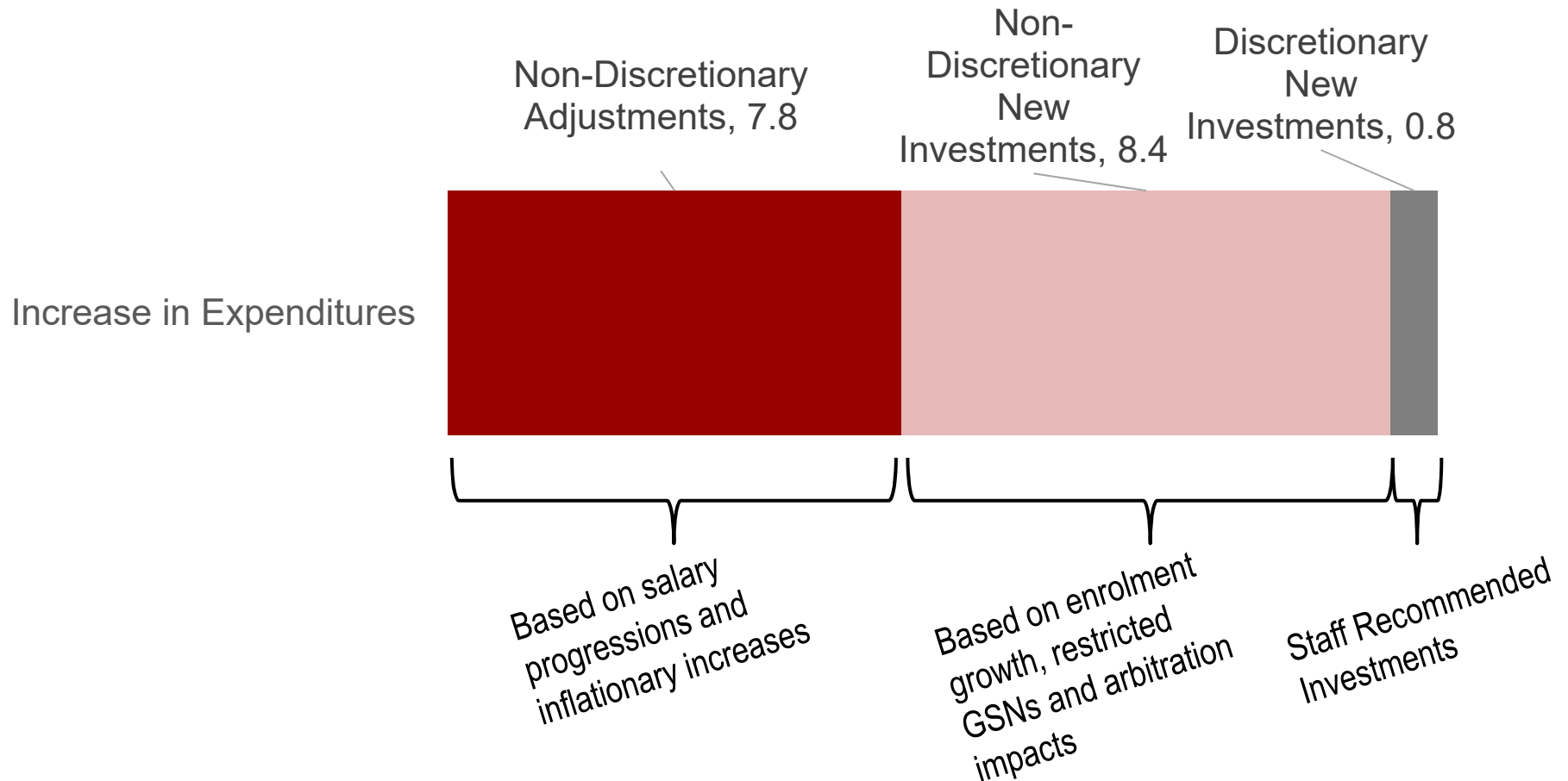




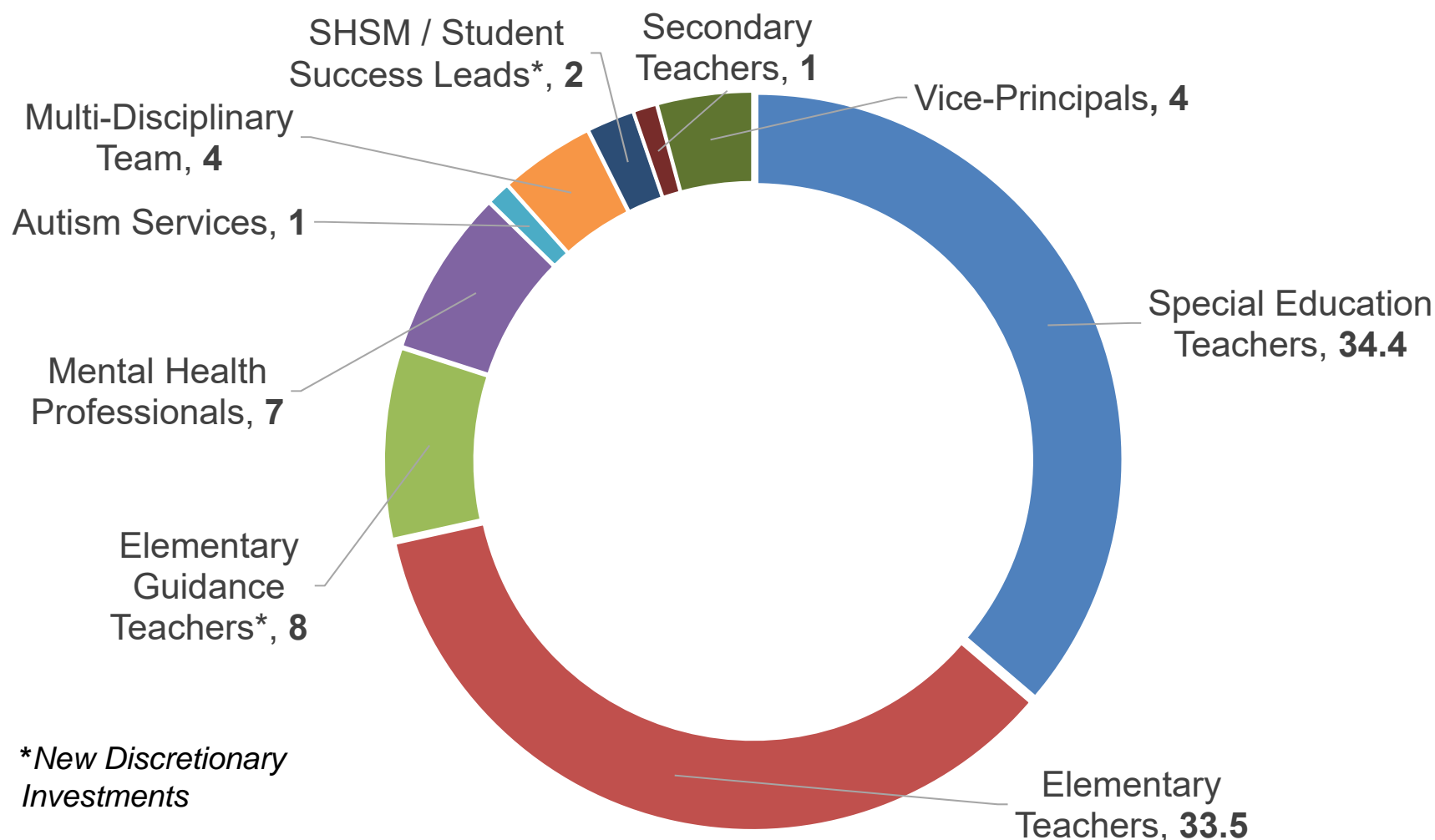
# Instructional Expenditures have increased by \$16.9M



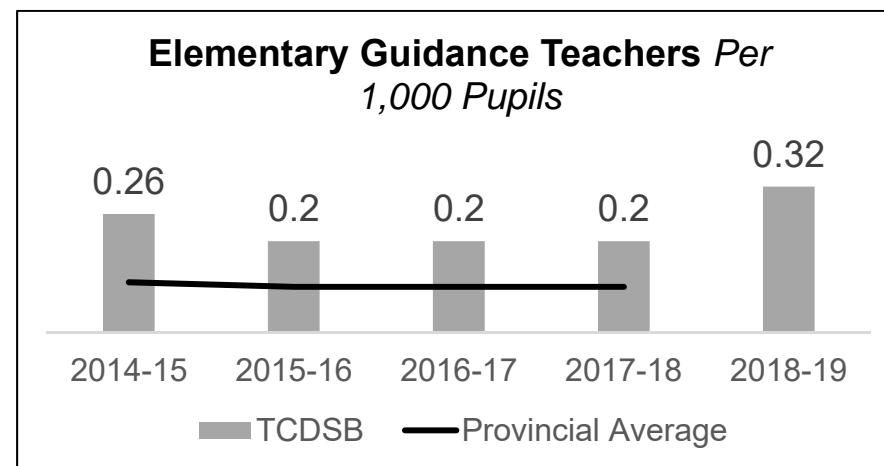
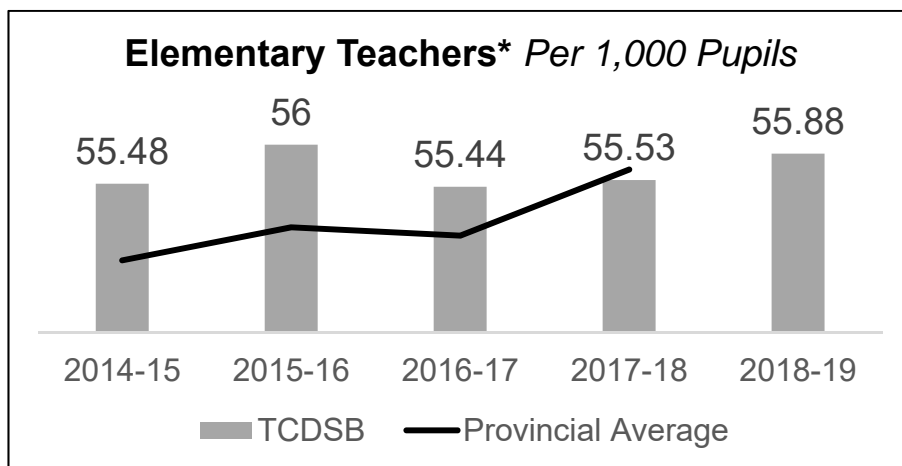
## Breakdown of Increased Expenditures (\$M)



