



REPORT TO

## CORPORATE SERVICES, STRATEGIC PLANNING AND PROPERTY COMMITTEE

### 2016-17 REVISED BUDGET ESTIMATES

***"I CAN DO ALL THINGS THROUGH HIM WHO STRENGTHENS ME."  
PHILIPPIANS 4:13***

Created, Draft	First Tabling	Review
November 28, 2016	December 8, 2016	<a href="#">Click here to enter a date.</a>

D. De Souza, Coordinator of Revenue, Grants and Ministry Reporting  
G. Sequeira, Coordinator of Budget Services  
P. De Cock, Comptroller of Business Services & Finance

### RECOMMENDATION REPORT

**Vision:**

*At Toronto Catholic we transform the world through witness, faith, innovation and action.*

**Mission:**

*The Toronto Catholic District School Board is an inclusive learning community uniting home, parish and school and rooted in the love of Christ.*

*We educate students to grow in grace and knowledge to lead lives of faith, hope and charity.*



R. McGuckin

Associate Director of Academic Affairs

A. Sangiorgio

Associate Director of Planning and Facilities

C. Jackson

Executive Superintendent of Business Services and Chief Financial Officer

Angela Gauthier

Director of Education

## **A. EXECUTIVE SUMMARY**

This report presents the 2016-17 Revised Budget Estimates in the amount of \$1.084B. The recommended Revised Budget Estimates continues our commitment to achieve effective, efficient and equitable programs and services while better meeting the needs of all students.

The Revised Budget Estimates projects an in-year surplus in the amount of \$0.8M and an accumulated deficit of \$(10.6M) at the end of the fiscal year August 31, 2017.

The cumulative staff time dedicated to developing this report was 240 hours.

## **B. PURPOSE**

This report serves to complete the Board's annual requirement to submit to the Ministry of Education a Revised Budget Estimate of revenues and expenditures for the 2016-17 fiscal year by December 15, 2016.

## **C. BACKGROUND**

The Budget Estimates are required to be submitted to the Ministry by June 30, 2016 based on projected Enrolment data for October 2016 and March 2017. Revised Budget Estimates are required to be submitted by December 15, 2016 based on the Actual Enrolment data as of October 31, 2016 and projected Enrolment data as of March 31, 2017. Subsequent changes in Enrolment will be submitted throughout the year and any increases/decrease in Enrolment will be reflected at year end with an increase/decrease in revenue.

The Budget Estimates 2016-17 were approved at the Regular Board meeting held on June 2, 2016. The 2016-17 Operating Budget Estimates approved in the amount of \$1.081B projected an in-year surplus in the amount of \$0.3M and projected year-end deficit of (\$22M)

On October 13, 2016 at the Corporate Services (CS) meeting additional efficiencies for 2016-17 were approved and at that time the operating budget estimates were updated and the accumulated deficit was forecasted to be (\$13.9M).

On December 1, 2016 the year-end statements were presented to the Board which shows an in-year surplus of \$3.9M and an accumulated deficit of (\$11.3M).

The 2016-17 Revised Estimates project an in-year surplus of \$0.8M which is a \$0.5M change from the 2016-17 Estimates.

A detailed analysis of the Revised Budget Estimates for the year ending August 31, 2017 is provided below.

## **D. EVIDENCE/RESEARCH/ANALYSIS**

### **1. 2016-2017 Revised Budget Estimates**

The Revised Budget Estimates need to be adjusted in order to align with the revised funding regulations, updated enrolment projections and the previous year's deficit.

### **2. Enrolment**

The key component to the development of the Revised Budget Estimates is projected enrolment for 2016-17. In order to recalculate the Average Daily Enrolment (ADE), revisions to enrolment projections reflect the actual October 31, 2016 enrolments. The March 31, 2017 projected enrolment for Elementary has been projected at 100% retention and Secondary has been projected at 97.76% based on previous trends.

From the 2016-17 estimated ADE, elementary enrolment has increased by 262 ADE, while the secondary enrolment decreased by (263) ADE for an overall decrease in enrolment by (1) ADE. The ADE for Secondary enrolment excluding VISA students decreased by (269).

A comparative enrolment analysis is included in the following table:

<b>Panel</b>	<b>Type</b>	<b>2016-17 ADE Estimates</b>	<b>2016-17 ADE Revised Estimates</b>	<b>Change +/-</b>
	<b>Regular</b>	60,874	61,121	247
	VISA Students	45	60	15
<b>Elementary</b>	<b>Total</b>	<b>60,919</b>	<b>61,181</b>	<b>262</b>
<b>Secondary</b>	Regular	27,432	27,309	(123)
	VISA Students	1,246	1,252	6
	Msgr. Fraser	1,132	986	(146)
	<b>Subtotal</b>	<b>29,810</b>	<b>29,547</b>	<b>(263)</b>
<b>Total ADE</b>		<b>90,729</b>	<b>90,728</b>	<b>(1)</b>

**3. A summary of revenue and expenditure increases/(decreases) required for the Revised Budget Estimates 2016-17 are as follows:**

**Budgeted Revenues have a net increase of \$3.0 mainly due to the following:**

- ESL grants have increased by \$2.1M due to increased students entering Canada from Syria and the Philippines.
- Increase to the Teacher qualification and Experience grant of \$1.5M to fund the setup of Employee Life Health Benefits Trust accounts.
- School Operations have decreased by (\$0.2M) because of lower insurance cost.
- Other Grants and Revenues decreased by (\$0.4M) due to lower salary and benefit costs as new staff will be on the lower end of the grid.

**Budgeted Expenditures have a net increase of \$2.5M net mainly due to the following:**

- Educational Assistant and Paraprofessional benefits costs have increased by 1.3M
- In School administration costs have increased for Principals and Vice Principals to reflect salary and benefits costs increases of 1.25% for the centrally ratified collective agreements that was not included in

the 2016-17 budget estimates as was done with the other collective agreements. The In-School administrative supply costs have also increased for a combined cost of \$1.1M.

- Transportation costs have increased due to reversal of the budget cuts that had been planned in the budget estimates for 2016-17 of \$2.5M
- Teacher classroom costs are lower by \$(0.8M) due to new teachers hired are at the lower end of the grid.
- Occasional Teacher costs are lower by \$(1.6M) due to the expected implementation of the attendance support initiatives and permission contained within the collective agreement.

A Summary of the Revised Revenue and Expenditures changes can be viewed in Appendix A and the detailed analysis of the changes to the Revised Revenue and Expenditures can be viewed in Appendix B and C.

### **Summary**

For the 2016-17 Revised Budget Estimates, the in-year Surplus is projected to be \$0.8M. The total accumulated deficit is projected to be \$(10.6M) by the end of the fiscal year ending August 31, 2017.

<b>2016-17 Estimates In-Year Surplus</b>	<b>\$0.3M</b>
Increase in Revenues	\$3.0M
Increase in Expenditures	\$2.5M
<b>Net Increase</b>	<b>\$0.5M</b>
<b>2016-17 Revised Estimates In-Year Surplus</b>	<b>\$0.8M</b>

## **E. STAFF RECOMMENDATION**

That the Board approve the 2016-17 Revised Estimates with projected in-year Surplus of \$0.8M and projected accumulated deficit of \$(10.6M).