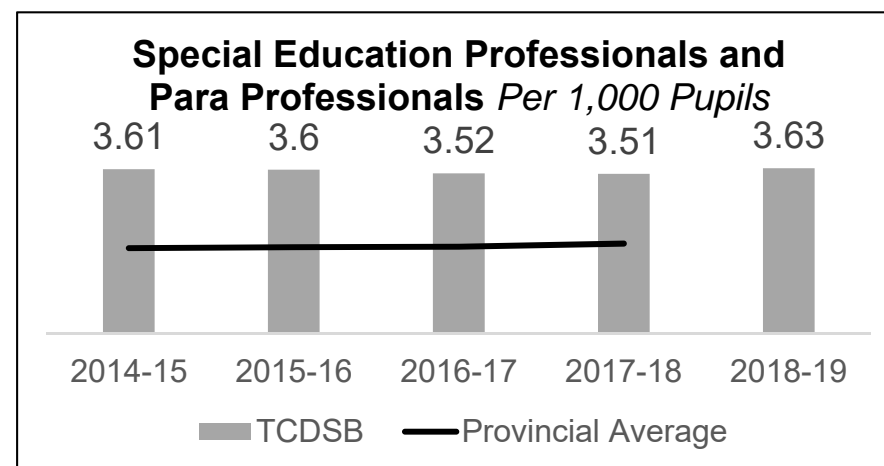
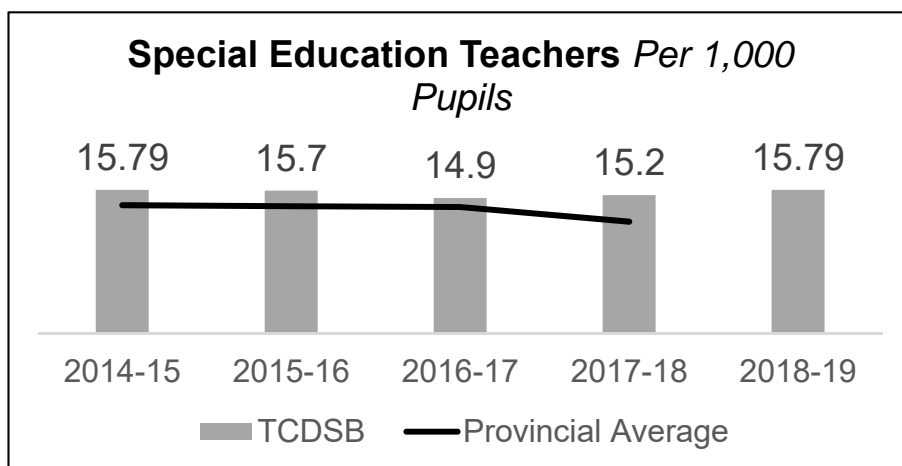
# 94.9 New Full Time Equivalent Staff are Recommended for 2018-19



# Effects of Investments on Service Levels



*\*Includes Library Technicians, but excludes Special Education Teachers*



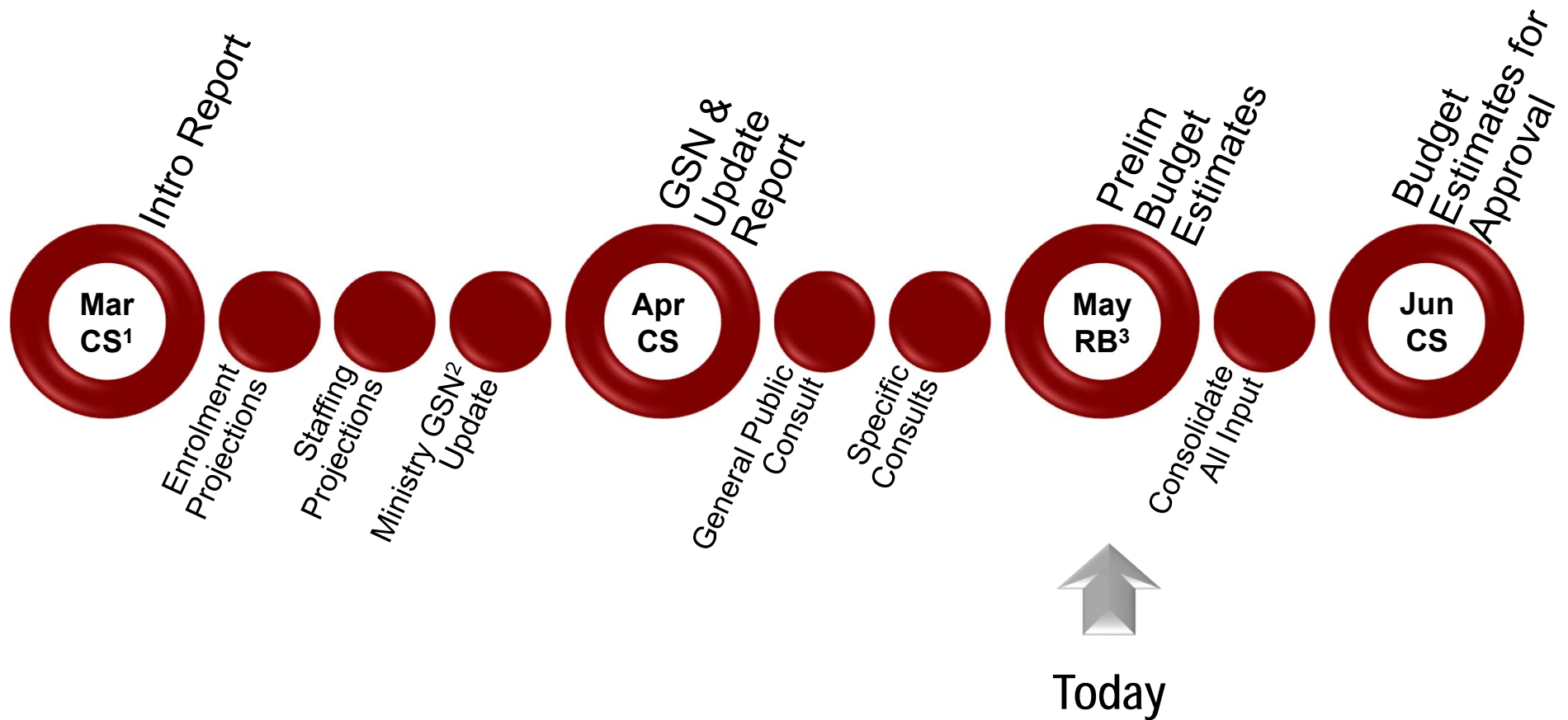
# One-Time Investment of \$1.4M is Recommended for Technology



- \$1.4M from current \$25.0M Accumulated Surplus is recommended to be allocated to technology
  - Considered in Reserve Strategy to be presented in next report
  - For IT Hardware such as:
    - ✓ School computers
    - ✓ School printers
    - ✓ Networking
    - ✓ Other similar needs



# The Budget is anticipated to pass on June 6, 2018



<sup>1</sup>Corporate Services Committee

<sup>2</sup>Grants for Student Needs

<sup>3</sup>Regular Board





# Questions?





# 2018-2019 BUDGET: **PRELIMINARY ESTIMATES (NON-INSTRUCTIONAL & RESERVE STRATEGY)**

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Regular Board  
May 17, 2018

WITNESS • FAITH • INNOVATION • ACTION





# Framing the Budget Discussion

Objectives of **this** report:

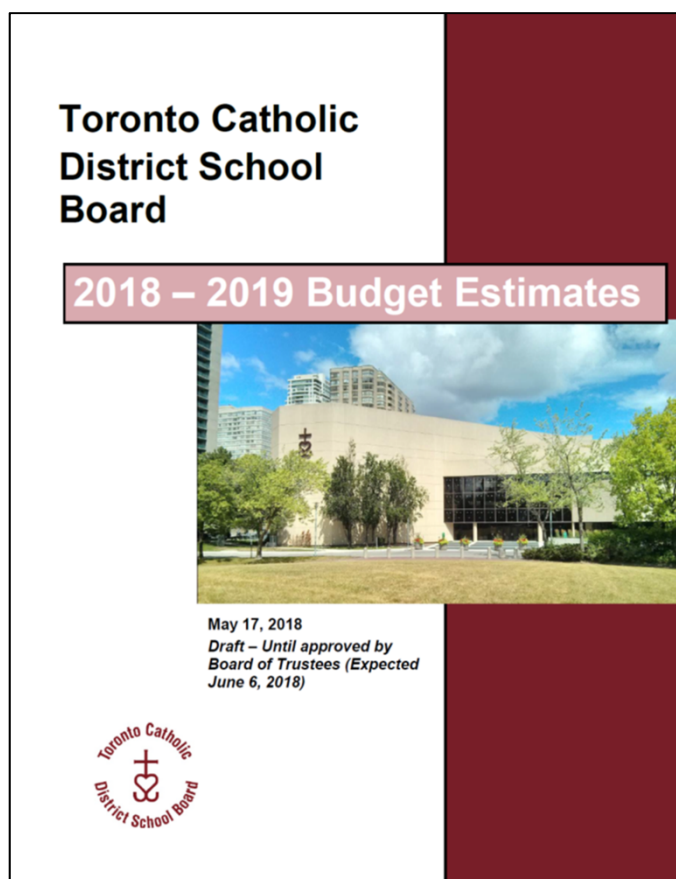
- Provide 2018-19 Budget Estimates for Approval in Principle
- Provide Highlights of New Investments in Non-Instructional Related Staffing
- Provide Overview of Recommended Reserve Strategy
- Review of timelines and consultation schedule







# A New Look for the Budget



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# The Preliminary Budget Estimates amount to a Balanced Budget



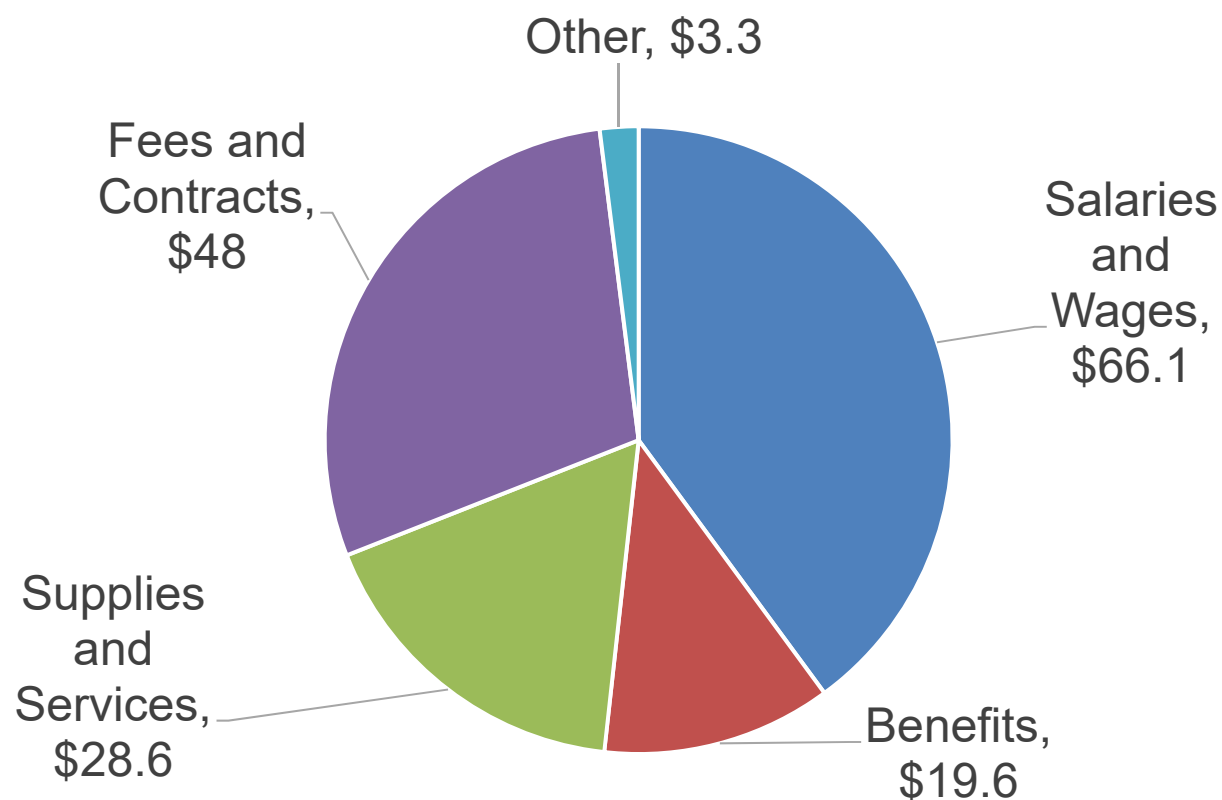
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# 52% of Non-Instructional Expenditures are for Salaries and Benefits



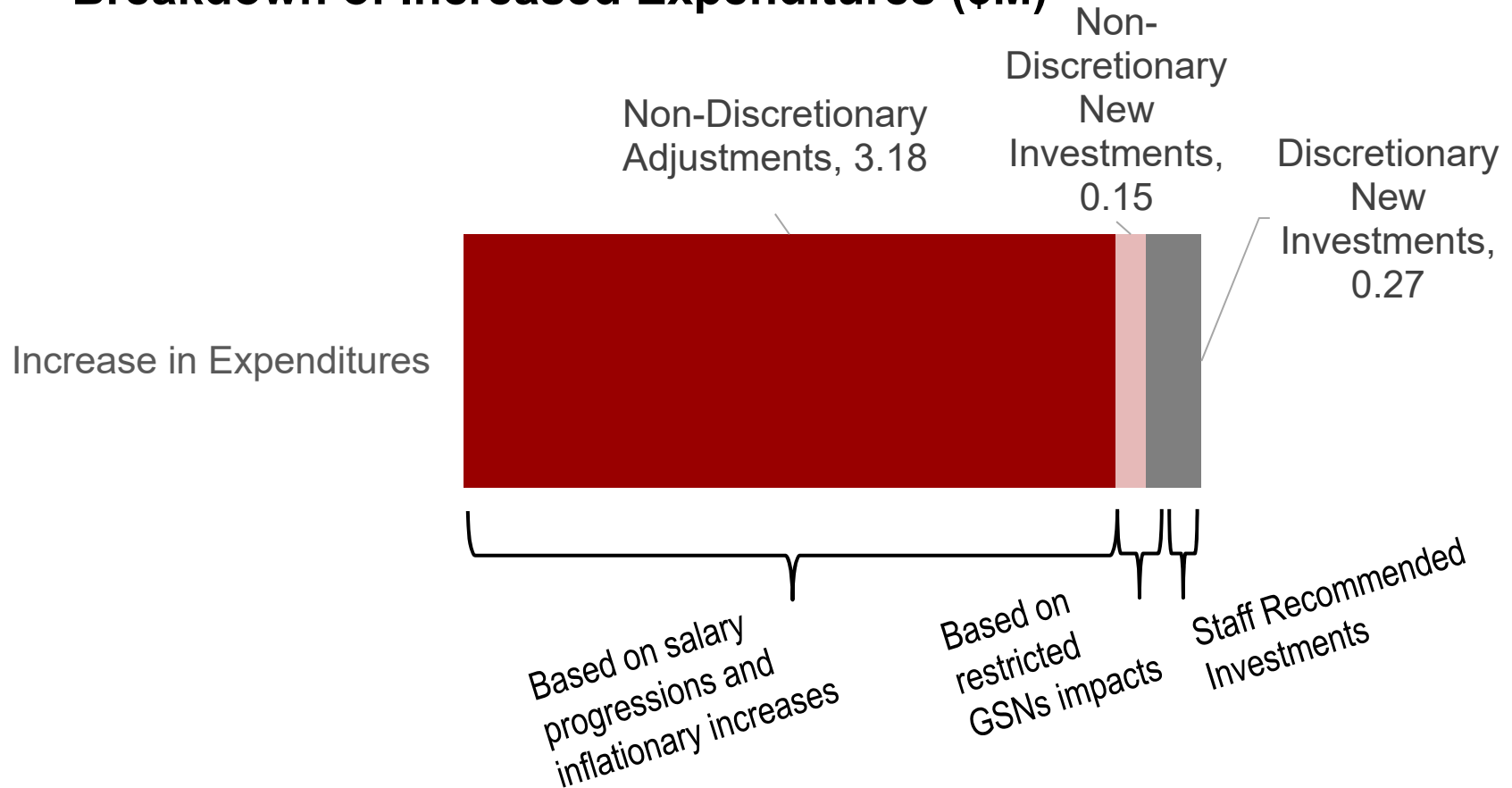
## 2018-19 Non-Instructional Expenditures (\$165.6M)



# Instructional Expenditures have increased by \$3.6M



## Breakdown of Increased Expenditures (\$M)



# Highlights of Non-Instructional Increases



**Transportation  
Increase**

**\$0.6M or 1.7%**

**Utilities Increase**

**\$0.5M or 2.8%**

**Operations Contracts  
Increase**

**\$0.6M or 8.0%**

**New Student Travel  
Planner\***

**\$0.05M**

**HR Recruitment  
Staff\***

**\$0.27M or 2 FTEs**

**Equity and Human  
Rights Advisor**

**\$0.15M or 1 FTE**

*\*New Discretionary  
Investments*



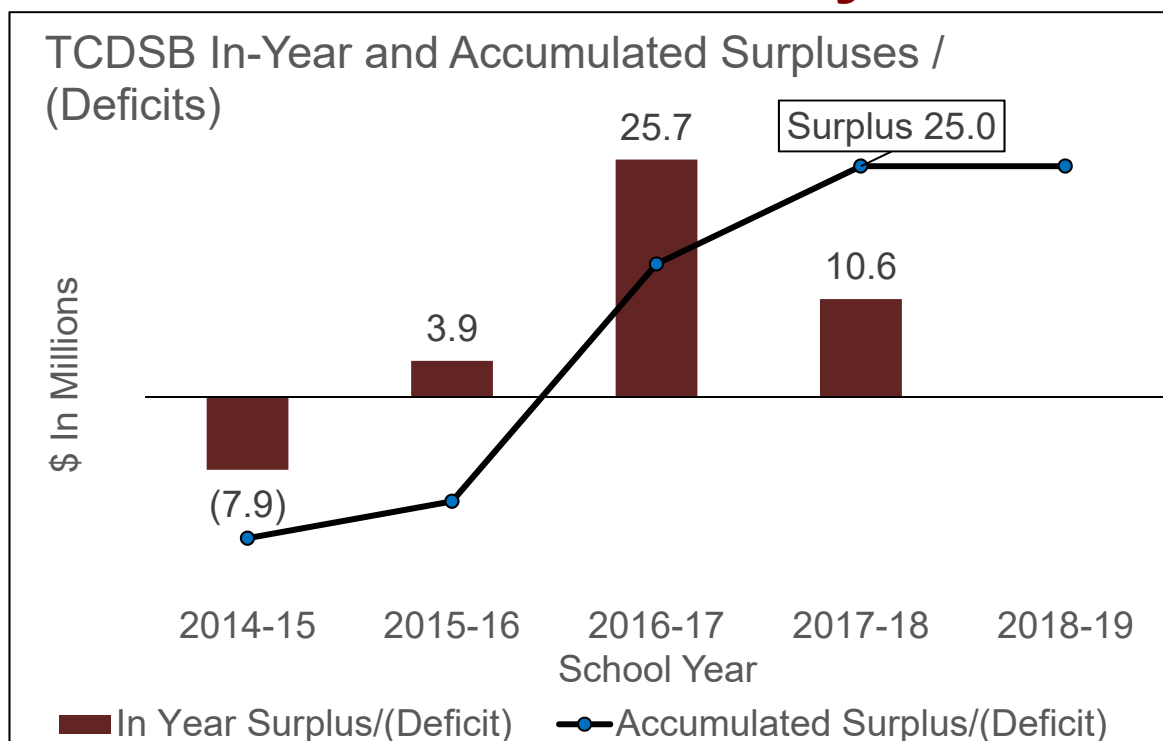
# One-Time Investment of \$0.3M is Recommended for HR Initiatives



- \$0.3M from current \$25.0M Accumulated Surplus is recommended to be allocated to HR Initiatives
  - Considered in Reserve Strategy to be presented next
  - For two initiatives:
    - ✓ Recruitment
    - ✓ School Board Cooperative Inc. Attendance Support Services



# Reserve Strategy is Required to Maintain Financial Sustainability

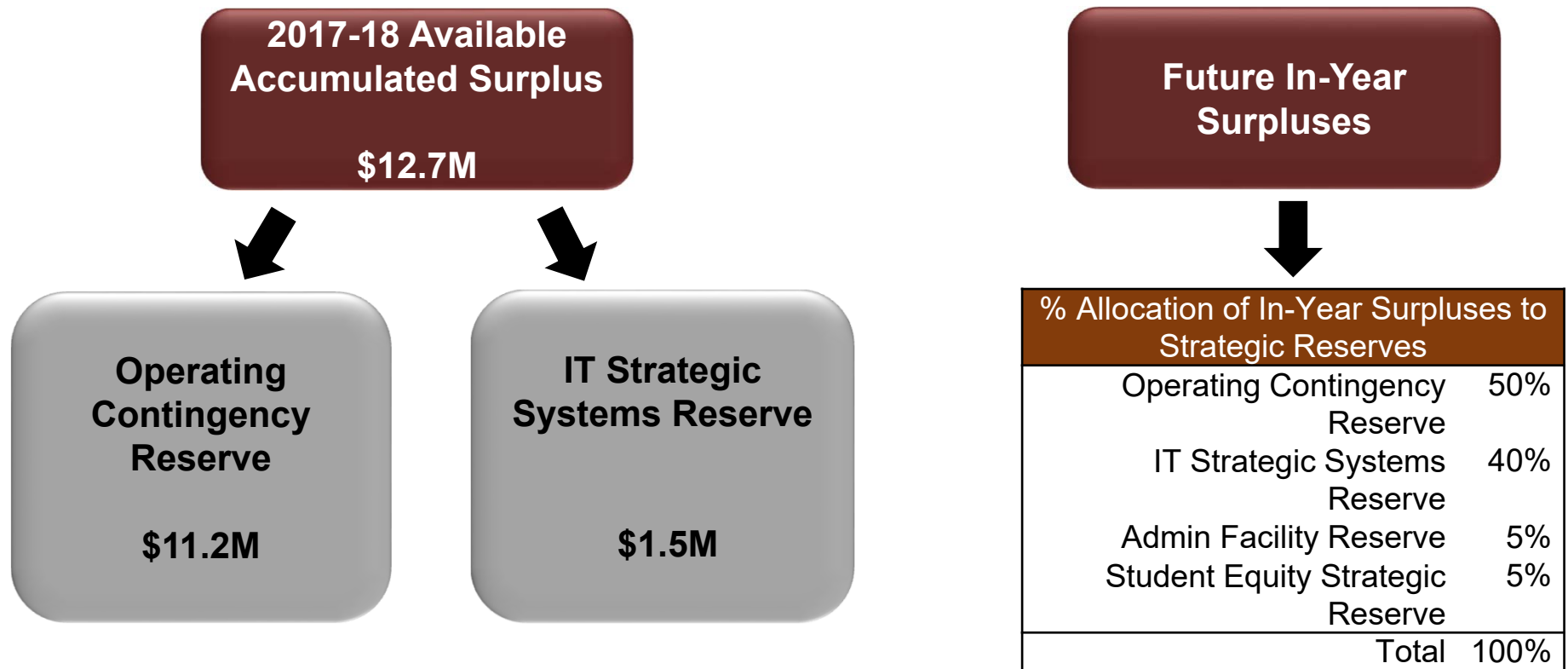


2018-19 One-Time Strategic Investments (\$M)	
IT Hardware Replacements	\$1.40
HR Recruitment Initiatives	\$0.12
SBCI Attendance Support Services	\$0.22
<b>Total</b>	<b>\$1.74</b>

Based on using \$1.74M towards One-Time Strategic Investments and excluding \$10.5 for Benefit Surplus, there is **\$12.7M** available to reserve funds for future use

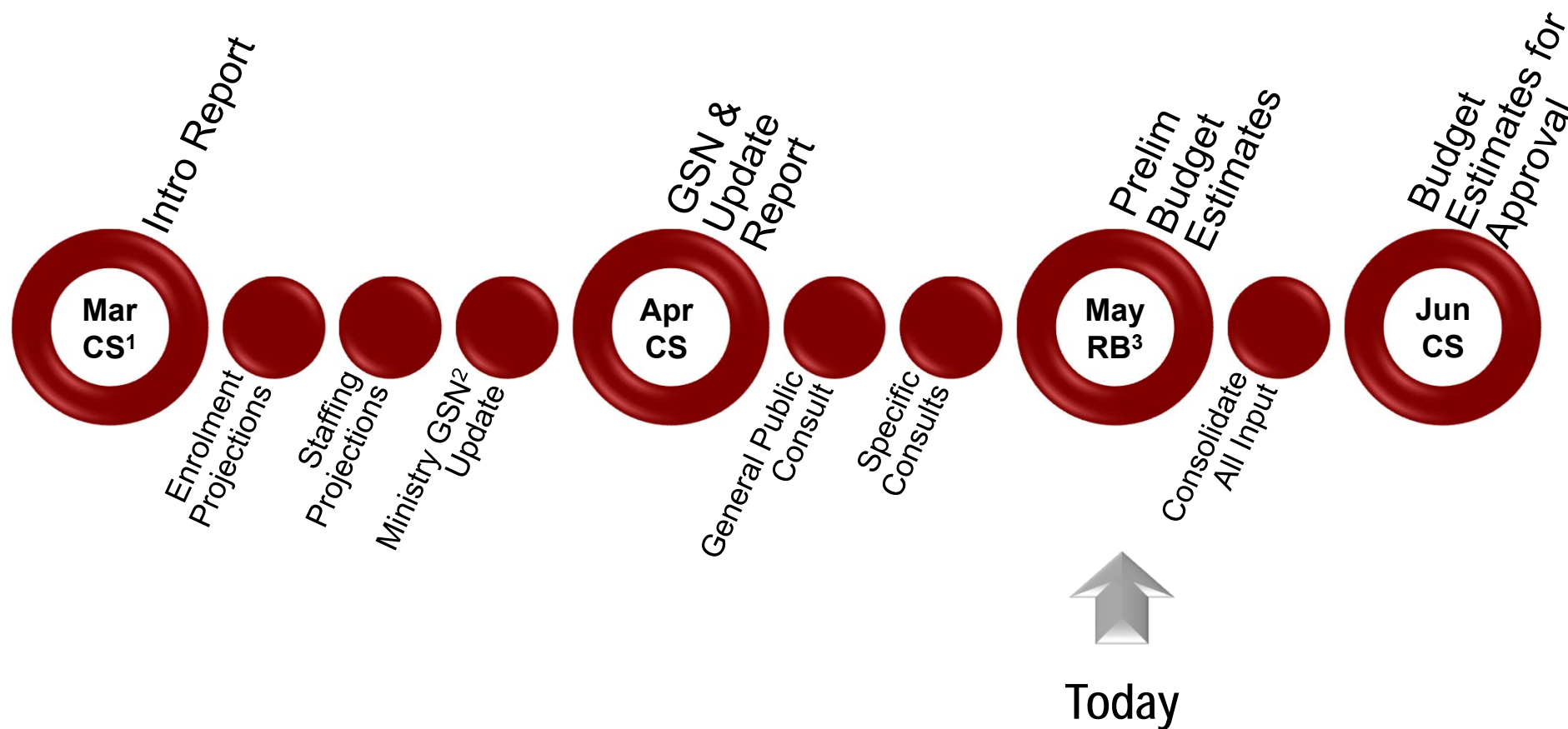


# The Reserve Strategy Includes Immediate Action and a Formula for the Future





# The Budget is anticipated to pass on June 6, 2018



<sup>1</sup>Corporate Services Committee

<sup>2</sup>Grants for Student Needs

<sup>3</sup>Regular Board





# Questions?

